

# BOARD OF DIRECTORS' RESOLUTION

**Icon Media Holdings, Inc** (The "Company")

**Subject:** Voluntary Delisting from OTC Markets (Pink Sheets) **Date:** March 31, 2026

## RECITALS:

**WHEREAS**, the Board of Directors (the "Board") has conducted a comprehensive review of the Company's current listing status on the OTC Markets Pink Sheets;

**WHEREAS**, the Board has evaluated the **Trial Administrative Measures of Overseas Securities Offering and Listing by Domestic Companies** issued by the **China Securities Regulatory Commission (CSRC)**, noting the increased filing and reporting requirements for domestic companies listed overseas;

**WHEREAS**, the Company is currently exploring a strategic merger with a **Singapore-based technology company** (the "Proposed Merger") intended to streamline operations and position the combined entity for a future listing on a recognized global exchange (e.g., Nasdaq);

**WHEREAS**, the Board has determined that the costs of maintaining the OTC Pink Sheet listing—including compliance, legal, and administrative expenses—outweigh the benefits of remaining listed during this transitional period;

**WHEREAS**, the Board believes it is in the best interests of the Company and its shareholders to voluntarily delist to facilitate the Proposed Merger and ensure full compliance with CSRC regulatory frameworks;

## RESOLVED:

1. **Approval of Delisting:** The Board hereby approves the voluntary delisting of the Company's common stock from the OTC Markets Pink Sheets.
2. **Notification to OTC Markets Group:** The officers of the Company are authorized and directed to provide formal notice to **OTC Markets Group Inc.** to voluntarily withdraw the Company's common stock from quotation on the Pink Sheets, and to take all necessary actions to move the Company to the "Private Company" or "Deregistered" category on the OTC disclosure at the appropriate time.
3. **Notice to Shareholders:** The Company shall provide formal notice to its shareholders regarding the delisting, the rationale involving the CSRC measures, and the strategic path toward the Singapore merger.
4. **Execution of Documents:** Nunissait Tjandra (Chairman) is hereby authorized to execute all documents and perform all acts necessary to carry out the intent of this resolution.

**Certified by:** Nunissait Tjandra, Chairman of the Board

