

FORM 10-Q (Quarterly Report)

Filed 05/08/25 for the Period Ending 03/31/25

Address 2375 WATERVIEW DRIVE

NORTHBROOK, IL, 60062

Telephone (847) 405-2400

CIK 0001324404

Symbol CF

SIC Code 2870 - Agricultural Chemicals

Industry Agricultural Chemicals

Sector Basic Materials

Fiscal Year 12/31

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 10-Q

	(Mark Or	ie)			
	\boxtimes		PORT PURSUANT TO SI CHANGE ACT OF 1934	ECTION 13 OR 15(d) OF T	ГНЕ
		For t	he quarterly period ended	March 31, 2025	
			OR		
		TRANSITION RE SECURITIES EX	PORT PURSUANT TO S CHANGE ACT OF 1934	ECTION 13 OR 15(d) OF	ГНЕ
		For the transition	on period from	to	
			Commission file number	001-32597	
			USTRIES HOI name of registrant as speci	· · · · · · · · · · · · · · · · · · ·	
		•	name of registrant as speen	ned in its charter)	20.2405511
	(S inc	Delaware tate or other jurisdiction of corporation or organization)			20-2697511 (I.R.S. Employer Identification No.)
	(Addre	2375 Waterview Drive Northbrook, Illinois ss of principal executive offices)		60062 (Zip Code)
	(riddre	• •	/ lephone number, including a	area code): (847) 405-2400	
		(Registrant 5 te	repriorie numoci, meruding e	irea code). (047) 403 2400	
Securi	ties registered pursuan	t to Section 12(b) of the Act:			
	Title of	each class	Trading symbol(s)	Name of each	exchange on which registered
	common stock, par	value \$0.01 per share	CF		York Stock Exchange
during require	the preceding 12 monements for the past 90 c	ths (or for such shorter period the days. Yes \boxtimes No \square	nat the registrant was require	ed to file such reports), and (d) of the Securities Exchange Act of 1934 2) has been subject to such filing
	ation S-T (§232.405 of				to be submitted pursuant to Rule 405 of ant was required to submit such files). Yes
emerg		ee the definitions of "large acce			filer, a smaller reporting company, or an apany," and "emerging growth company"
Large	accelerated filer ⊠	Accelerated filer □ N	on-accelerated filer	Smaller reporting compar	ny 🗆 Emerging growth company 🗆
		company, indicate by check mang standards provided pursuant			insition period for complying with any new
	Indicate by check mark	whether the registrant is a shel	l company (as defined in Ru	ale 12b-2 of the Exchange A	et). Yes □ No 🏻
	162,010,025 shares of	the registrant's common stock,	par value \$0.01 per share, w	ere outstanding at May 5, 20	25.

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PART I—FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS.

CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

		Three months ended March 31,		
	2	2025	2024	
	(in m	illions, except per		
Net sales	\$	1,663 \$	1,470	
Cost of sales		1,091	1,061	
Gross margin		572	409	
Selling, general and administrative expenses		84	88	
U.K. operations restructuring		23	_	
Integration costs			3	
Other operating—net		14	17	
Total other operating costs and expenses		121	108	
Equity in earnings of operating affiliate		4	2	
Operating earnings		455	303	
Interest expense		37	37	
Interest income		(17)	(30)	
Other non-operating—net		(2)	(4)	
Earnings before income taxes		437	300	
Income tax provision		86	62	
Net earnings		351	238	
Less: Net earnings attributable to noncontrolling interest		39	44	
Net earnings attributable to common stockholders	\$	312 \$	194	
Net earnings per share attributable to common stockholders:				
Basic	\$	1.85 \$	1.03	
Diluted	\$	1.85 \$	1.03	
Weighted-average common shares outstanding:				
Basic		168.6	187.6	
Diluted		168.8	188.1	
Dividends declared per common share	\$	0.50 \$	0.50	

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited)

	Three months ended March 31,			
	 2025		2024	
	 (in m	illions)		
Net earnings	\$ 351	\$	238	
Other comprehensive income (loss):				
Foreign currency translation adjustment—net of taxes	11		(16)	
Defined benefit plans—net of taxes	(2)		_	
	9		(16)	
Comprehensive income	 360		222	
Less: Comprehensive income attributable to noncontrolling interest	39		44	
Comprehensive income attributable to common stockholders	\$ 321	\$	178	

CONSOLIDATED BALANCE SHEETS

Current assets: Current as			Unaudited) March 31, 2025	I	December 31, 2024
Standard cash equivalents S					
Cash and cash equivalents \$ 1,406 \$ 1,614 Accounts receivable—net 582 404 Inventories 351 318 Prepaid income taxes 40 43 Other current asserts 40 43 Total current asserts 2,433 2,520 Property, plant and equipment—net 6,603 6,735 Investment in affiliate 315 2 Goodwill 2,902 2,992 Intangible assets—net 499 507 Operating lease right-of-use assets 315 26 Other assets 313 26 Other assets 313 26 Other assets 313 26 Other assets 313 26 Other assets 315 26 Other assets 315 26 Current liabilities 2 2 2 Current liabilities 2 2 2 Current operating lease liabilities 297 2 9 Oth	Assets		and per si		ounts)
Accounts receivable—ent Inventories 582 404 to 18 t	Current assets:				
Accounts receivable net Inventories 581 404 Inventories 351 134 Prepaid income taxes 40 343 Other current assets 2,433 2,520 Property, plant and equipment—net 6,603 6,735 Investment in affiliate 33 29 Goodwill 2,92 1492 Intangible assets—net 499 507 Operating lease right-of-us assets 313 9 Operating lease right-of-us assets 313 9 Total assets 933 917 Total sacets 513,308 513,408 Current flabilities 559 603 Accounts payable and accrued expenses 559 603 Accounts payable and accrued expenses 559 603 Income taxes payable 29 8 Accounts payable and accrued expenses 95 8 Account payable and accrued expenses 29 8 Other current flabilities 29 8 Current operating lease liabilities	Cash and cash equivalents	\$	1,406	\$	1,614
Prepaid income taxes 54 145 Other current assets 40 43 Total current assets 2,243 2,520 Property, plant and equipment—net 6,603 6,735 Investment in affiliate 33 2.9 Goodwill 2,492 2,492 Investment in affiliate 499 507 Operating lease right-of-use assets 131 266 Other assets 933 917 Total assets 8 393 917 Total sasets 5 507 603 Current flabilities 5 507 603 Accounts payable and accrued expenses 5 507 603 Income taxes payable 2 2 2 Current operating lease liabilities 30 31 8 Other current ilabilities 39 818 8 Current operating lease liabilities 39 818 9 Degree of income taxes 345 871 9 Operati	•		582		404
Other current assets 40 Total current assets 2,33 2,520 Property, plant and equipment—net 6,603 6,33 2,92 Goodwill natifilate 3,3 2,92 2,492 Codowlil saests—net 49 507 Operating lease right-of-use assets 315 2,66 Other assets 313 917 Total assets—net 8,13,30 917 Other assets 313 917 Total assets—net 8,13,30 917 Total assets—net 49 507 Other assets 315 2,60 Other assets 313,30 917 Total assets—net 5,333 917 Total assets 3,33 917 Total assets 5,333 917 Total assets 2,23 2 2 Current tabilities 7 9 8 8 Current perating lease liabilities 3,2 18 8 18 18 18 18 <td< td=""><td>Inventories</td><td></td><td>351</td><td></td><td>314</td></td<>	Inventories		351		314
Other current assets 40 Total current assets 2,33 2,520 Property, plant and equipment—net 6,603 6,33 2,92 Goodwill natifilate 3,3 2,92 2,492 Codowlil saests—net 49 507 Operating lease right-of-use assets 315 2,66 Other assets 313 917 Total assets—net 8,13,30 917 Other assets 313 917 Total assets—net 8,13,30 917 Total assets—net 49 507 Other assets 315 2,60 Other assets 313,30 917 Total assets—net 5,333 917 Total assets 3,33 917 Total assets 5,333 917 Total assets 2,23 2 2 Current tabilities 7 9 8 8 Current perating lease liabilities 3,2 18 8 18 18 18 18 <td< td=""><td>Prepaid income taxes</td><td></td><td>54</td><td></td><td>145</td></td<>	Prepaid income taxes		54		145
Property, plant and equipment net linities 6,03 6,735 Investment in affiliate 3 2,92 Goodwill 2,492 1,492 Intentified 4,99 5,07 Operating lease right-of-us assets 315 266 Other assets 933 917 Total assets 5 13,30 1,346 Libitises Current liabilities 5 3,70 603 Accounts payable and accrued expenses 5 59 603 Income taxes payable 241 118 Curstomer advances 241 118 Customer advances 241 118 Customer advances 245 86 Other current liabilities 93 88 Long-term debt 2,97 2,97 Deferred income taxes 345 871 Operating lease liabilities 36 30 Supply contract liabilities 36 30 Total current liabilities 2 2			40		43
Investment in affiliate 33 29 Goodwill 2,492 2,492 Intangible assets—net 499 507 Operating lease right-of-use assets 315 266 Other assets 933 917 Total assets 5 13,08 5 1366 Liabilities and Equity 8 597 8 603 Income taquances 5 57 603 Income taxes payable 2 2 2 Customer advances 241 118 118 Current operating lease liabilities 92 86 60 Other current liabilities 93 818 81 19 60 </td <td>Total current assets</td> <td></td> <td>2,433</td> <td></td> <td>2,520</td>	Total current assets		2,433		2,520
Goodwill 2,492 2,492 Intangible assets—net 499 507 Operating lease right-of-use assets 315 26 Other assets 933 917 Total assets \$13,000 \$13,000 Use in the Equity Current Idabilities \$597 \$ 603 Income taxes payable 2 2 2 Customer advances 241 118 18 Current operating lease liabilities 29 86 60 Other current liabilities 93 818 81 18 Current operating lease liabilities 93 818 81 81 92 2.97 90 81 82 87 9 90	Property, plant and equipment—net		6,603		6,735
Intangible assets—net 499 507 Operating lease right-of-use assets 315 266 Other assets 313 917 Total assets \$ 13,000 \$ 13,000 Libilities and Equity Urrent liabilities Accounts payable and accrued expenses \$ 597 \$ 603 Income taxes payable 2 2 2 Customer advances 241 118 Current operating lease liabilities 7 9 86 Other current liabilities 39 818 Long-term debt 297 91 92 186 Long-term discome taxes 345 871 92 186 Operating lease liabilities 323 188 871 99 188 871 99 188 871 99 188 871 99 188 871 99 188 871 99 188 871 99 188 871 99 188 99 188 871 </td <td>Investment in affiliate</td> <td></td> <td>33</td> <td></td> <td>29</td>	Investment in affiliate		33		29
Operating lease right-of-use assets 315 266 Other assets 313 917 Ital assets 5 13308 13,466 Labilities and Equity Current liabilities S 5 59 6 60 Income taxes payable 2 2 2 Customer advances 241 118 Current operating lease liabilities 92 86 Other current liabilities 79 81 Other current liabilities 79 81 Other current liabilities 79 81 Office current liabilities 329 88 Long-term debt 2,972 2,971 Deferred income taxes 845 871 Operating lease liabilities 30 30 Supply contract liability 71 72 Upply contract liability 71 72 Stockholders' equity 71 72 Preferred stock—50,01 par value, 50,000,000 shares authorized 7 2 2 Paratine aprial 1,29 <th< td=""><td>Goodwill</td><td></td><td>2,492</td><td></td><td>2,492</td></th<>	Goodwill		2,492		2,492
Other assets 933 917 Total assets 2 13,308 8 13,406 Liabilities and Equity \$ 597 \$ 603 Income taxes payable 2 2 2 <td>Intangible assets—net</td> <td></td> <td>499</td> <td></td> <td>507</td>	Intangible assets—net		499		507
Total assets \$ 13,308 \$ 13,406 Libilities and Equity Current liabilities \$ 5,97 \$ 603 Income taxes payable 2 2 Customer advances 241 118 Current operating lease liabilities 92 86 Other current liabilities 7 9 Total current liabilities 939 818 Long-term debt 2,971 2,971 Deferred income taxes 845 871 Operating lease liabilities 323 189 Supply contract liability 717 724 Other liabilities 306 301 Equity: 7 7 Preferred stock—So.01 par value, 50,000,000 shares authorized 2 2 Common stock—So.01 par value, 50,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued 1,292 1,284 Paid-in capital 1,292 1,284 Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—	Operating lease right-of-use assets		315		266
Current liabilities Current liabilities Current liabilities Current liabilities Current liabilities Current payable and accrued expenses S 597 \$ 603 Income taxes payable 2 2 2 2 Customer advances 241 1118 Current operating lease liabilities 92 86 Other current liabilities 77 9 9 Total current liabilities 939 8118 Long-term debt 2,972 2,971 Deferred income taxes 845 871 Operating lease liabilities 232 189 Supply contract liability 232 189 Supply contract liability 232 189 Cupity: Stockholders' equity: Stockholders' equity: Preferred stock S0,01 par value, 50,000,000 shares authorized 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Other assets		933		917
Current liabilities: S 597 \$ 603 Income taxes payable 2 2 2 Customer advances 241 118 Current operating lease liabilities 92 86 Other current liabilities 93 818 Current operating lease liabilities 939 818 Long-term debt 2,972 2,971 Deferred income taxes 845 871 Operating lease liabilities 232 189 Supply contract liability 717 724 Other liabilities 306 301 Equity: 306 301 Equity: 5 72 2 Stockholders' equity: - - - Preferred stock—\$0.01 par value, 50,000,000 shares authorized - - - Common stock—\$0.01 par value, 500,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued 1,292 1,284 Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares	Total assets	\$	13,308	\$	13,466
Current liabilities: S 597 \$ 603 Income taxes payable 2 2 2 Customer advances 241 118 Current operating lease liabilities 92 86 Other current liabilities 93 818 Current operating lease liabilities 939 818 Long-term debt 2,972 2,971 Deferred income taxes 845 871 Operating lease liabilities 232 189 Supply contract liability 717 724 Other liabilities 306 301 Equity: 306 301 Equity: 5 72 2 Stockholders' equity: - - - Preferred stock—\$0.01 par value, 50,000,000 shares authorized - - - Common stock—\$0.01 par value, 500,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued 1,292 1,284 Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares	Liabilities and Equity	-			
Income taxes payable 2 2 Customer advances 241 118 Current operating lease liabilities 92 86 Other current liabilities 7 9 Total current liabilities 939 818 Long-term debt 2,972 2,971 Deferred income taxes 845 871 Operating lease liabilities 232 189 Supply contract liability 717 724 Other liabilities 306 301 Equity: 306 301 Equity: 5000 par value, 50,000,000 shares authorized ————————————————————————————————————					
Income taxes payable 2 2 Customer advances 241 118 Current operating lease liabilities 92 86 Other current liabilities 7 9 Total current liabilities 939 818 Long-term debt 2,972 2,971 Deferred income taxes 845 871 Operating lease liabilities 232 189 Supply contract liability 717 724 Other liabilities 306 301 Equity: 306 301 Equity: 5000 par value, 50,000,000 shares authorized ————————————————————————————————————	Accounts payable and accrued expenses	\$	597	\$	603
Customer advances 241 118 Current operating lease liabilities 92 86 Other current liabilities 7 9 Total current liabilities 939 818 Long-tern debt 2,972 2,971 Deferred income taxes 845 871 Operating lease liabilities 232 189 Supply contract liability 717 724 Other liabilities 306 301 Equity: 306 301 Equity: 5 7 - Preferred stock—80.01 par value, 50,000,000 shares authorized - - - Common stock—80.01 par value, 500,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued 2 2 Paid-in capital 1,292 1,284 4 4 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares 4,109 4 4,009 4 4,009 4,009 4,009 4,009 4,009 4,009 4,009 4,009 4,009 4,009 4,009			2		
Other current liabilities 7 9 Total current liabilities 939 818 Long-term debt 2,972 2,971 Deferred income taxes 845 871 Operating lease liabilities 232 189 Supply contract liability 717 724 Other liabilities 306 301 Equity: Stockholders' equity: - - Preferred stock—\$0.01 par value, 50,000,000 shares authorized - - - Common stock—\$0.01 par value, 500,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued 2 2 Paid-in capital 1,292 1,284 Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares (451) (30) Accumulated other comprehensive loss (271) (280) Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592	* *		241		
Other current liabilities 7 9 Total current liabilities 939 818 Long-term debt 2,972 2,971 Deferred income taxes 845 871 Operating lease liabilities 232 189 Supply contract liability 717 724 Other liabilities 306 301 Equity: Total current liability - - Stockholders' equity: - - - Preferred stock—\$0.01 par value, 50,000,000 shares authorized - - - Common stock—\$0.01 par value, 500,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued 2 2 Paid-in capital 1,292 1,284 Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares (451) (30) Accumulated other comprehensive loss (271) (280) Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 <td>Current operating lease liabilities</td> <td></td> <td>92</td> <td></td> <td>86</td>	Current operating lease liabilities		92		86
Long-term debt 2,972 2,971 Deferred income taxes 845 871 Operating lease liabilities 232 189 Supply contract liability 717 724 Other liabilities 306 301 Equity:			7		9
Deferred income taxes 845 871 Operating lease liabilities 232 189 Supply contract liability 717 724 Other liabilities 306 301 Equity: Stockholders' equity: Preferred stock—\$0.01 par value, 50,000,000 shares authorized Common stock—\$0.01 par value, 500,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued 2 2 Paid-in capital 1,292 1,284 Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares (451) (30) Accumulated other comprehensive loss (271) (280) Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592	Total current liabilities		939	-	818
Deferred income taxes 845 871 Operating lease liabilities 232 189 Supply contract liability 717 724 Other liabilities 306 301 Equity: Stockholders' equity: Preferred stock—\$0.01 par value, 50,000,000 shares authorized Common stock—\$0.01 par value, 500,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued 2 2 Paid-in capital 1,292 1,284 Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares (451) (30) Accumulated other comprehensive loss (271) (280) Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592	Long-term debt		2,972		2,971
Supply contract liability 717 724 Other liabilities 306 301 Equity: Stockholders' equity: - - Preferred stock—\$0.01 par value, 50,000,000 shares authorized - - - Common stock—\$0.01 par value, 500,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued 2 2 Paid-in capital 1,292 1,284 Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares (451) (30) Accumulated other comprehensive loss (271) (280) Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592			845		871
Supply contract liability 717 724 Other liabilities 306 301 Equity: Stockholders' equity: - - Preferred stock—\$0.01 par value, 50,000,000 shares authorized - - - Common stock—\$0.01 par value, 500,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued 2 2 Paid-in capital 1,292 1,284 Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares (451) (30) Accumulated other comprehensive loss (271) (280) Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592	Operating lease liabilities		232		189
Equity: Stockholders' equity: Preferred stock—\$0.01 par value, 50,000,000 shares authorized — — Common stock—\$0.01 par value, 500,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued 2			717		724
Stockholders' equity: Preferred stock—\$0.01 par value, 50,000,000 shares authorized — — Common stock—\$0.01 par value, 500,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued 2 2 Paid-in capital 1,292 1,284 Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares (451) (30) Accumulated other comprehensive loss (271) (280) Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592	Other liabilities		306		301
Preferred stock—\$0.01 par value, 50,000,000 shares authorized — — Common stock—\$0.01 par value, 500,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued 2 2 Paid-in capital 1,292 1,284 Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares (451) (30) Accumulated other comprehensive loss (271) (280) Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592	Equity:				
Common stock—\$0.01 par value, 500,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued 2 2 Paid-in capital 1,292 1,284 Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares (451) (30) Accumulated other comprehensive loss (271) (280) Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592	Stockholders' equity:				
170,237,254 shares issued 2 2 Paid-in capital 1,292 1,284 Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares (451) (30) Accumulated other comprehensive loss (271) (280) Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592	Preferred stock—\$0.01 par value, 50,000,000 shares authorized		_		_
Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares (451) (30) Accumulated other comprehensive loss (271) (280) Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592	Common stock—\$0.01 par value, 500,000,000 shares authorized, 2025—170,269,476 shares issued and 2024—170,237,254 shares issued	-	2		2
Retained earnings 4,208 4,009 Treasury stock—at cost, 2025—5,611,408 shares and 2024—354,264 shares (451) (30) Accumulated other comprehensive loss (271) (280) Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592	Paid-in capital		1,292		1,284
Accumulated other comprehensive loss (271) (280) Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592					
Accumulated other comprehensive loss (271) (280) Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592			(451)		
Total stockholders' equity 4,780 4,985 Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592	Accumulated other comprehensive loss		(271)		
Noncontrolling interest 2,517 2,607 Total equity 7,297 7,592	•				
Total equity 7,297 7,592					
10 mi maonino ana equity 13,500 \$\psi\$ 13,100	Total liabilities and equity	\$	13,308	\$	13,466

CONSOLIDATED STATEMENTS OF EQUITY

(Unaudited)

Common Stockholders \$0.01 Par Value Accumulated Other Total Common Paid-In Retained Comprehensive Stockholders' Noncontrolling Total Treasury Stock Stock Capital Earnings Loss Equity Interest Equity (in millions, except per share amounts) Balance as of December 31, 2024 2 (30)\$ 1,284 4,009 \$ (280)4,985 2,607 7,592 Net earnings 312 312 39 351 9 Other comprehensive income 9 9 (438)(438)(438)Purchases of treasury stock 30 Retirement of treasury stock (3) (27)Acquisition of treasury stock under (13)(13)(13) employee stock plans Issuance of \$0.01 par value common stock 1 1 under employee stock plans Stock-based compensation expense 10 10 10 Dividends and dividend equivalents (\$0.50 (86)(86)(86)Distribution declared to noncontrolling (129)(129)interest 2 1,292 (271) 4,780 7,297 \$ \$ (451)\$ 4,208 2,517 Balance as of March 31, 2025 Balance as of December 31, 2023 \$ 4,535 (209) \$ 8,373 2 \$ 1,389 \$ 5,717 2,656 Net earnings 194 194 44 238 Other comprehensive loss (16)(16)(16)(351)(351)(351)Purchases of treasury stock Acquisition of treasury stock under employee stock plans (23)(23)(23)Issuance of \$0.01 par value common stock 1 under employee stock plans 1 1 13 Stock-based compensation expense 13 13 Dividends and dividend equivalents (\$0.50 (95)(95)(95)per share) Distribution declared to noncontrolling (144)(144)2 (374)1,403 4,634 (225)5,440 2,556 7,996 \$ \$ Balance as of March 31, 2024

CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

(Chaudicu)		nths ended ch 31,
	2025	2024
Operating Activities	(in m	illions)
Operating Activities: Net earnings	\$ 351	\$ 238
Adjustments to reconcile net earnings to net cash provided by operating activities:	φ 331	\$ 250
Depreciation and amortization	221	253
Deferred income taxes	(26)	(11)
Stock-based compensation expense	10	13
Unrealized net loss (gain) on natural gas derivatives	2	(33)
Loss on disposal of property, plant and equipment	1	5
Loss on sale of Ince facility	23	_
Undistributed earnings of affiliate—net of taxes	(4)	(2)
Changes in assets and liabilities:		
Accounts receivable—net	(177)	(50)
Inventories	(43)	20
Accrued and prepaid income taxes	89	61
Accounts payable and accrued expenses	16	(23)
Customer advances	123	(25)
Other—net		(1)
Net cash provided by operating activities	586	445
Investing Activities:		
Additions to property, plant and equipment	(132)	(98)
Proceeds from sale of property, plant and equipment	2	_
Proceeds from sale of Ince facility	4	_
Purchase of emission credits		(2)
Net cash used in investing activities	(126)	(100)
Financing Activities:		
Dividends paid on common stock	(86)	(97)
Distributions to noncontrolling interest	(129)	(144)
Purchases of treasury stock	(444)	(339)
Proceeds from issuances of common stock under employee stock plans	1	1
Cash paid for shares withheld for taxes	(13)	(23)
Net cash used in financing activities	(671)	(602)
Effect of exchange rate changes on cash and cash equivalents	3	(2)
Decrease in cash and cash equivalents	(208)	(259)
Cash and cash equivalents at beginning of period	1,614	2,032
Cash and cash equivalents at end of period	\$ 1,406	\$ 1,773

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

1. Background and Basis of Presentation

Our mission is to provide clean energy to feed and fuel the world sustainably. With our employees focused on safe and reliable operations, environmental stewardship, and disciplined capital and corporate management, we are on a path to decarbonize our ammonia production network – the world's largest – to enable low-carbon hydrogen and nitrogen products for energy, fertilizer, emissions abatement, and other industrial activities. Our manufacturing complexes in the United States, Canada and the United Kingdom, an extensive storage, transportation and distribution network in North America, and logistics capabilities enabling a global reach underpin our strategy to leverage our unique capabilities to accelerate the world's transition to clean energy. Our principal customers are cooperatives, retailers, independent fertilizer distributors, traders, wholesalers and industrial users. Our core product is anhydrous ammonia (ammonia), which contains 82% nitrogen and 18% hydrogen. Products derived from ammonia that are most often used as nitrogen fertilizers include granular urea, urea ammonium nitrate solution (UAN) and ammonium nitrate (AN). AN is also used extensively by the commercial explosives industry as a component of explosives. Products derived from ammonia that are sold primarily to industrial customers include diesel exhaust fluid (DEF), urea liquor, nitric acid and aqua ammonia.

All references to "CF Holdings," "the Company," "we," "us" and "our" refer to CF Industries Holdings, Inc. and its subsidiaries, except where the context makes clear that the reference is to CF Industries Holdings, Inc. only and not its subsidiaries. All references to "CF Industries" refer to CF Industries, Inc., a 100% owned subsidiary of CF Industries Holdings, Inc.

The accompanying unaudited interim consolidated financial statements have been prepared on the same basis as our audited consolidated financial statements for the year ended December 31, 2024, in accordance with U.S. generally accepted accounting principles (GAAP) for interim financial reporting. In the opinion of management, these statements reflect all adjustments, consisting only of normal and recurring adjustments, that are necessary for the fair representation of the information for the periods presented. The accompanying unaudited interim consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (SEC). Certain information and disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted pursuant to such rules and regulations. Operating results for any period presented apply to that period only and are not necessarily indicative of results for any future period.

The accompanying unaudited interim consolidated financial statements should be read in conjunction with our audited consolidated financial statements and related disclosures included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2024, filed with the SEC on February 20, 2025. The preparation of the unaudited interim consolidated financial statements requires us to make use of estimates and assumptions that may significantly affect the reported amounts of assets and liabilities and disclosure of contingent liabilities at the date of the unaudited interim consolidated financial statements and the reported revenues and expenses for the periods presented. Such estimates and assumptions are used for, but are not limited to, net realizable value of inventories, environmental remediation liabilities, environmental and litigation contingencies, asset retirement obligations, the cost of emission credits required to meet environmental regulations, the cost of customer incentives, useful lives of property and identifiable intangible assets, the evaluation of potential impairments of property, investments, identifiable intangible assets and goodwill, income tax reserves, including any related interest and penalties, and the assessment of the realizability of deferred tax assets, measurement of the fair values of investments for which markets are not active, the determination of the funded status and annual expense of defined benefit pension and other postretirement plans, and the valuation of stock-based compensation awards granted to employees.

2. New Accounting Standards

In December 2023, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures. This ASU adds new guidance that further enhances income tax disclosures, primarily through standardization and disaggregation of rate reconciliation categories and income taxes paid by jurisdiction. The amendments are effective for fiscal years beginning after December 15, 2024, with early adoption permitted. We are continuing to evaluate the impact that our adoption of this ASU will have on the disclosures in our consolidated financial statements.

In November 2024, the FASB issued ASU No. 2024-03, Income Statement—Reporting Comprehensive Income—Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses. This ASU requires disclosure, within the footnotes to the financial statements, of specified costs and expenses disaggregated from the amounts presented on consolidated statements of operations. The guidance in this ASU is effective for fiscal years beginning after December 15, 2026, and interim periods within fiscal years beginning after December 15, 2027, with early adoption permitted.

We are currently evaluating the impact that our adoption of this ASU will have on the disclosures in our consolidated financial statements.

3. Revenue Recognition

We track our revenue by product and by geography. See Note 14—Segment Disclosures for our revenue by reportable segment, which are Ammonia, Granular Urea, UAN, AN and Other. The following table summarizes our revenue by product and by geography (based on the destination of our shipment) for the three months ended March 31, 2025 and 2024:

	Ammonia		Granular Urea		UAN	AN		Other		Total
					(in mi	llions)				
Three months ended March 31, 2025										
North America	\$ 366	\$	439	\$	408	\$	47	\$	113	\$ 1,373
Europe and other	154				62		54		20	290
Total revenue	\$ 520	\$	439	\$	470	\$	101	\$	133	\$ 1,663
Three months ended March 31, 2024										
North America	\$ 334	\$	403	\$	373	\$	48	\$	102	\$ 1,260
Europe and other	68		4		52		66		20	210
Total revenue	\$ 402	\$	407	\$	425	\$	114	\$	122	\$ 1,470

As of March 31, 2025 and December 31, 2024, we had \$241 million and \$118 million, respectively, in customer advances on our consolidated balance sheets. During the three months ended March 31, 2025 and 2024, the revenue recognized that was included in our customer advances at the beginning of each respective period amounted to approximately \$93 million and \$110 million, respectively.

We offer cash incentives to certain customers generally based on the volume of their purchases over the fertilizer year ending June 30. Our cash incentives do not provide an option to the customer for additional product. The balances of customer incentives accrued as of March 31, 2025 and December 31, 2024 were not material.

We have certain customer contracts with performance obligations where if the customer does not take the required amount of product specified in the contract, then the customer is required to make a payment to us, the amount of which may vary based upon the terms and conditions of the applicable contract. As of March 31, 2025, excluding contracts with original durations of less than one year, and based on the minimum product tonnage to be sold and current market price estimates, our remaining performance obligations under these contracts were approximately \$2.0 billion. We expect to recognize approximately 20% of these performance obligations as revenue in the remainder of 2025, approximately 29% as revenue during 2026-2028, approximately 18% as revenue during 2029-2031, and the remainder as revenue thereafter. Subject to the terms and conditions of the applicable contracts, if these customers do not satisfy their purchase obligations under such contracts, the minimum amount that they would be required to pay to us under such contracts, in the aggregate, was approximately \$1.2 billion as of March 31, 2025. Other than the performance obligations described above, any performance obligations with our customers that were unfulfilled or partially filled at December 31, 2024 will be satisfied in 2025.

Supply Contract Liability

In connection with our December 1, 2023 acquisition of the Waggaman ammonia production facility, we entered into a long-term ammonia offtake agreement providing for us to supply up to 200,000 tons of ammonia per year to Dyno Nobel, Inc. (the Supply Contract). The terms of the Supply Contract were determined to be unfavorable compared to market as of the acquisition date. As a result, we recorded an intangible liability with an acquisition date fair value of \$757 million, which is being amortized to net sales over the estimated life of the Supply Contract of 25 years. For both the three months ended March 31, 2025 and 2024, we amortized \$7 million of the Supply Contract liability into net sales. As of March 31, 2025 and December 31, 2024, we had \$717 million and \$724 million, respectively, in Supply Contract liability on our consolidated balance sheets. Estimated amortization of the Supply Contract liability for the remainder of 2025 is approximately \$23 million and for each of the fiscal years 2026 to 2030 is approximately \$30 million.

4. Net Earnings Per Share

Net earnings per share were computed as follows:

	Three months ended March 31,			
		2025		2024
	(in i	millions, except	per share	e amounts)
Net earnings attributable to common stockholders	\$	312	\$	194
Basic earnings per common share:		_		
Weighted-average common shares outstanding		168.6		187.6
Net earnings attributable to common stockholders	\$	1.85	\$	1.03
Diluted earnings per common share:				
Weighted-average common shares outstanding		168.6		187.6
Dilutive common shares—stock-based awards		0.2		0.5
Diluted weighted-average common shares outstanding		168.8		188.1
Net earnings attributable to common stockholders	\$	1.85	\$	1.03

Diluted earnings per common share is calculated using weighted-average common shares outstanding, including the dilutive effect of stock-based awards as determined under the treasury stock method. In the computation of diluted earnings per common share, potentially dilutive stock-based awards are excluded if the effect of their inclusion is anti-dilutive. Shares for anti-dilutive stock-based awards not included in the computation of diluted earnings per common share were zero in both the three months ended March 31, 2025 and 2024.

5. Inventories

Inventories consist of the following:

	March 31, 2025		December 31, 2024
		(in milli	ons)
Finished goods	\$	301 \$	\$ 263
Raw materials, spare parts and supplies		50	51
Total inventories	\$	351 \$	314

6. Property, Plant and Equipment-Net

Property, plant and equipment—net consists of the following:

	I	March 31, 2025		ecember 31, 2024
		(in m	illions)	
Land	\$	108	\$	114
Machinery and equipment		13,598		13,801
Buildings and improvements		1,016		1,011
Construction in progress		556		482
Property, plant and equipment ⁽¹⁾		15,278		15,408
Less: Accumulated depreciation and amortization		8,675		8,673
Property, plant and equipment—net	\$	6,603	\$	6,735

⁽¹⁾ As of March 31, 2025 and December 31, 2024, we had property, plant and equipment that was accrued but unpaid of \$87 million and \$101 million, respectively. As of March 31, 2024 and December 31, 2023, we had property, plant and equipment that was accrued but unpaid of \$72 million and \$68 million, respectively.

Depreciation and amortization related to property, plant and equipment was \$220 million and \$252 million for the three months ended March 31, 2025 and 2024, respectively.

Plant turnarounds—Scheduled inspections, replacements and overhauls of plant machinery and equipment at our continuous process manufacturing facilities during a full plant shutdown are referred to as plant turnarounds. The expenditures related to plant turnarounds are capitalized in property, plant and equipment when incurred.

Scheduled replacements and overhauls of plant machinery and equipment during a plant turnaround include the dismantling, repair or replacement and installation of various components including piping, valves, motors, turbines, pumps, compressors and heat exchangers and the replacement of catalysts. Scheduled inspections, including required safety inspections which entail the disassembly of various components such as steam boilers, pressure vessels and other equipment requiring safety certifications, are also conducted during plant turnarounds. Internal employee costs and overhead amounts are not considered plant turnaround costs and are not capitalized.

The following is a summary of capitalized plant turnaround costs:

	Three months ended March 31,			
-	2025	2024		
	(in millions	s)		
\$	363 \$	352		
	20	24		
	(37)	(52)		
	(3)	(1)		
\$	343 \$	323		
	\$ \$	March 31 2025 (in million: \$ 363 \$ 20 (37) (3)		

United Kingdom Operations

In the second quarter of 2022, we approved and announced our proposed plan to restructure our U.K. operations, including the planned permanent closure of the Ince facility, which had been idled since September 2021. For property, plant and equipment within the Ince, U.K. asset group, an asset group planned for abandonment, we first considered use of a market or income-based valuation method. However, given that a secondary market did not exist and the assets had been idled with a planned abandonment and therefore would not generate future cash flows from operations, we estimated the fair value of the asset group by determining the replacement cost of the underlying assets and then adjusting each of the asset categories to an estimated salvage value utilizing industry recognized price publications. In the third quarter of 2022, the final restructuring plan was approved, and the facility was subsequently decommissioned.

In the three months ended March 31, 2025, the Ince facility was sold, including certain liabilities assumed by the buyer, and we recognized a loss of \$23 million on the sale. The loss is reflected in U.K. operations restructuring in our consolidated statement of operations for the three months ended March 31, 2025

7. Equity Method Investment

We have a 50% ownership interest in Point Lisas Nitrogen Limited (PLNL), which operates an ammonia production facility in Trinidad and Tobago. We include our share of the net earnings from this equity method investment as an element of earnings from operations because PLNL provides additional production to our operations and is integrated with our other supply chain and sales activities in the Ammonia segment.

As of March 31, 2025, the total carrying value of our equity method investment in PLNL was \$33 million.

We have transactions in the normal course of business with PLNL reflecting our obligation to purchase 50% of the ammonia produced by PLNL at current market prices. Our ammonia purchases from PLNL totaled \$34 million and \$30 million for the three months ended March 31, 2025 and 2024, respectively.

8. Fair Value Measurements

Total cash and cash equivalents

Nonqualified employee benefit trusts

Our cash and cash equivalents and other investments consist of the following:

	March 31, 2025							
		Cost Basis		Unrealized Gains	Unrealized Losses			Fair Value
				(in mil	lions)			
Cash	\$	206	\$		\$	—	\$	206
Cash equivalents:								
U.S. and Canadian government obligations		707		_		_		707
Other debt securities		493		_		_		493
Total cash and cash equivalents	\$	1,406	\$	_	\$		\$	1,406
Nonqualified employee benefit trusts		16		1		_		17
				December	31, 2024			
		Cost Basis		Unrealized Gains	Unrealized Losses			Fair Value
				(in mil	lions)			
Cash	\$	168	\$	_	\$	_	\$	168
Cash equivalents:								
U.S. and Canadian government obligations		932		_		_		932
Other debt securities		514		_		_		514

Under our short-term investment policy, we may invest our cash balances, either directly or through mutual funds, in several types of investment-grade securities, including notes and bonds issued by governmental entities or corporations and also in bank deposits. Securities issued by governmental entities include those issued directly by the U.S. and Canadian federal governments; those issued by state, local or other governmental entities; and those guaranteed by entities affiliated with governmental entities.

1,614 \$

15

2

\$

1,614

17

Assets and Liabilities Measured at Fair Value on a Recurring Basis

The following tables present assets and liabilities included in our consolidated balance sheets as of March 31, 2025 and December 31, 2024 that are recognized at fair value on a recurring basis, and indicate the fair value hierarchy utilized to determine such fair value:

	March 31, 2025								
	Total Fair Value		Quoted Prices in Active Markets (Level 1)		Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)			
				(in n	nillions)				
Cash equivalents	\$	1,200	\$	1,200	\$	— \$	_		
Nonqualified employee benefit trusts		17		17		_	_		
Derivative assets		1		_		1	_		
Derivative liabilities		(2)		_		(2)	_		

			Dece	mber 31,	2024	
		Total Fair Value	Quoted Prices in Active Markets (Level 1)		Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
			(1	n million	s)	
Cash equivalents	\$	1,446	\$ 1,44	6 \$	- \$	_
Nonqualified employee benefit trusts		17		7	_	_
Derivative assets		4	-	_	4	_
Derivative liabilities		(3)	-	_	(3)	_

Cash Equivalents

Cash equivalents include highly liquid investments that are readily convertible to known amounts of cash and have original maturities of three months or less. As of March 31, 2025 and December 31, 2024, our cash equivalents consisted primarily of U.S. and Canadian government obligations and money market mutual funds that invest in U.S. government obligations and other investment-grade securities.

Nonqualified Employee Benefit Trusts

We maintain trusts associated with certain nonqualified supplemental pension plans. The fair values of the trust assets are based on daily quoted prices in an active market and are included on our consolidated balance sheets in other assets. Debt securities are accounted for as available-for-sale securities, and changes in fair value are reported in other comprehensive income. Changes in the fair value of available-for-sale equity securities in the trust assets are recognized through earnings.

Derivative Instruments

The derivative instruments that we use are primarily natural gas fixed price swaps, basis swaps and options traded in the over-the-counter markets with multi-national commercial banks, other major financial institutions or large energy companies. The natural gas derivative contracts represent anticipated natural gas needs for future periods, and settlements are scheduled to coincide with anticipated natural gas purchases during those future periods. The natural gas derivative contracts settle using primarily a NYMEX futures price index. To determine the fair value of these instruments, we use quoted market prices from NYMEX and standard pricing models with inputs derived from or corroborated by observable market data such as forward curves supplied by an industry-recognized independent third party.

Financial Instruments

The carrying amount and estimated fair value of our financial instruments are as follows:

	March 31, 2025				December 31, 2024			
	Carrying Amount		Fair Value		Carrying Amount		Fair Value	
	(in			millions)				
Long-term debt	\$ 2,972	\$	2,822	\$	2,971	\$	2,827	

The fair value of our long-term debt was based on quoted prices for identical or similar liabilities in markets that are not active or valuation models in which all significant inputs and value drivers are observable and, as a result, they are classified as Level 2 inputs.

The carrying amounts of cash and cash equivalents, as well as any instruments included in other current assets and other current liabilities that meet the definition of financial instruments, approximate fair values because of their short-term maturities.

Assets and Liabilities Measured at Fair Value on a Nonrecurring Basis

We also have assets and liabilities that may be measured at fair value on a nonrecurring basis; that is, the assets and liabilities are not measured at fair value on a recurring basis, but are subject to fair value adjustments in certain circumstances, such as when there is evidence of impairment, when there is allocation of purchase price in an acquisition or when a new liability is being established that requires fair value measurement. These include long-lived assets, goodwill and other intangible assets and investments in unconsolidated subsidiaries, such as equity method investments, which may be written

down to fair value as a result of impairment. The fair value measurements related to assets and liabilities measured at fair value on a nonrecurring basis rely primarily on Company-specific inputs. Since certain of the Company's assumptions would involve inputs that are not observable, these fair values would reside within Level 3 of the fair value hierarchy.

9. Income Taxes

For the three months ended March 31, 2025, we recorded an income tax provision of \$86 million on pre-tax income of \$437 million, or an effective tax rate of 19.8%, compared to an income tax provision of \$62 million on pre-tax income of \$300 million, or an effective tax rate of 20.7%, for the three months ended March 31, 2024.

Our effective tax rate is impacted by earnings attributable to the noncontrolling interest in CF Industries Nitrogen, LLC (CFN), as our consolidated income tax provision does not include a tax provision on the earnings attributable to the noncontrolling interest. Our effective tax rate for the three months ended March 31, 2025 of 19.8%, which is based on pre-tax income of \$437 million, including \$39 million of earnings attributable to the noncontrolling interest, would be 1.9 percentage points higher if based on pre-tax income exclusive of the \$39 million of earnings attributable to the noncontrolling interest. Our effective tax rate for the three months ended March 31, 2024 of 20.7%, which is based on pre-tax income of \$300 million, including \$44 million of earnings attributable to the noncontrolling interest, would be 3.6 percentage points higher if based on pre-tax income exclusive of the \$44 million of earnings attributable to the noncontrolling interest.

10. Financing Agreements

Revolving Credit Agreement

We have a senior unsecured revolving credit agreement (the Revolving Credit Agreement), which provides for a revolving credit facility of up to \$750 million with a maturity of October 26, 2028 and includes a letter of credit sub-limit of \$125 million. Borrowings under the Revolving Credit Agreement may be used for working capital, capital expenditures, acquisitions, share repurchases and other general corporate purposes. CF Industries is the lead borrower, and CF Holdings is the sole guarantor, under the Revolving Credit Agreement.

Borrowings under the Revolving Credit Agreement can be denominated in U.S. dollars, Canadian dollars, euros and British pounds. Borrowings in U.S. dollars bear interest at a per annum rate equal to, at our option, an applicable adjusted term Secured Overnight Financing Rate or base rate plus, in either case, a specified margin. We are required to pay an undrawn commitment fee on the undrawn portion of the commitments under the Revolving Credit Agreement and customary letter of credit fees. The specified margin and the amount of the commitment fee depended on CF Holdings' credit rating at the time.

As of March 31, 2025, we had unused borrowing capacity under the Revolving Credit Agreement of \$750 million and no outstanding letters of credit under the Revolving Credit Agreement. In addition, there were no borrowings outstanding under the Revolving Credit Agreement as of December 31, 2024, or during the three months ended March 31, 2025 or 2024.

The Revolving Credit Agreement contains representations and warranties and affirmative and negative covenants, including a financial covenant. As of March 31, 2025, we were in compliance with all covenants under the Revolving Credit Agreement.

Letters of Credit Under Bilateral Agreement

We are party to a bilateral agreement providing for the issuance of up to \$425 million of letters of credit. As of March 31, 2025, approximately \$324 million of letters of credit were outstanding under this agreement.

Senior Notes

Long-term debt presented on our consolidated balance sheets as of March 31, 2025 and December 31, 2024 consisted of the following debt securities issued by CF Industries:

			March	31, 202	25		Decembe	r 31,	, 2024
	Effective Interest Rate	Principal Outstanding		Car	rrying Amount ⁽¹⁾	Principal Outstanding		C	Carrying Amount ⁽¹⁾
Public Senior Notes:									
5.150% due March 2034	5.293%	\$	750	\$	742	\$	750	\$	742
4.950% due June 2043	5.040%		750		742		750		742
5.375% due March 2044	5.478%		750		741		750		741
Senior Secured Notes:									
4.500% due December 2026 ⁽²⁾	4.783%		750		747		750		746
Total long-term debt		\$	3,000	\$	2,972	\$	3,000	\$	2,971

⁽¹⁾ Carrying amount is net of unamortized debt discount and deferred debt issuance costs. Total unamortized debt discount was \$6 million as of both March 31, 2025 and December 31, 2024, and total deferred debt issuance costs were \$22 million and \$23 million as of March 31, 2025 and December 31, 2024, respectively.

Under the indentures (including the applicable supplemental indentures) governing the senior notes due 2034, 2043 and 2044 identified in the table above (the Public Senior Notes), each series of Public Senior Notes is guaranteed by CF Holdings. Under the indenture governing the 4.500% senior secured notes due December 2026 (the 2026 Notes) identified in the table above, the 2026 Notes are guaranteed by CF Holdings.

Interest on the Public Senior Notes and the 2026 Notes is payable semiannually, and the Public Senior Notes and the 2026 Notes are redeemable at our option, in whole at any time or in part from time to time, at specified make-whole redemption prices.

11. Interest Expense

Details of interest expense are as follows:

		Three months ended March 31,			
	20	2025 2024			
		(in millions)			
Interest on borrowings ⁽¹⁾	\$	37 \$	37		
Fees on financing agreements ⁽¹⁾		2	2		
Interest capitalized		(2)	(2)		
Total interest expense	\$	37 \$	37		

⁽¹⁾ See Note 10—Financing Agreements for additional information.

⁽²⁾ Effective August 23, 2021, these notes are no longer secured, in accordance with the terms of the applicable indenture.

12. Noncontrolling Interest

We have a strategic venture with CHS Inc. (CHS) under which CHS owns an equity interest in CFN, a subsidiary of CF Holdings, which represents approximately 11% of the membership interests of CFN. We own the remaining membership interests. Under the terms of CFN's limited liability company agreement, each member's interest will reflect, over time, the impact of the profitability of CFN, any member contributions made to CFN and withdrawals and distributions received from CFN. For financial reporting purposes, the assets, liabilities and earnings of the strategic venture are consolidated into our financial statements. CHS' interest in the strategic venture is recorded in noncontrolling interest in our consolidated financial statements.

A reconciliation of the beginning and ending balances of noncontrolling interest and distributions payable to the noncontrolling interest in our consolidated balance sheets is provided below.

		2025		2024
		llions))	
Noncontrolling interest:				
Balance as of January 1	\$	2,607	\$	2,656
Earnings attributable to noncontrolling interest		39		44
Declaration of distributions payable		(129)		(144)
Balance as of March 31	\$	2,517	\$	2,556
Distributions payable to noncontrolling interest:				
Balance as of January 1	\$	_	\$	_
Declaration of distributions payable		129		144
Distributions to noncontrolling interest		(129)		(144)
Balance as of March 31	\$		\$	

CHS also receives deliveries pursuant to a supply agreement under which CHS has the right to purchase annually from CFN up to approximately 1.1 million tons of granular urea and 580,000 tons of UAN at market prices. As a result of its equity interest in CFN, CHS is entitled to semi-annual cash distributions from CFN. We are also entitled to semi-annual cash distributions from CFN. The amounts of distributions from CFN to us and CHS are based generally on the profitability of CFN and determined based on the volume of granular urea and UAN sold by CFN to us and CHS pursuant to supply agreements, less a formula driven amount based primarily on the cost of natural gas used to produce the granular urea and UAN, and adjusted for the allocation of items such as operational efficiencies and overhead amounts.

13. Stockholders' Equity

Common Stock

Our Board of Directors (the Board) has authorized certain programs to repurchase shares of our common stock. These programs have generally permitted repurchases to be made from time to time in the open market, through privately-negotiated transactions, through block transactions, through accelerated share repurchase programs or otherwise. The manner, timing and amount of repurchases will be determined by our management based on the evaluation of market conditions, stock price and other factors.

On November 2, 2022, the Board authorized the repurchase of up to \$3 billion of CF Holdings common stock (the 2022 Share Repurchase Program), which commenced in the second quarter of 2023 upon completion of our previous share repurchase program and is effective through December 31, 2025. See Note 15—Subsequent Events for additional information.

The following table summarizes the share repurchases under the 2022 Share Repurchase Program.

	Shares	Amounts(1)
	(in m	illions)
Shares repurchased in 2023	5.6	\$ 425
Shares repurchased in 2024:		
First quarter	4.3	347
Second quarter	4.0	305
Third quarter	6.1	476
Fourth quarter	4.4	385
Total shares repurchased in 2024	18.8	1,513
Shares repurchased in 2025:		
First quarter	5.4	434
Shares repurchased as of March 31, 2025	29.8	\$ 2,372

As defined in the 2022 Share Repurchase Program, amounts reflect the price paid for the shares of common stock repurchased, excluding commissions paid to brokers and excise taxes.

In the three months ended March 31, 2025, we repurchased approximately 5.4 million shares under the 2022 Share Repurchase Program for \$434 million and retired approximately 0.4 million shares of repurchased treasury stock. As of March 31, 2025, we held approximately 5.6 million shares of treasury stock. In the three months ended March 31, 2024, we repurchased approximately 4.3 million shares under the 2022 Share Repurchase Program for \$347 million, of which \$14 million was accrued and unpaid as of March 31, 2024.

Accumulated Other Comprehensive Loss

Changes to accumulated other comprehensive loss and the impact on other comprehensive income (loss) are as follows:

	Foreign Currency Translation Adjustment		Unrealized Gain on Derivatives		Defined Benefit Plans	Accumulated Other Comprehensive Income (Loss)
			(in mi	llions)		_
Balance as of December 31, 2024	\$ (221)	\$	3	\$	(62)	\$ (280)
Effect of exchange rate changes and deferred taxes	11				(2)	9
Balance as of March 31, 2025	\$ (210)	\$	3	\$	(64)	\$ (271)
	 -	_				
Balance as of December 31, 2023	\$ (146)	\$	3	\$	(66)	\$ (209)
Effect of exchange rate changes and deferred taxes	(16)					(16)
Balance as of March 31, 2024	\$ (162)	\$	3	\$	(66)	\$ (225)

14. Segment Disclosures

Our reportable segments consist of Ammonia, Granular Urea, UAN, AN and Other. These segments are differentiated by products. Our chief operating decision maker (CODM) is our President and Chief Executive Officer, who uses gross margin to evaluate segment performance and allocate resources. The CODM meets periodically with other members of senior management to analyze segment performance, including comparing actual results to projected results, with consideration to the costs incurred to produce and deliver the product. In addition, our CODM uses gross margin by reportable segment to make key operating decisions, such as the determination of capital expenditures and the allocation of operating budgets, to help guide strategic decisions to align with company-wide goals. Total other operating costs and expenses (consisting primarily of selling, general and administrative expenses and other operating—net) and non-operating expenses (consisting primarily of interest and income taxes) are centrally managed and are not included in the measurement of segment profitability reviewed by the CODM. The ammonia and other products that are upgraded into Granular Urea, UAN, AN and Other products are transferred at cost into the results of those products.

Segment data for gross margin, including sales and cost of sales, which also includes significant expenses, for the three months ended March 31, 2025 and 2024 are presented in the tables below.

	Three months ended March 31,			
	2025	2024		
	(in mill	ions)		
Ammonia				
Net sales	\$ 520	\$ 402		
Cost of sales:				
Natural gas, including the impact of realized derivatives ⁽¹⁾	110	86		
Unrealized net mark-to-market loss (gain) on natural gas derivatives	1	(12		
Depreciation and amortization ⁽²⁾	55	79		
Distribution and storage ⁽³⁾	37	35		
Freight ⁽⁴⁾	15	14		
Other segment items ⁽⁵⁾	116	135		
Total cost of sales	 334	337		
Gross margin	\$ 186	\$ 65		
Granular Urea				
Net sales	\$ 439	\$ 407		
Cost of sales:				
Natural gas, including the impact of realized derivatives ⁽¹⁾	95	76		
Unrealized net mark-to-market gain on natural gas derivatives	_	(9		
Depreciation and amortization ⁽²⁾	71	69		
Distribution and storage ⁽³⁾	3	2		
Freight ⁽⁴⁾	7	10		
Other segment items ⁽⁵⁾	90	105		
Total cost of sales	266	253		
Gross margin	\$ 173	\$ 154		

		Three months ended March 31,				
	202		2024			
UAN		(in millions)	1			
Net sales	\$	470 \$	425			
Cost of sales:	·					
Natural gas, including the impact of realized derivatives ⁽¹⁾		104	77			
Unrealized net mark-to-market loss (gain) on natural gas derivatives		1	(10)			
Depreciation and amortization ⁽²⁾		73	69			
Distribution and storage ⁽³⁾		13	14			
Freight ⁽⁴⁾		36	35			
Other segment items ⁽⁵⁾		101	97			
Total cost of sales		328	282			
Gross margin	\$	142 \$	143			
AN						
Net sales	\$	101 \$	114			
Cost of sales:	*					
Natural gas, including the impact of realized derivatives ⁽¹⁾		10	11			
Unrealized net mark-to-market gain on natural gas derivatives		_	(1)			
Depreciation and amortization ⁽²⁾		8	13			
Freight ⁽⁴⁾		7	8			
Other segment items ⁽⁵⁾		60	74			
Total cost of sales		85	105			
Gross margin	\$	16 \$	9			
Other ⁽⁶⁾						
Net sales	\$	133 \$	122			
Cost of sales:						
Natural gas, including the impact of realized derivatives ⁽¹⁾		15	11			
Unrealized net mark-to-market gain on natural gas derivatives		_	(1)			
Depreciation and amortization ⁽²⁾		13	20			
Freight ⁽⁴⁾		16	14			
Other segment items ⁽⁵⁾		34	40			
Total cost of sales		78	84			
Gross margin	\$	55 \$	38			

	Thre	e months e March 31,	
	2025		2024
		in millions	s)
Consolidated			
Net sales	\$ 1,6	63 \$	1,470
Cost of sales:			
Natural gas, including the impact of realized derivatives ⁽¹⁾	3	34	261
Unrealized net mark-to-market loss (gain) on natural gas derivatives		2	(33)
Depreciation and amortization ⁽²⁾	2	20	250
Distribution and storage ⁽³⁾		53	51
Freight ⁽⁴⁾		81	81
Other segment items ⁽⁵⁾	4	-01	451
Total cost of sales	1,0	91	1,061
Gross margin	\$ 5	\$72 \$	409
Total other operating costs and expenses		21	108
Equity in earnings of operating affiliate		4	2
Operating earnings	\$	55 \$	303

(1) Natural gas costs include the impact of realized gains and losses on natural gas derivatives settled during the period.

(3) Distribution and storage costs consist of the cost of freight required to transport finished products from our manufacturing facilities to our distribution facilities and the costs to operate our network of distribution facilities in North America.

(5) Other segment items is primarily comprised of payroll, services, materials and supplies, and utilities at our manufacturing facilities.

Our assets, with the exception of goodwill, are not monitored by or reported to our CODM by segment; therefore, we do not present total assets by segment. The following table shows the carrying amount of goodwill by reportable segment as of March 31, 2025 and December 31, 2024:

	Amr	nonia	Granul	ar Urea	UAN	AN		(Other	Total
					(in mill	lions)				
Goodwill as of March 31, 2025 and December 31, 2024	\$	980	\$	828	\$ 576	\$	69	\$	39	\$ 2,492

For the three months ended March 31, 2025 and 2024, depreciation and amortization does not include \$8 million and \$10 million, respectively, of depreciation and amortization allocated to Corporate, which includes amortization of definite-lived intangible assets. For both the three months ended March 31, 2025 and 2024, depreciation and amortization does not include \$7 million of amortization related to the supply contract liability, which is recognized in net sales. See Note 3—Revenue Recognition for additional information on the supply contract liability.

⁽⁴⁾ Freight costs consist of the costs incurred by us to deliver products from one of our plants or distribution facilities to the customer. Freight costs are generally charged to the customer and included in net sales. In situations when control of the product transfers upon loading and the customer requests that we arrange delivery of the product, the amount of freight included in net sales is considered freight revenue.

⁽⁶⁾ Other consists of all other products not included in our Ammonia, Granular Urea, UAN or AN segments. All other products primarily include DEF, urea liquor, nitric acid and aqua ammonia.

15. Subsequent Events

Blue Point Joint Venture

On April 8, 2025, we announced that we formed a joint venture, Blue Point Number One, LLC, with JERA Co., Inc. (JERA), Japan's largest energy company, and Mitsui & Co., Ltd. (Mitsui), a leading global investment and trading company, for the construction, production and offtake of low-carbon ammonia. Upon formation, we held 40% ownership, JERA held 35% ownership, and Mitsui held 25% ownership in the joint venture. Under the terms of the joint venture's limited liability company agreement, JERA has a conditional option to reduce its ownership percentage that expires on December 31, 2025. If the specified condition is met, JERA can reduce its ownership below 35% but not lower than 20%. We would have the right and obligation to increase our ownership by the same amount that JERA reduces its ownership.

At our Blue Point complex in Ascension Parish, Louisiana, the Blue Point joint venture is expected to construct an autothermal reforming (ATR) ammonia production facility with a carbon dioxide (CO₂) dehydration and compression unit to prepare captured CO₂ for transportation and sequestration. Preconstruction activities and engineering evaluations at our Blue Point complex will begin in 2025. Construction of the ammonia production facility is expected to begin in 2026, with low-carbon ammonia production expected to begin in 2029. We will be responsible for the development, operation and maintenance of the ammonia production facility under contracts with the Blue Point joint venture. The three companies will offtake product according to their ownership percentages.

We estimate that the cost of the low-carbon ATR ammonia production facility with carbon capture and sequestration technologies will be approximately \$4 billion. Pursuant to periodic joint venture capital calls, the joint venture members will fund the cost of the facility's engineering, procurement and construction according to their ownership percentages.

The low-carbon ammonia production facility is designed with an annual nameplate capacity of approximately 1.4 million metric tons and is expected to capture greater than 95% of the CO₂ generated from its production of ammonia. The ammonia production facility is expected to qualify for tax credits under Section 45Q of the Internal Revenue Code, which provides a tax credit per metric ton of CO₂ permanently sequestered.

In addition, we will invest approximately \$550 million to build scalable infrastructure at our Blue Point complex to supply the ammonia production facility with services, including product storage and vessel loading. We will operate these facilities, and the Blue Point joint venture will compensate us for these services.

We determined that Blue Point Number One, LLC is a variable interest entity (VIE) in which we hold a variable interest, and we are the primary beneficiary of the VIE as we have both (1) the power to direct the activities that most significantly impact the VIE's economic performance, and (2) the obligation to absorb losses or the right to receive benefits from the VIE that could potentially be significant to the VIE, due to our 40% equity interest. As a result, we will consolidate this entity in our consolidated financial statements, with the combined 60% equity interest owned by JERA and Mitsui recorded as noncontrolling interest.

Share Repurchase Program

On May 6, 2025, the Board authorized the repurchase of up to \$2 billion of CF Holdings common stock commencing upon the completion of the 2022 Share Repurchase Program and effective through December 31, 2029 (the 2025 Share Repurchase Program). Repurchases under the 2025 Share Repurchase Program may be made from time to time in the open market, through privately-negotiated transactions, through block transactions, through accelerated share repurchase programs or otherwise. The manner, timing and amount of repurchases will be determined by our management based on the evaluation of market conditions, stock price and other factors. See Note 13—Stockholders' Equity for information related to the 2022 Share Repurchase Program, which expires on December 31, 2025.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

You should read the following discussion and analysis in conjunction with our annual consolidated financial statements and related notes and our discussion and analysis of financial condition and results of operations that were included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2024, filed with the Securities and Exchange Commission (SEC) on February 20, 2025, as well as Item 1. Financial Statements in Part I of this Quarterly Report on Form 10-Q. All references to "CF Holdings," "we," "us," "our" and "the Company" refer to CF Industries Holdings, Inc. and its subsidiaries, except where the context makes clear that the reference is to CF Industries Holdings, Inc. only and not its subsidiaries. All references to "CF Industries" refer to CF Industries, Inc., a 100% owned subsidiary of CF Industries Holdings, Inc. References to tons refer to short tons. Notes referenced in this discussion and analysis refer to the notes to our unaudited interim consolidated financial statements in Item 1. Financial Statements in Part I of this Quarterly Report on Form 10-Q. The following is an outline of the discussion and analysis included herein:

- Overview of CF Holdings
- Market Conditions and Current Developments
- Financial Executive Summary
- Items Affecting Comparability of Results
- Consolidated Results of Operations
- Operating Results by Business Segment
- Liquidity and Capital Resources
- Critical Accounting Estimates
- Recent Accounting Pronouncements
- Forward-Looking Statements

Overview of CF Holdings

Our Company

Our mission is to provide clean energy to feed and fuel the world sustainably. With our employees focused on safe and reliable operations, environmental stewardship, and disciplined capital and corporate management, we are on a path to decarbonize our ammonia production network – the world's largest – to enable low-carbon hydrogen and nitrogen products for energy, fertilizer, emissions abatement, and other industrial activities. Our manufacturing complexes in the United States, Canada and the United Kingdom, an extensive storage, transportation and distribution network in North America, and logistics capabilities enabling a global reach underpin our strategy to leverage our unique capabilities to accelerate the world's transition to clean energy. Our principal customers are cooperatives, retailers, independent fertilizer distributors, traders, wholesalers and industrial users. Our core product is anhydrous ammonia (ammonia), which contains 82% nitrogen and 18% hydrogen. Products derived from ammonia that are most often used as nitrogen fertilizers include granular urea, urea ammonium nitrate solution (UAN) and ammonium nitrate (AN). AN is also used extensively by the commercial explosives industry as a component of explosives. Products derived from ammonia that are sold primarily to industrial customers include diesel exhaust fluid (DEF), urea liquor, nitric acid and aqua ammonia.

Our principal assets as of March 31, 2025 include:

- six U.S. manufacturing facilities located in: Donaldsonville, Louisiana (the largest ammonia production complex in the world); Sergeant Bluff, Iowa (our Port Neal complex); Yazoo City, Mississippi; Claremore, Oklahoma (our Verdigris complex); Woodward, Oklahoma; and Waggaman, Louisiana. The Waggaman facility is wholly owned by us, and the other five U.S. manufacturing facilities are wholly owned directly or indirectly by CF Industries Nitrogen, LLC (CFN), of which we own approximately 89% and CHS Inc. (CHS) owns the remainder (see Note 12—Noncontrolling Interest for additional information on our strategic venture with CHS):
- two Canadian manufacturing facilities located in: Medicine Hat, Alberta (the largest ammonia production complex in Canada); and Courtright,
 Ontario;
- a United Kingdom manufacturing facility located in Billingham;
- an extensive system of terminals and associated transportation equipment located primarily in the Midwestern United States; and

a 50% interest in Point Lisas Nitrogen Limited (PLNL), an ammonia production joint venture located in Trinidad and Tobago (Trinidad) that we account for under the equity method.

Our Strategy

At our core, CF Industries is a producer of ammonia. We use the Haber-Bosch process to fix atmospheric nitrogen with hydrogen from natural gas to produce anhydrous ammonia, whose chemical composition is NH₃. We sell the ammonia itself or upgrade it to products such as granular urea, UAN and DEF. A majority of the ammonia and ammonia-derived products we manufacture are used as fertilizer, as the nitrogen content provides energy essential for crop growth. Other important uses of our products include emissions control.

Our strategy is to leverage our unique capabilities to accelerate the world's transition to clean energy. We believe this strategy builds upon our leadership in ammonia production to capture emerging opportunities to produce ammonia with a lower carbon intensity ("low-carbon ammonia") than that of ammonia produced through traditional processes. These opportunities include traditional applications in agriculture to help reduce the carbon footprint of food production and the life cycle carbon intensity of ethanol production, enabling production of sustainable aviation fuel, among other purposes. These opportunities also include new growth opportunities from energy-intensive industries, such as power generation and marine shipping, as ammonia represents an efficient mechanism to both ship and store hydrogen, as well as a clean energy fuel source in its own right as ammonia does not contain or emit carbon when combusted. Our strategy also strengthens our existing business.

We execute our strategy across four dimensions:

- decarbonizing our existing network to accelerate the availability of low-carbon ammonia and upgraded nitrogen products for traditional agricultural and industrial applications;
- evaluating new low-carbon ammonia capacity growth to supply emerging opportunities from power generation and marine shipping, among others:
- forging partnerships to accelerate our timeline, reducing risks and bridging gaps in areas where we do not have expertise; and
- · collaborating to build understanding of ammonia's clean energy capability, safety track record and regulatory environment.

Decarbonizing our existing network

At our Donaldsonville and Yazoo City complexes, our decarbonization projects are leveraging carbon capture and sequestration (CCS) to enable us to convert a portion of our existing ammonia production to low-carbon ammonia. CCS requires the construction of carbon dioxide (CO₂) dehydration and compression units to enable process CO₂ captured from the ammonia production process to be transported and sequestered, which prevents approximately 60% of the CO₂ generated by ammonia production from being emitted to the atmosphere. For each facility we have contracted with ExxonMobil to transport and sequester the captured CO₂ in permanent geologic storage. Each project is expected to qualify for tax credits under Section 45Q of the Internal Revenue Code, which provides a tax credit per metric ton of CO₂ permanently sequestered.

Construction of the dehydration and compression unit at our Donaldsonville complex is in advanced stages, with an estimated total cost of approximately \$200 million. At Donaldsonville, CCS is expected to commence in 2025 and annually will sequester up to approximately 2 million metric tons of CO₂ that would otherwise have been emitted to the atmosphere. Construction of the dehydration and compression unit at our Yazoo City complex is expected to cost approximately \$100 million over the life of the project. At Yazoo City, CCS is expected to commence in 2028 and annually will sequester up to approximately 500,000 metric tons of CO₂ that would otherwise have been emitted to the atmosphere.

Blue Point joint venture

On April 8, 2025, we announced that we formed a joint venture, Blue Point Number One, LLC, with JERA Co., Inc. (JERA), Japan's largest energy company, and Mitsui & Co., Ltd. (Mitsui), a leading global investment and trading company, for the construction, production and offtake of low-carbon ammonia. Upon formation, we held 40% ownership, JERA held 35% ownership, and Mitsui held 25% ownership in the joint venture. Under the terms of the joint venture's limited liability company agreement, JERA has a conditional option to reduce its ownership percentage that expires on December 31, 2025. If the specified condition is met, JERA can reduce its ownership below 35% but not lower than 20%. We would have the right and obligation to increase our ownership by the same amount that JERA reduces its ownership.

At our Blue Point complex in Ascension Parish, Louisiana, the Blue Point joint venture is expected to construct an autothermal reforming (ATR) ammonia production facility with a CO₂ dehydration and compression unit to prepare captured

CO₂ for transportation and sequestration. Pre-construction activities and engineering evaluations at our Blue Point complex will begin in 2025. Construction of the ammonia production facility is expected to begin in 2026, with low-carbon ammonia production expected to begin in 2029. We will be responsible for the development, operation and maintenance of the ammonia production facility under contracts with the Blue Point joint venture. The three companies will offtake product according to their ownership percentages.

We estimate that the cost of the low-carbon ATR ammonia production facility with CCS technologies will be approximately \$4 billion. We anticipate that approximately one-third of the estimated cost is related to materials that will be imported to the United States, with the majority of imported materials expected to arrive in Louisiana in 2028. Pursuant to periodic joint venture capital calls, the joint venture members will divide the cost of the facility's engineering, procurement and construction according to their ownership percentages.

In addition, we will invest approximately \$550 million to build scalable infrastructure at our Blue Point complex to supply the ammonia production facility with services, including product storage and vessel loading. We will operate these facilities, and the Blue Point joint venture will compensate us for these services.

The low-carbon ammonia production facility is designed with an annual nameplate capacity of approximately 1.4 million metric tons and is expected to capture greater than 95% of the CO₂ generated from its production of ammonia. The facility is expected to capture, compress and dehydrate approximately 2.3 million metric tons of CO₂ annually. A subsidiary of Occidental Petroleum Corporation would then transport the CO₂ and permanently sequester it in a Class VI well at its Pelican Sequestration Hub in Louisiana, for which a final investment decision has been made and the development process has begun. The ammonia production facility is expected to qualify for tax credits under Section 45Q of the Internal Revenue Code, which provides a tax credit per metric ton of CO₂ permanently sequestered.

We determined that Blue Point Number One, LLC is a variable interest entity (VIE) in which we hold a variable interest, and we are the primary beneficiary of the VIE. As a result, we will consolidate this entity in our consolidated financial statements, with the combined 60% equity interest owned by JERA and Mitsui recorded as noncontrolling interest. See "Liquidity and Capital Resources—Blue Point Joint Venture," below, and Note 15—Subsequent Events, for additional information on the Blue Point joint venture.

Low-carbon ammonia demand

In addition to discussions with existing customers who have interest in using low-carbon ammonia for traditional applications, we are engaged in discussions regarding the supply of low-carbon ammonia for new applications. We are evaluating and are in various stages of discussions with other companies for long-term offtake and/or potential joint investments related to new and traditional applications for low-carbon ammonia. These discussions continue to advance as we gain greater clarity regarding demand for low-carbon ammonia, including associated carbon intensity requirements, government incentives and regulatory developments.

Market Conditions and Current Developments

Government Policies

On March 4, 2025, U.S. tariffs on Canadian imports went into effect and were applicable to the portion of our products manufactured in Canada that are either shipped to customers with U.S. destinations or shipped to one of our U.S. terminals. However, on March 6, 2025, an executive order was issued that excluded from these tariffs any products that enter the United States duty-free as a good of Canada pursuant to the United States-Mexico-Canada Agreement (USMCA). As a result, the U.S. tariffs on Canadian imports are currently not applicable to our Canadian production and the cost of the tariffs for the three-day period from March 4, 2025 to March 6, 2025 were not significant to our consolidated results.

On March 12, 2025, the Trump administration reimposed section 232 tariffs on U.S. imports of steel and aluminum products from countries that had negotiated exemptions from those U.S. tariffs (originally imposed in 2018) and applied tariffs to U.S. imports of specified steel and aluminum derivative products from all countries.

On April 2, 2025, additional U.S. tariffs were announced by the Trump administration, consisting of (1) a ten percent tariff on nearly all imports into the United States with certain country (including Canada, Mexico, and Russia) and product exceptions and (2) higher tariffs on more than 50 countries. In accordance with this order, the ten percent tariffs were imposed on April 5, 2025. The higher tariffs on more than 50 countries were imposed on April 9, 2025, and were subsequently paused on April 10, 2025, for 90 days, with the exception of U.S. imports from China for which tariffs have been increased to higher levels. Negotiations between the United States and several countries are expected that may change the magnitude, the timing or other aspects of these and other tariffs.

Any of these tariffs or other tariffs and changes to U.S. trading policies may be reinstituted, paused, removed or changed at any time and may be so done unpredictably and without notice. Retaliatory tariffs or other imposition of taxes and duties on U.S. exports to trading partners may also be significant and unpredictable.

Any imposed tariffs or the prospect of any retaliatory tariffs on U.S. exports, changes in U.S. trade policy or changes in other countries' trade policies with the United States has and may continue to lead to uncertainty in the global marketplace, impact the supply and demand balance in many regions, and increase the cost of capital equipment and other supplies, which could adversely affect our business, financial condition, results of operations and cash flows.

Nitrogen Sales Volume

Sales volume was 5.0 million tons in the first quarter of 2025 compared to 4.5 million in the first quarter of 2024. Higher sales volume resulted in an increase in net sales of approximately \$176 million. The increase in sales volume was due primarily to higher supply availability as a result of increased production in the first quarter of 2025 compared to the first quarter of 2024, which was adversely impacted by production outages from a winter storm in January 2024.

Nitrogen Selling Prices

Our nitrogen products are globally traded commodities with selling prices that fluctuate in response to global market conditions, changes in supply and demand, and other cost factors including domestic and local conditions. Intense global competition—reflected in import volumes and prices—strongly influences delivered prices for nitrogen fertilizers. In general, the prevailing global prices for nitrogen products must be at a level to incent the high-cost marginal producer to produce products at a breakeven price or above, or else they would cease production and leave a portion of global demand unsatisfied.

In the first quarter of 2025, the average selling price for our products was \$332 per ton, or 2% higher, compared to \$325 per ton in the first quarter of 2024. This resulted in an increase in net sales of approximately \$17 million for the first quarter of 2025 compared to the first quarter of 2024. Average selling prices for most of our major products were higher in the first quarter of 2025 than in the first quarter of 2024 as higher global energy costs due in part to gas curtailments in Iran and Trinidad and higher gas costs in Europe, raised the global market clearing price required to meet global demand, including continued strong demand in India and the Northern Hemisphere.

Natural Gas

Natural gas is the principal raw material used to produce our nitrogen products. Natural gas is both a chemical feedstock and a fuel used to produce nitrogen products. Natural gas is a significant cost component of our manufactured nitrogen products, representing approximately 37% and 28% of our production costs in the first three months of 2025 and the year ended December 31, 2024, respectively. Most of our manufacturing facilities are located in the United States and Canada. As a result, the price of natural gas in North America, which has historically been volatile, directly impacts a substantial portion of our operating expenses.

In the first quarter of 2025, colder-than-normal temperatures increased the demand for heating across North America, driving natural gas prices higher compared to the first quarter of 2024. Additional demand arose from liquefaction facilities in the United States running near maximum levels through the first quarter of 2025, driven by elevated global price spreads. In addition, the newly commissioned Plaquemines liquefaction facility in Louisiana increased production, adding approximately 12% to total U.S. liquefied natural gas export volumes. Due to the low natural gas price environment throughout 2024, natural gas producers were reluctant to increase supply to match the elevated demand, resulting in higher natural gas prices through the quarter.

The following table presents the average daily market price of natural gas at the Henry Hub, the most heavily-traded natural gas pricing point in North America, and our cost of natural gas used for production, which includes the impact of realized natural gas derivatives:

	i nree Months Ended March 31,								
	2025			2024	2025 v. 2024				
Average daily market price of natural gas at the Henry Hub (per MMBtu)	\$	4.28	\$	2.43	\$	1.85	76 %		
Cost of natural gas used for production in cost of sales ⁽¹⁾ (per MMBtu)		3.68		3.19		0.49	15 %		

Thusa Months Ended Moush 21

Includes the cost of natural gas used for production and related transportation that is included in cost of sales during the period under the first-in, first-out inventory cost method

In the first quarter of 2025, our cost of natural gas used for production increased 15% compared to the first quarter of 2024, which resulted in a decrease in gross margin of \$40 million.

Financial Executive Summary

We reported net earnings attributable to common stockholders of \$312 million for the three months ended March 31, 2025 compared to \$194 million for the three months ended March 31, 2024, an increase in net earnings of \$118 million, or 61%. The increase in net earnings for the three months ended March 31, 2025 compared to the three months ended March 31, 2024 primarily reflects an increase in gross margin of \$163 million, partially offset by a higher income tax provision as a result of an increase in earnings and the pre-tax loss of \$23 million on the sale of our previously decommissioned Ince facility.

Gross margin increased by \$163 million, or 40%, to \$572 million for the three months ended March 31, 2025 compared to \$409 million for the three months ended March 31, 2024. The increase in gross margin was due primarily to an 11% increase in sales volume, which increased gross margin by \$96 million, and a 2% increase in average selling prices to \$332 per ton in the first quarter of 2025 from \$325 per ton in the first quarter of 2024, which increased gross margin by \$17 million. In addition, the increase in gross margin also reflects lower costs associated with maintenance activity in the first three months of 2025 compared to the first three months of 2024, due in part to a winter storm in January 2024 that produced extremely cold temperatures that resulted in the shutdown of certain operations and increased maintenance costs. These factors that increased gross margin were partially offset by higher natural gas costs, including the impact of realized derivatives, which decreased gross margin by \$40 million. Gross margin also includes the impact of a \$2 million unrealized net mark-to-market loss on natural gas derivatives in the three months ended March 31, 2025 compared to a \$33 million gain in the three months ended March 31, 2024.

Diluted net earnings per share attributable to common stockholders increased \$0.82 per share, or 80%, to \$1.85 per share in the first quarter of 2025 compared to \$1.03 per share in the first quarter of 2024, due primarily to higher net earnings and lower weighted-average common shares outstanding as a result of shares repurchased under our share repurchase program. Diluted weighted-average common shares outstanding were 168.8 million shares for the three months ended March 31, 2025, a decrease of 10% compared to diluted weighted-average common shares outstanding of 188.1 million shares for the three months ended March 31, 2024.

Items Affecting Comparability of Results

For the three months ended March 31, 2025 and 2024, we reported net earnings attributable to common stockholders of \$312 million and \$194 million, respectively. In addition to the impact of market conditions discussed above, certain items affected the comparability of our financial results for the three months ended March 31, 2025 and 2024. The following table and related discussion outline these items and their impact on the comparability of our financial results for these periods. The descriptions of items below that refer to amounts in the table refer to the pre-tax amounts unless otherwise noted.

	Three Months Ended March 31,								
		2025	5		2024				
	Pro	e-Tax	Гах After-Tax		Pre-Tax	After-Tax			
	(in millions)								
Unrealized net mark-to-market loss (gain) on natural gas derivatives(1)	\$	2 \$	1	\$	(33) \$	(26)			
Loss on foreign currency transactions ⁽²⁾		2	1		1	1			
Loss on sale of Ince facility ⁽³⁾		23	21		_	_			
Integration costs		_	_		3	2			

⁽¹⁾ Included in cost of sales in our consolidated statements of operations.

Unrealized net mark-to-market loss (gain) on natural gas derivatives

Natural gas is the largest and most volatile single component of the manufacturing cost for our nitrogen-based products. At certain times, we have managed the risk of changes in natural gas prices through the use of derivative financial instruments. The derivatives that we use for this purpose are primarily natural gas fixed price swaps, basis swaps and options. We use natural gas derivatives as an economic hedge of natural gas price risk, but without the application of hedge accounting. This can result in volatility in reported earnings due to the unrealized mark-to-market adjustments that occur from changes in the value of the derivatives, which are reflected in cost of sales in our consolidated statements of operations. In the three months ended March 31, 2025 and 2024, we recognized an unrealized net mark-to-market loss (gain) on natural gas derivatives of \$2 million and \$(33) million, respectively.

⁽²⁾ Included in other operating—net in our consolidated statements of operations.

⁽³⁾ Included in U.K. operations restructuring in our consolidated statement of operations.

Loss on foreign currency transactions

In the three months ended March 31, 2025 and 2024, we recognized a loss on foreign currency transactions of \$2 million and \$1 million, respectively. Loss on foreign currency transactions consists of foreign currency exchange rate impacts on foreign currency denominated transactions.

Loss on sale of Ince facility

In the second quarter of 2022, we approved and announced our proposed plan to restructure our U.K. operations, including the planned permanent closure of the Ince facility, which had been idled since September 2021. In the third quarter of 2022, the final restructuring plan was approved, and the facility was subsequently decommissioned. In the first quarter of 2025, we sold our Ince facility and recognized a loss of \$23 million, which is reflected in U.K. operations restructuring in our consolidated statement of operations. See Note 6—Property, Plant and Equipment—Net for additional information on the sale of our Ince facility.

Integration costs

In the three months ended March 31, 2024, we incurred integration costs of \$3 million related to our December 1, 2023 acquisition of an ammonia production facility located in Waggaman, Louisiana.

Consolidated Results of Operations

The following table presents our consolidated results of operations and certain supplemental data for the three months ended March 31, 2025 and 2024:

	Three Months Ended March 31,						<u>′</u>		
		2025		2024	2025 v. 2				
						and per MMBt			
Net sales	\$	1,663	\$	1,470	\$	193	13 %		
Cost of sales		1,091		1,061		30	3 %		
Gross margin		572		409		163	40 %		
Gross margin percentage		34.4 %)	27.8 %		6.6 %			
Selling, general and administrative expenses		84		88		(4)	(5)%		
U.K. operations restructuring		23		_		23	N/M		
Integration costs		_		3		(3)	(100)%		
Other operating—net		14		17		(3)	(18)%		
Total other operating costs and expenses		121		108		13	12 %		
Equity in earnings of operating affiliate		4		2		2	100 %		
Operating earnings		455		303		152	50 %		
Interest expense		37		37		_	— %		
Interest income		(17)		(30)		13	43 %		
Other non-operating—net		(2)		(4)		2	50 %		
Earnings before income taxes	'	437		300		137	46 %		
Income tax provision		86		62		24	39 %		
Net earnings		351		238		113	47 %		
Less: Net earnings attributable to noncontrolling interest		39		44		(5)	(11)%		
Net earnings attributable to common stockholders	\$	312	\$	194	\$	118	61 %		
Diluted net earnings per share attributable to common stockholders	\$	1.85	\$	1.03	\$	0.82	80 %		
Diluted weighted-average common shares outstanding		168.8		188.1		(19.3)	(10)%		
Dividends declared per common share	\$	0.50	\$	0.50	\$	_	— %		
Natural gas supplemental data (per MMBtu)									
Natural gas costs in cost of sales ⁽¹⁾	\$	3.69	\$	2.73	\$	0.96	35 %		
Realized derivatives (gain) loss in cost of sales ⁽²⁾		(0.01)		0.46		(0.47)	N/M		
Cost of natural gas used for production in cost of sales	\$	3.68	\$ \$	3.19	\$	0.49	15 %		
Average daily market price of natural gas at the Henry Hub	\$	4.28	\$	2.43	\$	1.85	76 %		
Unrealized net mark-to-market loss (gain) on natural gas derivatives	\$	2	\$	(33)	\$	35	N/M		
Depreciation and amortization	\$	221	\$	253	\$	(32)	(13)%		
Capital expenditures	\$	132	\$	98	\$	34	35 %		
Sales volume by product tons (000s)		5,004		4,524		480	11 %		
Production volume by product tons (000s):									
Ammonia ⁽³⁾		2,617		2,148		469	22 %		
Granular urea		1,110		959		151	16 %		
UAN (32%) ⁽⁴⁾		1,856		1,631		225	14 %		
AN		322		341		(19)	(6)%		

N/M—Not Meaningful

(1) Includes the cost Includes the cost of natural gas used for production and related transportation that is included in cost of sales during the period under the first-in, first-out inventory cost method.

- (2) Includes realized gains and losses on natural gas derivatives settled during the period. Excludes unrealized mark-to-market gains and losses on natural gas derivatives.
- (3) Gross ammonia production, including amounts subsequently upgraded on-site into granular urea, UAN, or AN.
- (4) UAN product tons assume a 32% nitrogen content basis for production volume.

First Quarter of 2025 Compared to First Quarter of 2024

Net Sales

Our total net sales increased \$193 million, or 13%, to \$1.66 billion in the first three months of 2025 compared to \$1.47 billion in the first three months of 2024, due to higher sales volume and higher average selling prices.

Our total sales volume was 5.0 million product tons in the first three months of 2025 compared to 4.5 million product tons in the first three months of 2024, as higher sales volume in our UAN, Ammonia, Granular Urea and Other segments was partially offset by lower sales volume in our AN segment. The impact of higher sales volume was an increase in net sales of approximately \$176 million.

Our average selling price was \$332 per ton in the first three months of 2025 compared to \$325 per ton in the first three months of 2024, due to higher average selling prices across most of our segments as higher global energy costs raised the global market clearing price required to meet global demand. See "Market Conditions and Current Developments—Nitrogen Selling Prices," above, for additional information about the factors impacting global energy costs. The impact of higher average selling prices was an increase in net sales of approximately \$17 million for the three months ended March 31, 2025 compared to the three months ended March 31, 2024.

Cost of Sales

Our total cost of sales increased \$30 million, or 3%, to \$1.09 billion in the first three months of 2025 from \$1.06 billion in the first three months of 2024. The increase in our cost of sales primarily reflects an increase in sales volume, which increased cost of sales by \$80 million, and higher costs for natural gas, including the impact of realized derivatives, which increased cost of sales by \$40 million. These factors that increased cost of sales in the first three months of 2025 were partially offset by lower costs associated with maintenance activity in the first three months of 2025 compared to the first three months of 2024, due in part to a winter storm in January 2024 that produced extremely cold temperatures that impacted our operations. As a result of the adverse weather in the first three months of 2024, we incurred additional maintenance costs and lost production.

Cost of sales also includes the impact of a \$2 million unrealized net mark-to-market loss on natural gas derivatives in the first three months of 2025 compared to a \$33 million gain in the first three months of 2024.

Cost of sales averaged \$218 per ton in the first three months of 2025, a 7% decrease compared to \$235 per ton in the first three months of 2024. Our cost of natural gas, including the impact of realized derivatives, increased 15% to \$3.68 per MMBtu in the first three months of 2025 from \$3.19 per MMBtu in the first three months of 2024.

Selling, General and Administrative Expenses

Selling, general and administrative expenses decreased \$4 million to \$84 million in the first three months of 2025 compared to \$88 million in the first three months of 2024. The decrease was due primarily to lower costs related to certain employee benefit programs, partially offset by higher costs related to certain corporate initiatives.

U.K. Operations Restructuring

In the second quarter of 2022, we approved and announced our proposed plan to restructure our U.K. operations, including the planned permanent closure of the Ince facility, which had been idled since September 2021. In the third quarter of 2022, the final restructuring plan was approved, and the facility was subsequently decommissioned. In the first quarter of 2025, we sold our Ince facility and recognized a loss of \$23 million. See Note 6—Property, Plant and Equipment—Net for additional information on the sale of our Ince facility.

Integration Costs

In the three months ended March 31, 2024, we incurred integration costs of \$3 million related to our December 1, 2023 acquisition of an ammonia production facility located in Waggaman, Louisiana.

Other Operating—Net

Other operating—net was \$14 million of expense in the first three months of 2025 compared to \$17 million of expense in the first three months of 2024. The lower expense was due primarily to higher losses on disposals of property, plant and equipment in the first three months of 2024. In both the first three months of 2025 and 2024, the expense recognized consists primarily of costs related to front-end engineering and design studies for our clean energy initiatives. See "Our Strategy," above, for additional information related to our clean energy initiatives.

Equity in Earnings of Operating Affiliate

Equity in earnings of operating affiliate was \$4 million in the first three months of 2025 compared to \$2 million in the first three months of 2024. Higher equity in earnings of operating affiliate in the first three months of 2025 compared to the first three months of 2024 reflects an increase in the operating results of PLNL due primarily to higher ammonia selling prices, partially offset by higher natural gas costs.

Interest Expense

Interest expense was \$37 million in both the first three months of 2025 and the first three months of 2024.

Interest Income

Interest income was \$17 million in the first three months of 2025 compared to \$30 million in the first three months of 2024. The decrease of \$13 million was due primarily to lower interest income due to a decrease in short-term investments.

Income Tax Provision

For the three months ended March 31, 2025, we recorded an income tax provision of \$86 million on pre-tax income of \$437 million, or an effective tax rate of 19.8%, compared to an income tax provision of \$62 million on pre-tax income of \$300 million, or an effective tax rate of 20.7%, for the three months ended March 31, 2024.

Our effective tax rate is impacted by earnings attributable to the noncontrolling interest in CFN, as our consolidated income tax provision does not include a tax provision on the earnings attributable to the noncontrolling interest. Our effective tax rate for the three months ended March 31, 2025 of 19.8%, which is based on pre-tax income of \$437 million, including \$39 million of earnings attributable to the noncontrolling interest, would be 1.9 percentage points higher, or 21.7%, if based on pre-tax income exclusive of the earnings attributable to the noncontrolling interest of \$39 million. Our effective tax rate for the three months ended March 31, 2024 of 20.7%, which is based on pre-tax income of \$300 million, including \$44 million of earnings attributable to the noncontrolling interest, would be 3.6 percentage points higher, or 24.3%, if based on pre-tax income exclusive of the earnings attributable to the noncontrolling interest of \$44 million.

Net Earnings Attributable to Noncontrolling Interest

Net earnings attributable to noncontrolling interest decreased \$5 million to \$39 million in the first three months of 2025 compared to \$44 million in the first three months of 2024 due to lower earnings of CFN driven by higher natural gas costs, partially offset by higher average selling prices.

Diluted Net Earnings Per Share Attributable to Common Stockholders

Diluted net earnings per share attributable to common stockholders increased \$0.82, or 80%, to \$1.85 per share in the first three months of 2025 from \$1.03 per share in the first three months of 2024. This increase was due primarily to an increase in gross margin, driven by higher sales volume and average selling prices, partially offset by higher costs for natural gas. The increase in gross margin also reflects lower maintenance activity as described under Cost of Sales, above. Higher gross margin was partially offset by an increase in the income tax provision resulting from higher profitability and the loss on the sale of our previously decommissioned Ince facility. Additionally, diluted weighted-average common shares outstanding declined 10% from 188.1 million shares for the three months ended March 31, 2024 to 168.8 million shares for the three months ended March 31, 2025, due primarily to repurchases of common shares under our share repurchase program.

Operating Results by Business Segment

Our reportable segments consist of Ammonia, Granular Urea, UAN, AN and Other. These segments are differentiated by products. Our management uses gross margin to evaluate segment performance and allocate resources. Total other operating costs and expenses (consisting primarily of selling, general and administrative expenses and other operating—net) and non-operating expenses (consisting primarily of interest and income taxes), are centrally managed and are not included in the measurement of segment profitability reviewed by management. The following table presents summary operating results by business segment:

	Ammonia	Gra	ınular Urea ⁽¹⁾		UAN(1)		$AN^{(1)}$	Other ⁽¹⁾		Consolidated
		(dollars in millions)								
Three months ended March 31, 2025										
Net sales	\$ 520	\$	439	\$	470	\$	101	\$	133	\$ 1,663
Cost of sales	334		266		328		85		78	1,091
Gross margin	\$ 186	\$	173	\$	142	\$	16	\$	55	\$ 572
Gross margin percentage	35.8 %		39.4 %		30.2 %		15.8 %		41.4 %	 34.4 %
Three months ended March 31, 2024										
Net sales	\$ 402	\$	407	\$	425	\$	114	\$	122	\$ 1,470
Cost of sales	337		253		282		105		84	1,061
Gross margin	\$ 65	\$	154	\$	143	\$	9	\$	38	\$ 409
Gross margin percentage	 16.2 %		37.8 %		33.6 %		7.9 %		31.1 %	27.8 %

⁽¹⁾ The cost of ammonia and other products that are upgraded in the production of Granular Urea, UAN, AN and Other products is transferred at cost into the results of those products.

Ammonia Segment

Our Ammonia segment produces anhydrous ammonia (ammonia), which is the base product that we manufacture, containing 82% nitrogen and 18% hydrogen. The results of our Ammonia segment consist of sales of ammonia to external customers for its nitrogen content as a fertilizer, in emissions control and in other industrial applications. In addition, we upgrade ammonia into other nitrogen products such as granular urea, UAN and AN.

The following table presents summary operating data for our Ammonia segment:

	Three Months Ended March 31,								
	 2025		2024	2025 v. 2024					
	 (do	llars ii	n millions, ex	cept	ts)				
Net sales	\$ 520	\$	402	\$	118	29 %			
Cost of sales	 334		337		(3)	(1)%			
Gross margin	\$ 186	\$	65	\$	121	186 %			
Gross margin percentage	 35.8 %		16.2 %		19.6 %				
Sales volume by product tons (000s)	1,146		918		228	25 %			
Sales volume by nutrient tons (000s) ⁽¹⁾	940		753		187	25 %			
Average selling price per product ton	\$ 454	\$	438	\$	16	4 %			
Average selling price per nutrient ton ⁽¹⁾	\$ 553	\$	534	\$	19	4 %			
Gross margin per product ton	\$ 162	\$	71	\$	91	128 %			
Gross margin per nutrient ton ⁽¹⁾	\$ 198	\$	86	\$	112	130 %			
Depreciation and amortization	\$ 48	\$	72	\$	(24)	(33)%			
Unrealized net mark-to-market loss (gain) on natural gas derivatives	\$ 1	\$	(12)	\$	13	N/M			

N/M—Not Meaningful

First Ouarter of 2025 Compared to First Ouarter of 2024

Net Sales. Net sales in our Ammonia segment increased by \$118 million, or 29%, to \$520 million in the three months ended March 31, 2025 from \$402 million in the three months ended March 31, 2024. The increase in our net sales reflects a 25% increase in sales volume and a 4% increase in average selling prices. Average selling prices increased to \$454 per ton in the three months ended March 31, 2025 compared to \$438 per ton in the three months ended March 31, 2024 as higher global energy costs, due in part to gas curtailments in Iran and Trinidad and higher gas costs in Europe, raised the global market clearing price required to meet global demand.

Ammonia sales volume in the three months ended March 31, 2025 was 1.1 million tons, an increase of 25% compared to 0.9 million tons in the three months ended March 31, 2024. The increase in sales volume was due primarily to higher supply availability as a result of increased production in the first quarter of 2025 compared to the first quarter of 2024, which was adversely impacted by production outages from a winter storm in January 2024.

Cost of Sales. Cost of sales in our Ammonia segment averaged \$292 per ton in the three months ended March 31, 2025, a 20% decrease from \$367 per ton in the three months ended March 31, 2024. The decrease was due primarily to lower costs associated with maintenance activity in the three months ended March 31, 2025 compared to the three months ended March 31, 2024, which included higher costs for maintenance, repairs and certain unabsorbed fixed costs as a result of plant downtime, including the impact of the adverse weather in January 2024 as discussed above.

Gross Margin. Gross margin in our Ammonia segment increased by \$121 million, or 186%, to \$186 million in the three months ended March 31, 2025 from \$65 million in the three months ended March 31, 2024, and our gross margin percentage was 35.8% in the three months ended March 31, 2025 compared to 16.2% in the three months ended March 31, 2024. The increase in gross margin was due primarily to a net decrease in manufacturing, maintenance and other costs, which increased gross margin by \$66 million, a 25% increase in sales volume, which increased gross margin by \$59 million, and a 4% increase in average selling prices, which increased gross margin by \$12 million. These factors that increased gross margin were partially offset by the impact of an increase in realized natural gas costs, including the impact of realized derivatives, which reduced gross margin by \$3 million. Gross margin also includes the impact of a \$1 million unrealized net mark-to-market loss on natural

⁽¹⁾ Ammonia represents 82% nitrogen content. Nutrient tons represent the tons of nitrogen within the product tons.

gas derivatives in the three months ended March 31, 2025 compared to a \$12 million gain in the three months ended March 31, 2024.

Granular Urea Segment

Our Granular Urea segment produces granular urea, which contains 46% nitrogen. Produced from ammonia and carbon dioxide, it has the highest nitrogen content of any of our solid nitrogen fertilizers. Granular urea is produced at our Donaldsonville, Port Neal and Medicine Hat complexes.

The following table presents summary operating data for our Granular Urea segment:

	Three Months Ended March 31,										
		2025	025 2024			2025 v. 20	024				
	(dollars in millions, except per ton amounts)										
Net sales	\$	439	\$	407	\$	32	8 %				
Cost of sales		266		253		13	5 %				
Gross margin	\$	173	\$	154	\$	19	12 %				
Gross margin percentage		39.4 %		37.8 %		1.6 %					
Sales volume by product tons (000s)		1,125		1,092		33	3 %				
Sales volume by nutrient tons (000s) ⁽¹⁾		517		502		15	3 %				
Average selling price per product ton	\$	390	\$	373	\$	17	5 %				
Average selling price per nutrient ton ⁽¹⁾	\$	849	\$	811	\$	38	5 %				
Gross margin per product ton	\$	154	\$	141	\$	13	9 %				
Gross margin per nutrient ton ⁽¹⁾	\$	335	\$	307	\$	28	9 %				
Depreciation and amortization	\$	71	\$	69	\$	2	3 %				
Unrealized net mark-to-market gain on natural gas derivatives	\$	_	\$	(9)	\$	9	100 %				

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First Quarter of 2025 Compared to First Quarter of 2024

Net Sales. Net sales in our Granular Urea segment increased \$32 million, or 8%, to \$439 million in the three months ended March 31, 2025 from \$407 million in the three months ended March 31, 2024 due primarily to a 5% increase in average selling prices and a 3% increase in sales volume. Average selling prices increased to \$390 per ton in the three months ended March 31, 2025 compared to \$373 per ton in the three months ended March 31, 2024 as higher global energy costs, due in part to gas shortages in Iran, raised the global market clearing price required to meet global demand, including continued strong demand in India and the Northern Hemisphere.

Cost of Sales. Cost of sales in our Granular Urea segment averaged \$236 per ton in the three months ended March 31, 2025, a 2% increase from \$232 per ton in the three months ended March 31, 2024. The increase was due primarily to higher realized natural gas costs, including the impact of realized derivatives, in the three months ended March 31, 2025, partially offset by lower costs associated with maintenance activity.

Gross Margin. Gross margin in our Granular Urea segment increased by \$19 million, or 12%, to \$173 million in the three months ended March 31, 2025 from \$154 million in the three months ended March 31, 2024, and our gross margin percentage was 39.4% in the three months ended March 31, 2025 compared to 37.8% in the three months ended March 31, 2024. The increase in gross margin was due primarily to a net decrease in manufacturing, maintenance and other costs, which increased gross margin by \$20 million, a 5% increase in average selling prices, which increased gross margin by \$19 million, and a 3% increase in sales volume, which increased gross margin by \$5 million. These factors that increased gross margin were partially offset by an increase in realized natural gas costs, including the impact of realized derivatives, which reduced gross margin by \$16 million. Gross margin also includes the impact of a \$9 million unrealized net mark-to-market gain on natural gas derivatives in the three months ended March 31, 2024.

⁽¹⁾ Granular urea represents 46% nitrogen content. Nutrient tons represent the tons of nitrogen within the product tons.

UAN Segment

Our UAN segment produces urea ammonium nitrate solution (UAN). UAN, a liquid fertilizer product with a nitrogen content that typically ranges from 28% to 32%, is produced by combining urea and ammonium nitrate. UAN is produced at our Courtright, Donaldsonville, Port Neal, Verdigris, Woodward, and Yazoo City complexes.

The following table presents summary operating data for our UAN segment:

	<u></u>	Three Months Ended March 31,								
		2025		2024		2024				
		(dol	per ton amoun	n amounts)						
Net sales	\$	470	\$	425	\$	45	11 %			
Cost of sales		328		282		46	16 %			
Gross margin	\$	142	\$	143	\$	(1)	(1)%			
Gross margin percentage		30.2 %		33.6 %		(3.4)%				
Sales volume by product tons (000s)		1,875		1,611		264	16 %			
Sales volume by nutrient tons (000s) ⁽¹⁾		593		509		84	17 %			
Average selling price per product ton	\$	251	\$	264	\$	(13)	(5)%			
Average selling price per nutrient ton ⁽¹⁾	\$	793	\$	835	\$	(42)	(5)%			
Gross margin per product ton	\$	76	\$	89	\$	(13)	(15)%			
Gross margin per nutrient ton ⁽¹⁾	\$	239	\$	281	\$	(42)	(15)%			
Depreciation and amortization	\$	73	\$	69	\$	4	6 %			
Unrealized net mark-to-market loss (gain) on natural gas derivatives	\$	1	\$	(10)	\$	11	N/M			

N/M—Not Meaningful

First Quarter of 2025 Compared to First Quarter of 2024

Net Sales. Net sales in our UAN segment increased \$45 million, or 11%, to \$470 million in the three months ended March 31, 2025 from \$425 million in the three months ended March 31, 2024 due primarily to a 16% increase in sales volume, partially offset by a 5% decrease in average selling prices. Sales volume was higher due primarily to increased supply availability as a result of higher production in the three months ended March 31, 2025 compared to the three months ended March 31, 2024. Average selling prices decreased to \$251 per ton in the three months ended March 31, 2025 compared to \$264 per ton in the three months ended March 31, 2024 due primarily to shipments in the first quarter of 2025 fulfilling sales commitments made in the fourth quarter of 2024, which was a lower selling price environment.

Cost of Sales. Cost of sales in our UAN segment averaged \$175 per ton in both the three months ended March 31, 2025 and 2024 due primarily to lower costs associated with maintenance activity, partially offset by higher realized natural gas costs, including the impact of realized derivatives.

Gross Margin. Gross margin in our UAN segment decreased by \$1 million, or 1%, to \$142 million in the three months ended March 31, 2025 from \$143 million in the three months ended March 31, 2024, and our gross margin percentage was 30.2% in the three months ended March 31, 2025 compared to 33.6% in the three months ended March 31, 2024. The decrease in gross margin was due primarily to a 5% decrease in average selling prices, which decreased gross margin by \$23 million, and an increase in realized natural gas costs, including the impact of realized derivatives, which reduced gross margin by \$16 million. These factors that decreased gross margin were offset by a 16% increase in sales volume, which increased gross margin by \$31 million, and a net decrease in manufacturing, maintenance and other costs, which increased gross margin by \$18 million. Gross margin also includes the impact of a \$1 million unrealized net mark-to-market loss on natural gas derivatives in the three months ended March 31, 2025 compared to a \$10 million gain in the three months ended March 31, 2024.

⁽¹⁾ UAN represents between 28% and 32% of nitrogen content, depending on the concentration specified by the customer. Nutrient tons represent the tons of nitrogen within the product tons.

AN Segment

Our AN segment produces ammonium nitrate (AN). AN, which has a nitrogen content between 29% and 35%, is produced by combining anhydrous ammonia and nitric acid. AN is used as nitrogen fertilizer and is also used extensively by the commercial explosives industry as a component of explosives. AN is produced at our Yazoo City and Billingham complexes.

The following table presents summary operating data for our AN segment:

	Three Months Ended March 31,								
		2025	2024			2025 v. 2	2024		
		(dol	lars ir	cept	per ton amount	ts)			
Net sales	\$	101	\$	114	\$	(13)	(11)%		
Cost of sales		85		105		(20)	(19)%		
Gross margin	\$	16	\$	9	\$	7	78 %		
Gross margin percentage		15.8 %		7.9 %		7.9 %			
Sales volume by product tons (000s)		328		390		(62)	(16)%		
Sales volume by nutrient tons (000s) ⁽¹⁾		113		134		(21)	(16)%		
Average selling price per product ton	\$	308	\$	292	\$	16	5 %		
Average selling price per nutrient ton ⁽¹⁾	\$	894	\$	851	\$	43	5 %		
Gross margin per product ton	\$	49	\$	23	\$	26	113 %		
Gross margin per nutrient ton ⁽¹⁾	\$	142	\$	67	\$	75	112 %		
Depreciation and amortization	\$	8	\$	13	\$	(5)	(38)%		
Unrealized net mark-to-market gain on natural gas derivatives	\$	_	\$	(1)	\$	1	100 %		

AN represents between 29% and 35% of nitrogen content. Nutrient tons represent the tons of nitrogen within the product tons.

First Quarter of 2025 Compared to First Quarter of 2024

Net Sales. Net sales in our AN segment decreased \$13 million, or 11%, to \$101 million in the three months ended March 31, 2025 from \$114 million in the three months ended March 31, 2024 due to a 16% decrease in sales volume partially offset by a 5% increase in average selling prices. Sales volume was lower due primarily to lower supply availability as a result of lower production in the three months ended March 31, 2025 and lower beginning inventory entering 2025. Average selling prices increased to \$308 per ton in the three months ended March 31, 2025 compared to \$292 per ton in the three months ended March 31, 2024 as higher global energy costs raised the global market clearing price required to meet global demand.

Cost of Sales. Cost of sales in our AN segment averaged \$259 per ton in the three months ended March 31, 2025, a 4% decrease from \$269 per ton in the three months ended March 31, 2024. The decrease was due primarily to lower costs for maintenance activity in North America, and, for our United Kingdom operations, a lower cost per ton for purchased ammonia used for upgrading into AN.

Gross Margin. Gross margin in our AN segment increased \$7 million, or 78%, to \$16 million in the three months ended March 31, 2025 from \$9 million in the three months ended March 31, 2024, and our gross margin percentage was 15.8% in the three months ended March 31, 2025 compared to 7.9% in the three months ended March 31, 2024. The increase in gross margin was due primarily to a net decrease in manufacturing, maintenance and other costs, which increased gross margin by \$10 million, and a 5% increase in average selling prices, which increased gross margin by \$3 million. These factors that increased gross margin were partially offset by a 16% decrease in sales volume, which decreased gross margin by \$3 million, and an increase in realized natural gas costs, including the impact of realized derivatives, which reduced gross margin by \$2 million. Gross margin also includes the impact of a \$1 million unrealized net mark-to-market gain on natural gas derivatives in the three months ended March 31, 2024.

Other Segment

Our Other segment primarily includes the following products:

- diesel exhaust fluid (DEF), an aqueous urea solution typically made with 32.5% or 50% high-purity urea and the remainder deionized water;
- urea liquor, a liquid product that we sell in concentrations of 40%, 50% and 70% high-purity urea as a chemical intermediate; and
- nitric acid, a nitrogen-based mineral acid that is used in the production of nitrate-based fertilizers, nylon precursors and other specialty chemicals.

The following table presents summary operating data for our Other segment:

	Three Months Ended March 31,						
	 2025 2024			2025 v. 2024			
	 (dollars in millions, except per ton amounts)					s)	
Net sales	\$ 133	\$	122	\$	11	9 %	
Cost of sales	 78		84		(6)	(7)%	
Gross margin	\$ 55	\$	38	\$	17	45 %	
Gross margin percentage	41.4 %		31.1 %		10.3 %		
Sales volume by product tons (000s)	530		513		17	3 %	
Sales volume by nutrient tons (000s) ⁽¹⁾	106		99		7	7 %	
Average selling price per product ton	\$ 251	\$	238	\$	13	5 %	
Average selling price per nutrient ton ⁽¹⁾	\$ 1,255	\$	1,232	\$	23	2 %	
Gross margin per product ton	\$ 104	\$	74	\$	30	41 %	
Gross margin per nutrient ton ⁽¹⁾	\$ 519	\$	384	\$	135	35 %	
Depreciation and amortization	\$ 13	\$	20	\$	(7)	(35)%	
Unrealized net mark-to-market gain on natural gas derivatives	\$ _	\$	(1)	\$	1	100 %	

⁽¹⁾ Nutrient tons represent the tons of nitrogen within the product tons.

First Quarter of 2025 Compared to First Quarter of 2024

Net Sales. Net sales in our Other segment increased by \$11 million, or 9%, to \$133 million in the three months ended March 31, 2025 from \$122 million in the three months ended March 31, 2024 due to a 5% increase in average selling prices and a 3% increase in sales volume. Average selling prices increased by 5% as higher global energy costs raised the global market clearing price required to meet global demand. The increase in sales volume was due primarily to higher DEF and urea liquor sales volume, partially offset by lower nitric acid sales volume.

Cost of Sales. Cost of sales in our Other segment averaged \$147 per ton in the three months ended March 31, 2025, a 10% decrease from \$164 per ton in the three months ended March 31, 2024, due primarily to lower costs for maintenance activity, partially offset by the impact of higher realized natural gas costs, including the impact of realized derivatives.

Gross Margin. Gross margin in our Other segment increased by \$17 million, or 45%, to \$55 million in the three months ended March 31, 2025 from \$38 million in the three months ended March 31, 2024, and our gross margin percentage was 41.4% in the three months ended March 31, 2025 compared to 31.1% in the three months ended March 31, 2024. The increase in gross margin was due primarily to a net decrease in manufacturing, maintenance and other costs, which increased gross margin by \$11 million, a 5% increase in average selling prices, which increased gross margin by \$6 million, and a 3% increase in sales volume, which increased gross margin by \$4 million. These factors that increased gross margin were partially offset by an increase in realized natural gas costs, including the impact of realized derivatives, which decreased gross margin by \$3 million. Gross margin also includes the impact of a \$1 million unrealized net mark-to-market gain on natural gas derivatives in the three months ended March 31, 2024.

Liquidity and Capital Resources

Our primary uses of cash are generally for operating costs, working capital, capital expenditures, debt service, investments, taxes, share repurchases, dividends, and our clean energy initiatives. Our working capital requirements are affected by several factors, including demand for our products, selling prices, raw material costs, freight costs and seasonal factors inherent in the business. We may also utilize our cash to fund acquisitions. In addition, we may from time to time seek to retire or purchase our outstanding debt through cash purchases, in open market or privately negotiated transactions or otherwise. Such repurchases, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. The amounts involved may be material.

Generally, our primary source of cash is cash from operations, which includes cash generated by customer advances. We may also from time to time access the capital markets or engage in borrowings under our revolving credit agreement.

As of March 31, 2025, our cash and cash equivalents balance was \$1.41 billion, a decrease of \$208 million from \$1.61 billion at December 31, 2024. At March 31, 2025, we were in compliance with all applicable covenant requirements under our revolving credit agreement and senior notes, and unused borrowing capacity under our revolving credit agreement was \$750 million.

Cash Equivalents

Cash equivalents include highly liquid investments that are readily convertible to known amounts of cash with original maturities of three months or less. Under our short-term investment policy, we may invest our cash balances, either directly or through mutual funds, in several types of investment-grade securities, including notes and bonds issued by governmental entities or corporations. Securities issued by governmental entities include those issued directly by the U.S. and Canadian federal governments; those issued by state, local or other governmental entities; and those guaranteed by entities affiliated with governmental entities.

Blue Point Joint Venture

On April 8, 2025, we announced that we formed a joint venture, Blue Point Number One, LLC, with JERA and Mitsui for the construction, production and offtake of low-carbon ammonia. Upon formation, we held 40% ownership, JERA held 35% ownership, and Mitsui held 25% ownership in the joint venture. Under the terms of the joint venture's limited liability company agreement, JERA has a conditional option to reduce its ownership percentage that expires on December 31, 2025. If the specified condition is met, JERA can reduce its ownership below 35% but not lower than 20%. We would have the right and obligation to increase our ownership by the same amount that JERA reduces its ownership.

At our Blue Point complex in Ascension Parish, Louisiana, the Blue Point joint venture is expected to construct an ATR ammonia production facility with a CO₂ dehydration and compression unit to prepare captured CO₂ for transportation and sequestration. Pre-construction activities and engineering evaluations at our Blue Point complex will begin in 2025. Construction of the ammonia production facility is expected to begin in 2026, with low-carbon ammonia production expected to begin in 2029.

We estimate that the cost of the low-carbon ATR ammonia production facility with CCS technologies will be approximately \$4 billion. We anticipate that approximately one-third of the estimated cost is related to materials that will be imported to the United States, with the majority of imported materials expected to arrive in Louisiana in 2028. Pursuant to periodic joint venture capital calls, the joint venture members will fund the cost of the facility's engineering, procurement and construction according to their ownership percentages. As a result of the consolidation of the Blue Point joint venture in our financial statements, including our consolidated balance sheets, our cash and cash equivalents balance at each financial statement date will reflect the total cash and cash equivalents held by the joint venture.

In addition, we will invest approximately \$550 million to build scalable infrastructure at our Blue Point complex to supply the ammonia production facility with services, including product storage and vessel loading. This infrastructure will be constructed with a similar timeline as the ammonia production facility noted above.

See "Overview of CF Holdings—Our Strategy," above, and Note 15—Subsequent Events, for additional information on the Blue Point joint venture.

Capital Spending

We make capital expenditures to sustain our asset base, increase our capacity or capabilities, improve plant efficiency, comply with various environmental, health and safety requirements, and invest in our clean energy strategy. Capital expenditures totaled \$132 million in the first three months of 2025 compared to \$98 million in the first three months of 2024.

The Blue Point joint venture will be consolidated in our financial statements, including our statements of cash flows. We currently anticipate that our consolidated capital expenditures for the full year 2025 to be in the range of \$800 million to \$900 million, consisting of approximately \$500 million for our existing operations and approximately \$300 million to \$400 million representing the joint venture's planned capital expenditures related to construction of the low-carbon ATR ammonia production facility at our Blue Point complex. Also, we anticipate our 2025 capital spending related to the construction of the Blue Point complex scalable infrastructure will be approximately \$25 million.

Of the joint venture's \$300 million to \$400 million of planned 2025 capital expenditures, approximately \$120 million to \$160 million would be funded by us, representing our 40% equity interest in the joint venture, and approximately \$180 million to \$240 million would be funded by our partners in the joint venture, representing their combined 60% equity interest in the joint venture.

Planned capital expenditures are generally subject to change due to delays in regulatory approvals or permitting, unanticipated increases in cost, changes in scope and completion time, engineering and construction change orders, performance of third parties, delays in the receipt of equipment, adverse weather, defects in materials and workmanship, labor or material shortages, impact of tariffs, retaliatory measures or other changes in trade policy, transportation constraints, acceleration or delays in the timing of the work and other unforeseen difficulties. Any of these changes in planned capital expenditures, individually or in the aggregate, could have a material impact on our results of operations and cash flows. See "—Forward-Looking Statements" for additional risks related to our planned capital expenditures.

Share Repurchase Programs

Our Board of Directors (the Board) has authorized certain programs to repurchase shares of our common stock. These programs have generally permitted repurchases to be made from time to time in the open market, through privately-negotiated transactions, through block transactions, through accelerated share repurchase programs or otherwise. The manner, timing and amount of repurchases will be determined by our management based on the evaluation of market conditions, stock price and other factors.

On November 2, 2022, the Board authorized the repurchase of up to \$3 billion of CF Holdings common stock (the 2022 Share Repurchase Program), which commenced in the second quarter of 2023 upon completion of our previous share repurchase program and is effective through December 31, 2025. The following table summarizes the share repurchases under the 2022 Share Repurchase Program.

C	•	1	Ü	Shares	Amounts(1)
				(in	millions)
Shares repurchased in 2023				5.6	\$ 425
Shares repurchased in 2024:					
First quarter				4.3	347
Second quarter				4.0	305
Third quarter				6.1	476
Fourth quarter				4.4	385
Total shares repurchase	d in 2024			18.8	1,513
Shares repurchased in 2025:					
First quarter				5.4	434
Shares repurchased as of Mar	ch 31, 2025			29.8	\$ 2,372

⁽¹⁾ As defined in the 2022 Share Repurchase Program, amounts reflect the price paid for the shares of common stock repurchased, excluding commissions paid to brokers and excise taxes.

In the three months ended March 31, 2025, we repurchased approximately 5.4 million shares under the 2022 Share Repurchase Program for \$434 million. As of March 31, 2025, we held approximately 5.6 million shares of treasury stock. In the three months ended March 31, 2024, we repurchased approximately 4.3 million shares under the 2022 Share Repurchase Program for \$347 million, of which \$14 million was accrued and unpaid as of March 31, 2024.

On May 6, 2025, the Board authorized the repurchase of up to \$2 billion of CF Holdings common stock commencing upon the completion of the 2022 Share Repurchase Program and effective through December 31, 2029.

Canada Revenue Agency Competent Authority Matter

In the second half of 2022, as a result of the conclusion of arbitration proceedings and the settlement provisions between the United States and Canadian competent authorities related to tax years 2006 through 2011, we paid additional income taxes and related interest of \$124 million and \$100 million, respectively, to the Canada Revenue Agency (CRA) and Alberta Tax and Revenue Administration (Alberta TRA). In the third quarter of 2024, we were informed that the CRA granted us discretionary interest relief for certain tax years from 2006 through 2011. In the fourth quarter of 2024, we received interest relief from the CRA consisting of interest refunds of \$21 million and related interest of \$2 million. In addition, interest relief from the Alberta TRA is estimated to be approximately \$16 million, consisting of interest refunds of \$15 million and related interest of \$1 million, based on current estimates and foreign currency exchange rates as of March 31, 2025. We expect to receive the interest refunds from the Alberta TRA in the second quarter of 2025.

Debt

Revolving Credit Agreement

We have a senior unsecured revolving credit agreement (the Revolving Credit Agreement), which provides for a revolving credit facility of up to \$750 million with a maturity of October 26, 2028 and includes a letter of credit sub-limit of \$125 million. Borrowings under the Revolving Credit Agreement may be used for working capital, capital expenditures, acquisitions, share repurchases and other general corporate purposes. CF Industries is the lead borrower, and CF Holdings is the sole guarantor, under the Revolving Credit Agreement.

Borrowings under the Revolving Credit Agreement can be denominated in U.S. dollars, Canadian dollars, euros and British pounds. Borrowings in U.S. dollars bear interest at a per annum rate equal to, at our option, an applicable adjusted term Secured Overnight Financing Rate or base rate plus, in either case, a specified margin. We are required to pay an undrawn commitment fee on the undrawn portion of the commitments under the Revolving Credit Agreement and customary letter of credit fees. The specified margin and the amount of the commitment fee depend on CF Holdings' credit rating at the time. The Revolving Credit Agreement contains representations and warranties and affirmative and negative covenants, including one financial covenant.

As of March 31, 2025, we had unused borrowing capacity under the Revolving Credit Agreement of \$750 million and no outstanding letters of credit under the Revolving Credit Agreement. In addition, there were no borrowings outstanding under the Revolving Credit Agreement as of December 31, 2024, or during the three months ended March 31, 2025 or 2024.

Letters of Credit Under Bilateral Agreement

We are party to a bilateral agreement providing for the issuance of up to \$425 million of letters of credit. As of March 31, 2025, approximately \$324 million of letters of credit were outstanding under this agreement.

Senior Notes

Long-term debt presented on our consolidated balance sheets as of March 31, 2025 and December 31, 2024 consisted of the following debt securities issued by CF Industries:

		March 31, 2025				December 31, 2024			
	Effective Interest Rate	Principal O	utstanding	Carry	ying Amount(1)	Principal Outstanding		Carrying Amount	
		(in millions)							
Public Senior Notes:									
5.150% due March 2034	5.293%	\$	750	\$	742	\$	750	\$	742
4.950% due June 2043	5.040%		750		742		750		742
5.375% due March 2044	5.478%		750		741		750		741
Senior Secured Notes:									
4.500% due December 2026 ⁽²⁾	4.783%		750		747		750		746
Total long-term debt		\$	3,000	\$	2,972	\$	3,000	\$	2,971

Carrying amount is net of unamortized debt discount and deferred debt issuance costs. Total unamortized debt discount was \$6 million as of both March 31, 2025 and December 31, 2024, and total deferred debt issuance costs were \$22 million and \$23 million as of March 31, 2025 and December 31, 2024, respectively.

⁽²⁾ Effective August 23, 2021, these notes are no longer secured, in accordance with the terms of the applicable indenture.

Under the indentures (including the applicable supplemental indentures) governing our senior notes due 2034, 2043 and 2044 identified in the table above (the Public Senior Notes), each series of Public Senior Notes is guaranteed by CF Holdings. Under the indenture governing the 4.500% senior secured notes due 2026 (the 2026 Notes) identified in the table above, the 2026 Notes are guaranteed by CF Holdings.

Interest on the Public Senior Notes and the 2026 Notes is payable semiannually, and the Public Senior Notes and the 2026 Notes are redeemable at our option, in whole at any time or in part from time to time, at specified make-whole redemption prices.

Forward Sales and Customer Advances

We offer our customers the opportunity to purchase products from us on a forward basis at prices and on delivery dates we propose. Therefore, our reported fertilizer selling prices and margins may differ from market spot prices and margins available at the time of shipment.

Customer advances, which typically represent a portion of the contract's value, are received shortly after the contract is executed, with any remaining unpaid amount generally being collected by the time control transfers to the customer, thereby reducing or eliminating the accounts receivable related to such sales. Any cash payments received in advance from customers in connection with forward sales contracts are reflected on our consolidated balance sheets as a current liability until control transfers and revenue is recognized. As of March 31, 2025 and December 31, 2024, we had \$241 million and \$118 million, respectively, in customer advances on our consolidated balance sheets.

While customer advances are generally a significant source of liquidity, the level of forward sales contracts is affected by many factors, including current market conditions, our customers' outlook of future market fundamentals and seasonality. During periods of declining prices, customers tend to delay purchasing fertilizer in anticipation that prices in the future will be lower than the current prices. If the level of sales under our forward sales programs were to decrease in the future, our cash received from customer advances would likely decrease and our accounts receivable balances would likely increase. Additionally, borrowing under the Revolving Credit Agreement could become necessary. Due to the volatility inherent in our business and changing customer expectations, we cannot estimate the amount of future forward sales activity.

Under our forward sales programs, a customer may delay delivery of an order due to weather conditions or other factors. These delays generally subject the customer to potential charges for storage or may be grounds for termination of the contract by us. Such a delay in scheduled shipment or termination of a forward sales contract due to a customer's inability or unwillingness to perform may negatively impact our reported sales.

Derivative Financial Instruments

We use derivative financial instruments to reduce our exposure to changes in prices for natural gas that will be purchased in the future. Natural gas is the largest and most volatile component of our manufacturing cost for nitrogen-based products. From time to time, we may also use derivative financial instruments to reduce our exposure to changes in foreign currency exchange rates. Volatility in reported quarterly earnings can result from the unrealized mark-to-market adjustments in the value of the derivatives. As of March 31, 2025, our open natural gas derivative contracts consisted of natural gas basis swaps for 5.8 million MMBtus of natural gas. As of December 31, 2024, our open natural gas derivative contracts consisted of natural gas fixed price swaps and basis swaps for 16.0 million MMBtus of natural gas.

Defined Benefit Pension Plans

We did not contribute any amounts to our pension plans in the three months ended March 31, 2025. Over the remainder of 2025, we expect to contribute approximately \$6 million to our pension plans. In 2026 and 2027, we expect to contribute approximately \$14 million and \$4 million, respectively, to our U.K. pension plans, as currently agreed with the plans' trustees.

Distributions to Noncontrolling Interest in CFN

On January 31, 2025, the CFN Board of Managers approved semi-annual distribution payments for the distribution period ended December 31, 2024 in accordance with CFN's limited liability company agreement, and on January 31, 2025, CFN distributed \$129 million to CHS for this distribution period. The estimate of the partnership distribution earned by CHS, but not yet declared, for the first quarter of 2025 is approximately \$71 million.

Cash Flows

Net cash provided by operating activities during the first three months of 2025 was \$586 million, an increase of \$141 million, compared to \$445 million in the first three months of 2024. The increase in cash flow from operations was due primarily to higher net earnings and changes in net working capital. Net earnings for the first three months of 2025 was \$351 million compared to \$238 million for the first three months of 2024, an increase of \$113 million. The increase in net earnings was due primarily to an increase in gross margin, driven by higher sales volume and increased average selling prices, partially offset by higher natural gas costs. During the first three months of 2025, net changes in working capital contributed \$25 million more toward net cash from operations than in the first three months of 2024. These changes primarily occurred in customer advances, partially offset by accounts receivable.

Net cash used in investing activities was \$126 million in the first three months of 2025 compared to \$100 million in the first three months of 2024. Capital expenditures totaled \$132 million during the first three months of 2025 compared to \$98 million in the first three months of 2024.

Net cash used in financing activities was \$671 million in the first three months of 2025 compared to \$602 million in the first three months of 2024. The increase was due primarily to an increase in share repurchases, partially offset by a decrease in distributions to noncontrolling interest and dividends paid. In the first three months of 2025, we paid \$444 million for share repurchases compared to \$339 million paid for share repurchases in the first three months of 2024. In the first three months of 2025, distributions to the noncontrolling interest were \$129 million compared to \$144 million in the first three months of 2024. In the first three months of 2025, dividends paid on common stock was \$86 million compared to \$97 million in the first three months of 2024.

Critical Accounting Estimates

During the first three months of 2025, there were no material changes to our critical accounting estimates as described in Item 7 of our Annual Report on Form 10-K for the fiscal year ended December 31, 2024.

Recent Accounting Pronouncements

See Note 2—New Accounting Standards for a discussion of recent accounting pronouncements.

Forward-Looking Statements

From time to time, in this Quarterly Report on Form 10-Q as well as in other written reports and oral statements, we make forward-looking statements that are not statements of historical fact and may involve a number of risks and uncertainties. These statements relate to analyses and other information that are based on forecasts of future results and estimates of amounts not yet determinable. These statements may also relate to our prospects, future developments and business strategies. We use the words "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "plan," "predict," "project," "will," or "would" and similar terms and phrases, including references to assumptions, to identify forward-looking statements. These forward-looking statements are made based on currently available competitive, financial and economic data, our current expectations, estimates, forecasts and projections about the industries and markets in which we operate and management's beliefs and assumptions concerning future events affecting us. These statements are not guarantees of future performance and are subject to risks, uncertainties and factors relating to our operations and business environment, all of which are difficult to predict and many of which are beyond our control. Therefore, our actual results may differ materially from what is expressed in or implied by any forward-looking statements. We caution you not to place undue reliance on any forward-looking statements. We do not undertake any responsibility to release publicly any revisions to these forward-looking statements to take into account events or circumstances that occur after the date of this document. Additionally, we do not undertake any responsibility to provide updates regarding the occurrence of any unanticipated events which may cause actual results to differ from those expressed or implied by the forward-looking statements contained in this document.

Important factors that could cause actual results to differ materially from our expectations are disclosed under "Risk Factors" in Item 1A in our Annual Report on Form 10-K for the fiscal year ended December 31, 2024, filed with the SEC on February 20, 2025. Such factors include, among others:

- our ability to complete the projects at our Blue Point complex, including the construction of a low-carbon ammonia production facility with our joint venture partners and scalable infrastructure on schedule and on budget or at all;
- our ability to fund the capital expenditure needs related to the joint venture at our Blue Point complex, which may exceed our current estimates;
- the cyclical nature of our business and the impact of global supply and demand on our selling prices and operating results;

- the global commodity nature of our nitrogen products, the conditions in the global market for nitrogen products, and the intense global competition from other producers;
- announced or future tariffs, retaliatory measures, and global trade relations, including the potential impact of tariffs and retaliatory measures on the price and availability of materials for our capital projects and maintenance;
- conditions in the United States, Europe and other agricultural areas, including the influence of governmental policies and technological developments on the demand for our fertilizer products;
- the volatility of natural gas prices in North America and globally;
- weather conditions and the impact of adverse weather events;
- the seasonality of the fertilizer business;
- the impact of changing market conditions on our forward sales programs;
- difficulties in securing the supply and delivery of raw materials or utilities, increases in their costs or delays or interruptions in their delivery;
- reliance on third party providers of transportation services and equipment;
- our reliance on a limited number of key facilities:
- risks associated with cybersecurity;
- acts of terrorism and regulations to combat terrorism:
- the significant risks and hazards involved in producing and handling our products against which we may not be fully insured;
- risks associated with international operations;
- our ability to manage our indebtedness and any additional indebtedness that may be incurred;
- risks associated with changes in tax laws and adverse determinations by taxing authorities, including any potential changes in tax regulations and our qualification for tax credits;
- · risks involving derivatives and the effectiveness of our risk management and hedging activities;
- potential liabilities and expenditures related to environmental, health and safety laws and regulations and permitting requirements;
- regulatory restrictions and requirements related to greenhouse gas emissions, including announced or future changes in environmental or climate change laws;
- the development and growth of the market for low-carbon ammonia and the risks and uncertainties relating to the development and implementation of our low-carbon ammonia projects;
- risks associated with investments in and expansions of our business, including unanticipated adverse consequences and the significant resources that could be required; and
- failure of technologies to perform, develop or be available as expected, including the low-carbon ATR ammonia production facility with carbon capture and sequestration technologies being constructed at our Blue Point complex.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

See Item 7A of our Annual Report on Form 10-K for the fiscal year ended December 31, 2024 for information on our market risk exposure due to changes in commodity prices, interest rates and foreign currency exchange rates, and our utilization of natural gas derivatives and an analysis of the sensitivity of these derivatives. As of March 31, 2025, we had natural gas derivative contracts for 5.8 million MMBtus covering certain periods through March 2026.

ITEM 4. CONTROLS AND PROCEDURES.

- (a) Disclosure Controls and Procedures. The Company's management, with the participation of the Company's principal executive officer and principal financial officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)) as of the end of the period covered by this report. Based on such evaluation, the Company's principal executive officer and principal financial officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective in (i) ensuring that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and (ii) ensuring that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including the Company's principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.
- (b) Changes in Internal Control Over Financial Reporting. There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended March 31, 2025 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

While there was no impact on the Company's internal control over financial reporting during the quarter ended March 31, 2025, the Company began implementing a new procurement and plant asset management system in the second quarter of 2025. Related changes in its internal control over financial reporting are expected due to the implementation.

PART II—OTHER INFORMATION

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS.

The following table sets forth share repurchases, on a trade date basis, for each of the three months of the quarter ended March 31, 2025.

<u>Period</u>	Total number Average of shares price paid (or units) per share purchased (or unit) ⁽¹⁾		Total number of shares (or units) purchased as part of publicly announced plans or programs ⁽²⁾	Maximum number (or approximate dollar value) of shares (or units) that may yet be purchased under the plans or programs (in thousands) ⁽²⁾	
January 1, 2025 - January 31, 2025	539,031 (3)	\$	88.32	467,272	\$ 1,020,541
February 1, 2025 - February 28, 2025	2,224,619 (4)		80.41	2,145,264	848,085
March 1, 2025 - March 31, 2025	2,847,758 (5)		77.26	2,847,434	628,086
Total	5,611,408	\$	79.57	5,459,970	

⁽¹⁾ Average price paid per share of CF Industries Holdings, Inc. (CF Holdings) common stock repurchased under the 2022 Share Repurchase Program, as defined below, is the execution price, excluding commissions paid to brokers and excise taxes.

On November 2, 2022, we announced that our Board of Directors authorized the repurchase of up to \$3 billion of CF Holdings common stock, which is effective through December 31, 2025 (the 2022 Share Repurchase Program). This share repurchase program is discussed in Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources—Share Repurchase Programs in Part I of this Quarterly Report on Form 10-Q and in Note 13—Stockholders' Equity, in the Notes to Unaudited Consolidated Financial Statements included in Item 1. Financial Statements in Part I of this Quarterly Report on Form 10-Q.

⁽³⁾ Includes 71,759 shares withheld to pay employee tax obligations upon the lapse of restrictions on restricted stock units.

⁽⁴⁾ Includes 79,355 shares withheld to pay employee tax obligations upon the lapse of restrictions on performance restricted stock units.

⁽⁵⁾ Includes 324 shares withheld to pay employee tax obligations upon the lapse of restrictions on restricted stock units.

ITEM 5. OTHER INFORMATION.

During the quarter ended March 31, 2025, there were no Rule 10b5-1 trading arrangements (as defined in Item 408(a) of Regulation S-K) or non-Rule 10b5-1 trading arrangements (as defined in Item 408(c) of Regulation S-K) adopted or terminated by any director or officer (as defined in Rule 16a-1(f) under the Exchange Act) of CF Industries Holdings, Inc., except as follows:

On March 6, 2025, Bert A. Frost, Executive Vice President, Sales, Market Development and Supply Chain, adopted a Rule 10b5-1 trading arrangement for the sale of up to 21,003 shares of Common Stock, subject to certain conditions, between June 13, 2025 and March 10, 2026.

On March 13, 2025, Susan L. Menzel, Executive Vice President and Chief Administrative Officer, adopted a Rule 10b5-1 trading arrangement for the sale of up to 10,000 shares of Common Stock, subject to certain conditions, between June 20, 2025 and March 10, 2026.

ITEM 6. EXHIBITS.

A list of exhibits filed with this Quarterly Report on Form 10-Q (or incorporated by reference to exhibits previously filed or furnished) is provided in the Exhibit Index below.

EXHIBIT INDEX

Exhibit No. Description

- 31.1 Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2 Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32.1 Certification of Principal Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 32.2 Certification of Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 101 The following financial information from CF Industries Holdings, Inc.'s Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2025, formatted in Inline XBRL (eXtensible Business Reporting Language): (1) Consolidated Statements of Operations, (2) Consolidated Statements of Comprehensive Income, (3) Consolidated Balance Sheets, (4) Consolidated Statements of Equity, (5) Consolidated Statements of Cash Flows, and (6) Notes to Unaudited Consolidated Financial Statements
- 104 Cover Page Interactive Data File (embed within the Inline XBRL document and included in Exhibit 101)

Date: May 8, 2025

Date: May 8, 2025

CF INDUSTRIES HOLDINGS, INC.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CF INDUSTRIES HOLDINGS, INC.

/s/ W. ANTHONY WILL

W. Anthony Will President and Chief Executive Officer (Principal Executive Officer)

/s/ GREGORY D. CAMERON

Gregory D. Cameron

Executive Vice President and Chief Financial Officer (Principal Financial Officer)

CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, W. Anthony Will, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of CF Industries Holdings, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(f)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 8, 2025 /s/ W. ANTHONY WILL
W. Anthony Will

President and Chief Executive Officer (Principal Executive Officer)

CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Gregory D. Cameron, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of CF Industries Holdings, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(f)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 8, 2025 /s/ Gregory D. Cameron

Gregory D. Cameron Executive Vice President and Chief Financial Officer (Principal Financial Officer)

Exhibit 32.1

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of CF Industries Holdings, Inc. (the Company) for the period ended March 31, 2025 as filed with the Securities and Exchange Commission on the date hereof (the Report), I, W. Anthony Will, as President and Chief Executive Officer of the Company, hereby certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ W. ANTHONY WILL

W. Anthony Will
President and Chief Executive Officer
(Principal Executive Officer)
Date: May 8, 2025

Exhibit 32.2

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of CF Industries Holdings, Inc. (the Company) for the period ended March 31, 2025 as filed with the Securities and Exchange Commission on the date hereof (the Report), I, Gregory D. Cameron, as Executive Vice President and Chief Financial Officer of the Company, hereby certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Gregory D. Cameron

Gregory D. Cameron Executive Vice President and Chief Financial Officer (Principal Financial Officer)

Date: May 8, 2025