

Small Business Development Group Inc. Announces Strategic Restructuring into Commercial Construction and Building Materials Consolidation Platform

Cameron, NC — March 23, 2026 — Small Business Development Group Inc. (“SBDG” or the “Company”) today announced a strategic corporate restructuring designed to reposition the Company as a Special Purpose Vehicle (SPV) focused on consolidating commercial construction companies, building materials manufacturers, and related infrastructure businesses across the United States.

The restructuring establishes a new strategic direction for the Company centered on acquiring and integrating profitable lower-middle-market businesses operating within fragmented segments of the construction and building materials industries.

Management believes these sectors present significant long-term consolidation opportunities due to the high level of fragmentation and the growing number of founder-led businesses seeking succession solutions.

Strategic Platform Structure

Under the new structure, Small Business Development Group Inc. will operate as the **public holding company**, responsible for acquisition strategy, governance, capital markets access, and consolidated financial reporting.

The Company intends to pursue a **vertically integrated operating model** that includes acquisitions across multiple segments of the construction ecosystem, including:

- Commercial general contractors
- Specialty trade contractors
- Building materials manufacturing
- Construction supply and distribution businesses
- Opportunistic acquisitions in complementary infrastructure sectors

This platform approach is intended to allow the Company to capture efficiencies across the construction value chain while building operating scale through disciplined acquisitions.

Target Acquisition Profile

The Company will primarily target founder-led and family-owned businesses with established operating histories and stable cash flow characteristics.

Typical acquisition candidates are expected to exhibit:

- Revenue between approximately **\$5 million and \$50 million**
- **10+ years operating history**

- Demonstrated operating profitability
- Owner succession or transition motivation

Acquisitions may be structured using a combination of seller financing, earn-outs, equity participation, and other structured transaction mechanisms designed to align incentives while minimizing shareholder dilution.

Corporate Housekeeping and Strategic Realignment

As part of the restructuring initiative, Small Business Development Group Inc. has begun a comprehensive corporate housekeeping process intended to streamline the Company's operations and align its business activities with the new strategic focus.

This process includes the **divestiture, wind-down, or separation of certain legacy operations and activities** that are not aligned with the Company's forward-looking strategy in commercial construction, building materials manufacturing, and infrastructure-related sectors.

Management believes this operational realignment will enable the Company to deploy capital and management resources more effectively toward scalable operating businesses and acquisition opportunities within its targeted industries.

Leadership and Strategic Development Initiatives

Brian Jue will transition from his role as Chief Operating Officer of **Small Business Development Group Inc.** in order to focus on representing the Company's interests in strategic initiatives and sector development opportunities.

In this capacity, Mr. Jue will work closely with the Company's leadership team to identify, evaluate, and advance strategic opportunities within industries where the Company maintains existing interests. These areas currently include automotive and manufacturing-related businesses, which may present partnership, investment, or acquisition opportunities aligned with the Company's broader platform strategy.

Mr. Jue will assist the Company in evaluating opportunities capable of generating operational synergies and long-term shareholder value while supporting the continued development of the Company's strategic growth initiatives.

Management Commentary

Roy Y. Salisbury, CEO:

"The restructuring of Small Business Development Group represents an important step in positioning the Company as a platform capable of consolidating fragmented sectors of the construction and building materials industries. Across the United States there are thousands of founder-owned businesses approaching generational transition. We believe a

disciplined consolidation strategy can create meaningful value by combining these operating businesses into a scalable enterprise."

Salisbury continued:

"Our objective is to build a vertically integrated operating platform that can capture value across multiple segments of the construction ecosystem while pursuing strategic acquisitions that strengthen the Company's operating capabilities."

Industry Opportunity

The U.S. construction industry represents one of the largest and most fragmented sectors of the American economy. Millions of privately held businesses operate regionally, many owned by founders approaching retirement.

Management believes this environment presents a significant opportunity for disciplined consolidation platforms capable of acquiring and integrating established operating companies.

About Small Business Development Group Inc.

Small Business Development Group Inc. is a publicly traded company pursuing strategic acquisitions of operating businesses. The Company is currently undergoing a restructuring intended to focus its activities on consolidation opportunities within the commercial construction, building materials manufacturing, and related infrastructure sectors.

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Forward-Looking Statements

This press release contains forward-looking statements regarding the Company's restructuring plans, acquisition strategy, and future operations. These statements involve risks and uncertainties, including the ability to identify suitable acquisition targets, obtain financing, complete acquisitions, and successfully integrate acquired businesses. Actual results may differ materially from those anticipated.