

Ahold Delhaize publishes its Annual Report 2025 and issues convocation for the 2026 Annual General Meeting of Shareholders

Zaandam, the Netherlands, February 25, 2026 – Ahold Delhaize today publishes its Annual Report 2025, an integrated report that provides an overview of the company's financial and non-financial performance in 2025.

The theme of this year's report, "*Creating value every day*," highlights Ahold Delhaize's identity as a family of great local brands with deep roots in more than 9,500 communities. This proximity to customers - learning continuously and adapting quickly to evolving needs - remains at the core of how the company balances growth, investment and cost discipline.

'What matters most to customers'

Frans Muller, President and CEO of Ahold Delhaize, reflects on the year: "During the first full year of implementing our Growing Together strategy, associates across Ahold Delhaize and its great local brands remained focused on creating value every day for customers, communities and everyone else our business touches. In 2025, we operated in a rapidly shifting environment, shaped by continued pressure on household budgets, government policy changes and ongoing technological advancements.

Our unique mix of international scale and strong local brands gives us a real-time understanding of what matters most to customers. By staying close to our communities, listening carefully and adapting quickly, we continue to strengthen our value proposition — through affordability, strong assortments and seamless omnichannel experiences.

At the same time, we remained disciplined in execution. Through our Save for Our Customers program, we delivered significant cost savings, enabling us to reinvest in price, technology and the customer experience. Our strategy has been pressure-tested, our capabilities are evolving and our teams are operating in a strong rhythm. The progress we made in 2025 reflects the resilience of our portfolio and provides a solid foundation as we carry this momentum into 2026."

Sustainable long-term value creation

Jolanda Poots-Bijl, CFO of Ahold Delhaize, adds: "Our 2025 performance reflects the strength of our Growing Together growth model and our balanced approach to value creation. We focus on delivering healthier and affordable food, serving customers both online and in our stores. We combine disciplined execution and diligent cost management with targeted investments in customer-led innovation, digital capabilities

and store modernization. This allows us to strengthen our competitiveness today while building long-term resilience for tomorrow.

Sustainable, long-term value creation means - delivering affordable, innovative propositions for our brands' customers, attractive and consistent returns for our shareholders and stability and a sense of belonging for our associates and communities. This balanced approach also shapes how we allocate capital and advance our Healthy Communities & Planet commitments.”

In 2025, Ahold Delhaize's good progress on sustainability was reflected in external recognition, including a reconfirmation of its climate rating to A- by global benchmark CDP. The Science Based Targets initiative (SBTi) validated Ahold Delhaize's scope 3 greenhouse gas (GHG) emission reduction targets, underscoring the rigor of its ambitions and helping the company accelerate meaningful change across its value chain.

Contents of the Annual Report

The Annual Report includes a strategic report, an overview of the company's Growing Together strategy, and a dedicated sustainability statements section that contains a wealth of information on environmental, social and governance topics, following the guidance of the Corporate Sustainability Reporting Directive (CSRD).

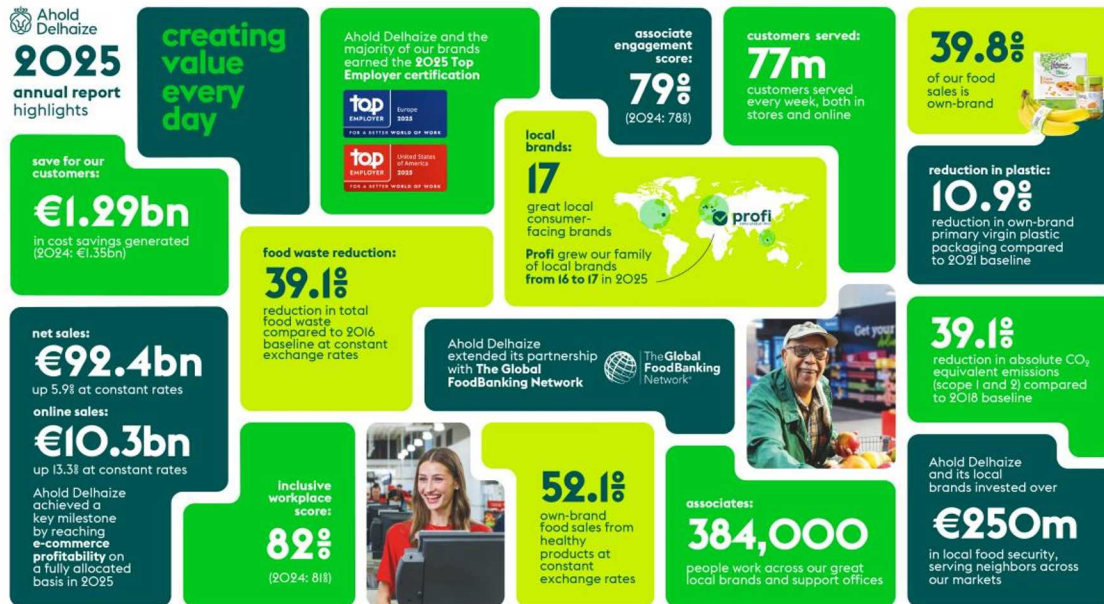
Easy-to-browse website

Ahold Delhaize has launched a [separate website for the Annual Report 2025](#), which provides readers with a summarized and easy-to-browse overview of the report. Get key insights into Ahold Delhaize's financial and non-financial results, a streamlined summary of our strategic report, sustainability statements and read about the six strategic priorities of the Growing Together strategy, brought to life through stories from Ahold Delhaize's brands and regions. The complete and full Annual Report 2025 can be downloaded [here](#).

Convocation for 2026 Annual General Meeting of Shareholders (AGM)

Ahold Delhaize's Annual Report 2025 will be on the agenda of the AGM, which will be held on April 8, 2026. The convocation, agenda (including explanatory notes), and other relevant documentation for the AGM are available [here](#).

Ahold Delhaize 2025 Annual Report highlights



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Cautionary Notice

This press release includes forward-looking statements. All statements other than statements of historical facts may be forward-looking statements. Forward-looking statements can be identified by certain words, such as “anticipate,” “intend,” “plan,” “goal,” “seek,” “believe,” “project,” “estimate,” “expect,” “strategy,” “future,” “likely,” “may,” “should,” “will” and similar references to future periods.

Forward-looking statements are subject to risks, uncertainties and other factors that are difficult to predict and that may cause actual results of Koninklijke Ahold Delhaize N.V. (the “Company”) to differ materially from future results expressed or implied by such forward-looking statements. Therefore, you should not place undue reliance on any of these forward-looking statements. Factors that might cause or contribute to such a material difference include, but are not limited to, the factors affecting the Company’s business set forth in the Company’s public filings and other disclosures. Forward-looking statements reflect the current views of the Company’s management and assumptions based on information currently available to the Company’s management. Forward-looking statements speak only as of the date they are made and the Company does not assume any obligation to update such statements, except as required by law.

About Ahold Delhaize

Ahold Delhaize’s family of great local brands serves over 77 million customers each week in Europe, the United States and Indonesia. Together, these 17 brands employ 384,000 associates, and operate more than 9,500 supermarkets, convenience stores and specialty stores. Our group includes the top online retailer in the Benelux, bol, and the food retail brands in the U.S. and the Benelux lead in online grocery. Ahold Delhaize brands are at the forefront of sustainable retailing, supporting local communities and helping customers make healthier choices. Headquartered in Zaandam, the Netherlands, Ahold Delhaize is listed on the Euronext Amsterdam and Brussels stock exchanges (ticker: AD). Its American Depositary Receipts are traded on the over-the-counter market in the U.S. and quoted on the OTCQX International marketplace (ticker: ADRNY).

FOOD LION

STOP&SHOP



The GIANT Company

Giant



profi



albert

bol.

MAXI



Βασιλόπουλος
...και σου μιλώμεν το γάλα!



ENA FOOD
STARA GARA

Gall & Gall
SINCE 1884

proud companies of  Ahold
Delhaize