Contents

Company information / Breakdown of capital

Quantity of shares (Unit)	Current quarter 06/30/2026
Paid-in capital	
Common	4,197,317,998
Preferred	0
Total	4,197,317,998
Treasury	
Common	1,488,307
Preferred	0
Total	1,488,307

Individual financial statements / Balance sheet – Assets

(In thousands of reais)

Code of account	Account description	Current quarter 06/30/2026	Prior year 12/31/2025
1	Total assets	24,914,890	22,689,918
1.01	Current assets	2,346,913	1,522,349
1.01.01	Cash and cash equivalents	435,255	413,983
1.01.01.01	Cash and banks	1,793	36
1.01.01.02	Interest earning bank deposits	433,462	413,947
1.01.02	Interest earning bank deposits	1,050,721	983,179
1.01.06	Recoverable taxes	116,524	23,365
1.01.06.01	Current taxes recoverable	116,524	23,365
1.01.06.01.01	Recoverable income tax and social contribution	116,524	23,365
1.01.08	Other current assets	744,413	101,822
1.01.08.03	Other	744,413	101,822
1.01.08.03.01	Dividends	25,888	100,000
1.01.08.03.02	Interest on stockholders’ equity	718,518	1,818
1.01.08.03.03	Other	7	4
1.02	Non-current assets	22,567,977	21,167,569
1.02.01	Long-term assets	7,423	8,206
1.02.01.07	Deferred taxes	7,423	8,206
1.02.01.07.01	Deferred income tax and social contribution	7,423	8,206
1.02.02	Investments	22,556,890	21,155,655
1.02.02.01	Equity interests	22,556,890	21,155,655
1.02.02.01.02	Interests in subsidiaries	22,556,890	21,155,655
1.02.03	Property, plant and equipment	3,654	3,698
1.02.03.01	Construction in progress	3,654	3,698
1.02.04	Intangible assets	10	10
1.02.04.01	Intangible assets	10	10

Individual financial statements / Balance sheet – Liabilities

(In thousands of reais)

Code of account	Account description	Current quarter 06/30/2026	Prior year 12/31/2025
2	Total liabilities	24,914,890	22,689,918
2.01	Current liabilities	2,584,412	1,803,785
2.01.01	Social and labor obligations	41,545	43,162
2.01.01.01	Social obligations	41,545	43,162
2.01.02	Suppliers	190	322
2.01.03	Tax obligations	73,991	508
2.01.03.01	Federal tax obligations	73,991	508
2.01.03.01.01	Income tax and social contribution payable	73,820	292
2.01.03.01.02	Other tax obligations	171	216
2.01.05	Other liabilities	2,468,686	1,759,793
2.01.05.02	Other	2,468,686	1,759,793
2.01.05.02.01	Dividends and interest on stockholders’ equity	2,459,049	1,747,393
2.01.05.02.04	Other	9,637	12,400
2.02	Non-current liabilities	3,469,067	3,468,948
2.02.02	Other liabilities	3,469,067	3,468,948
2.02.02.02	Other	3,469,067	3,468,948
2.02.02.02.03	Dividends payable	3,464,232	3,464,232
2.02.02.02.04	Other	4,835	4,716
2.03	Stockholders' equity	18,861,411	17,417,185
2.03.01	Realized capital	12,504,517	12,504,517
2.03.02	Capital reserves	-161,118	-172,570
2.03.02.04	Options granted	19,440	20,215
2.03.02.05	Treasury shares	-39,987	-43,579
2.03.02.07	Goodwill in capital transaction	-140,571	-149,206
2.03.03	Revaluation reserve	3,631	3,631
2.03.04	Profit reserves	2,575,748	2,575,748
2.03.04.01	Legal reserve	318,811	318,811
2.03.04.02	Statutory reserve	2,256,937	2,256,937
2.03.05	Retained earnings/losses	2,166,308	0
2.03.06	Equity valuation adjustments	260,686	267,222
2.03.06.01	Deemed cost	260,686	267,222
2.03.08	Other comprehensive income	1,511,639	2,238,637
2.03.08.01	Derivative financial instruments	-5,262	3,727
2.03.08.02	Changes in ownership interest	-4,288	-4,288
2.03.08.03	Cumulative translation adjustments	1,521,189	2,239,198

Individual financial statements / Statement of income

(In thousands of reais)

Code of account	Account description	Current quarter 04/01/2026– 06/30/2026	Accumulated of the current year 01/01/2026–06/30/2026	Prior year quarter 04/01/2025– 06/30/2025	Accumulated of the prior year 01/01/2025– 06/30/2025
3.04	Operating expenses/income	1,551,267	3,010,484	1,593,432	3,138,868
3.04.02	General and administrative expenses	-2,078	-4,486	-2,036	-7,146
3.04.02.01	Directors' fees	-1,022	-2,053	-962	-1,939
3.04.02.02	Other administrative expenses	-1,056	-2,433	-1,074	-5,207
3.04.04	Other operating income	80	583	781	781
3.04.05	Other operating expenses	-7,311	-6,457	-7,118	-2,788
3.04.06	Equity in net income of subsidiaries	1,560,576	3,020,844	1,601,805	3,148,021
3.05	Income (loss) before financial income (expenses) and taxes	1,551,267	3,010,484	1,593,432	3,138,868
3.06	Financial income (expenses)	5,586	10,552	-2,140	3,924
3.06.01	Financial income	49,173	97,079	37,652	78,368
3.06.02	Financial expenses	-43,587	-86,527	-39,792	-74,444
3.07	Income (loss) before income taxes	1,556,853	3,021,036	1,591,292	3,142,792
3.08	Income tax and social contribution	1,780	-5,216	660	-4,804
3.08.01	Current	0	-4,433	-887	-2,912
3.08.02	Deferred	1,780	-783	1,547	-1,892
3.09	Net income (loss) from continuing operations	1,558,633	3,015,820	1,591,952	3,137,988
3.11	Income/loss for the period	1,558,633	3,015,820	1,591,952	3,137,988
3.99	Earnings per share - (Reais R$ / Share)				
3.99.01	Basic earnings per share				
3.99.01.01	COMMON SHARES	0.37147	0.71877	0.37943	0.74791
3.99.02	Diluted earnings per share				
3.99.02.01	COMMON SHARES	0.37139	0.7186	0.37935	0.74776

Individual financial statements / Statement of comprehensive income

(In thousands of reais)

Code of account	Account description	Current quarter 04/01/2026–06/30/2026	Accumulated of the current year 01/01/2026–06/30/2026	Prior year quarter 04/01/2025–06/30/2025	Accumulated of the prior year 01/01/2025–06/30/2025
4.01	Net income for the period	1,558,633	3,015,820	1,591,952	3,137,988
4.02	Other comprehensive income	-8,922	-726,998	-257,281	-1,099,943
4.02.01	Cumulative currency translation adjustments	1,726	-718,009	-258,898	-1,093,039
4.02.02	Hedge accounting	-10,648	-8,989	1,617	-6,904
4.03	Comprehensive income for the period	1,549,711	2,288,822	1,334,671	2,038,045

Individual financial statements / Statement of cash flows (Indirect method)

(In thousands of reais)

Code account	ofAccount description	Accumulated of the current year 01/01/2026–06/30/2026	Accumulated of the prior year 01/01/2025–06/30/2025
6.01	Net cash from operating activities	18,137	1,593,865
6.01.01	Cash generated in operations	-68,134	-47,698
6.01.01.01	Income before taxes	3,021,036	3,142,792
6.01.01.02	Depreciation, amortization and depletion	44	43
6.01.01.03	Equity in net income of subsidiaries	-3,020,844	-3,148,021
6.01.01.06	Yield on interest earning bank deposits	-67,595	-38,310
6.01.01.07	Stock option plan expenses	-775	-4,202
6.01.02	Changes in assets and liabilities	86,271	1,641,563
6.01.02.03	(Increase)/decrease in recoverable taxes	-93,159	-68,806
6.01.02.04	Increase /(decrease) in suppliers	-132	-3
6.01.02.05	Increase /(decrease) in social/tax obligations	-72,477	-43,124
6.01.02.06	Increase/(decrease) in advances from customers	12	0
6.01.02.07	Increase/(decrease) in other accounts receivable/payable	152,948	113,646
6.01.02.08	Income tax and social contribution paid	-4,777	-2,733
6.01.02.10	Receipt of dividends/interest on stockholders’ equity	103,856	1,642,583
6.02	Net cash from (used) in investment activities	53	1,852
6.02.05	Interest earning bank deposits held to maturity	-1,929	0
6.02.06	Redemption of interest earning bank deposits	1,982	1,852
6.03	Net cash from financing activities	3,082	-1,800,512
6.03.01	Payment of dividends/interest on stockholders’ equity	-510	-1,804,773
6.03.03	Treasury shares	3,592	4,261
6.05	Increase (decrease) in cash and cash equivalents	21,272	-204,795
6.05.01	Opening balance of cash and cash equivalents	413,983	810,170

Individual financial statements / Statement of changes in shareholders’ equity / DMPL – 01/01/2026–06/30/2026

(In thousands of reais)

Code of account	Account description	Paid-up capital	Capital reserves, options granted and treasury shares	Profit reserves	Retained earnings (loss)	Other comprehensive income	Shareholders' equity
5.01	Opening balances	12,504,517	-168,939	2,575,748	0	2,505,859	17,417,185
5.03	Adjusted opening balances	12,504,517	-168,939	2,575,748	0	2,505,859	17,417,185
5.04	Capital transactions with stockholders	0	11,452	0	-858,238	0	-846,786
5.04.03	Recognized options granted	0	-775	0	0	0	-775
5.04.05	Treasury shares sold	0	4,658	0	0	0	4,658
5.04.07	Interest on stockholders’ equity	0	0	0	-858,238	0	-858,238
5.04.08	Capital transactions	0	7,569	0	0	0	7,569
5.05	Total comprehensive income	0	0	0	3,023,160	-733,534	2,289,626
5.05.01	Net income for the period	0	0	0	3,015,820	0	3,015,820
5.05.02	Other comprehensive income	0	0	0	7,340	-733,534	-726,194
5.05.02.04	Translation adjustments in the period	0	0	0	0	-717,205	-717,205
5.05.02.06	Hedge accounting – cash flow net of taxes	0	0	0	0	-8,989	-8,989
5.05.02.07	Realization of deemed cost, net of taxes	0	0	0	7,340	-7,340	0
5.06	Internal changes in stockholders' equity	0	0	0	1,386	0	1,386
5.06.04	Reversal of prior-year dividends	0	0	0	1,386	0	1,386
5.07	Closing balances	12,504,517	-157,487	2,575,748	2,166,308	1,772,325	18,861,411

Individual financial statements / Statement of changes in shareholders’ equity / DMPL – 01/01/2025−06/30/2025

(In thousands of reais)

Code account	ofAccount description	Paid-up capital	Capital reserves, options granted and treasury shares	Profit reserves	Retained earnings (loss)	Other comprehensive income	Shareholders' equity
5.01	Opening balances	7,504,517	-151,560	10,196,349	1,269,791	3,385,124	22,204,221
5.03	Adjusted opening balances	7,504,517	-151,560	10,196,349	1,269,791	3,385,124	22,204,221
5.04	Capital transactions with stockholders	5,000,000	-10,005	-5,000,000	-746,795	0	-756,800
5.04.01	Capital increases	5,000,000	0	-5,000,000	0	0	0
5.04.03	Recognized options granted	0	-4,202	0	0	0	-4,202
5.04.05	Treasury shares sold	0	5,304	0	0	0	5,304
5.04.06	Dividends	0	0	0	-719,353	0	-719,353
5.04.07	Interest on stockholders’ equity	0	0	0	-733,258	0	-733,258
5.04.08	Capital transactions	0	-11,107	0	0	0	-11,107
5.04.09	Additional dividends proposed	0	0	0	705,816	0	705,816
5.05	Total comprehensive income	0	0	0	3,142,776	-1,105,780	2,036,996
5.05.01	Net income for the period	0	0	0	3,137,988	0	3,137,988
5.05.02	Other comprehensive income	0	0	0	4,788	-1,105,780	-1,100,992
5.05.02.04	Translation adjustments in the period	0	0	0	0	-1,094,088	-1,094,088
5.05.02.06	Hedge accounting – cash flow net of taxes	0	0	0	0	-6,904	-6,904
5.05.02.07	Realization of deemed cost, net of taxes	0	0	0	4,788	-4,788	0
5.06	Internal changes in stockholders' equity	0	0	0	-1,268,486	0	-1,268,486
5.06.04	Reversal of prior-year dividends	0	0	0	1,305	0	1,305
5.06.05	Payment of dividends	0	0	0	-1,269,791	0	-1,269,791
5.07	Closing balances	12,504,517	-161,565	5,196,349	2,397,286	2,279,344	22,215,931

Individual financial statements / Statement of added value

(In thousands of reais)

Code of account	Account description	Accumulated of the current year 01/01/2026–06/30/2026	Accumulated of the prior year 01/01/2025–06/30/2025
7.02	Inputs acquired from third parties	347	1,891
7.02.02	Materials, energy, third-party services and other	-1,012	-3,240
7.02.04	Other	1,359	5,131
7.03	Gross added value	347	1,891
7.04	Retention	-44	-43
7.04.01	Depreciation, amortization and depletion	-44	-43
7.05	Net added value produced	303	1,848
7.06	Added value received as transfer	3,117,923	3,226,389
7.06.01	Equity in net income of subsidiaries	3,020,844	3,148,021
7.06.02	Financial income	97,079	78,368
7.07	Total added value to distribute	3,118,226	3,228,237
7.08	Distribution of added value	3,118,226	3,228,237
7.08.01	Personnel	8,614	8,956
7.08.01.01	Direct remuneration	8,238	8,594
7.08.01.02	Benefits	288	267
7.08.01.03	Severance pay fund (FGTS)	88	95
7.08.02	Taxes, duties and contributions	7,265	6,849
7.08.02.01	Federal	7,265	6,849
7.08.03	Third-party capital remuneration	86,527	74,444
7.08.03.01	Interest	86,527	74,444
7.08.04	Remuneration of own capital	3,015,820	3,137,988
7.08.04.01	Interest on stockholders’ equity	858,238	733,258
7.08.04.02	Dividends	0	719,353
7.08.04.03	Retained earnings / Loss for the period	2,157,582	1,685,377

Consolidated financial statements / Balance sheet - Assets

(In thousands of reais)

Code of account	Account description	Current quarter 06/30/2026	Prior year 12/31/2025
1	Total assets	46,666,431	42,645,030
1.01	Current assets	30,055,127	26,910,845
1.01.01	Cash and cash equivalents	7,750,256	6,296,498
1.01.01.01	Cash and banks	2,273,211	2,040,959
1.01.01.02	Interest earning bank deposits	5,477,045	4,255,539
1.01.02	Interest earning bank deposits	1,050,886	983,367
1.01.03	Accounts receivable	8,105,685	7,837,018
1.01.03.01	Customers	8,105,685	7,837,018
1.01.04	Inventories	10,708,113	9,911,053
1.01.06	Recoverable taxes	1,145,097	983,962
1.01.06.01	Current taxes recoverable	1,145,097	983,962
1.01.06.01.01	Recoverable income tax and social contribution	387,939	221,894
1.01.06.01.02	Other taxes recoverable	757,158	762,068
1.01.08	Other current assets	1,295,090	898,947
1.01.08.03	Other	1,295,090	898,947
1.01.08.03.01	Derivative financial instruments	17,424	25,146
1.01.08.03.02	Other	1,277,666	873,801
1.02	Non-current assets	16,611,304	15,734,185
1.02.01	Long-term assets	1,603,364	1,370,368
1.02.01.01	Interest earning bank deposits measured at fair value through profit or loss	11,821	14,263
1.02.01.07	Deferred taxes	999,198	981,841
1.02.01.07.01	Deferred income tax and social contribution	999,198	981,841
1.02.01.10	Other non-current assets	592,345	374,264
1.02.01.10.03	Judicial deposits	55,708	58,623
1.02.01.10.04	Recoverable income tax and social contribution	1,429	1,552
1.02.01.10.05	Other taxes recoverable	172,393	167,197
1.02.01.10.06	Derivative financial instruments	336	0
1.02.01.10.07	Customers	47,812	38,300
1.02.01.10.08	Other	314,667	108,592
1.02.02	Investments	54,376	67,026
1.02.02.01	Equity interests	54,376	67,026
1.02.02.01.01	Interests in associates	53,806	65,506
1.02.02.01.05	Other investments	570	1,520
1.02.03	Property, plant and equipment	12,196,162	11,511,802
1.02.03.01	Construction in progress	11,383,263	10,625,487
1.02.03.02	Right of use in lease	812,899	886,315
1.02.04	Intangible assets	2,757,402	2,784,989
1.02.04.01	Intangible assets	766,535	767,825
1.02.04.01.02	Other	766,535	767,825
1.02.04.02	Goodwill	1,990,867	2,017,164

Consolidated financial statements / Balance sheet - Liabilities

(In thousands of reais)

Code of account	Account description	Current quarter 06/30/2026	Prior year 12/31/2025
2	Total liabilities	46,666,431	42,645,030
2.01	Current liabilities	18,925,658	17,386,401
2.01.01	Social and labor obligations	1,086,504	820,283
2.01.01.01	Social obligations	1,086,504	820,283
2.01.02	Suppliers	3,345,048	2,789,346
2.01.03	Tax obligations	721,653	671,111
2.01.03.01	Federal tax obligations	721,653	671,111
2.01.03.01.01	Income tax and social contribution payable	450,483	321,188
2.01.03.01.02	Other	271,170	349,923
2.01.04	Loans and financing	3,163,058	3,549,314
2.01.04.01	Loans and financing	3,163,058	3,549,314
2.01.04.01.01	In local currency	1,514,530	1,472,221
2.01.04.01.02	In foreign currency	1,648,528	2,077,093
2.01.05	Other liabilities	10,609,395	9,556,347
2.01.05.02	Other	10,609,395	9,556,347
2.01.05.02.01	Dividends and interest on stockholders’ equity	2,468,860	1,759,319
2.01.05.02.04	Advances from customers	5,393,812	4,693,390
2.01.05.02.05	Profit sharing	396,796	621,573
2.01.05.02.06	Derivative financial instruments	9,923	75,075
2.01.05.02.07	Leases	183,672	221,934
2.01.05.02.08	Provision for product warranty	513,792	578,055
2.01.05.02.09	Billing for future delivery	77,797	200,215
2.01.05.02.10	Other	1,564,743	1,406,786
2.02	Non-current liabilities	7,549,379	6,705,265
2.02.01	Loans and financing	1,903,288	1,041,508
2.02.01.01	Loans and financing	1,903,288	1,041,508
2.02.01.01.01	In local currency	397,403	394,588
2.02.01.01.02	In foreign currency	1,505,885	646,920
2.02.02	Other liabilities	4,587,941	4,630,598
2.02.02.02	Other	4,587,941	4,630,598
2.02.02.02.03	Taxes payable	34,148	33,314
2.02.02.02.04	Derivative financial instruments	13,895	1,367
2.02.02.02.05	Leases	584,717	625,219
2.02.02.02.06	Other	490,949	506,466
2.02.02.02.07	Dividends payable	3,464,232	3,464,232
2.02.03	Deferred taxes	226,291	220,971
2.02.03.01	Deferred income tax and social contribution	226,291	220,971
2.02.04	Provision	831,859	812,188
2.03	Consolidated stockholders’ equity	20,191,394	18,553,364
2.03.01	Realized capital	12,504,517	12,504,517
2.03.02	Capital reserves	-161,118	-172,570
2.03.02.04	Options granted	19,440	20,215
2.03.02.05	Treasury shares	-39,987	-43,579
2.03.02.07	Goodwill in capital transaction	-140,571	-149,206
2.03.03	Revaluation reserve	3,631	3,631
2.03.04	Profit reserves	2,575,748	2,575,748
2.03.04.01	Legal reserve	318,811	318,811

Consolidated financial statements / Balance sheet - Liabilities

(In thousands of reais)

Code of account	Account description	Current quarter 06/30/2026	Prior year 12/31/2025
2.03.04.02	Statutory reserve	2,256,937	2,256,937
2.03.05	Retained earnings/losses	2,166,308	0
2.03.06	Equity valuation adjustments	260,686	267,222
2.03.06.01	Deemed cost	260,686	267,222
2.03.08	Other comprehensive income	1,511,639	2,238,637
2.03.08.01	Derivative financial instruments	-5,262	3,727
2.03.08.02	Changes in ownership interest	-4,288	-4,288
2.03.08.03	Cumulative translation adjustments	1,521,189	2,239,198
2.03.09	Non-controlling interests	1,329,983	1,136,179

Consolidated financial statements / Statement of income

(In thousands of reais)

Code account	of Account description	Current quarter 04/01/2026– 06/30/2026	Accumulated of the current year 01/01/2026–06/30/2026	Prior year quarter 04/01/2025– 06/30/2025	Accumulated of the prior year 01/01/2025–06/30/2025
3.01	Revenue from sales of goods and/or services	10,143,555	19,611,868	10,207,227	20,285,798
3.02	Cost of goods and/or services sold	-6,770,980	-13,243,477	-6,771,646	-13,534,197
3.03	Gross profit	3,372,575	6,368,391	3,435,581	6,751,601
3.04	Operating expenses/income	-1,415,932	-2,562,996	-1,413,639	-2,786,272
3.04.01	Selling expenses	-844,778	-1,646,305	-834,470	-1,674,620
3.04.01.01	Provision for impairment of trade receivables	-26,614	-37,026	-12,568	-22,903
3.04.01.02	Other selling expenses	-818,164	-1,609,279	-821,902	-1,651,717
3.04.02	General and administrative expenses	-420,024	-807,531	-380,877	-748,140
3.04.02.01	Directors' fees	-5,706	-11,499	-5,319	-10,789
3.04.02.02	Other administrative expenses	-414,318	-796,032	-375,558	-737,351
3.04.04	Other operating income	139,529	343,739	77,141	153,666
3.04.05	Other operating expenses	-288,355	-450,515	-272,427	-513,655
3.04.06	Equity in net income of subsidiaries	-2,304	-2,384	-3,006	-3,523
3.05	Income (loss) before financial income (expenses) and taxes	1,956,643	3,805,395	2,021,942	3,965,329
3.06	Financial income (expenses)	25,549	65,819	7,492	47,595
3.06.01	Financial income	580,079	1,041,799	576,104	1,053,266
3.06.02	Financial expenses	-554,530	-975,980	-568,612	-1,005,671
3.07	Income (loss) before income taxes	1,982,192	3,871,214	2,029,434	4,012,924
3.08	Income tax and social contribution	-335,648	-644,969	-336,772	-683,082
3.08.01	Current	-358,207	-668,912	-344,199	-667,579
3.08.02	Deferred	22,559	23,943	7,427	-15,503
3.09	Net income (loss) from continuing operations	1,646,544	3,226,245	1,692,662	3,329,842
3.11	Consolidated net income/loss for the period	1,646,544	3,226,245	1,692,662	3,329,842
3.11.01	Attributable to stockholders of the Parent company	1,558,633	3,015,820	1,591,952	3,137,988
3.11.02	Attributable to non-controlling interests	87,911	210,425	100,710	191,854
3.99	Earnings per share - (Reais R$ / Share)				
3.99.01	Basic earnings per share				
3.99.01.01	COMMON SHARES	0.37148	0.71877	0.37943	0.74791
3.99.02	Diluted earnings per share				
3.99.02.01	COMMON SHARES	0.37138	0.7186	0.37935	0.74776

Consolidated financial statements / Statement of comprehensive income

(In thousands of reais)

Code of account	Account description	Current quarter 04/01/2026– 06/30/2026	Accumulated of the current year 01/01/2026–06/30/2026	Prior year quarter 04/01/2025– 06/30/2025	Accumulated of the prior year 01/01/2025– 06/30/2025
4.01	Consolidated net income for the period	1,646,544	3,226,245	1,692,662	3,329,842
4.02	Other comprehensive income	-5,187	-731,780	-260,509	-1,127,412
4.02.01	Cumulative currency translation adjustments	5,161	-721,688	-262,667	-1,121,040
4.02.02	Hedge accounting	-10,348	-10,092	2,158	-6,372
4.03	Consolidated comprehensive income for the period	1,641,357	2,494,465	1,432,153	2,202,430
4.03.01	Attributable to stockholders of the Parent company	1,549,711	2,288,822	1,334,671	2,038,045
4.03.02	Attributable to non-controlling interests	91,646	205,643	97,482	164,385

Consolidated financial statements / Statement of cash flows (Indirect method)

(In thousands of reais)

Code account	ofAccount description	Accumulated of the current year 01/01/2026–06/30/2026	Accumulated of the prior year 01/01/2025–06/30/2025
6.01	Net cash from operating activities	2,451,238	1,966,845
6.01.01	Cash generated in operations	4,817,442	5,282,335
6.01.01.01	Income before taxes	3,871,214	4,012,924
6.01.01.02	Depreciation, amortization and depletion	510,037	467,204
6.01.01.03	Profit sharing - employees	330,794	387,158
6.01.01.04	Stock option plan expenses	8,270	7,683
6.01.01.05	Provision for impairment of trade receivables	37,027	22,903
6.01.01.06	Provision (reversal) for tax, civil and labor liabilities	20,721	13,700
6.01.01.07	Provision for inventory losses	28,689	35,612
6.01.01.08	Provision for product warranty	-34,801	26,916
6.01.01.09	Loss on disposal of property, plant and equipment and intangible assets	23,135	54,460
6.01.01.10	Accrued interest on loans and financing	143,243	69,283
6.01.01.12	Yield on interest earning bank deposits	-68,753	-38,640
6.01.01.13	Equity in net income of subsidiaries	2,384	3,523
6.01.01.15	Provision for/settlement of derivative financial instruments	-54,518	219,609
6.01.02	Changes in assets and liabilities	-2,366,204	-3,315,490
6.01.02.01	(Increase)/decrease in customers	-588,322	-273,502
6.01.02.02	(Increase)/decrease in inventories	-1,167,425	-626,706
6.01.02.03	(Increase)/decrease in recoverable taxes	-28,972	-183,815
6.01.02.04	Increase /(decrease) in suppliers	630,545	-788,098
6.01.02.05	Increase /(decrease) in social/tax obligations	82,191	163,657
6.01.02.06	Increase/(decrease) in advances from customers	851,651	237,785
6.01.02.07	Increase/(decrease) in other accounts receivable/payable	-898,420	-556,782
6.01.02.08	Income tax and social contribution paid	-688,843	-748,290
6.01.02.09	Payment of profit sharing - employees	-462,318	-476,257
6.01.02.10	Interest paid on loans and financing	-96,291	-63,482
6.02	Net cash from (used) in investment activities	-1,416,824	-1,321,624
6.02.02	Property, plant and equipment	-1,358,686	-1,122,990
6.02.03	Intangible assets	-42,418	-81,652
6.02.04	Proceeds from sale of property, plant and equipment and intangible assets	7,911	14,893
6.02.09	Business acquisition - business combination, net of cash	-26,149	-136,590
6.02.11	Interest earning bank deposits held to maturity	-1,929	0
6.02.12	Redemption of interest earning bank deposits	4,447	4,715
6.03	Net cash from financing activities	627,839	-2,735,574
6.03.01	Proceeds from loans and financing obtained	2,521,389	1,272,568
6.03.02	Payment of loans and financing	-1,893,429	-2,205,766
6.03.04	Payment of dividends/interest on stockholders’ equity	-3,713	-1,806,637
6.03.06	Settlement of treasury shares	3,592	4,261
6.04	Exchange rate change on cash and cash equivalents	-208,495	-273,719
6.05	Increase (decrease) in cash and cash equivalents	1,453,758	-2,364,072
6.05.01	Opening balance of cash and cash equivalents	6,296,498	7,347,599
6.05.02	Closing balance of cash and cash equivalents	7,750,256	4,983,527

Consolidated financial statements / Statement of changes in shareholders' equity / DMPL - 01/01/2026–06/30/2026

(In thousands of reais)

Code of account	Account description	Paid-up capital	Capital reserves, Options granted and Treasury shares	Profit reserves	Retained earnings (loss)	Other income (losses) Comprehensive	Shareholders' equity	Non-controlling interest	Consolidated shareholders' equity
5.01	Opening balances	12,504,517	-168,939	2,575,748	0	2,505,859	17,417,185	1,136,179	18,553,364
5.03	Adjusted opening balances	12,504,517	-168,939	2,575,748	0	2,505,859	17,417,185	1,136,179	18,553,364
5.04	Capital transactions with stockholders	0	11,452	0	-858,238	0	-846,786	-11,839	-858,625
5.04.03	Recognized options granted	0	-775	0	0	0	-775	0	-775
5.04.05	Treasury shares sold	0	4,658	0	0	0	4,658	0	4,658
5.04.07	Interest on stockholders' equity	0	0	0	-858,238	0	-858,238	0	-858,238
5.04.08	Capital transactions	0	7,569	0	0	0	7,569	-11,839	-4,270
5.05	Total comprehensive income	0	0	0	3,023,160	-733,534	2,289,626	205,643	2,495,269
5.05.01	Net income for the period	0	0	0	3,015,820	0	3,015,820	210,425	3,226,245
5.05.02	Other comprehensive income	0	0	0	7,340	-733,534	-726,194	-4,782	-730,976
5.05.02.04	Translation adjustments in the period	0	0	0	0	-717,205	-717,205	-3,679	-720,884
5.05.02.06	Hedge accounting – cash flow net of taxes	0	0	0	0	-8,989	-8,989	-1,103	-10,092
5.05.02.07	Realization of deemed cost, net of taxes	0	0	0	7,340	-7,340	0	0	0
5.06	Internal changes in stockholders' equity	0	0	0	1,386	0	1,386	0	1,386
5.06.04	Reversal of prior-year dividends	0	0	0	1,386	0	1,386	0	1,386
5.07	Closing balances	12,504,517	-157,487	2,575,748	2,166,308	1,772,325	18,861,411	1,329,983	20,191,394

Consolidated financial statements / Statement of changes in shareholders’ equity / DMPL – 01/01/2025−06/30/2025

(In thousands of reais)

Code of account	Account description	Paid-up capital	Capital reserves, Options granted and Treasury shares	Profit reserves	Retained earnings (loss)	Other comprehensive income	Shareholders' equity	Non-controlling interest	Consolidated shareholders' equity
5.01	Opening balances	7,504,517	-151,560	10,196,349	1,269,791	3,385,124	22,204,221	920,996	23,125,217
5.03	Adjusted opening balances	7,504,517	-151,560	10,196,349	1,269,791	3,385,124	22,204,221	920,996	23,125,217
5.04	Capital transactions with stockholders	5,000,000	-10,005	-5,000,000	-746,795	0	-756,800	-153,190	-909,990
5.04.01	Capital increases	5,000,000	0	-5,000,000	0	0	0	0	0
5.04.03	Recognized options granted	0	-4,202	0	0	0	-4,202	0	-4,202
5.04.05	Treasury shares sold	0	5,304	0	0	0	5,304	0	5,304
5.04.06	Dividends	0	0	0	-719,353	0	-719,353	0	-719,353
5.04.07	Interest on stockholders’ equity	0	0	0	-733,258	0	-733,258	0	-733,258
5.04.08	Capital transactions	0	-11,107	0	0	0	-11,107	-153,190	-164,297
5.04.09	Additional dividends proposed	0	0	0	705,816	0	705,816	0	705,816
5.05	Total comprehensive income	0	0	0	3,142,776	-1,105,780	2,036,996	164,385	2,201,381
5.05.01	Net income for the period	0	0	0	3,137,988	0	3,137,988	191,854	3,329,842
5.05.02	Other comprehensive income	0	0	0	4,788	-1,105,780	-1,100,992	-27,469	-1,128,461
5.05.02.05	Taxes on translation adjustments in the period	0	0	0	0	-1,094,088	-1,094,088	-28,001	-1,122,089
5.05.02.06	Hedge accounting – cash flow net of taxes	0	0	0	0	-6,904	-6,904	532	-6,372
5.05.02.07	Realization of deemed cost, net of taxes	0	0	0	4,788	-4,788	0	0	0
5.06	Internal changes in stockholders' equity	0	0	0	-1,268,486	0	-1,268,486	0	-1,268,486
5.06.04	Reversal of prior-year dividends	0	0	0	1,305	0	1,305	0	1,305
5.06.05	Payment of dividends	0	0	0	-1,269,791	0	-1,269,791	0	-1,269,791
5.07	Closing balances	12,504,517	-161,565	5,196,349	2,397,286	2,279,344	22,215,931	932,191	23,148,122

Consolidated financial statements / Statement of added value

(In thousands of reais)

Code of account	Account description	Accumulated of the current year 01/01/2026–06/30/2026	Accumulated of the prior year 01/01/2025–06/30/2025
7.01	Revenues	21,597,473	22,144,812
7.01.01	Sale of goods, products and services	21,498,248	22,126,187
7.01.02	Other revenues	136,252	41,528
7.01.04	Allowance for doubtful accounts	-37,027	-22,903
7.02	Inputs acquired from third parties	-11,163,639	-11,826,903
7.02.02	Materials, energy, third-party services and other	-11,324,313	-11,881,142
7.02.04	Other	160,674	54,239
7.03	Gross added value	10,433,834	10,317,909
7.04	Retention	-510,037	-467,204
7.04.01	Depreciation, amortization and depletion	-510,037	-467,204
7.05	Net added value produced	9,923,797	9,850,705
7.06	Added value received as transfer	1,039,415	1,049,743
7.06.01	Equity in net income of subsidiaries	-2,384	-3,523
7.06.02	Financial income	1,041,799	1,053,266
7.07	Total added value to distribute	10,963,212	10,900,448
7.08	Distribution of added value	10,963,212	10,900,448
7.08.01	Personnel	4,516,032	4,424,148
7.08.01.01	Direct remuneration	3,819,306	3,786,409
7.08.01.02	Benefits	556,488	512,712
7.08.01.03	Severance pay fund (FGTS)	140,238	125,027
7.08.02	Taxes, duties and contributions	2,226,744	2,124,258
7.08.02.01	Federal	1,928,633	1,788,988
7.08.02.02	State	270,215	310,781
7.08.02.03	Municipal	27,896	24,489
7.08.03	Third-party capital remuneration	994,191	1,022,200
7.08.03.01	Interest	971,290	996,056
7.08.03.02	Rentals	22,901	26,144
7.08.04	Remuneration of own capital	3,226,245	3,329,842
7.08.04.01	Interest on stockholders' equity	858,238	733,258
7.08.04.02	Dividends	0	719,353
7.08.04.03	Retained earnings / Loss for the period	2,157,582	1,685,377
7.08.04.04	Non-controlling interest in retained earnings	210,425	191,854

Performance comment

EARNINGS RELEASE
2Q 2026

Continued growth in external market with consistent operating margins and return on invested capital

Highlights

Net Operating Revenue (NOR) was **R$ 10,143.6 million** in 2Q26, 0.6% lower than 2Q25 and 7.1% higher than 1Q26.

EBITDA(1) reached **R$ 2,212.6 million**, 2.1% lower than 2Q25 and 5.2% higher than 1Q26, while **EBITDA margin** was **21.8%**, 30 bps lower than 2Q25 and 40 bps lower than the previous quarter.

Return on Invested Capital (ROIC) reached **33.6%** in 2Q26, up 70 bps from 2Q25 and up 50 bps from 1Q26.

Message from Management

Another quarter of healthy operating margins and return on invested capital, despite a still challenging growth environment. Nevertheless, demand for our products and services remained solid in the main markets where we operate, with another quarter of double-digit revenue growth in U.S. dollars in the external market, despite the impact of the appreciation of the Brazilian real compared to the same period of the previous year, in addition to lower demand for renewable energy generation projects in Brazil.

In Brazil, continued deliveries of transmission & distribution (T&D) projects, combined with improved industrial activity, contributed positively to the quarter's results. The decline in revenue was mainly driven by the continued lower level of deliveries in the solar generation business, due to the absence of new projects in 2026.

In the external market, we delivered consistent growth in U.S. dollars and in local currencies. Industrial activity remained positive in our main markets of operation, especially in equipment for segments such as oil & gas and ventilation and cooling systems. The Power Generation, Transmission and Distribution (GTD) area remained positive, driven by the good demand in the generation business, the contribution from the Marathon business and the continued good volume of deliveries in the T&D business in North America.

Despite the challenges in the global landscape, we remain confident in our business model, supported by a long-term vision and our global presence. The manufacturing capacity expansion strategy continues, which, combined with the diversification of products and solutions, contributes to delivering consistent operating margins and a return on invested capital above the industry average.

Table 1 – Key Figures

	2Q26	1Q26	HA%	2Q25	HA%	06M26	06M25	HA%
Return on Invested Capital	**33,6%**	**33,1%**	**50 bps**	**32,9%**	**70 bps**	**33,6%**	**32,9%**	**70 bps**
Net Operating Revenue	**10.143.555**	**9.468.313**	**7,1%**	**10.207.227**	**-0,6%**	**19.611.868**	**20.285.798**	**-3,3%**
Domestic Market	3.972.553	3.572.465	11,2%	4.175.735	-4,9%	7.545.018	8.614.180	-12,4%
External Markets	6.171.002	5.895.848	4,7%	6.031.492	2,3%	12.066.850	11.671.618	3,4%
External Markets in US$	*1.221.392*	*1.122.263*	*8,8%*	*1.065.100*	*14,7%*	*2.343.655*	*2.031.506*	*15,4%*
Net Income	**1.558.633**	**1.457.187**	**7,0%**	**1.591.952**	**-2,1%**	**3.015.820**	**3.137.988**	**-3,9%**
Net Margin	15,4%	15,4%	0 bps	15,6%	-20 bps	15,4%	15,5%	-10 bps
EBITDA	**2.212.630**	**2.102.802**	**5,2%**	**2.259.539**	**-2,1%**	**4.315.432**	**4.432.533**	**-2,6%**
EBITDA Margin	21,8%	22,2%	-40 bps	22,1%	-30 bps	22,0%	21,9%	10 bps
Earnings per Share (EPS)	0,37148	0,34729	7,0%	0,37943	-2,1%	0,71877	0,74791	-3,9%

The following financial and operating data are presented on a consolidated basis, except when otherwise indicated, in thousands of Brazilian reais (R$) according to accounting practices adopted in Brazil, including Brazilian Corporate Law in convergence with IFRS international norms. Except when otherwise indicated, growth rates and other comparisons are made to the same period of the previous year. Share data is adjusted for split or bonus events.

Performance comment

Net Operating Revenue

Net operating revenue decreased by 0.6% compared to 2Q25, down 4.9% in the domestic market and up 2.3% in the external market. Adjusted for the consolidation effects from the acquired businesses from Heresite, Tupinambá Energia and Sanelec, revenue for the quarter would have decreased 0.8% over 2Q25.

The evolution of revenue proportion between markets is shown in Figure 1.

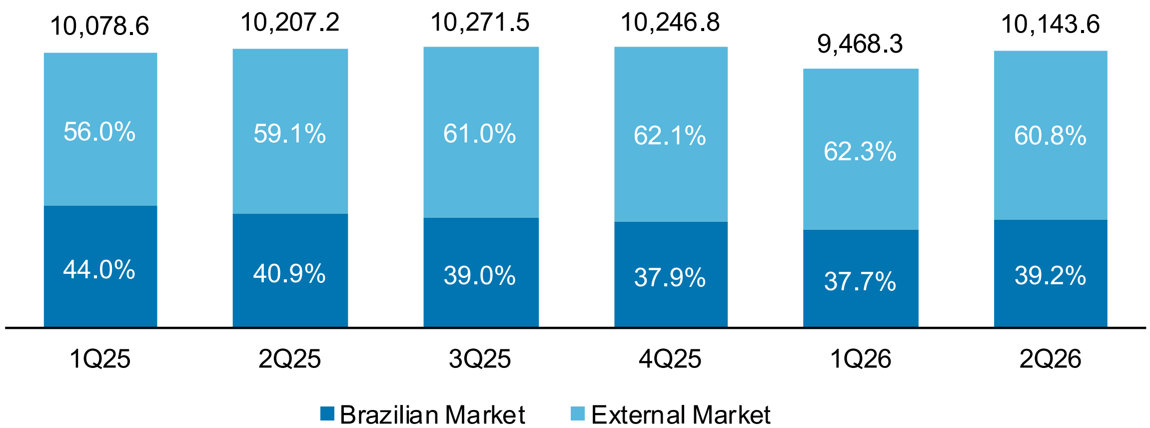


Figure 1 – Net Operating Revenue by Market (figures in R$ million)

Net operating revenue from the external market, measured in quarterly averaged U.S. dollars (U.S.$), increased by 14.7% compared to 2Q25 and increased by 8.8% compared to 1Q26. The distribution of net revenue by geographic market is shown in Table 2.

Table 2 – Net operating revenue from the external market by geographic region (in US dollars)

	2Q26		1Q26		2Q25		HA%	HA%
	(A)	VA%	(B)	VA%	(C)	VA%	(A)/(B)	(A)/(C)
External Markets	*1,221,392*	*100.0%*	*1,122,263*	*100.0%*	*1,065,100*	*100.0%*	*8.8%*	*14.7%*
North America	*613,767*	*50.3%*	*571,558*	*50.9%*	*511,280*	*48.0%*	*7.4%*	*20.0%*
South and Central America	*91,135*	*7.5%*	*89,432*	*8.0%*	*89,564*	*8.4%*	*1.9%*	*1.8%*
Europe	*294,773*	*24.1%*	*273,626*	*24.4%*	*253,409*	*23.8%*	*7.7%*	*16.3%*
Africa	*72,242*	*5.9%*	*66,290*	*5.9%*	*71,308*	*6.7%*	*9.0%*	*1.3%*
Asia-Pacific	*149,475*	*12.2%*	*121,357*	*10.8%*	*139,539*	*13.1%*	*23.2%*	*7.1%*

Net operating revenue from the external market was impacted by the average U.S. dollar exchange rate that moved from R$ 5.67 in 2Q25 to R$ 5.05 in 2Q26, a 10.9% depreciation over the Brazilian real.

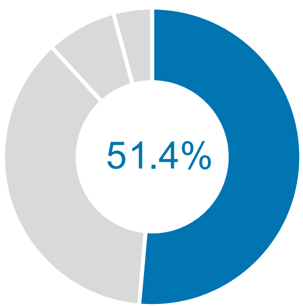
It is important to consider that sales prices in different markets are set in local currency and according to their competitive conditions. Measured in local currencies, weighted by revenues in each market and adjusted for the consolidation effects of acquired businesses, net operating revenue from the external market increased by 11.8%(2) compared to 2Q25.

Performance comment

Performance by Business Area

Industrial Electro-Electronic Equipment (EEI)

NOR	Domestic Market	External Market
2Q26	1,672,196	3,538,729
1Q26	1,392,376	3,270,203
Δ%	20.1%	8.2%
2Q25	1,435,922	3,473,032
Δ%	16.5%	1.9%



Share in NOR

Domestic Market

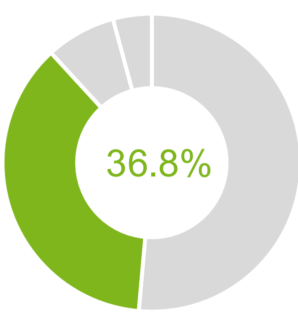
- Positive industrial activity in Brazil, with demand growth for short-cycle goods, such as low-voltage electric motors and gearboxes, spread across different segments.
- Long-cycle goods, such as high-voltage motors and automation panels, also showed growth in sales, with the pulp & paper segment standing out, reflecting a healthy order backlog built in recent quarters.

External Market

- Continued positive industrial activity in several regions of operation for short-cycle goods, such as low-voltage electric motors. Important contribution from continued positive performance in Europe and the U.S., especially in the oil & gas segment, along with ventilation and cooling systems for data centers.
- Good results for long-cycle goods, such as high-voltage motors and automation panels, contributed positively to the result. Order intake remains healthy, contributing to a good order backlog for the coming quarters.

Energy Generation, Transmission, and Distribution (GTD)

NOR	Domestic Market	External Market
2Q26	1,599,007	2,131,702
1Q26	1,517,989	2,112,306
Δ%	5.3%	0.9%
2Q25	2,074,985	2,014,794
Δ%	-22.9%	5.8%



Share in NOR

Domestic Market

- The decline in revenue was mainly driven by the lack of centralized solar generation (GC) projects in 2026, even with a steady demand in the distributed solar generation business (GD).
- The performance of the T&D business remained positive, driven by deliveries of large transformers and substations for projects linked to transmission auctions, along with transformers for distribution networks.
- Despite the challenges for revenue growth in the first half of the year, the order backlog remains healthy, especially in projects related to electrical infrastructure, such as generators, transformers and synchronous condensers.

External Market

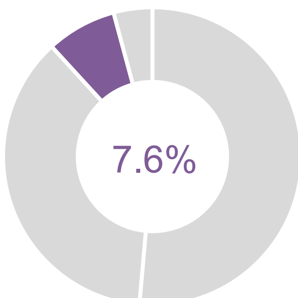
- Another quarter with a good volume of deliveries in the T&D business, with opportunities linked to strengthening the electrical grid infrastructure in the U.S.
- In the generation segment, Marathon's generator business in the U.S. delivered a good performance, mainly intended for backup power generation for data centers, in addition to the positive contribution from the operation in Europe.

Performance comment

Performance by Business Area

Commercial and Appliance Motors (MCA)

NOR	Domestic Market	External Market
2Q26	345,278	432,617
1Q26	331,493	446,979
Δ%	4.2%	-3.2%
2Q25	333,692	476,163
Δ%	3.5%	-9.1%



Share in NOR

Domestic Market

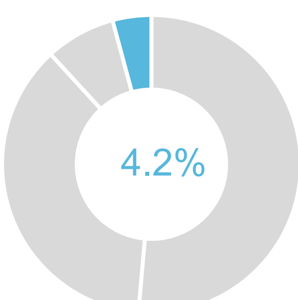
- Positive performance, with sales growth driven by relevant market segments such as washing machine manufacturers and compressors.

External Market

- Continued demand in some important regions, driven by the operations in the U.S., although revenue was impacted by exchange rate fluctuations when compared to the same period of the previous year.

Paints and Varnishes (T&V)

NOR	Domestic Market	External Market
2Q26	356,072	67,954
1Q26	330,607	66,360
Δ%	7.7%	2.4%
2Q25	331,136	67,503
Δ%	7.5%	0.7%



Share in NOR

Domestic Market

- Sales of the key products in this area remained strong and well-distributed across different segments of operation, led by the liquid paints business and the oil & gas segment.

External Market

- Continued demand growth, mainly due to the good performance of the operation in Mexico and the positive contribution of the recently acquired Heresite business.

Performance comment

Cost of Goods Sold

The Cost of Goods Sold (COGS) and gross margin for the quarter are shown in Table 3.

Table 3 – Costs

	2Q26	1Q26	HA%	2Q25	HA%
Net Operating Revenues	10,143,555	9,468,313	7.1%	10,207,227	-0.6%
Cost of Goods Sold	(6,770,980)	(6,472,497)	4.6%	(6,771,646)	0.0%
Gross Margin	33.2%	31.6%	160 bps	33.7%	-50 bps

The gross margin behavior, compared with the same period of the previous year, was mainly driven by higher costs for some raw materials, especially copper, in addition to the impact of U.S. import tariffs. Despite the increase in labor expenses related to the strategy of expanding production capacity, efforts to improve operational efficiency and achieve productivity gains continue, which are important factors in maintaining healthy margins across the businesses.

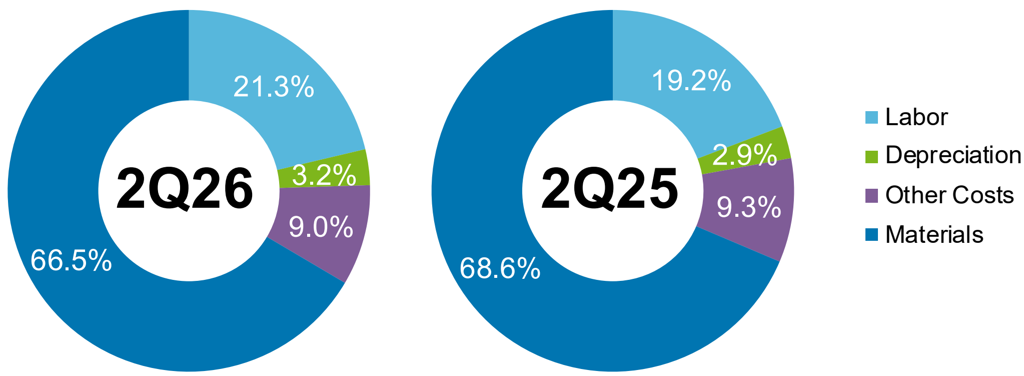


Figure 2 – COGS Composition

Sales, General, and Administrative Expenses

Consolidated Sales, General and Administrative (SG&A) expenses totaled R$ 1,264.8 million in 2Q26, an increase of 4.1% vs. 2Q25 and 6.4% vs. 1Q26. When analyzed relative to net operating revenue, it represented 12.5%, up 60 bps from 2Q25 and down 10 bps from 1Q26.

EBITDA and EBITDA Margin

The composition of the EBITDA calculation, according to Resolution CVM 156/2022, and the EBITDA margin are shown in Table 4. The EBITDA margin remains healthy, due to the current mix of products sold, despite the slight accommodation when compared to the same period of the previous year, mainly impacted by the aforementioned movements in costs.

Performance comment

Table 4 – Calculation of EBITDA and EBITDA Margin

	2Q26	1Q26	HA%	2Q25	HA%
Net Operating Revenues	10,143,555	9,468,313	7.1%	10,207,227	-0.6%
Net Income	1,558,633	1,457,187	7.0%	1,591,952	-2.1%
Net income before non-controling shareholders	1,646,544	1,579,701	4.2%	1,692,662	-2.7%
(+) Income Taxes & Contributions	335,648	309,321	8.5%	336,772	-0.3%
(+/-) Financial Income (Expenses)	(25,549)	(40,270)	-36.6%	(7,492)	241.0%
(+) Depreciation & Amortization	255,988	254,050	0.8%	237,597	7.7%
EBITDA	**2,212,631**	**2,102,802**	**5.2%**	**2,259,539**	**-2.1%**
EBITDA Margin	**21.8%**	**22.2%**	**-40 bps**	**22.1%**	**-30 bps**

Net Income

Net Income in 2Q26 was R$ 1,558.6 million, a decrease of 2.1% compared to 2Q25 and an increase of 7.0% compared to 1Q26. The net margin reached 15.4%, 20 bps lower than 2Q25 and flat compared to 1Q26.

Cash Flow

Cash generation from operating activities was R$ 2,451.2 million as of June 2026, driven by continued strong operating margins, above the historical average, and good operational working capital indicators during the period.

Investment activities, which include changes in fixed and intangible assets, acquisitions and financial investments, totaled R$ 1,416.8 million. The level of CAPEX[(3)] in modernization and expansion of production capacity continued through the investments in factories in Brazil, Mexico and Colombia.

In financing activities, the Company raised R$ 2.521,4 million and made amortizations of R$ 1,893.4 million, resulting in a net funding of R$ 628.0 million. The result was net funding of R$ 627.8 million in financing activities in the period.

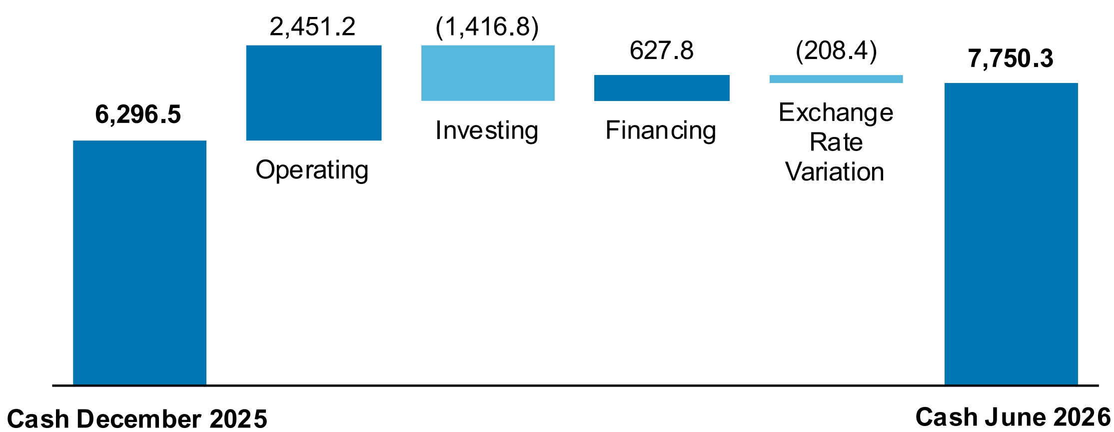


Figure 3 – Cash flow reconciliation (figures in R$ million)

Note that the chart in Figure 3 shows the cash and cash equivalents positions classified as current assets. Furthermore, the Company has R$ 1,080.5 million in financial investments with no immediate liquidity, including derivative financial instruments (R$ 1,022.8 million in December 2025).

Return on Invested Capital

The ROIC for 2Q26, accumulated over the last 12 months, reached 33.6%, an increase of 70 bps from 2Q25 and 50 bps from 1Q26. The maintenance of Net Operating Profit after Taxes (NOPAT), mainly due to healthy operating margins and control of working capital requirements during the period, more than offset the current level of capital employed, primarily driven by investments in fixed and intangible assets made over the last 12 months.

Performance comment

Investments (CAPEX)

In 2Q26, investments of R$ 794.9 million were made in the modernization and expansion of production capacity, machinery and equipment and software licenses, 44.5% of which went to production units in Brazil and 55.5% to industrial plants and other facilities abroad.

In Brazil, investments continued in the expansion of T&D and frequent modernization of the low-voltage electric motors production factories, in addition to investments to increase the production capacity of large equipment in Jaraguá do Sul. Outside of Brazil, there was progress in investments in transformer factories in Mexico, Colombia and the U.S., as well as investments in expanding production capacity in China.

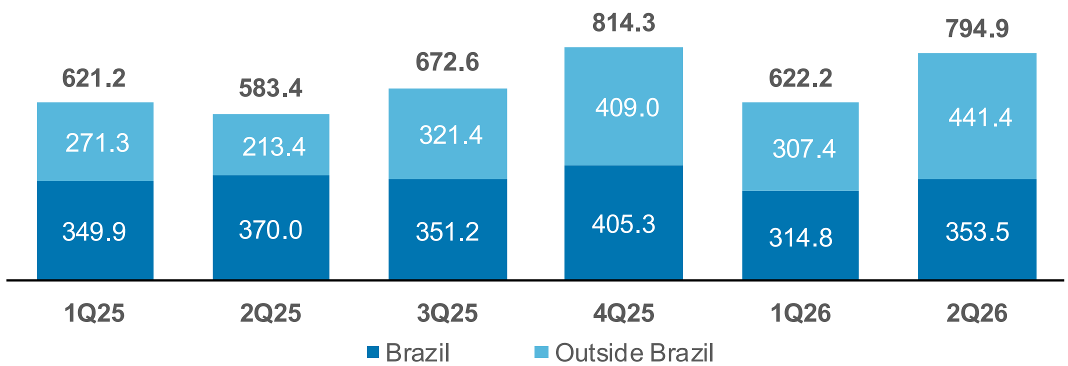


Figure 4 – CAPEX Evolution (figures in R$ million)

Research, Development, and Innovation

Expenditures on research, development and innovation activities totaled R$ 736.2 million, representing 3.8% of accumulated net operating revenue in 2026.

Debt and Cash Position

Cash, cash equivalents, invested in first-tier banks and denominated in Brazilian currency, and financial investments and derivatives are presented in Table 5. Likewise, the Company demonstrates the total gross financial debt, with details between short and long-term, in Brazilian reais and other currencies, resulting in the Company's net cash at the end of the quarter.

Table 5 – Cash and Debt

	June 2026		December 2025		June 2025	
Cash & Cash Equivalents	**8,812,963**		**7,294,128**		**5,682,735**	
Current	8,801,142		7,279,865		5,668,597	
Long Term	11,821		14,263		14,138	
Derivatives	**(6,058)**		**(51,296)**		**(58,686)**	
Short Term Assets	17,424		25,146		25,491	
Long Term Assets	336		-		739	
Short Term Liabilities	(9,923)		(75,075)		(84,455)	
Long Term Liabilities	(13,895)		(1,367)		(461)	
Debt	**(5,066,346)**	**100%**	**(4,590,822)**	**100%**	**(2,584,148)**	**100%**
Current	(3,163,058)	62%	(3,549,314)	77%	(2,261,673)	88%
In Brazilian reais	(1,514,530)		(1,472,221)		(16,215)	
In other currencies	(1,648,528)		(2,077,093)		(2,245,458)	
Long Term	(1,903,288)	38%	(1,041,508)	23%	(322,475)	12%
In Brazilian reais	(397,403)		(394,588)		(322,475)	
In other currencies	(1,505,885)		(646,920)		-	
Net Cash	**3,740,559**		**2,652,010**		**3,039,901**	

Performance comment

The total duration of our indebtedness was 12.4 months in June 2026 (13.0 months in December 2025).

Dividends and Interest on Stockholders' Equity

The Board of Directors approved *ad referendum* of the Annual General Meeting (AGM), the events presented in Table 6 as remuneration to shareholders:

Event	Approval Date	Payment Date	Total Amount	Amount per Share
Interest on Stockholders' Equity	Mar 17, 2026	Mar 10, 2027	420,091,554.01	0.100121212
Interest on Stockholders' Equity	Jun 16, 2026	Mar 10, 2027	438,146,335.04	0.104424242

Additionally, on December 19, 2025, the Extraordinary General Meeting approved the establishment and payment of dividends calculated on the balance of Profit Reserves, in the amount of R$ 5,196.3 million, recorded in the Equity of the Interim Financial Statements, disclosed and audited as of September 30, 2025. These dividends will be paid in three annual installments, in August 2026, 2027, and 2028, in accordance with the Shareholders' Notice disclosed on December 19, 2025. The first installment, totaling R$ 1,732,116,188.37, equivalent to R$ 0.412831673 per share, will be paid on August 12, 2026, to the shareholders of record on December 19, 2025.

Notes:
(1) Earnings before Interest, Taxes, Depreciation, and Amortization.
(2) Variations in countries with hyperinflation and acquisitions in the period are not considered.
(3) Capital Expenditure.
n.a. stands for not applicable.
n.m. stands for not mentioned.
bps stands for basis points.

Notes to the financial statements

WEG S.A.

NOTES TO INTERIM FINANCIAL STATEMENTS AS OF JUNE 30, 2026

(Amounts expressed in thousands of reais unless otherwise indicated)

1 COMPANY'S INFORMATION

WEG S.A. ("Company") is a publicly-held corporation headquartered at Avenida Prefeito Waldemar Grubba, 3300, in Jaraguá do Sul - State of Santa Catarina (SC), Brazil, holding company comprising the WEG Group ("Group"), which is primarily engaged in the production and sale of capital goods such as electric motors, generators and transformers; gear reducers and gear motors; hydraulic and steam turbines; frequency converters, motor starters and maneuver devices; control and protection of electric circuits for industrial automation; power sockets and switches; electric traction solutions for heavy vehicles, SUV vehicles, locomotives, and sea transportation electric propelling; solutions for the generation of renewable and distributed energy, in small hydro, thermal, biomass, wind and solar energy power plants; solutions for the industry 4.0; UPSs and alternators for groups of generators; conventional and movable electric substations; industrial electrical and electronic systems; and industrial paint and varnish, and paints for automotive repainting. The operations are performed through industrial plants located in Brazil, Argentina, Colombia, Mexico, United States, Portugal, Spain, Austria, Germany, South Africa, Algeria, India, Italy, Turkey, China, Netherlands and Australia, with commercial activities carried out in more than 152 countries.
The Company's shares are traded on B3 under the ticker "WEGE3" and it has been listed in the corporate governance segment called Novo Mercado (New Market) since June 2007.
The Company has American Depositary Receipts (ADRs) – Level I that are traded on the over-the-counter or OTC market in the United States, under the ticker "WEGZY".

2 BASIS OF PREPARATION AND MATERIAL ACCOUNTING POLICIES

The Company's individual and consolidated Interim Financial Statements, contained in the Quarterly Information Form – ITR for the period ended June 30, 2026, were prepared considering all the Company's relevant information, and only such information, which correspond to those used by the Management in the performance of its duties, in accordance with CPC 21(R1) – Interim Financial Reporting (equivalent to IAS 34 – Interim Financial Reporting, issued by the International Accounting Standard Board – IASB) and presented in accordance with the standards issued by the Securities and Exchange Commission, applicable to the preparation of Interim Financial Statements.
These interim financial statements were prepared using historical cost as the value base, except for the fair value appraisal of certain financial instruments, when required by the standard.

The approval and authorization of these individual and consolidated Interim Financial Statements was given by the Board of Directors in a meeting held on July 21, 2026.

These Interim Financial Statements should be read together in conjunction with the annual financial statements for the year ended December 31, 2025, which include the complete set of explanatory notes.

Material accounting policies, consolidation bases and calculation methods adopted in the preparation of the Interim Financial Statements, as well as the main judgments adopted for the estimates used in applying accounting practices are the same as those used in the preparation of the individual and consolidated Interim Financial Statements for the year ended December 31, 2025, considering the adoption of new accounting pronouncements, when applicable.

3 ACCOUNTING ESTIMATES

The Interim Financial Statements include the use of estimates that considered evaluations and judgments of Management, past and current events, assumptions about future events, and other objective and subjective factors. Significant items subject to these estimates are:

a) analysis of credit risk to determine the allowance for doubtful accounts (Notes 6 and 28.1a);
b) determination of provision for inventory losses (Note 7);
c) deferred income tax and social contribution: considering the availability of future taxable income against which deductible temporary differences and tax losses can be used (Note 10);
d) business combination: measurement of identifiable assets acquired and liabilities assumed at their respective fair values on the acquisition date (Note 11.4); and
e) provision for contingencies (Note 17).

The settlement of transactions involving these estimates may result in significantly different amounts described in the Interim Financial Statements due to the lack of precision inherent to the process of their estimate. These estimates are periodically reviewed.

(Amounts expressed in thousands of reais unless otherwise indicated)

4 CASH AND CASH EQUIVALENTS

	PARENT COMPANY		CONSOLIDATED	
	06/30/2026	12/31/2025	06/30/2026	12/31/2025
a) Cash and banks	**1,793**	**36**	**2,273,211**	**2,040,959**
b) Interest earning bank deposits	**433,462**	**413,947**	**5,477,045**	**4,255,539**
In local currency:	**433,462**	**413,947**	**3,787,590**	**2,466,038**
Bank Deposit Certificate (CDB), Financial Bill (LF), third-party repurchase agreements and Investment Funds	433,462	413,947	3,787,590	2,466,038
In foreign currency:	**-**	**-**	**1,689,455**	**1,789,501**
Overnight	-	-	1,128,753	1,213,504
Time deposit	-	-	430,393	319,181
Other	-	-	130,309	256,816
TOTAL	**435,255**	**413,983**	**7,750,256**	**6,296,498**

Investments in Brazil:
Interest earning bank deposits in Brazil are mainly represented by funds invested in private securities of top tier institutions.
They are remunerated at the average rate of 101.52% of CDI (101.78% of CDI as of December 31, 2025).

Foreign investments:
Investments are comprised of overnight, funds, time deposit and investment in government bonds. Remuneration varies from country to country, ranging from 0.74% to 6.52% p.a. (0.50% to 8.30% p.a. as of December 31, 2025).

5 INTEREST EARNING BANK DEPOSITS

	PARENT COMPANY		CONSOLIDATED	
	06/30/2026	12/31/2025	06/30/2026	12/31/2025
In local currency	**1,050,721**	**983,179**	**1,050,721**	**983,180**
Investment funds	1,050,721	983,179	1,050,721	983,180
In foreign currency	**-**	**-**	**11,986**	**14,450**
TOTAL	**1,050,721**	**983,179**	**1,062,707**	**997,630**
Current assets	1,050,721	983,179	1,050,886	983,367
Non-current assets	-	-	11,821	14,263

Interest earning bank deposits include investment funds that are recorded at fair value, remunerated at an average floating rate of 105.69% of the CDI rate (104.86% of the CDI rate as of December 31, 2025).

(Amounts expressed in thousands of reais unless otherwise indicated)

6 CUSTOMERS

	CONSOLIDATED	
	06/30/2026	**12/31/2025**
(a) Breakdown of balances:		
Domestic market	3,159,933	2,806,838
Foreign market	5,226,917	5,270,123
SUBTOTAL	**8,386,850**	**8,076,961**
Provision for credit losses	(233,353)	(201,643)
TOTAL	**8,153,497**	**7,875,318**
Current assets	8,105,685	7,837,018
Non-current assets	47,812	38,300
b) Actual credit losses in the period	**3,702**	**12,732**
c) Maturity of trade notes:		
Falling due	7,266,237	6,830,871
Overdue (days):	1,120,613	1,246,090
≤30	518,697	631,940
31−90	214,774	249,827
91−180	115,160	90,397
>180	271,982	273,926
TOTAL	**8,386,850**	**8,076,961**

Changes in the provision for credit losses are as follows:

Balance at 01/01/2025	**(138,474)**
Losses written-off for the year	12,732
Formation of provision for the year	(123,886)
Reversal of provision for the year	36,818
Acquired businesses	(160)
Exchange rate changes	11,327
Balance at 12/31/2025	**(201,643)**
Losses written-off for the period	3,702
Formation of provision for the period	(62,898)
Reversal of provision for the period	22,169
Exchange rate changes	5,317
Balance at 06/30/2026	**(233,353)**

(Amounts expressed in thousands of reais unless otherwise indicated)

7 INVENTORIES

	CONSOLIDATED	
	06/30/2026	**12/31/2025**
Finished products	1,340,327	1,407,191
Work in process	1,101,703	886,371
Raw materials and other	1,944,237	1,631,910
Imports in transit	272,419	213,282
Provision for losses on slow-moving inventories	(104,117)	(88,133)
Total inventories in domestic market	**4,554,569**	**4,050,621**
Finished products	3,014,904	2,911,091
Work in process	1,827,888	1,743,304
Raw materials and other	1,709,880	1,631,008
Provision for losses on slow-moving inventories	(399,128)	(424,971)
Total inventories in foreign market	**6,153,544**	**5,860,432**
TOTAL	**10,708,113**	**9,911,053**

Changes in the provision for losses on slow-moving inventories are as follows:

Balance at 01/01/2025	**(660,344)**
Formation of provision for the year	(250,310)
Reversal of provision for the year	209,142
Acquired businesses	(365)
Exchange rate changes	188,773
Balance at 12/31/2025	**(513,104)**
Formation of provision for the period	(123,964)
Reversal of provision for the period	95,275
Exchange rate changes	38,548
Balance at 06/30/2026	**(503,245)**

Inventories are insured and their coverage is determined according to values and involved risk level. The formation and reversal of the provision for losses on slow-moving inventories are recorded under cost of goods sold.

8 RECOVERABLE TAXES

	CONSOLIDATED	
	06/30/2026	**12/31/2025**
BRAZIL	**568,336**	**657,317**
IPI	89,152	73,354
PIS/COFINS	123,893	174,340
ICMS	95,903	145,552
ICMS on acquisitions of property, plant and equipment	200,004	194,020
Financial credit of Information Technology Law	42,065	45,699
REINTEGRA	13,552	15,328
Other	3,767	9,024
FOREIGN	**361,215**	**271,948**
VAT	322,285	259,984
Other	38,930	11,964
TOTAL	**929,551**	**929,265**
Current assets	757,158	762,068
Non-current assets	172,393	167,197

The credits will be realized by the Company and its subsidiaries during the normal tax calculation process, and there are also credits subject to refund and/or offsetting.

(Amounts expressed in thousands of reais unless otherwise indicated)

9 RELATED PARTIES

Products and raw materials purchase and sale and service contracting transactions were carried out, as well as loans and fund raising financial transactions between the Group's companies, which are eliminated in the consolidation, and Management's remuneration.

Amount of existing balances:

	PARENT COMPANY		CONSOLIDATED	
	06/30/2026	**12/31/2025**	**06/30/2026**	**12/31/2025**
ASSETS AND LIABILITIES				
Current liabilities	**7,889**	**9,973**	**95,503**	**115,586**
Contracts with administrators	-	-	15,488	11,479
Administrators' bonus	7,889	9,973	80,015	104,107
Non-current liabilities	**3,920**	**3,820**	**38,195**	**37,749**
Administrators' bonus	3,920	3,820	38,195	37,749

STATEMENT OF INCOME ACCOUNTS	PARENT COMPANY		CONSOLIDATED	
	06/30/2026	**06/30/2025**	**06/30/2026**	**06/30/2025**
Management remuneration:				
a) Fixed (fees)	**2,053**	**1,939**	**20,819**	**19,656**
Board of Directors	1,129	1,076	2,259	2,151
Statutory Executive Board	924	863	9,240	8,638
Non-Statutory Executive Board	-	-	9,320	8,867
b) Variable (bonus)	**6,664**	**7,099**	**67,846**	**71,946**
Board of Directors	3,681	3,937	7,361	7,874
Statutory Executive Board	2,983	3,162	29,827	31,617
Non-Statutory Executive Board	-	-	30,658	32,455

Additional information:

a) Commercial operations

The purchase and sale of inputs and products are carried out under conditions and terms agreed between the parties;

b) Management of funds

Financial and commercial transactions between the Group's companies are recorded and supported by the Group's convention. The contracts entered into with Administrators are remunerated at 95.0% of the CDI change;

c) Sureties and guarantees

WEG S.A. granted guarantees and sureties to its subsidiaries, with no financial costs, totaling US$ 369.5 million (US$ 369.5 million as of December 31, 2025).

d) Management remuneration

The members of the Board of Directors were remunerated in the amount of R$ 2,259 (R$ 2,151 as of June 30, 2025), the Statutory Executive Board in the amount of R$ 9,240 (R$ 8,638 as of June 30, 2025) and the Non-Statutory Executive Board in the amount of R$ 9,320 (R$ 8,867 as of June 30, 2025).

A bonus of up to 2.5% of the consolidated net income is expected to be distributed to the Administrators, provided that operational performance targets are met. Performance targets refer to Return on Invested Capital, sales growth, EBITDA margin, employee health and safety performance indicators and reduction of Greenhouse Gas (GHG) emissions. The corresponding provision is recognized in the income (loss) for the year in the amount of R$ 67,846 (R$ 71,946 as of June 30, 2025) under "other operating expenses".

The deferred performance bonus for Administrators, for payment in subsequent years, of R$ 50,364 (R$ 47,791 as of December 31, 2025), is subject to changes in the market price of the Company's shares over the period.

Administrators receive usual market benefits.

(Amounts expressed in thousands of reais unless otherwise indicated)

10 DEFERRED TAXES

Deferred Income Tax and Social Contribution credits and debits were calculated in accordance with CVM Resolution 109/22, which approved Technical Pronouncement CPC 32 (IAS 12) – Income taxes.

a) Breakdown of amounts:

	PARENT COMPANY		CONSOLIDATED	
	06/30/2026	**12/31/2025**	**06/30/2026**	**12/31/2025**
Tax losses of IRPJ	31	-	109,637	65,135
CSLL negative calculation basis	12	170	20,935	1,545
Temporary differences:				
Provisions:				
Labor and civil contingencies	-	-	136,142	132,695
Taxes challenged in court	-	-	50,957	50,090
Losses on customers' credits	-	-	57,021	41,551
Losses on non-moving inventories	-	-	73,973	66,956
Product warranties	-	-	148,103	169,067
Indemnities with labor and contractual terminations	-	-	105,440	99,862
Freight and sales commissions	-	-	31,201	28,808
Outsourced services	-	-	103,139	101,997
Projects in progress – foreign subsidiaries	-	-	129,855	194,317
Employee profit sharing	-	-	77,029	121,597
Derivatives - hedge accounting	-	-	(1,674)	1,801
Unbilled revenues	-	-	386,138	280,521
Difference in tax vs. accounting amortization of goodwill	(3)	(3)	(59,910)	(61,166)
Incentivized accelerated depreciation	-	-	(10,238)	(10,483)
Over-accelerated depreciation	-	-	(109,425)	(68,504)
Difference in tax vs. accounting depreciation (useful life)	(9)	(9)	(558,103)	(495,383)
Other	8,546	9,217	(48,213)	(110,860)
Deemed cost of property, plant and equipment	(1,154)	(1,169)	(112,569)	(115,314)
Tax incentive - Switzerland	-	-	243,469	266,638
TOTAL	**7,423**	**8,206**	**772,907**	**760,870**
Non-current assets	7,423	8,206	999,198	981,841
Non-current liabilities	-	-	(226,291)	(220,971)

In the first half of 2026, net deferred taxes totaling R$ 12,037 were recorded in the consolidated (R$ 89,287 as of June 30, 2025); and in stockholders' equity a negative amount of R$ 11,906 (negative amount of R$ 73,784 as of June 30, 2025) was recorded, and the effect on income (loss) totals a positive amount of R$ 23,943 (negative amount of R$ 15,503 as of June 30, 2025).

b) Estimated term for realization

Management estimates that deferred taxes arising from temporary differences will be realized in the proportion to the realization of contingencies, losses and projected obligations.

Regarding the deferred tax credits, recorded on tax losses and negative basis of social contribution, Management estimates that they should be realized from 5 to 10 years, in view of the projection of future taxable income. The credit resulting from the tax incentive in Switzerland is estimated to be realized over 7 years.

(Amounts expressed in thousands of reais unless otherwise indicated)

11 INVESTMENTS

11.1 Investments in subsidiaries

Company	Country	Stockholders' equity	Income (loss) for the period	Interest in capital (%)				Equity in net income of subsidiaries		Equity value of the investment	
				06/30/2026		12/31/2025		06/30/2026	06/30/2025	06/30/2026	12/31/2025
				Direct	Indirect	Direct	Indirect				
WEG Equipamentos Elétricos S.A. (*)		20,324,167	2,531,862	100.00	-	100.00	-	2,641,987	2,624,618	20,324,168	19,187,376
RF Reflorestadora Ltda.		260,702	3,919	55.17	44.83	66.67	33.33	2,186	405	156,708	154,522
WEG Amazônia S.A.		137,778	9,728	0.02	99.98	0.02	99.98	2	4	22	21
WEG Administradora de Bens Ltda.		14,589	216	79.33	20.67	79.33	20.67	171	(157)	11,573	11,402
WEG Equipamentos e Logística Ltda.		406,211	16,557	-	100.00	-	100.00	-	41,800	-	-
Balteau Produtos Elétricos Ltda.		177,229	7,828	-	100.00	-	100.00	6,038	4,167	-	-
Reivax Automação e Controle Ltda		84,656	8,230	-	100.00	-	100.00	-	-	-	-
Tupinambá Energia e Publicidade SA (Note 11.4)		11,541	(2,110)		56.14		56.14	-	-	-	-
WEG Linhares Equips. Elétr. S.A.		833,595	116,338	-	100.00	-	100.00	1	1	4	3
WEG Drives & Controls Aut. Ltda.	Brazil	1,748,009	283,558	100.00	-	100.00	-	283,558	326,693	1,748,009	1,519,338
WEG Partner Holding Ltda.		1	-	-	100.00	-	100.00	-	-	-	-
WEG-Cestari Redut. Motorredut. S.A.		195,628	7,418	-	50.01	-	50.01	-	5,441	-	-
WEG Turbinas Ltda. (Note 11.6)		510,103	29,186	-	100.00	-	100.00	10,000	61,739	-	-
WEG Tintas Ltda.		752,315	132,517	38.87	61.13	38.87	61.13	72,348	79,245	292,426	257,222
WEG Field Services Ltda		8	-	-	100.00	-	100.00	-	-	-	-
PPI Multitask Sistem. e Autom. S.A.		11,848	539	-	100.00	-	100.00	-	-	-	-
V2COM Participações Ltda		54,935	4,333	-	100.00	-	100.00	-	-	-	-
V2 Tecnologia Ltda.		70,415	4,557	-	100.00	-	100.00	-	-	-	-
Conera Sist. de Proc. Comput. Dist. Ltda.		452	(211)	-	62.20	-	62.20	-	-	-	-
Birmind Automação e Serviços Ltda.		9,907	330	-	100.00	-	100.00	-	-	-	-
WEG Group Africa (Pty) Ltd.		559,836	8,507	-	100.00	-	100.00	-	-	-	-
WEG Africa (Pty) Ltd.		320,502	22,925	-	100.00	-	100.00	-	-	-	-
WEG South Africa (Pty) Ltd.		269,891	973	-	100.00	-	74.80	-	-	-	-
ENI Electric/Instrumentations Eng. Cont.(Pty)	South Africa	(6,976)	(6,771)	-	86.67	-	86.67	-	-	-	-
WEG Africa Investments Pty Ltd		590,393	71,702	-	70.00	-	64.70	-	-	-	-
Marathon Electric Africa Pty. Ltd.		1,176	(90)	-	100.00	-	100.00	-	-	-	-
Marathon Electric South Africa Pty. Ltd.		31,050	897	-	74.91	-	74.91	-	-	-	-
WEG Africa Empowerment Pty Ltd. (Note 11.5)		504,485	61,394	-	69.00	-	-	-	-	-	-
WEG Germany GmbH		145,889	4,979	-	100.00	-	100.00	-	-	-	-
Wurttembergische Elektromotoren GmbH		31,002	2,928	-	100.00	-	100.00	-	-	-	-
Antriebstechnik KATT Hessen GmbH		(90,895)	(6,225)	-	100.00	-	100.00	-	-	-	-
TGM Kanis Turbinen GmbH		119,935	3,219	-	42.86	-	42.86	-	-	-	-
TPPA Turbine Power Plant Automation GmbH	Germany	9,534	-	-	64.67	-	64.67	-	-	-	-
WEG Automation GmbH		10,123	446	-	100.00	-	100.00	-	-	-	-
RCC Technik GmbH		14,544	(645)		100.00	-	100.00	-	-	-	-
CEMP International GmbH		18,671	1,701	-	100.00	-	100.00	-	-	-	-
WEG Arabia for Business Services LLC	Saudi Arabia	(5)	251	-	100.00	-	100.00	-	-	-	-
WEG Algeria Motors SpA	Algeria	2,652	289	-	51.00	-	51.00	-	-	-	-
WEG Equipamientos Electricos S.A.	Argentina	178,168	(2,445)	10.45	89.55	10.45	89.55	4,026	3,576	18,609	18,552
Pulverlux S.A.		50,014	2,312	-	100.00	-	100.00	-	-	-	-
WEG Australia Pty Ltd.		122,559	4,460	-	100.00	-	100.00	-	-	-	-
Marathon Australia Holding Pty. Ltd.	Australia	65,121	(2,870)	-	100.00	-	100.00	-	-	-	-
Marathon Electric Australia Pty Ltd.		49,839	(2,819)	-	100.00	-	100.00	-	-	-	-
CMG International Pty Ltd.		(8,846)	(221)	-	100.00	-	100.00	-	-	-	-
WEG Gear Systems GmbH		21,852	(11,826)	-	100.00	-	100.00	-	-	-	-
WEG International Trade GmbH	Austria	2,799	(108)	-	100.00	-	100.00	-	-	-	-
WEG Holding GmbH		9,139,980	733,967	-	100.00	-	100.00	-	-	-	-
WEG Benelux S.A.	Belgium	147,577	6,467	-	100.00	-	100.00	-	-	-	-
Marathon Electric Canada Corp.		10,688	(4,113)	-	100.00	-	100.00	-	-	-	-
Reivax North America Inc.	Canada	24,570	812	-	60.00	-	60.00	-	-	-	-
WEG Central Asia LLP	Kazakhstan	13,429	(1,180)	-	100.00	-	100.00	-	-	-	-
WEG Chile S.p.A.	Chile	66,607	4,183	8.00	92.00	8.00	92.00	526	489	5,329	7,175
WEG (Nantong) Elec. Mot. Man. Co., Ltd.		399,213	27,507	-	100.00	-	100.00	-	-	-	-
Changzhou Sinya Electromotor Co., Ltd.		56,882	10,923	-	100.00	-	100.00	-	-	-	-
Changzhou Yatong Jiewei Elect., Ltd.		(34,268)	3,142	-	100.00	-	100.00	-	-	-	-
WEG (Changzhou) Aut. Equip. Co., Ltd.	China	38,331	6,315	-	100.00	-	100.00	-	-	-	-
WEG (Jiangsu) Electric Equip. Co., Ltd.		1,048,098	104,500	-	100.00	-	100.00	-	-	-	-
Marathon Electric (Wuxi), Ltd.		241,958	5,815	-	100.00	-	100.00	-	-	-	-
Shanghai Marathon Gexin Elec. Ltd		175,264	26,943	-	55.00	-	55.00	-	-	-	-
WEG Singapore Pte. Ltd.	Singapore	28,413	(1,968)	-	100.00	-	100.00	-	-	-	-
WEG Colombia S.A.S.	Colombia	371,908	11,884	-	100.00	-	100.00	-	-	-	-
WEG Colombia Transformadores S.A.S.		282,635	(2,188)	-	100.00	-	100.00	-	-	-	-
WEG South Korea LTD	South Korea	1,406	(734)	-	100.00	-	100.00	-	-	-	-
WEG Egypt LLC	Egypt	680	1	1.00	99.00	1.00	99.00	-	(1)	7	8
WEG Electric Egypt LLC		1,643	18	-	100.00	-	100.00	-	-	-	-
WEG Ecuador S.A.S	Ecuador	23,149	2,244	-	100.00	-	100.00	-	-	-	-
WEG Middle East Fze.	United Arab Emirates	79,882	(3,651)	-	100.00	-	100.00	-	-	-	-

(Amounts expressed in thousands of reais unless otherwise indicated)

Company	Country	Stockholders' equity	Income (loss) for the period	Interest in capital (%)				Equity in net income of subsidiaries		Equity value of the investment	
				06/30/2026		12/31/2025		06/30/2026	06/30/2025	06/30/2026	12/31/2025
				Direct	Indirect	Direct	Indirect				
WEG Iberia Industrial S.L.	Spain	141,607	2,955	-	100.00	-	100.00	-	-	-	-
WEG Electric Corp.	United States	3,422,405	510,727	-	100.00	-	100.00	-	-	-	-
WEG Transformers USA LLC		1,363,603	399,479	-	72.00	-	72.00	-	-	-	-
Marathon Electric LLC.		745,472	13,367	-	100.00	-	100.00	-	-	-	-
WEG Coatings LLC.		54,924	(1,305)	-	100.00	-	100.00	-	-	-	-
WEG France SAS	France	79,623	2,162	-	100.00	-	100.00	-	-	-	-
WEG Equipment Ghana LTD	Ghana	31,113	1,718	-	100.00	-	100.00	-	-	-	-
WEG Industries (India) Private Ltd.	India	251,601	(349)	-	100.00	-	100.00	-	-	-	-
Marathon Electric Motors Limited		160,378	12,702	-	100.00	-	100.00	-	-	-	-
Sanelec Excitation Systems (Note 11.4)		2,359	1,212	-	100.00	-	-	-	-	-	-
WEG (UK) Ltd.	England	120,300	1,902	-	100.00	-	100.00	-	-	-	-
WEG Italia S.R.L.	Italy	383,085	10,089	-	100.00	-	100.00	-	-	-	-
WEG Automation Europe S.R.L.		193,223	(1,270)	-	100.00	-	100.00	-	-	-	-
CEMP S.R.L.		123,979	3,409	-	100.00	-	100.00	-	-	-	-
WEG Electric Motors Japan Co. Ltd.	Japan	8,450	388	-	100.00	-	100.00	-	-	-	-
WEG South East Asia SDN BHD	Malaysia	10,305	(1,473)	-	100.00	-	100.00	-	-	-	-
WEG México S.A. de C.V.	Mexico	1,896,258	83,564	-	100.00	-	100.00	-	-	1	1
Voltran S.A. de C.V.		1,052,315	111,974	-	72.00	-	72.00	-	-	-	-
Marathon Sales de Mexico S.R.L. de C.V.		36,864	(3,877)	-	100.00	-	100.00	-	-	-	-
Marathon Elec. Mnf. Mexico S.R.L. de C.V.		78,780	6,071	-	100.00	-	100.00	-	-	-	-
WEG Pinturas S. de R.L de C.V.		60,155	232	-	100.00	-	100.00	-	-	-	
Zest WEG Group Mozambique, Lda	Mozambique	575	-	-	100.00	-	100.00	-	-	-	-
Zest WEG Group Namibia Ent. (Pty) Ltd.	Namibia	437	-	-	100.00	-	100.00	-	-	-	-
Marathon Electric New Zealand Ltd.	New Zealand	3,174	(221)	-	100.00	-	100.00	-	-	-	-
WEG Holding B.V.	Netherlands	2,004,031	517,617	-	100.00	-	100.00	-	-	-	-
Rotor B.V.		96,008	9,641	-	100.00	-	100.00	-	-	-	-
WEG Peru S.A.C.	Peru	67,998	3,704	0.05	99.95	0.05	99.95	1	1	34	35
WEG Poland Sp. z.o.o.	Poland	13,210	2,678	-	100.00	-	100.00	-	-	-	-
WEGEURO, S.A.	Portugal	352,981	3,741	-	100.00	-	100.00	-	-	-	-
WEG Rus LLC	Russia	13,983	(2,310)	-	100.00	-	100.00	-	-	-	-
WEG Scandinavia AB	Sweden	68,504	3,518	-	100.00	-	100.00	-	-	-	-
WEG International GmbH	Switzerland	1,054,958	384,285	-	100.00	-	100.00	-	-	-	-
Reivax of Switzerland AG		587	(236)	-	100.00	-	100.00	-	-	-	-
WEG Elektr Uskuna FE LLC	Uzbekistan	(300)	(517)	-	100.00	-	100.00	-	-	-	
WEG (Thailand) Co., Ltd.	Thailand	3,384	(1,288)	-	100.00	-	100.00	-	-	-	
ENI Electrical Tanzania (Pty) Limited	Tanzania	433	-	-	100.00	-	100.00	-	-	-	-
WEG Elektrík Sanayí Anonim Şírketi	Turkey	144,621	(568)	-	100.00	-	100.00	-	-	-	-
Volt Yönetim Danışmanlığı A.Ş.		234,650	16,002	-	100.00	-	100.00	-	-	-	-
Volt Elektrik Motor Sanayi ve Ticaret A.Ş.		197,134	(26,023)	-	100.00	-	100.00	-	-	-	-
San Gayrimenkul Yatırımları A.Ş.		37,500	(37)	-	100.00	-	100.00	-	-	-	-
TOTAL								**3,020,844**	**3,148,021**	**22,556,890**	**21,155,655**

(*) Equity in net income of subsidiaries adjusted for unrealized profits on related party transactions.

The Company's consolidated financial statements include the individual financial statements of WEG S.A. and all its subsidiaries. The subsidiaries are fully consolidated as of the date control is obtained.
Dividends and interest on stockholders' equity received from subsidiaries are considered and valued as operating activities in the individual financial statements.
Subsidiaries with negative stockholders' equity are capitalized periodically according to each country's legislation, which is why Management does not identify any material uncertainty related to the going concern of these investees.

11.2 Investments in associates

Company	Country	Stockholders' equity	Income (loss) for the period	Interest in capital (%)				Equity in net income of subsidiaries		Equity value of the investment	
				06/30/2026		12/31/2025		06/30/2026	06/30/2025	06/30/2026	12/31/2025
				Direct	Indirect	Direct	Indirect				
Anemus Wind Holding S.A.	Brazil	446	(2,747)	-	6.50	-	6.50	(714)	(4,108)	32,095	35,358
Eólica do Agreste Potiguar II S.A.		123,849	(12,431)	-	6.29	-	6.29	(781)	(587)	7,786	8,688
Bewind GmbH	Germany	20,069	2,789	-	45.33	-	45.33	1,264	1,172	9,098	9,837
SAS Intern. des Energies Ren. Produt. Explo. Construction	France	9,653	(4,305)	-	50.00	-	50.00	(2,153)	-	4,827	11,623
CFATEC SARL		2,143	-	-	100.00	-	100.00	-	-	-	-
TOTAL								**(2,384)**	**(3,523)**	**53,806**	**65,506**

11.3 Other investments

The Company and its subsidiaries have recorded other investments of R$ 570 (R$ 1,520 as of December 31, 2025).

11.4 Acquisition

(i) Heresite Protective Coatings

On May 1, 2025, the Company informed its stockholders and the market in general about the acquisition of the assets of Heresite Protective Coatings, a company specialized in industrial coatings located in the United States.

Founded in 1935 in Manitowoc, Wisconsin, Heresite Protective Coatings is a well-established company in the industrial coating market, specializing in solutions for heating, ventilation, and air conditioning (HVAC) equipment, designed for harsh environments, particularly in the oil & gas and water treatment markets.

The subsidiary WEG Coatings LLC (United States) acquired the assets of Heresite Protective Coatings for the amount of R$ 59,223.

The Company measured the identifiable assets acquired, liabilities assumed, and goodwill arising from the acquisition, resulting in adjustment to the preliminarily allocated amounts presented in the 2025 financial statements on a provisional basis.

The surplus of the consideration transferred in relation to the net assets acquired of R$ 19,971, according to the Appraisal Report (Purchase Price Allocation), was allocated as follows: R$ 32,372 in tangible and intangible assets and the balance of R$ 16,604 as goodwill.

For the valuation of the acquired trademark, the Relief from Royalties (RFR) method was used, and the following assumptions were adopted: royalties of 1.0%, WACC of 19.0%, discount rate of 24.0%, tax rate of 26.0%, long-term growth rate of 3.0%, and useful life of 20 years.

For the valuation of the customer portfolio, the Multi-Excess Earnings Method (MEEM) was used, and the following assumptions were adopted: Customer Attrition Rate of 5.0%, existing customer growth rate of 80.0%, sales/marketing expenses of 1.0%, WACC of 19.0%, discount rate of 24.0%, tax rate of 26.0%, long-term growth rate of 3.0%, and useful life of 14 years.

Property, plant and equipment were valued using the cost approach methodology. Fair value was estimated based on replacement cost new (RCN), calculated using the indirect method from historical cost adjusted for industry indices, and reduced by depreciation using the age/life method. The adopted useful lives generally ranged from 5 to 20 years.

(ii) Tupinambá Energia e Publicidade S.A.

On October 16, 2025, the Company informed its stockholders and the market in general that it had signed an agreement to acquire Tupimambá Energia (“Tupi Mob”), a prominent company in the software and complete services market for managing electric vehicle charging networks.

Subsequently, on December 23, 2025, the Company informed its stockholders and the market in general that it had completed the acquisition of 56.14% of the capital after fulfillment of the conditions precedent. The subsidiary WEG Equipamentos Elétricos S.A. (Brazil) acquired Tupinambá Energia e Publicidade S.A, which is identified in Note 11.1, for R$ 38,000. The acquired business is consolidated in the Company’s financial statements as from December 2025.

The surplus of the consideration transferred in relation to the net assets acquired of R$ 30,189 was preliminarily allocated as follows: R$ 13,585 in intangible assets and R$ 16,604 as goodwill, awaiting the conclusion of the Appraisal Report (Purchase Price Allocation).

(iii) Sanelec Excitation Systems

On December 11, 2025, the Company informed its stockholders and the market in general about the signing of a binding agreement for the acquisition of Sanelec Excitation Systems, an Indian company specialized in the manufacture of voltage regulators and excitation systems.

On January 30, 2026, the Company informed its stockholders and the market in general that it had completed the acquisition after fulfillment of the conditions precedent. The subsidiary WEG Industries (India) Private Ltd. (India) acquired Sanelec Excitation Systems for R$ 26,639. The acquired business is consolidated in the Company’s financial statements as from February 2026.

The surplus of the consideration transferred in relation to the net assets acquired of R$ 25,420 was preliminarily allocated as follows: R$ 8,897 in intangible assets and R$ 16,523 as goodwill, awaiting the conclusion of the Appraisal Report (Purchase Price Allocation).

(Amounts expressed in thousands of reais unless otherwise indicated)

11.5 Incorporations

Africa Empowerment Pty Ltd
In March 2026, WEG Africa Empowerment Pty Ltd. was established in South Africa. The new company is controlled by WEG Group Africa Pty Ltd., which holds 69% of its capital. This restructuring aims at meeting the supply criteria of companies headquartered in that country, in conformity with the regulations of the South African Government.

11.6 Corporate events

WEG Turbinas Ltda.
On January 1, 2026, WEG Turbinas Ltda. was partially spun off, with the subsequent merger of the spun-off portion into WEG Equipamentos Elétricos S.A. On the same date, the name of WEG Turbinas e Solar Ltda. was changed to WEG Turbinas Ltda. The purpose of this operation was to streamline the corporate structure and optimize the operating structure.

12 PROPERTY, PLANT AND EQUIPMENT

		PARENT COMPANY		CONSOLIDATED	
		06/30/2026	12/31/2025	06/30/2026	12/31/2025
Land		1,440	1,440	876,920	845,053
Buildings and facilities		5,639	5,639	3,721,908	3,738,901
Equipment		-	-	10,425,099	10,171,024
Furniture and fixtures		-	-	399,672	399,111
Hardware		-	-	348,855	340,547
Construction in progress		-	-	2,309,890	1,762,506
Reforestation		-	-	123,491	117,491
Other		-	-	637,113	642,984
Total property, plant and equipment		**7,079**	**7,079**	**18,842,948**	**18,017,617**
Accumulated depreciation/depletion	**Annual depreciation rate (%)**	**(3,425)**	**(3,381)**	**(7,459,685)**	**(7,392,130)**
Buildings and facilities	02–03	(3,425)	(3,381)	(1,340,880)	(1,333,141)
Equipment	05–20	-	-	(5,565,286)	(5,513,328)
Furniture and fixtures	07–10	-	-	(235,638)	(242,081)
Hardware	20–50	-	-	(210,826)	(205,883)
Reforestation	-	-	-	(48,681)	(42,366)
Other	-	-	-	(58,374)	(55,331)
TOTAL PROPERTY, PLANT AND EQUIPMENT, NET		**3,654**	**3,698**	**11,383,263**	**10,625,487**

a) Summary of changes in property, plant and equipment - Consolidated:

Class	12/31/2025	Transfer between classes	Acquired businesses	Acquisitions	Net write-offs	Deprec. and depletion	FX effect	06/30/2026
Land	845,053	65	-	51,312	-	-	(19,510)	876,920
Buildings and facilities	2,405,760	101,501	-	16,713	(747)	(53,963)	(88,236)	2,381,028
Equipment	4,657,696	110,004	94	426,174	(25,303)	(272,323)	(66,529)	4,859,813
Furniture and fixtures	157,030	2,144	125	21,102	(986)	(14,500)	(881)	164,034
Hardware	134,664	253	33	24,590	(738)	(18,429)	(2,344)	138,029
Construction in progress	1,762,506	(242,725)	-	790,570	(1,060)	-	599	2,309,890
Reforestation	75,125	-	-	6,000	-	(6,315)	-	74,810
Advances to suppliers	526,483	9	-	15,809	(6)	-	(21,229)	521,066
Other	61,170	(13)	-	6,416	(1,972)	(6,853)	(1,075)	57,673
Total	**10,625,487**	**1,238***	**252**	**1,358,686**	**(30,812)**	**(372,383)**	**(199,205)**	**11,383,263**

*Reclassification of goodwill related to allocation of surplus value according to the Appraisal Report (Purchase Price Allocation) of Heresite Protective Coatings of R$ 1,238.

(Amounts expressed in thousands of reais unless otherwise indicated)

Prior-year:

Class	12/31/2024	Transfer between classes	Acquired businesses	Acquisitions	Net write-offs	Deprec. and depletion	FX effect	12/31/2025
Land	762,580	2,720	3,140	76,729	-	-	(116)	845,053
Buildings and facilities	2,281,520	190,976	5,742	98,148	(5,145)	(109,600)	(55,881)	2,405,760
Equipment	4,048,082	208,656	70,784	1,060,134	(131,522)	(528,051)	(70,387)	4,657,696
Furniture and fixtures	137,813	247	4,211	46,727	(3,902)	(24,612)	(3,454)	157,030
Hardware	116,828	1,474	525	56,577	(1,202)	(38,178)	(1,360)	134,664
Construction in progress	1,239,771	(419,333)	591	998,411	(34,389)	-	(22,545)	1,762,506
Reforestation	42,375	-	-	37,024	-	(4,274)	-	75,125
Advances to suppliers	342,912	17,174	-	171,211	(145)	-	(4,669)	526,483
Other	63,343	(1,914)	(260)	18,489	(7,113)	(8,875)	(2,500)	61,170
Total	**9,035,224**	**-**	**84,733**	**2,563,450**	**(183,418)**	**(713,590)**	**(160,912)**	**10,625,487**

b) **Construction in progress** - As of June 30, 2026, the Company has investments in progress in property, plant and equipment for expansion and modernization totaling R$ 2,309,890 (R$ 1,762,506 as of December 31, 2025), with the most relevant investments in the units of Brazil, totaling R$ 988,094 (R$ 875,015 as of December 31, 2025), in the unit of Mexico, totaling R$ 690,771 (R$ 406,588 as of December 31, 2025) and in the unit of India, totaling R$ 63,748 (R$ 131,466 as of December 31, 2025).

c) **Amounts offered as collateral** – Property, plant and equipment were offered as collateral for loans, financing, and labor- and tax-related lawsuits, at the acquisition cost of the assets, in the consolidated amount of R$ 72,443 (R$ 72,443 as of December 31, 2025).

13 RIGHT-OF-USE IN LEASES

The Company and its subsidiaries adopt the Technical Pronouncement CPC 06 (R2) (IFRS 16) Leases.

13.1 Right-of-use assets

	CONSOLIDATED	
	06/30/2026	**12/31/2025**
Real estate	1,231,195	1,269,180
Machinery and equipment	59,439	59,724
Hardware	171	187
Vehicles	62,872	70,016
Total leases	**1,353,677**	**1,399,107**
Accumulated depreciation	**(540,778)**	**(512,792)**
Real estate	(474,440)	(450,561)
Machinery and equipment	(30,931)	(28,272)
Hardware	(120)	(115)
Vehicles	(35,287)	(33,844)
TOTAL NET	**812,899**	**886,315**

a) Summary of changes in right-of-use in leases:

Class	12/31/2025	Additions	Net write-offs	Depreciation	FX effect	06/30/2026
Real estate	818,619	82,891	(670)	(81,254)	(62,831)	756,755
Machinery and equipment	31,452	8,791	(353)	(4,604)	(6,778)	28,508
Hardware	72	-	-	(15)	(6)	51
Vehicles	36,172	3,212	(287)	(7,260)	(4,252)	27,585
Total	**886,315**	**94,894**	**(1,310)**	**(93,133)**	**(73,867)**	**812,899**

Prior-year:

Class	12/31/2024	Additions	Net write-offs	Depreciation	FX effect	12/31/2025
Real estate	843,011	171,885	(10,431)	(156,107)	(29,739)	818,619
Machinery and equipment	24,801	17,805	(277)	(9,633)	(1,244)	31,452
Hardware	104	-	-	(31)	(1)	72
Vehicles	30,519	19,235	(904)	(13,595)	917	36,172
Total	**898,435**	**208,925**	**(11,612)**	**(179,366)**	**(30,067)**	**886,315**

(Amounts expressed in thousands of reais unless otherwise indicated)

13.2 Lease liabilities

	CONSOLIDATED	
	06/30/2026	12/31/2025
Current	183,672	221,934
Non-current	584,717	625,219
TOTAL	**768,389**	**847,153**

The changes in the balance of lease liabilities referring to the periods ended June 30, 2026 and December 31, 2025 are shown below:

Changes in lease liabilities:

Balance at 01/01/2025	**821,636**
Additions	208,925
Write-offs	(11,612)
Interest incurred	34,030
Payments	(222,267)
Exchange rate changes	16,441
Balance at 12/31/2025	**847,153**
Additions	94,894
Write-offs	(1,310)
Interest incurred	16,138
Payments	(136,413)
Exchange rate changes	(52,073)
Balance at 06/30/2026	**768,389**

Leases mature as follows:

	06/30/2026
2026	122,887
2027	201,789
2028	172,854
2029	135,009
2030 onwards	135,850
TOTAL	**768,389**

14 INTANGIBLE ASSETS – CONSOLIDATED

	Annual amortization rate (%)	Cost	Accumulated amortization	06/30/2026	12/31/2025
Software license	10–20	377,808	(292,143)	85,665	82,648
Trademarks and patents	05–20	228,925	(102,513)	126,412	120,837
Projects	20	362,432	(102,819)	259,613	254,879
Customer portfolio	08–20	319,942	(91,557)	228,385	214,746
Other	08–20	184,563	(118,103)	66,460	94,715
Subtotal		**1,473,670**	**(707,135)**	**766,535**	**767,825**
Goodwill in the acquisition of subsidiaries	-	2,004,369	(13,502)	1,990,867	2,017,164
TOTAL		**3,478,039**	**(720,637)**	**2,757,402**	**2,784,989**

(Amounts expressed in thousands of reais unless otherwise indicated)

a) Summary of changes in intangible assets:

Class	12/31/2025	Transfer between classes	Acquired businesses	Additions	Net write-offs	Amortization	FX effect	06/30/2026
Software license	82,648	(23)	-	16,839	(234)	(12,515)	(1,050)	85,665
Trademarks and patents	120,837	3,923	-	-	-	(6,815)	8,467	126,412
Projects	254,879	(721)	-	25,491	-	(9,957)	(10,079)	259,613
Customer portfolio	214,746	20,836	8,897	-	-	(11,311)	(4,783)	228,385
Other	94,715	(16,224)	-	88	-	(3,923)	(8,196)	66,460
Subtotal	**767,825**	**7,791**	**8,897**	**42,418**	**(234)**	**(44,521)**	**(15,641)**	**766,535**
Goodwill in the acquisition of subsidiaries	2,017,164	(11,210)	16,523	-	-	-	(31,610)	1,990,867
Total	**2,784,989**	**(3,419)***	**25,420**	**42,418**	**(234)**	**(44,521)**	**(47,251)**	**2,757,402**

*Reclassification of the deferred tax due to the review of the Appraisal Report (Purchase Price Allocation) of Volt Electric Motors of R$ (2,181).
*Reclassification of goodwill related to allocation of surplus value according to the Appraisal Report (Purchase Price Allocation) of Heresite Protective Coatings of R$ (1,238).

Prior-year:

Class	12/31/2024	Transfer between classes	Acquired businesses	Additions	Net write-offs	Amortization	FX effect	12/31/2025
Software license	66,599	4,327	420	42,984	(818)	(27,493)	(3,371)	82,648
Trademarks and patents	110,230	1,802	71,316	702	(711)	(12,908)	(49,594)	120,837
Projects	158,334	21,898	27,612	83,730	(13,379)	(22,921)	(395)	254,879
Customer portfolio	292,374	-	46,203	-	-	(31,317)	(92,514)	214,746
Other	128,093	(28,027)	29,630	455	(1,767)	(13,701)	(19,968)	94,715
Subtotal	**755,630**	**-**	**175,181**	**127,871**	**(16,675)**	**(108,340)**	**(165,842)**	**767,825**
Goodwill in the acquisition of subsidiaries	2,065,025	-	92,827	-	-	-	(140,688)	2,017,164
Total	**2,820,655**	**-**	**268,008**	**127,871**	**(16,675)**	**(108,340)**	**(306,530)**	**2,784,989**

b) Breakdown of the balance of goodwill per cash-generating unit:

	06/30/2026	12/31/2025
Electric Machinery Company LLC	253,406	269,355
Commercial motors and appliance – North America	211,174	224,465
Marathon Electric LLC.	199,660	211,888
WEG Equipamentos Elétricos S.A.	192,220	192,220
Volt Yönetim Danışmanlığı A.S.	192,996	146,970
China Group	146,465	150,899
Industrial gear motors and gear reducers	120,504	124,295
WEG Group Africa (Pty) Ltd.	95,175	100,330
WEG Colombia S.A.S.	73,318	70,890
WEG Tintas Ltda.	65,498	65,498
Reivax Automação e Controle Ltda	52,830	52,830
CEMP S.R.L.	32,904	36,014
Rotor B.V.	27,971	30,614
Other	326,746	340,896
TOTAL	**1,990,867**	**2,017,164**

Amortization schedule of intangible assets (except for goodwill):

	06/30/2026
2026	62,055
2027	126,351
2028	118,107
2029	105,964
2030	96,336
2031 onwards	257,722
TOTAL	**766,535**

(Amounts expressed in thousands of reais unless otherwise indicated)

c) Annually, the Company carries out, in the fourth quarter, the goodwill impairment tests, which can be anticipated if events or circumstances indicate such necessity. In the first half of 2026, no indication of impairment losses was identified. The assumptions used by the Company are disclosed in the annual Financial Statements for the year ended December 31, 2025.

15 SUPPLIERS

	CONSOLIDATED	
	06/30/2026	**12/31/2025**
Breakdown of balances:		
Domestic market	1,102,320	926,984
Foreign market	2,242,728	1,862,362
TOTAL	**3,345,048**	**2,789,346**

(Amounts expressed in thousands of reais unless otherwise indicated)

16 LOANS AND FINANCING

The direct operations contracted with BNDES are guaranteed by sureties and/or real guarantee. The operations contracted with FINEP are backed by bank guarantees. The covenants, which are exclusive to contracts with BNDES, related to the net debt/EBITDA ratio, are being fulfilled.

		CONSOLIDATED	
Description	**Annual charges as of 06/30/2026**	**06/30/2026**	**12/31/2025**
IN LOCAL CURRENCY			
CURRENT		**1,514,530**	**1,472,221**
In Reais (R$), floating rate			
Working capital	Ref. rate (+) 2.20% to 4.30% p.a.	39,917	21,972
Working capital	CDI + 1.21% p.a.	5,487	5,635
Working capital	2.11% p.a.	5,470	5,512
Working capital	IPCA (+) 8.77% to 9.10% p.a.	1,463,656	1,439,102
NON-CURRENT		**397,403**	**394,588**
In Reais (R$), floating rate			
Working capital	Ref. rate (+) 2.20% to 4.30% p.a.	350,560	342,481
Working capital	CDI + 1.21% p.a.	12,500	15,000
Working capital	2.11% p.a.	16,343	19,107
Working capital	IPCA (+) 9.07% p.a.	18,000	18,000
IN FOREIGN CURRENCY			
CURRENT		**1,648,528**	**2,077,093**
In US dollars			
Export prepayments (PPE)	4.83% p.a. to 4.94% p.a.	208	-
Working capital		-	448,306
Working capital	5.47% to 5.53% p.a.	15,941	-
In Euros			
Working capital	Euribor (+) of 0.57% to 0.85% p.a.	1,241,757	1,354,997
In Rand (South Africa)			
Working capital	8.50% to 9.50% p.a.	268,668	169,356
In Indian Rupee			
Working capital	6.10% to 7.20% p.a.	121,884	97,343
Other currencies			
Working capital	Local market rates	70	7,091
NON-CURRENT		**1,505,885**	**646,920**
In US dollars			
Working capital (ACCs)	4.85% p.a.	258,801	-
Export prepayments (PPE)	4.83% p.a. to 4.94% p.a.	647,000	-
In Euros			
Working capital	Euribor (+) 0.85% p.a.	591,060	646,920
In Indian Rupee			
Working capital	6.87% p.a.	8,204	-
Other currencies			
Working capital	Local market rates	820	-
TOTAL LOANS AND FINANCING		**5,066,346**	**4,590,822**
Total current		3,163,058	3,549,314
Total non-current		1,903,288	1,041,508

a) Maturity of long-term loans and financing:

	06/30/2026	12/31/2025
2027	642,828	722,557
2028	717,029	63,682
2029	338,580	64,809
2030	63,240	57,085
2031 onwards	141,611	133,375
TOTAL	**1,903,288**	**1,041,508**

(Amounts expressed in thousands of reais unless otherwise indicated)

b) Changes in loans and financing are as follows:

Balance at 01/01/2025	**3,595,237**
Funding	6,248,313
Accrued interest	179,358
Amortization	(5,230,662)
Interest payment	(177,085)
Acquired businesses	13,108
Exchange rate changes	(37,447)
Balance at 12/31/2025	**4,590,822**
Funding	2,521,389
Accrued interest	143,243
Amortization	(1,893,429)
Interest payment	(96,291)
Acquired businesses	1,200
Exchange rate changes	(200,588)
Balance at 06/30/2026	**5,066,346**

17 PROVISION FOR CONTINGENCIES

The Company and its subsidiaries are parties in tax, labor and civil lawsuits and administrative proceedings, deriving from the normal course of business. The respective provision was set up for lawsuits whose likelihood of loss was assessed as “probable” based on the estimate of the value at risk determined by the Company’s legal advisors. The Company’s management estimates that the provision that has been set up for contingencies are sufficient to cover possible losses from the lawsuits in progress.

a) Balance of provision for contingencies:

		CONSOLIDATED	
		06/30/2026	**12/31/2025**
(i) Tax:		**318,576**	**306,056**
- IRPJ and CSLL	(a.1)	202,682	196,307
- INSS	(a.2)	22,077	20,944
- PIS and COFINS	(a.3)	64,609	62,362
- Other		29,208	26,443
(ii) Labor		**198,601**	**197,119**
(Iii) Civil		**311,420**	**305,751**
(iv) Other		**3,262**	**3,262**
TOTAL		**831,859**	**812,188**

b) Statement of changes for the period – consolidated:

	12/31/2025	**Additions**	**Monetary adjustment**	**Reversals for payments**	**Reversals**	**FX effect**	**06/30/2026**
a) Tax	306,056	12,067	9,190	-	(8,247)	(490)	318,576
b) Labor	197,119	12,618	924	(7,969)	(3,531)	(560)	198,601
c) Civil	305,751	21,518	9,116	(16,825)	(8,140)	-	311,420
d) Other	3,262	-	-	-	-	-	3,262
TOTAL	**812,188**	**46,203**	**19,230**	**(24,794)**	**(19,918)**	**(1,050)**	**831,859**

(Amounts expressed in thousands of reais unless otherwise indicated)

Prior-year:

	12/31/2024	Acquired businesses	Additions	Monetary adjustment	Reversals for payments	Reversals	FX effect	12/31/2025
e) Tax	290,758	1,364	30,146	12,408	(5,394)	(21,388)	(1,838)	306,056
f) Labor	241,597	30	19,782	(17,701)	(14,885)	(31,737)	33	197,119
g) Civil	247,388	-	75,978	21,051	(18,623)	(20,043)	-	305,751
h) Other	3,291	-	-	-	-	(29)	-	3,262
TOTAL	**783,034**	**1,394**	**125,906**	**15,758**	**(38,902)**	**(73,197)**	**(1,805)**	**812,188**

c) The provision recorded is mainly related to:

(i) Tax contingencies

(a.1) Refers to the lawsuit for the difference in the IPC of January 1989 ("Plano Verão") on the inflation adjustment of 16.24% and the lawsuit to exclude expenditures on RD&I projects from taxable income ("Lei do Bem").

(a.2) Refers to Contributions owed to Brazilian Social Security. The legal discussions refer to social security charges levied on education allowance and other.

(a.3) Refers to the non-approval by the Brazilian Federal Revenue Service of the request for offsetting the PIS and COFINS credit balance against federal tax debits.

(ii) Labor contingencies

The Company and its subsidiaries are being sued in labor lawsuits mainly involving discussions about additional pay for unhealthy working conditions, hazardous working conditions, among others.

(iii) Civil contingencies

Correspond to civil lawsuits, characterized by two groups: (i) disputes arising from labor relations, especially involving discussions about unhealthy work, hazardous work, moral damages and related topics, and (ii) disputes arising from civil liability for products and services.

d) Judicial deposits:

	CONSOLIDATED	
	06/30/2026	**12/31/2025**
Tax	42,303	44,937
Labor and civil	4,563	5,166
TOTAL RESTRICTED DEPOSITS	**46,866**	**50,103**
- Unrestricted judicial deposits	8,842	8,520
TOTAL JUDICIAL DEPOSITS	**55,708**	**58,623**

Judicial deposits not linked to contingencies are awaiting a court order to release the funds.

e) Possible contingencies:

The Company and its subsidiaries are parties to other discussions whose likelihood of loss is considered "possible" and for which no provisions for contingencies were recorded.

As of June 30, 2026, the estimated amounts of such discussions totaled R$ 1,976,954 (R$ 1,553,472 as of December 31, 2025).

(i) Tax

- Taxation on income earned abroad: Refers to tax assessment notices issued by the Brazilian Federal Revenue Service for THE years 2007, 2008, 2013, 2015, 2016 and 2017, in the estimated amount of R$ 968.5 million (R$ 931.0 million as of December 31, 2025). The Company is disputing these administrative and judicial tax assessment notices, and the interim decisions at the judicial level obtained thus far have validated the tax treatment applied, leading the Company to maintain the same tax practice for the years 2018 to 2026, keeping the same level of exposure to this matter. According to the intermediate decisions at the judicial level, the Company understands that tax legislation was complied with in an appropriate manner;
- Non-approval of IPI credits of R$ 18.6 million (R$ 18.2 million as of December 31, 2025);
- Other tax contingencies of R$ 263.8 million (R$ 148.1 million as of December 31, 2025).

(ii) Civil

- Mapfre Seguros Gerais S.A. in the estimated amount of R$ 130.3 million (R$ 121.9 million as of December 31, 2025);
- Claims for damages related to projects in the estimated amount of R$ 218.5 million;
- Other civil contingencies of R$ 377.2 million (R$ 334.2 million as of December 31, 2025).

18 PENSION PLAN

The Company and its subsidiaries are sponsors of WEG Previdência, which is primarily engaged in supplementing the retirement benefits provided by Brazil's official Social Security system.
The Plan, administered by WEG Previdência, includes the following benefits: monthly income (retirement), supplementary sick pay, disability benefits, survivor benefits, annual bonus, and supplementation of annual bonus.
The number of participants is 27,625 (26,926 as of June 30, 2025). In the period, the Company and its subsidiaries made contributions totaling R$ 43,146 (R$ 37,934 as of June 30, 2025), recorded in operating expenses in the statement of income.
Based on actuarial calculations annually prepared by independent actuaries, with the aim of determining the net liability between the defined benefit obligation and the fair value of plan assets, according to the procedures of CVM Resolution 110/22 – CPC 33 (R1) (IAS 19) Employee Benefits, post-employment liabilities to be recognized by the Company were not identified.
The assessment of the actuarial report, the assumptions used, and the sensitivity analysis of the present value of the actuarial obligation are presented annually in the Company's financial statements.

19 STOCKHOLDERS' EQUITY

a) Capital

The Company's capital is R$ 12,504,517 (R$ 12,504,517 as of December 31, 2025), represented by 4,197,317,998 registered book-entry common shares with no par value, all with voting rights, including 1,488,307 treasury shares according to item "c".

b) Interest on stockholders' equity

During the first half of the year, the Company declared interest on stockholders' equity in the gross amount of R$ 858,238 (net R$ 708,046), corresponding to R$ 0.16875 per share, already deducting withholding income tax, according to the following approvals from the Board of Directors:

I. On March 17, 2026, in the gross amount of R$ 420,092 (R$ 338,616 in March 2025), net of R$ 346,576 (R$ 289,040 in March 2025) corresponding to R$ 0.08260 per share, already deducting withholding income tax of 17.5% pursuant to paragraph 2, article 9 of Law 9,249/95, except for corporate stockholders that are exempt from said taxation.

II. On June 16, 2026, in the gross amount of R$ 438,146 (R$ 394,642 in June 2025), net of R$ 361,470 (R$ 335,446 in June 2025) corresponding to R$ 0.08615 per share, already deducting withholding income tax of 17.5% pursuant to paragraph 2, article 9 of Law 9,249/95, except for corporate stockholders that are exempt from said taxation.

Interest on stockholders' equity, pursuant to article 37 of the Bylaws and article 9 of Law 9,249/95, will be paid on March 10, 2027.

c) Treasury shares

The shares acquired by the Company are held in treasury for use by the beneficiaries of the Company's Long-Term Incentive Plan (ILP Plan), or subsequent cancellation/disposal.
As of June 30, 2026, 181,739 shares were exercised by the beneficiaries of the Company's ILP Plan. The Company holds 1,488,307 shares in treasury, at an average cost of R$ 26.8673 per share totaling R$ 39,987 (R$ 43,579 as of December 31, 2025).

(Amounts expressed in thousands of reais unless otherwise indicated)

20 LONG-TERM INCENTIVE PLAN (ILP PLAN)

The EGM held on June 28, 2016 approved the share-based compensation plan, called Long-Term Incentive Plan (ILP Plan) in favor of its administrators and managers.

(i) Plan

The Plan, managed by the Board of Directors, aims to grant shares issued by WEG S.A., characterized by B3 as "WEGE3", to administrators and managers, with the objective of attracting, motivating and retaining them, as well as aligning their interests with the interests of the Company and its stockholders.

For the application of the ILP Plan, and the consequent granting of shares, each year it is an essential condition (trigger) that, in the immediately preceding year, the Company obtain at least the Return on Invested Capital (ROIC), defined by the Board of Directors.

The shares to be granted by the ILP Plan are limited to a maximum of 2% (two percent) of the total amount of shares representing the Company's capital.

The availability of shares granted to participants is established in clauses 7 and 8 of the ILP Plan, which sets out the criteria for determining the amount of shares to be granted and the grace period to be fulfilled.

The Plan may be terminated, suspended or amended, at any time, through a proposal approved by the Company's Board of Directors.

(ii) Program

The Board of Directors approves Long-Term Incentive Programs ("Programs") annually, whereby the participants, the number of shares, the value per share, and other specific rules for each Program will be defined.

Programs

The participants in the programs are the officers of the Company and its subsidiaries headquartered in Brazil, excluding the officers of subsidiaries with third-party ownership interest. The share-based compensation depends on the Company reaching a minimum Return on Invested Capital and EBITDA Growth.

Summary of changes in plan's shares:

Number of shares

Program	12/31/2025	Granted	Exercised	In cash	06/30/2026
2016	46,924	-	-	-	46,924
2017	35,862	-	-	-	35,862
2018	40,874	-	(480)	-	40,394
2019	26,822	-	(998)	-	25,824
2020	17,440	-	(482)	-	16,958
2021	73,428	-	(43,643)	-	29,785
2022	147,137	-	(56,520)	-	90,617
2023	260,847	-	(74,647)	-	186,200
2024	194,623	-	(4,969)	-	189,654
2025	-	298,406	-	(9,358)	289,048
TOTAL	**843,957**	**298,406**	**(181,739)**	**(9,358)**	**951,266**

In the first half of 2026, expenses totaling R$ 7,526 (R$ 6,368 as of June 30, 2025) were recorded under "other operating income (expenses)" in the statement of income for the period as a contra-entry of capital reserve in the stockholders' equity.

The shares exercised in the first half of 2026 amounted to R$ 9,045 (R$ 11,884 as of June 30, 2025) being recorded under "Capital reserve" in stockholders' equity the amount of R$ 8,301 (R$ 10,570 as of June 30, 2025) and R$ 743 as supplement to the amount provisioned recorded under “Other operating income (expenses)” (R$ 1,315 as of June 30, 2025).

(Amounts expressed in thousands of reais unless otherwise indicated)

21 NET REVENUE

BREAKDOWN OF NET REVENUE	CONSOLIDATED 06/30/2026	 06/30/2025
Gross revenue	**21,843,018**	**22,707,768**
Domestic market	9,375,687	10,407,541
Foreign market	12,467,331	12,300,227
Deductions	**(2,231,150)**	**(2,421,970)**
Taxes	(1,886,380)	(1,840,389)
Returns/ rebates	(344,770)	(581,581)
Net revenue	**19,611,868**	**20,285,798**
Domestic market	**7,545,018**	**8,614,180**
Foreign market	**12,066,850**	**11,671,618**
North America	6,102,971	5,778,526
South and Central America	929,730	943,215
Europe	2,926,555	2,807,411
Africa	713,263	695,470
Asia-Pacific	1,394,331	1,446,996

22 CONSTRUCTION CONTRACTS

Revenues and costs from construction contracts are recognized according to the execution of each project under the percentage of costs incurred method, considering the legal possibility of demanding payment by the customer or for the delivery of the product to the customer (transfer of control).

	CONSOLIDATED 06/30/2026	 06/30/2025
Net revenue recognized	2,331,872	3,331,264
Costs incurred	(1,748,472)	(2,597,614)
	06/30/2026	**12/31/2025**
Advances received	1,384,225	1,304,965

23 OPERATING EXPENSES BY TYPE AND FUNCTION

	CONSOLIDATED 06/30/2026	 06/30/2025
TYPE OF EXPENSE	**(15,804,089)**	**(16,316,946)**
Depreciation, amortization and depletion	(510,037)	(467,204)
Personnel expenses	(4,111,918)	(3,797,768)
Raw materials and use and consumption material	(8,634,235)	(9,200,270)
Freight insurance expenses	(530,562)	(586,021)
Maintenance of machinery, equipment, buildings and improvements	(246,195)	(244,175)
Electric power expenses	(131,625)	(121,650)
Profit sharing - employees	(330,794)	(387,158)
Other expenses	(1,308,723)	(1,512,700)
FUNCTION OF THE EXPENSE	**(15,804,089)**	**(16,316,946)**
Cost of products sold and services rendered	(13,243,477)	(13,534,197)
Selling expenses	(1,646,305)	(1,674,620)
General and administrative expenses	(807,531)	(748,140)
Other operating income (expenses)	(106,776)	(359,989)

(Amounts expressed in thousands of reais unless otherwise indicated)

24 OTHER OPERATING INCOME (EXPENSES)

The amounts recorded refer to profit sharing, reversal/provision for tax lawsuits, and others, as shown below:

	CONSOLIDATED	
	06/30/2026	06/30/2025
OTHER OPERATING INCOME	**343,739**	**153,666**
Reversal of provision for profit sharing - prior year	93,254	51,959
Other	250,485	101,707
OTHER OPERATING EXPENSES	**(450,515)**	**(513,655)**
Profit sharing - employees	(330,794)	(387,158)
Administrators' bonus	(67,846)	(71,946)
Share-based plan	(8,270)	(7,683)
Capital loss/gain on investments	65,192	13,265
Other	(108,797)	(60,133)
TOTAL NET	**(106,775)**	**(359,989)**

25 NET FINANCIAL INCOME (EXPENSES)

	PARENT COMPANY		CONSOLIDATED	
	06/30/2026	06/30/2025	06/30/2026	06/30/2025
FINANCIAL INCOME	**97,079**	**78,368**	**1,041,799**	**1,053,266**
Yield from interest earning bank deposits	**95,001**	**76,818**	**284,672**	**261,922**
Exchange rate changes	**-**	**-**	**533,583**	**471,335**
Suppliers	-	-	19,405	50,756
Customers	-	-	203,274	75,525
Loans	-	-	60,032	132,878
Other	-	-	250,872	212,176
Derivatives	**-**	**-**	**138,521**	**211,515**
PROEX – interest rate equalization	**-**	**-**	**29,601**	**40,456**
Other income	**2,078**	**1,550**	**55,422**	**68,038**
FINANCIAL EXPENSES	**(86,527)**	**(74,444)**	**(975,980)**	**(1,005,671)**
Interest on loans and financing	**-**	**-**	**(143,243)**	**(69,283)**
Exchange rate changes	**(347)**	**(352)**	**(604,938)**	**(589,997)**
Suppliers	-	-	(47,061)	(47,961)
Customers	-	-	(264,350)	(228,533)
Loans	-	-	(31,267)	(88,633)
Other	(347)	(352)	(262,260)	(224,870)
PIS/COFINS on interest on stockholders' equity	**(80,561)**	**(69,430)**	**(80,561)**	**(69,430)**
PIS/COFINS on financial income	**(4,514)**	**(3,644)**	**(13,381)**	**(12,481)**
Derivatives	**-**	**-**	**(45,368)**	**(195,365)**
Other expenses	**(1,105)**	**(1,018)**	**(88,489)**	**(69,115)**
NET FINANCIAL INCOME (EXPENSES)	**10,552**	**3,924**	**65,819**	**47,595**

(Amounts expressed in thousands of reais unless otherwise indicated)

26 PROVISION FOR INCOME TAX AND SOCIAL CONTRIBUTION

The Company and its subsidiaries in Brazil calculate income tax and social contribution according to the "taxable income" method, except for WEG Administradora de Bens Ltda., which calculates said taxes according to the "presumed profit" method. The provision for income tax was formed at the rate of 15% plus a surcharge of 10% and social contribution at the rate of 9%. The taxes of subsidiaries abroad are recorded pursuant to each country's legislation.

Reconciliation of income tax and social contribution:	**PARENT COMPANY**		**CONSOLIDATED**	
	06/30/2026	**06/30/2025**	**06/30/2026**	**06/30/2025**
Income before income taxes	3,021,036	3,142,792	3,871,214	4,012,924
Nominal rate	**34%**	**34%**	**34%**	**34%**
IRPJ and CSLL calculated at nominal rate	(1,027,152)	(1,068,549)	(1,316,213)	(1,364,394)
Adjustments for calculation of effective income tax and social contribution:				
Income (loss) from investments in subsidiaries	1,027,087	1,070,327	(811)	(1,198)
Difference in tax rates on earnings abroad	-	-	230,421	250,602
Tax incentives	-	-	131,413	143,303
Interest on stockholders' equity	(4,316)	(5,893)	291,801	250,582
Other adjustments	(835)	(689)	18,420	38,023
IRPJ and CSLL on income (loss)	**(5,216)**	**(4,804)**	**(644,969)**	**(683,082)**
Current tax	(4,433)	(2,912)	(668,912)	(667,579)
Deferred tax	(783)	(1,892)	23,943	(15,503)
Effective rate - %	**0.17%**	**0.15%**	**16.66%**	**17.02%**

27 INSURANCE COVERAGE

The Company and its subsidiaries have a Worldwide Insurance Program (WIP), within which we highlight the global policies implemented, including: Shipping (Exports, Imports, and Domestic), General Civil Liability and Products, Civil Liability - Directors and Officers (D&O), Operating/Property Risk, Environmental Pollution, Performance Bond, and Engineering Risk (Construction Work, Installation, Assembly and Commissioning).
Insurance policies are issued only with top-tier multinational insurance companies.
Below is the Maximum Indemnity Limit (MIL) of the policies that comprise the WIP:

Policy	**Maximum Indemnity Limit**	**Expiration date**
Operating risks (property)	US$ 85 million	09/30/2026
Loss of profits	US$ 25 million (for Paint companies and new acquisitions of the last 12 months with a six-month indemnity period)	09/30/2026
General civil liability	US$ 10 million	10/12/2026
Civil liability – products	US$ 40 million	10/12/2026
National transport	R$ 12 million per shipment/accumulation/voyage	11/01/2026
International transport - export/import	US$ 9 million per shipment/accumulation/voyage	11/01/2026
Environmental pollution	US$ 15 million	09/12/2026
Contractual guarantee	As provided for in the contract	According to the agreement/delivery
Engineering risk – installation and assembly	According to the value at risk of the supply	According to the work/supply schedule
Administrators' civil liability (D&O)	US$ 30 million	09/12/2027

(Amounts expressed in thousands of reais unless otherwise indicated)

28 FINANCIAL INSTRUMENTS - CONSOLIDATED

The Company and its subsidiaries valued their financial instruments (including derivatives) recorded in the Interim Financial Statements, reporting the following amounts:

	BOOK VALUE	
	06/30/2026	**12/31/2025**
Cash and cash equivalents	**7,750,256**	**6,296,498**
Cash and banks	**2,273,211**	**2,040,959**
Interest earning bank deposits	**5,477,045**	**4,255,539**
- In local currency	3,787,590	2,466,038
- In foreign currency	1,689,455	1,789,501
Interest earning bank deposits	**1,062,707**	**997,630**
- In local currency	1,050,721	983,180
- In foreign currency	11,986	14,450
Derivatives	**17,760**	**25,146**
- Non-Deliverable Forwards - NDF	7,943	12,175
- Designated as hedge accounting	9,817	12,971
Customers	**8,153,497**	**7,875,318**
Other current assets	**1,277,666**	**873,801**
Other non-current assets	**314,667**	**108,592**
Total assets	**18,576,553**	**16,176,985**
Suppliers	**3,345,048**	**2,789,346**
Loans and financing	**5,066,346**	**4,590,822**
- In local currency	1,911,933	1,866,809
- In foreign currency	3,154,413	2,724,013
Derivatives	**23,818**	**76,442**
- Non-Deliverable Forwards - NDF	2,953	11,363
- Designated as hedge accounting	20,865	65,079
Other current liabilities	**1,564,743**	**1,406,786**
Other non-current liabilities	**490,949**	**506,466**
Total liabilities	**10,490,904**	**9,369,862**

All financial instruments recognized in the consolidated Interim Financial Statements at book value, which are materially similar to the amounts measured at fair value.

Fair value hierarchy
All financial instruments were fully classified at level 2 of the fair value hierarchy.

Categories of financial instruments
All financial instruments were classified as amortized cost, except for derivatives, which were classified as fair value through profit or loss.

28.1 Risk factors
The risk factors of financial instruments are basically related to the following:

a) Credit risk
This risk arises from the possibility of subsidiaries not recovering amounts from sales or credits held with financial institutions generated by interest earning bank deposits and by deposits into checking accounts. To mitigate the risk derived from sales operations, the Company's subsidiaries analyze their customers' economic and financial condition, defining a credit limit, and constantly monitoring their debt balance. As for their interest earning bank deposits, the Company and its subsidiaries invest in low credit risk institutions. The maximum exposure to credit risk is the book values of the assets presented in the table above, in addition to R$ 8,153,497 classified as trade accounts receivable. The Company believes that for the assets derived from trade accounts receivable, there is a high risk of loss of R$ 200,645 and an average risk of loss of R$ 32,708, considering the internal valuations performed considering the risk of non-receipt of these assets.

(Amounts expressed in thousands of reais unless otherwise indicated)

b) Foreign currency risks

The Company and its subsidiaries export and import goods in different currencies, and manage and monitor foreign exchange exposure, seeking to balance their financial assets and liabilities within the limits established by Management.

The short/long (net) exchange exposure limit may be equivalent to up to one month's worth of exports in foreign currencies, as defined by the Company's Board of Directors.

As of June 30, 2026, the Company and its subsidiaries in Brazil carried out exports totaling US$ 596.6 million (US$ 599.8 million as of June 30, 2025), representing a natural hedge for part of the indebtedness and other costs pegged to other currencies, mainly in US dollars.

c) Debt charge risks

These risks arise from the possibility of subsidiaries incurring losses due to fluctuations in interest rates or other debt indexes that might increase their financial expenses on loans and financing obtained in the market or decrease the financial income from subsidiaries' interest earning bank deposits. The Company and its subsidiaries continuously monitor market interest rates to assess the possible need to protect against the risk of volatility in these rates.

d) Liquidity risk

It is the risk of the Company not having sufficient funds to honor its financial commitments due to a time or volume mismatch between foreseen receipts and payments. The table below summarizes the contractual obligations that may impact the Company's liquidity:

Contractual obligations	≤1 year	1-5 years	>5 years	Total at 06/30/2026
Loans and financing	3,163,058	1,802,025	101,263	5,066,346
Derivatives	9,923	13,895	-	23,818
Total liabilities	**3,172,981**	**1,815,920**	**101,263**	**5,090,164**

28.2 Derivative financial instruments

The Company and its subsidiaries have the following operations with derivative financial instruments:

Operation	Currency	Notional value	Purpose (hedge)
Non-Deliverable Forwards NDF	USD/MXN	42,000	Fluctuation in foreign exchange rates in exports
	USD/COP	8,500	
	USD/PEN	6,500	
	EUR/INR	865	
	USD/INR	868	
	EUR/CNY	16,500	
	USD/CNY	19,150	
	USD/BRL	64,000	
	EUR/BRL	56,500	
	USD/ZAR	10,000	Fluctuation in foreign exchange rates in imports

The management of the Company and its subsidiaries maintains an ongoing monitoring of derivative financial instruments through internal controls.

The sensitivity analysis table (item 28.3) should be read together with the other financial assets and liabilities expressed in foreign currency existing on June 30, 2026, since the effect of the estimated impacts of exchange rates on NDFs and SWAPs presented will be offset, if effective, in whole or in part, against the fluctuations on all assets and liabilities.

(Amounts expressed in thousands of reais unless otherwise indicated)

Management defined that, for the probable scenario (market value), the exchange rates used for the mark-to-market of financial instruments (valid as of June 30, 2026) should be considered. These rates represent the best estimate for the future behavior of their prices, and represent the value at which the positions could be liquidated upon maturity.

The Company and its subsidiaries made the accounting record based on their market price on June 30, 2026 at fair value and on an accrual basis. These operations had a net positive impact of R$ 93,153 (positive of R$ 16,150 as of June 30, 2025), which was recognized as financial income (expenses). As of June 30, 2026, the Company and its subsidiaries do not have margins pledged as a collateral for outstanding derivative financial instruments.

Derivative financial instruments for hedge accounting

The Company formally assigned its transactions subject to hedge accounting to derivative financial instruments used to hedge the purchase of inputs and expenses denominated in foreign currency by documenting:

- Date of designation and identification of hedge relationship;
- Description of the purpose of the hedging and risk management strategy;
- Statement of compliance of hedge and risk management;
- Description and identification of the derivative instrument and the hedged item;
- Description of covered risks and excluded risks;
- Description of actual hedge effectiveness assessment methods;
- Frequency of assessment of prospective effectiveness; and
- Description of hedge accounting policy.

The Company and its subsidiaries have the following operations with derivative financial instruments for hedge accounting:

Operation	Currency	Notional value	Purpose (hedge)
Non-Deliverable Forwards NDF	EUR/BRL	26,447	Fluctuation in foreign exchange rates in imports
	EUR/INR	1,065	
	USD/INR	221	
	USD	16,102	Fluctuation in copper quote rates
	NZD/EUR	1,000	Fluctuation in foreign exchange rates in financing
	AUD/EUR	1,000	
SWAP	BRL	1,444,656	Fluctuation in interest rates in financing
	USD	175,000	Fluctuation in interest and foreign exchange rates in financing

The Company and its subsidiaries made the accounting record based on the fair value as of June 30, 2026 and on an accrual basis. The accumulated amount net of taxes recorded as other comprehensive income in stockholders' equity is negative R$ 5,262 (positive R$ 3,727 as of December 31, 2025).

28.3 Sensitivity analysis

The tables below present the “cash and expense” effects on the earnings from financial instruments in each of the scenarios.

WEG S.A.

NOTES TO INTERIM FINANCIAL STATEMENTS AS OF JUNE 30, 2026

(Amounts expressed in thousands of reais unless otherwise indicated)

a) Non-deliverable forwards (NDF) operations:

Operation	Risk	Currency/ quotation	Notional value ('000)	Market value at 06/30/2026		Possible scenario 25%		Remote scenario 50%	
				Average price	R$'000	Average price	R$'000	Average price	R$'000
Non-Deliverable Forwards – NDF	USD increase	USD/MXN	42,000	17.3315	(161)	21.6646	(54,538)	25.9978	(108,531)
	USD decrease	USD/ZAR	10,000	16.4669	808	12.3501	(13,362)	8.2334	(26,359)
	USD increase	USD/COP	8,500	3,847.5090	2,459	4,809.3863	(14,805)	5,771.2636	(27,151)
	USD increase	USD/PEN	6,500	3.3974	(63)	4.2467	(8,314)	5.0960	(16,691)
	EUR increase	EUR/INR	865	107.9150	(5)	134.8937	(1,282)	161.8724	(2,559)
	USD increase	USD/INR	868	94.6874	(3)	118.3593	(1,126)	142.0311	(2,250)
	EUR increase	EUR/CNY	16,500	7.7352	2,032	9.6690	(22,310)	11.6028	(46,652)
	USD increase	USD/CNY	19,150	6.7625	99	8.4531	(24,591)	10.1438	(49,291)
	USD increase	USD/BRL	64,000	5.1886	(1,077)	6.4858	(84,095)	7.7830	(167,113)
	EUR increase	EUR/BRL	56,500	5.9317	901	7.4147	(82,886)	8.8976	(166,672)
	TOTAL				**4,990**				

b) Hedge accounting operations:

Operation	Risk	Currency/ quotation	Notional value ('000)	Market value at 06/30/2026		Possible scenario 25%		Remote scenario 50%	
				Average price	R$'000	Average price	R$'000	Average price	R$'000
NDF	EUR decrease	EUR/BRL	26,447	6.7309	(4,305)	5.0481	(48,807)	3.3654	(93,310)
	NZD increase	EUR/NZD	1,000	2.0144	(40)	1.5108	(1,019)	1.0072	(2,975)
	AUD increase	EUR/AUD	1,000	1.6593	(311)	1.2445	(1,499)	0.8297	(3,873)
	EUR decrease	EUR/INR	1,065	107.2280	(188)	80.4210	(1,750)	53.6140	(3,312)
	USD decrease	USD/INR	221	93.6293	(9)	70.2220	(292)	46.8147	(575)
	Copper decrease	USD	16,102	13,115.95	5,209	10,033.55	(16,936)	6,689.04	(39,082)
	TOTAL				**354**				
	CDI and USD decrease	USD	175,000	13.96% 5.1766	(13,805)	10.47% 3.8825	(180,282)	6.98% 2.5883	(346,786)
	CDI decrease	BRL	1,444,656	13.68%	2,401	10.40%	(404,386)	6.86%	(856,089)
	TOTAL				**(11,403)**				

c) Loan and financing transactions:

(i) Exchange rate changes:

Operation	Risk	Currency/ quotation	Notional value ('000)	Amount at 06/30/2026		Possible scenario 25%		Remote scenario 50%	
				Average price	R$'000	Average price	R$'000	Average price	R$'000
PPE	USD increase	USD/BRL	125,000	5.1760	647,208	6.4700	(161,542)	7.7640	(323,292)
	TOTAL				**647,208**				
ACC	USD increase	USD/BRL	50,000	5.1760	258,800	6.4700	(64,700)	7.7640	(129,400)
	TOTAL				**258,800**				

(ii) Interest:

Operation	Risk	Currency/ quotation	Notional value ('000)	Amount at 06/30/2026		Possible scenario 25%		Remote scenario 50%	
				Average rate	R$'000	Average rate	R$'000	Average rate	R$'000
Working capital	EURIBOR increase	EUR	150,000	2.20%	889,634	2.57%	(402)	3.31%	(810)
	Increase in TR (reference rate)	BRL	389,903	2.03%	390,477	2.54%	(1,981)	3.81%	(6,935)
	IPCA increase	BRL	1,444,656	4.72%	1,481,655	5.90%	(1,275)	7.08%	(2,696)
	CDI increase	BRL	17,500	15.53%	17,987	19.00%	(624)	23.00%	(1,343)
	TOTAL				**2,779,753**				

(Amounts expressed in thousands of reais unless otherwise indicated)

29 GOVERNMENT GRANTS AND ASSISTANCE

The Company and its subsidiaries obtained grants in the amount of R$ 160,755 (R$ 163,588 as of June 30, 2025) deriving from tax incentives, recognized in the income (loss) for the period:

	CONSOLIDATED	
	06/30/2026	**06/30/2025**
Total government grants and assistance	**160,755**	**163,588**
a) WEG Linhares Equipamentos Elétricos S.A.	**64,456**	**57,118**
- ICMS stimulus credit	41,244	34,519
- Decrease in IRPJ	23,200	22,587
- Municipal incentives	12	12
b) WEG Drives & Controls – Automação Ltda.	**52,790**	**65,954**
- ICMS stimulus credit	52,790	65,954
c) WEG Equipamentos e Logística Ltda.	**16,401**	**15,632**
- ICMS stimulus credit	16,401	15,632
d) WEG Equipamentos Elétricos S.A.	**14,833**	**12,390**
- ICMS stimulus credit	8,509	6,181
- PRODEC	6,268	5,115
- Municipal incentives	56	1,094
e) WEG Amazônia S.A.	**1,031**	**4,695**
- Decrease in IRPJ	936	4,452
- ICMS stimulus credit	95	243
f) V2 Tecnologia Ltda.	**847**	**1,514**
- ICMS stimulus credit	847	1,514
g) WEG Turbinas Ltda.	**-**	**104**
- ICMS stimulus credit	-	104
h) Weg Tintas Ltda	**8,509**	**6,181**
- PRODEC	8,509	6,181
i) Reivax Automação e Controle Ltda	**1,888**	**-**
- ICMS stimulus credit	1,888	-

There are no contingencies linked to these grants, and all conditions for obtaining government grants have been met.

30 SEGMENT INFORMATION

	Brazil				Abroad		Eliminations and adjustments		Consolidated	
	Industry		Energy							
	06/30/2026	06/30/2025	06/30/2026	06/30/2025	06/30/2026	06/30/2025	06/30/2026	06/30/2025	06/30/2026	06/30/2025
Revenue from sales of goods and/or services	7,987,094	9,157,407	3,227,392	3,089,395	17,666,429	17,065,412	(9,269,047)	(9,026,416)	19,611,868	20,285,798
Income (loss) before income taxes	4,342,835	4,412,312	2,012,498	2,292,090	3,588,637	3,605,795	(6,072,756)	(6,297,273)	3,871,214	4,012,924
Depreciation/ amortization/ depletion	157,693	137,444	57,056	55,295	297,673	277,236	(2,385)	(2,771)	510,037	467,204
	06/30/2026	12/31/2025	06/30/2026	12/31/2025	06/30/2026	12/31/2025	06/30/2026	12/31/2025	06/30/2026	12/31/2025
Identifiable assets	10,717,916	10,164,343	6,290,554	5,752,099	27,577,523	25,968,744	(8,687,005)	(8,568,091)	35,898,988	33,317,095
Identifiable liabilities	5,672,166	5,141,452	3,685,290	3,818,195	15,779,915	14,801,491	(8,047,898)	(7,986,908)	17,089,473	15,774,230

Industry: Low, medium and high voltage electric motors, gearboxes, drives & controls, industrial automation systems and services, solar generation, solutions for electric mobility, for industry 4.0, electrical infrastructure for civil construction and maintenance services, single-phase motors for durable consumer goods, such as washing machines, air conditioners, water pumps, among others, liquid paints, powder paints and electrical insulating varnishes.

(Amounts expressed in thousands of reais unless otherwise indicated)

Energy: Electric generators, alternators, wind turbines, hydraulic and thermal steam turbines (biomass), substations, transformers, measuring instruments, control panels and systems integration services.

Abroad: This consists of operations carried out through subsidiaries located in different countries.

The eliminations and adjustments column includes the eliminations applicable to the Company in the context of the consolidated financial information.
All operating assets and liabilities are presented as identifiable assets and liabilities.
Segment information is reported consistently with managerial reports used by Management to evaluate the performance of each of Company's segment.

31 EARNINGS PER SHARE

a) Basic

Earnings per share are basically calculated by dividing net income for the period attributed to holders of the parent company's common shares by the weighted average number of common shares available during the period.

	06/30/2026	06/30/2025
Income attributable to controlling stockholders	3,015,820	3,137,988
Weighted average number of common shares held by stockholders (shares/thousand)	4,195,830	4,195,690
Basic earnings per share (R$)	0.71877	0.74791

b) Diluted

Net earnings per share are calculated by dividing net income attributable to the Parent Company's common shareholders by the weighted average number of common shares available in the period plus the weighted average number of common shares that would be issued upon conversion of stock option plans and Long-Term Incentive (ILP Plan).

	06/30/2026	06/30/2025
Income attributable to controlling stockholders	3,015,820	3,137,988
Weighted average number of potentially dilutive common shares held by stockholders (shares/thousand)	4,196,781	4,196,542
Diluted earnings per share – R$	0.71860	0.74776

Notes to the financial statements

WEG S.A.
NOTES TO INTERIM FINANCIAL STATEMENTS AS OF JUNE 30, 2026
(Amounts expressed in thousands of reais unless otherwise indicated)

Board of Directors
Décio da Silva - Chairman
Nildemar Secches - Vice Chairman
Dan Ioschpe
Harry Schmelzer Junior
Martin Werninghaus
Sérgio Luiz Silva Schwartz
Tânia Conte Cosentino

Statutory Audit Committee
Tânia Conte Cosentino - Coordinator
Vanderlei Dominguez da Rosa
Estela Maris Vieira de Souza

Executive Board
Alberto Yoshikazu Kuba - Chief Executive Officer
Anderson Fernandes – Vice-President of the International Division
André Luis Rodrigues – Administrative and Financial Vice-President
André Menegueti Salgueiro - Chief Finance and Investor Relations Officer
Carlos Diether Prinz – Vice-President of Transmission and Distribution
Carlos José Bastos Grillo – Vice-President of Technology
Daniel Marteleto Godinho – Vice-President of Sustainability and Institutional Relations
João Paulo Gualberto da Silva – Vice-President of Energy
Juliano Saldanha Vargas – Vice-President of Human Resources
Julio Cesar Ramires – Vice-President of Commercial Motors
Manfred Peter Johann – Vice-President of Automation
Rodrigo Fumo Fernandes – Vice-President of Industrial Motors

Accountant
Marcelo Peters
CRC/SC 039928/O-0

Opinions and Statements / Special Review Report - Unqualified

To the Shareholders, Board members and Administrators of WEG S.A.
Jaraguá do Sul – SC

Introduction
We have reviewed the interim, individual and consolidated financial information of WEG S.A. (“Company”), contained in the Quarterly Information (ITR) Form for the quarter ended June 30, 2026, which comprise the balance sheet as of June 30, 2026 and related statements of income and of comprehensive income for the three and six-month period then ended, and of changes in shareholders' equity and of cash flows for the six-month period then ended, including the explanatory notes.

The Company’s Management is responsible for the preparation of the individual and consolidated interim financial information in accordance with CPC 21(R1) and International Standard IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board (IASB), as well as for the presentation of this information in a manner consistent with the standards issued by the Brazilian Securities and Exchange Commission (CVM), applicable to the preparation of the Quarterly Information (ITR). Our responsibility is to express a conclusion on these interim financial information based on our review.

Scope of the review
Our review was carried out in accordance with the Brazilian and international review standards for interim information (NBC TR 2410 – Review of Interim Financial Information Performed by the Independent Auditor of the Entity and ISRE 2410 – Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim information consists in asking questions, chiefly to the persons in charge of financial and accounting affairs, and in applying analytical procedures and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Brazilian and International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion on the individual and consolidated interim information
Based on our review, we are not aware of any facts that would lead us to believe that the individual and consolidated interim financial information included in the quarterly information referred to above was not prepared, in all material respects, in accordance with CPC 21 (R1) and IAS 34, applicable to the preparation of Quarterly Information - ITR, and presented in a manner consistent with the standards issued by the Brazilian Securities and Exchange Commission.

Other matters - Statements of added value
The aforementioned quarterly information includes the individual and consolidated statements of added value for the six-month period ended June 30, 2026, prepared under responsibility of Company's Management, and presented as supplementary information for IAS 34 purposes. These statements have been subject to review procedures performed in conjunction with the review of the quarterly information, in order to determine whether they are reconciled with the interim financial information and book records, as applicable, and whether their form and content are in accordance with the criteria defined in Technical Pronouncement CPC 09 – Statement of Added Value. Based on our review, we are not aware of any facts that may lead us to believe that those statements of added value have not been prepared, in all material respects, in accordance with the criteria set forth in this Standard and consistently with respect to the individual and consolidated interim financial information taken as a whole.

Audit and review of prior year figures
The Quarterly Information (ITR) referred to in the first paragraph includes financial statements related to the income, changes in shareholders’ equity, cash flows and added value statements for the quarter ended June 30, 2025, obtained from the Quarterly Information (ITR) for that quarter, as well as the balance sheets as of December 31, 2025, obtained from the financial statements as of December 31, 2025, presented for comparative purposes. The review of the Quarterly Information (ITR) for the quarter ended June 30, 2025 and the audit of the financial statements for the year ended December 31, 2025 were conducted under the responsibility of other independent auditors, who issued review and audit reports dated July 22, 2025 and February 24, 2026, respectively, without qualifications.

Florianópolis, July 21, 2026.

PricewaterhouseCoopers Auditores Independentes Ltda.
CRC 2SC000160/F-5

Leandro Sidney Camilo da Costa
Accountant CRC 1SP236051/O-7

Opinions and Statements / Statement of the Executive Officers on the Financial Statements

By this document, the Chief Executive Officer and other Directors of WEG S.A., a publicly-held company headquartered at Avenida Prefeito Waldemar Grubba, nº 3300, enrolled with EIN 84.429.695/0001-11, for purposes of the items V and VI of §1 of Article 27 of CVM Resolution 80, dated March 29, 2022, hereby declare that: reviewed, discussed and agreed with the interim financial statements of WEG S.A. and Consolidated as of June 30, 2026.

Jaraguá do Sul (SC), July 21, 2026.

Alberto Yoshikazu Kuba - Chief Executive Officer
Anderson Fernandes – Vice-President of the International Division
André Luis Rodrigues – Administrative and Financial Vice-President
André Menegueti Salgueiro - Chief Finance and Investor Relations Officer
Carlos Diether Prinz – Vice-President of Transmission and Distribution
Carlos José Bastos Grillo – Vice-President of Technology
Daniel Marteleto Godinho – Vice-President of Sustainability and Institutional Relations
João Paulo Gualberto da Silva – Vice-President of Energy
Juliano Saldanha Vargas – Vice-President of Human Resources
Julio Cesar Ramires – Vice-President of Commercial Motors
Manfred Peter Johann – Vice-President of Automation
Rodrigo Fumo Fernandes – Vice-President of Industrial Motors

Opinions and Statements / Statement of the Directors on Independent Auditor's Report

By this document, the Chief Executive Officer and other Directors of WEG S.A., a publicly-held company headquartered at Avenida Prefeito Waldemar Grubba, nº 3300, enrolled with EIN 84.429.695/0001-11, for purposes of the items V and VI of §1 of Article 27 of CVM Resolution 80, dated March 29, 2022, hereby declare that: reviewed, discussed and agreed with the opinions expressed in the report of PricewaterhouseCoopers Auditores Independentes Ltda. dated July 21, 2026, relating to the interim financial statements of WEG S.A. and Consolidated as of June 30, 2026.

Jaraguá do Sul (SC), July 21, 2026.

Alberto Yoshikazu Kuba - Chief Executive Officer
Anderson Fernandes – Vice-President of the International Division
André Luis Rodrigues – Administrative and Financial Vice-President
André Menegueti Salgueiro - Chief Finance and Investor Relations Officer
Carlos Diether Prinz – Vice-President of Transmission and Distribution
Carlos José Bastos Grillo – Vice-President of Technology
Daniel Marteleto Godinho – Vice-President of Sustainability and Institutional Relations
João Paulo Gualberto da Silva – Vice-President of Energy
Juliano Saldanha Vargas – Vice-President of Human Resources
Julio Cesar Ramires – Vice-President of Commercial Motors
Manfred Peter Johann – Vice-President of Automation
Rodrigo Fumo Fernandes – Vice-President of Industrial Motors