



Everyday People Financial Corp.

**Unaudited interim condensed consolidated financial statements
For the six months ended June 30, 2026 and 2025**

Expressed in Canadian dollars

EVERYDAY PEOPLE FINANCIAL CORP.

NOTICE TO SHAREHOLDERS

The accompanying unaudited interim condensed consolidated financial statements of Everyday People Financial Corp. (the "Company") for the six months ended June 30, 2026, have been prepared by management in accordance with International Financial Reporting Standards applicable to unaudited interim condensed consolidated financial statements (Note 2). Recognizing that the Company is responsible for both the integrity and objectivity of the unaudited interim condensed consolidated financial statements, management is satisfied that these unaudited interim condensed consolidated financial statements have been fairly presented.

Under National Instrument 51-102, part 4, sub-section 4.3 (3) (a), if an auditor has not performed a review of the interim financial statements, they must be accompanied by a notice indicating that the financial statements have not been reviewed by an auditor.

The Company's independent auditor has not performed a review of these unaudited interim condensed consolidated financial statements in accordance with standards established by the Institute of Chartered Professional Accountants of Canada for a review of interim financial statements by an entity's auditor.



Barret Reykdal
Co-Chief Executive Officer

Graham Rankin
Co-Chief Executive Officer

Dil Boparai, CPA
Chief Financial Officer

Everyday People Financial Corp.
Interim condensed consolidated statements of financial position (unaudited)
[expressed in thousands of Canadian dollars]

		As at June 30, 2026	As at December 31, 2025
	Notes	\$000	\$000
Assets			
Current assets			
Cash and cash equivalents		513	1,359
Customer funds		17,282	13,373
Cash - restricted		572	290
Trade receivables	[5]	11,646	10,427
Prepaid expenses		1,552	1,157
Due from related parties	[9]	1,893	1,001
Total current assets		33,458	27,607
Non-current assets			
Intangible assets	[8]	13,072	14,575
Property and equipment	[6]	1,704	1,758
Right-of-use asset	[17]	3,155	3,573
Goodwill	[7]	13,099	12,964
Total non-current assets		31,030	32,870
Total assets		64,488	60,477
Total liabilities and shareholders' equity			
Current			
Trade and other payables	[23]	11,848	10,625
Customer payables		17,282	13,373
Current tax liability		406	301
Other current liabilities		—	12
Current portion of lease liabilities	[17]	865	779
Current portion of promissory notes	[11]	651	1,421
Current portion of credit facilities	[10]	7,237	5,523
Current portion of due to related parties	[9]	529	1,215
Total current liabilities		38,818	33,249
Non-current			
Lease liabilities	[17]	2,971	3,378
Promissory notes	[11]	930	1,253
Deferred tax liability		3,345	3,538
Credit facilities	[10]	5,172	5,602
Total non-current liabilities		12,418	13,771
Total liabilities		51,236	47,020
Shareholders' equity			
Common shares	[13]	78,223	77,551
Reserves	[13]	4,620	4,426
Accumulated deficit		(69,951)	(68,759)
Accumulated other comprehensive profit		360	239
Total shareholders' equity		13,252	13,457
Total liabilities and shareholders' equity		64,488	60,477

Contingencies [note 25]

Subsequent events [note 26]

Approved on behalf of the Board:

(Signed) "Nitin Kaushal"

Nitin Kaushal, Director

Approved on behalf of the Board:

(Signed) "Dave Guebert"

Dave Guebert, Director

See accompanying notes

Everyday People Financial Corp.

Interim condensed consolidated statements of profit and loss and comprehensive profit and loss (unaudited)

[expressed in thousands of Canadian dollars]

		Three months ended June 30, 2026	Three months ended June 30, 2025	Six months ended June 30, 2026	Six months ended June 30, 2025
	Notes	\$000	\$000	\$000	\$000
Continuing operations					
Revenue		21,108	17,651	41,529	32,797
Direct costs		6,745	5,259	13,302	9,807
Gross profit		14,363	12,392	28,227	22,990
Operating expense					
Sales, general, and administrative expenses	[18]	12,133	9,796	23,739	18,548
Other operating expenses	[20]	2,190	1,929	4,249	3,676
Management, consulting, and professional fees	[9]	594	690	1,499	1,314
Total operating expense		14,917	12,415	29,487	23,538
Loss from operations		(554)	(23)	(1,260)	(548)
Other (income) expenses					
Other expenses (income)	[19]	(829)	(1,001)	(936)	(2,036)
Gain on contingent consideration	[11]	(346)	(213)	(556)	(759)
Bargain purchase gain	[4]	—	—	(150)	—
Finance costs	[15]	601	475	1,106	1,001
Total other (income) expense		(574)	(739)	(536)	(1,794)
Net profit (loss) before tax from continuing operations		20	716	(724)	1,246
Deferred tax recovery		68	92	222	254
Current tax expense		(76)	(187)	(152)	(494)
Net profit (loss) for the period from continuing operations		12	621	(654)	1,006
Discontinued operations					
Profit (loss) after tax for the period from discontinued operations	[24]	—	168	(538)	608
Net profit (loss) for the period		12	789	(1,192)	1,614
Other comprehensive (loss) profit					
<i>Items that may be subsequently reclassified to profit or loss</i>					
Unrealized foreign currency translation adjustment		261	161	121	440
Deferred tax expense on revaluation		—	—	—	(35)
Total other comprehensive (loss) profit		261	161	121	405
Comprehensive (loss) profit for the period		274	950	(1,071)	2,019
Loss (profit) per share - basic	[22]	0.00	0.01	(0.01)	0.01
Weighted average number of shares outstanding					
- basic		129,916	126,072	129,613	125,003
- diluted		129,916	126,072	129,613	125,003

See accompanying notes

Everyday People Financial Corp.
Interim condensed consolidated statements of changes in shareholders' equity (unaudited)
[expressed in thousands of Canadian dollars]

Notes	Reserves				Total Reserves \$000	Deficit \$000	Accumulated other comprehensive income/(loss) \$000	Total Shareholders' equity \$000
	Common shares \$000	Committed common shares \$000	Reserves \$000	Contributed surplus \$000				
Six months ended June 30, 2026	[13]							
Balance, January 1, 2026	77,551	—	2,803	1,623	4,426	(68,759)	239	13,457
Net loss for the period	—	—	—	—	—	(1,192)	—	(1,192)
Other comprehensive profit	—	—	—	—	—	—	121	121
Issuance of common shares	—	291	—	—	291	—	—	291
Options: expired/cancelled/forfeited	—	—	(541)	541	—	—	—	—
Restricted share units: issued or committed	—	—	575	—	575	—	—	575
Restricted share units: exercised	672	—	(672)	—	(672)	—	—	—
Balance, June 30, 2026	78,223	291	2,165	2,164	4,620	(69,951)	360	13,252
Six months ended June 30, 2025	[13]							
Balance, January 1, 2025	69,035	390	2,269	1,883	4,542	(67,341)	82	6,318
Net profit for the period	—	—	—	—	—	1,614	—	1,614
Other comprehensive profit	—	—	—	—	—	—	405	405
Issuance of common shares	6,000	—	—	—	—	—	—	6,000
Options: issued	—	—	2	—	2	—	—	2
Restricted share units: issued or committed	—	—	284	—	284	—	—	284
Restricted share units: exercised	174	—	(174)	—	(174)	—	—	—
Common shares - committed	390	1,091	—	—	1,091	—	—	1,481
Balance, June 30, 2025	75,599	1,481	2,381	1,883	5,745	(65,727)	487	16,104

See accompanying notes

Everyday People Financial Corp.

Interim condensed consolidated statements of cash flows (unaudited)

[expressed in thousands of Canadian dollars]

		Six months ended June 30, 2026	Six months ended June 30, 2025
	Notes	\$000	\$000
Operating activities			
Net profit (loss) from continuing operations		(654)	1,006
Net profit (loss) from discontinued operations	[24]	(538)	608
Net profit (loss) for the period		(1,192)	1,614
Adjustments to reconcile net profit (loss) to net cash used in operating activities:			
Net disposals to properties held for lease and sale		—	5,042
Depreciation & amortization	[6, 8 and 17]	1,873	1,798
Share-based compensation	[13]	574	287
Interest expense	[15]	337	819
Current income tax		152	493
Provision for expected credit losses	[16]	(206)	58
Bargain purchase	[4]	(150)	—
Deferred income tax		(222)	(254)
Gain on debt settlement	[19]	(143)	—
Interest paid on credit facilities	[15]	(292)	(713)
Loss (gain) on contingent consideration	[11]	(556)	(759)
Net change in non-cash working capital items	[14]	(1,225)	(2,192)
Cash provided by (used in) operating activities		(1,050)	6,193
Investing activities			
Additions of property and equipment, net of disposals	[6]	(128)	(452)
Acquisition of subsidiaries, net of cash paid and acquired	[4]	(538)	—
Cash used in investing activities		(666)	(452)
Financing activities			
Proceeds from credit facilities	[16]	4,111	2,084
Proceeds of promissory notes, including related parties	[11]	30	1,137
Repayments of promissory notes, including related parties	[11]	(587)	(300)
Repayments of lease liabilities	[16 and 17]	(487)	(389)
Repayments of credit facilities	[16]	(2,827)	(5,156)
Cash provided by (used in) financing activities		240	(2,624)
Net foreign exchange difference		912	(1,247)
Net (decrease) increase in cash and cash equivalents		(564)	1,870
Cash and cash equivalents, beginning of the period		1,649	1,716
Cash and cash equivalents, end of the period		1,085	3,586
Less: Cash - restricted, end of the period		(572)	(100)
Cash and cash equivalents, end of the period (after cash - restricted)		513	3,486

See accompanying notes

Everyday People Financial Corp.

Notes to unaudited interim condensed consolidated financial statements

[expressed in Canadian dollars in thousands except where noted]

For the six months ended June 30, 2026 and 2025

1. Corporate information

Everyday People Financial Corp. (the "Company" or "EP Financial" or "EPF") has its registered office at Suite 450, 11150 Jasper Ave, Edmonton, Alberta T5K 0C7. The Company operates as a Global Receivables Management ("GRM") platform, formerly Revenue Cycle Management ("RCM") services, providing receivables management and collection services for blue-chip clients across Canada and the United Kingdom.

Previously, the Company operated three business segments: GRM services, Financial Services, and EP Homes services. On March 11, 2026, the Company entered into a share purchase agreement to divest its Financial Services and EP Homes operating entities to FinCard Financial Services Inc. ("FinCard"), a wholly owned subsidiary of EAM Enterprises Inc. ("EAM"), the principal shareholder of the Company. The transaction closed on April 1, 2026, and the Company sold 100% of the issued and outstanding shares of the divested entities for aggregate cash consideration of \$850, subject to post-closing adjustments. At June 30, 2026, the Financial Services and EP Homes segments were disposed of and results for the six months ended June 30, 2026 presented as a discontinued operation in accordance with IFRS 5. With Financial Services and EP Homes segments being classified as discontinued operations, they are no longer presented in the segmented information note. Refer to Note 24 for further details.

The Company's continuing operations consist of one reportable operating segment, GRM services. Headquartered in Canada and the United Kingdom, the GRM services segment operates on a fee-for-service model and provides commission-based or fixed-rate debt collection and receivables management services for corporations with past due and default accounts.

The Company's consolidated financial statements include EP Financial, and its material subsidiaries and associates as follows:

Company		Country of Incorporation	Date of Acquisition, Incorporation, Amalgamation or Continuance	Ownership %
Everyday People Investments Inc. ("EP Investments")	[1]	Canada	August 31, 2022	100%
Everyday People Revenue Cycle Management Inc. ("EP RCM")		Canada	February 8, 2023	100%
General Credit Services Inc. ("GCS")	[2]	Canada	December 30, 2022	100%
Groupe Solution Collect Solu Inc. ("Groupe Solution")	[3]	Canada	March 31, 2023	100%
BPO Collections Limited ("BPO")		UK	May 2, 2019	100%
Everyday People Financial Solutions Limited ("EPFS")	[4]	UK	October 31, 2023	100%
CCS Group Holdings Limited ("CCS")	[5]	UK	November 7, 2024	100%
Everyday People Payments Inc. ("EP Payments")	[6]	Canada	October 22, 2025	10%
ACT Credit Management Limited ("ACT")	[7]	UK	January 7, 2026	100%

[1] On August 31, 2022, Everyday People Financial Inc. amalgamated with a subsidiary of Justify Capital Corp. and was subsequently renamed to Everyday People Investments Inc. EP Investments holds all of the Company's operating subsidiaries.

[2] On December 30, 2022, the Company acquired 100% of the shares of GCS incorporated in British Columbia, Canada. GCS is a provider of professional client management solutions executing debt collection services in Canada.

[3] On March 31, 2023, the Company's wholly owned subsidiary, GCS, acquired 100% of the shares of Groupe Solution. Groupe Solution serves enterprise clients requiring accounts receivable management solutions and debt collection services predominantly in Quebec, Canada.

[4] On October 31, 2023, the Company's wholly owned subsidiary, BPO acquired 100% of the issued and outstanding shares of EPFS previously known as Arvato Financial Solutions Limited. EPFS provides business processing outsourcing, call centre support, and debt collection services primarily in the UK.

Everyday People Financial Corp.

Notes to unaudited interim condensed consolidated financial statements

[expressed in Canadian dollars in thousands except where noted]

For the six months ended June 30, 2026 and 2025

- [5] On November 7, 2024, the Company's wholly owned subsidiary, BPO acquired 100% of the issued and outstanding shares of CCS and CCS's wholly-owned subsidiary, Commercial Collection Services Limited. CCS primarily focuses on providing debt collection services in the UK, expanding the Company's global receivables management division.
- [6] On October 22, 2025, the Company entered into a Management Services and Program Management Agreement ("MSA") with EP Payments, which is owned 90% by XTM Inc. ("XTM") and 10% by the Company. EP Payments was formed to distribute payment and prepaid card programs, including but not limited to, BIN sponsorship arrangements and digital wallets through a proprietary platform designed for corporations to distribute tips, earnings, expenses, and other type of funds to their employees.
- [7] On January 7, 2026, the Company, through its wholly-owned subsidiary, BPO acquired 100% of the issued and outstanding shares of ACT pursuant to the share purchase agreement dated November 6, 2025. ACT provides comprehensive debt collection and credit management services across the UK and is authorized and regulated by the Financial Conduct Authority ("FCA"). ACT's client base spans multiple industries, offering specialized services in debt recovery, tracing, credit reporting, and legal enforcement.

These unaudited interim condensed consolidated financial statements were authorized for issue by the Company's board of directors on August 4, 2026.

2. Basis of presentation

Statement of compliance

The unaudited interim condensed consolidated financial statements of the Company have been prepared in accordance with IFRS® Accounting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB") and include the operating results of the Company and its subsidiaries.

The unaudited interim condensed consolidated financial statements of the Company for the six months ended June 30, 2026 and 2025 have been prepared in accordance with IAS 34 Interim Financial Reporting ("IAS 34"). The accounting policies adopted in preparing these unaudited interim condensed consolidated financial statements are consistent with those applied in the Company's audited annual financial statements and notes as at and for the year ended December 31, 2025. The Company has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

These unaudited interim condensed consolidated financial statements do not include all the information and disclosures required in the annual financial statements and should be read in conjunction with the Company's audited annual financial statements for the year ended December 31, 2025.

Basis of measurement

These unaudited interim condensed consolidated financial statements have been prepared on the historical cost basis, with the exception of certain financial instruments, which are measured at fair value [note 16]. The consolidated financial statements are presented in Canadian dollars, which is the Company's functional currency, and all amounts are rounded to the nearest thousand (\$000), except when otherwise indicated. The functional currency of each legal entity is that of their country of incorporation.

Basis of consolidation

These unaudited interim condensed consolidated financial statements include the financial position and operating results, if any, of the Company and its wholly owned subsidiaries (the "Subsidiaries"). The Subsidiaries are entities controlled by the Company.

Control is achieved when the Company is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary.

All intercompany transactions and balances amongst consolidated entities have been eliminated in the consolidated financial statements.

The Company has prepared the financial statements on the basis that it will continue to operate as a going concern.

Everyday People Financial Corp.

Notes to unaudited interim condensed consolidated financial statements

[expressed in Canadian dollars in thousands except where noted]

For the six months ended June 30, 2026 and 2025

Management judgment and estimation uncertainty

The management judgment and estimation applied in the preparation of the unaudited interim condensed consolidated financial statements are consistent with those followed in the preparation of the Company's annual audited consolidated financial statements for the year ended December 31, 2025.

3. Summary of material accounting policies

New and amended standards and interpretations

The accounting policies adopted in the preparation of the unaudited interim condensed consolidated financial statements are consistent with those followed in the preparation of the Company's annual consolidated financial statements for the year ended December 31, 2025, except for the adoption of new standards effective as of January 1, 2026. The Company has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective. One amendment applies for the first time in 2026 but does not have an impact on the interim condensed consolidated financial statements of the Company.

4. Business combinations

ACT Credit Management Limited

On January 7, 2026, the Company, through its wholly-owned subsidiary, BPO acquired 100% of the issued and outstanding shares of ACT pursuant to the share purchase agreement dated November 6, 2025. ACT provides comprehensive debt collection and credit management services across the UK and is authorized and regulated by the FCA. ACT's client base spans multiple industries, offering specialized services in debt recovery, tracing, credit reporting, and legal enforcement. The primary reason for this acquisition was to expand the Company's operations.

From the date of acquisition, ACT contributed \$3,066 (£1,654) of revenue and \$125 (£67) of net loss before tax for the Company for the six months ended June 30, 2026.

As the acquisition was completed on January 7, 2026, the initial accounting is incomplete at the date these financial statements were authorized for issue. The following represents a preliminary allocation of the purchase consideration to the identifiable asset acquired and liabilities assumed, based on management's best estimates of fair value at the acquisition date. The preliminary allocation is subject to change and will be finalized within the measurement period, which shall not exceed twelve months from the acquisition date in accordance with IFRS 3:

Purchase price consideration

	Amount in GBP £000	Amount in CAD \$000
Cash paid	300	559
Total purchase price consideration	300	559
Cash and cash equivalents	11	21
Customer funds	625	1,165
Trade receivables	510	951
Prepaid expenses	80	149
Due from related parties	32	60
Property and equipment	31	57
Trade and other payables	(272)	(507)
Customer payables	(625)	(1,165)
Deferred tax liabilities	(12)	(22)
Fair value of net assets acquired	380	709
Bargain purchase gain	80	150

Everyday People Financial Corp.

Notes to unaudited interim condensed consolidated financial statements

[expressed in Canadian dollars in thousands except where noted]

For the six months ended June 30, 2026 and 2025

5. Trade receivables

	June 30, 2026 \$000	December 31, 2025 \$000
Receivable from customers	11,915	10,967
Expected credit losses [note 16]	(269)	(540)
	11,646	10,427

6. Property and equipment

Property and equipment consist of the following:

Cost	2026				
	As at December 31, 2025 \$000	Additions \$000	Acquisition of subsidiaries \$000	Disposals \$000	Foreign exchange differences \$000
Furniture & fixtures	800	—	14	(10)	13
Computer equipment	4,765	135	119	(28)	60
Improvements to property	536	—	16	—	9
Motor vehicles	724	—	—	—	12
	6,825	135	149	(38)	94

Accumulated depreciation	2026				
	As at December 31, 2025 \$000	Depreciation \$000	Acquisition of subsidiaries \$000	Disposals \$000	Foreign exchange differences \$000
Furniture & fixtures	732	12	10	(8)	4
Computer equipment	3,913	182	76	(23)	46
Improvements to property	243	13	5	—	4
Motor vehicles	179	68	—	—	5
	5,067	275	91	(31)	59
Net book value	1,758				1,704

Cost	2025				
	As at December 31, 2024 \$000	Additions \$000	Disposals \$000	Foreign exchange differences \$000	As at December 31, 2025 \$000
Furniture & fixtures	884	—	(93)	9	800
Computer equipment	4,821	521	(662)	85	4,765
Improvements to property	547	5	(27)	11	536
Motor vehicles	583	407	(276)	10	724
	6,835	933	(1,058)	115	6,825

Everyday People Financial Corp.

Notes to unaudited interim condensed consolidated financial statements

[expressed in Canadian dollars in thousands except where noted]

For the six months ended June 30, 2026 and 2025

Accumulated depreciation

	2025			
	As at December 31, 2024	Depreciation	Disposals	Foreign exchange differences
	\$000	\$000	\$000	\$000
Furniture & fixtures	793	28	(93)	4
Computer equipment	4,172	315	(661)	87
Improvements to property	243	23	(27)	4
Motor vehicles	93	175	(91)	2
	5,301	541	(872)	97
Net book value	1,534			1,758

Net book value	As at June 30, 2026	As at December 31, 2025
	\$000	\$000
Furniture & fixtures	67	68
Computer equipment	857	852
Improvements to property	296	293
Motor vehicles	484	545
	1,704	1,758

7. Goodwill

Cash Generating Unit ("CGU")

	2026		
	As at December 31, 2025	Foreign exchange differences	As at June 30, 2026
	\$000	\$000	\$000
BPO GRM services [1]	3,977	67	4,044
GCS GRM services [2]	2,786	—	2,786
Groupe Solution GRM services [3]	2,212	—	2,212
CCS GRM services [4]	3,989	68	4,057
	12,964	135	13,099

CGU

	2025		
	As at December 31, 2024	Foreign exchange differences	As at December 31, 2025
	\$000	\$000	\$000
BPO GRM services [1]	3,893	84	3,977
GCS GRM services [2]	2,786	—	2,786
Groupe Solution GRM services [3]	2,212	—	2,212
CCS GRM services [4]	3,903	86	3,989
	12,794	170	12,964

Goodwill is tested for impairment annually or more frequently if events or circumstances indicate that the asset might be impaired. The Company tested goodwill for impairment as of December 31, 2025, in accordance with the Company's policy. Management has assessed impairment indicators as of June 30, 2026, and has determined that no impairment testing was required.

Everyday People Financial Corp.

Notes to unaudited interim condensed consolidated financial statements

[expressed in Canadian dollars in thousands except where noted]

For the six months ended June 30, 2026 and 2025

8. Intangible assets

Intangible assets consist of the following:

Cost

	2026			
	As at December 31, 2025 \$000	Disposal of Subsidiaries \$000	Foreign exchange difference \$000	As at June 30, 2026 \$000
Licenses, rights and systems [1]	2,369	(561)	8	1,816
Trade names [2]	4,846	(462)	48	4,432
Customer relationships	19,240	—	244	19,484
	26,455	(1,023)	300	25,732

Accumulated Amortization

	2026				
	As at December 31, 2025 \$000	Amortization \$000	Disposal of Subsidiaries \$000	Foreign exchange difference \$000	As at June 30, 2026 \$000
Licenses, rights and systems [1]	1,143	79	(316)	7	913
Trade names [2]	300	30	(208)	—	122
Customer relationships	10,437	1,030	—	158	11,625
	11,880	1,139	(524)	165	12,660
Net book value	14,575				13,072

Cost

	2025			
	As at December 31, 2024 \$000	Impairment \$000	Foreign exchange difference \$000	As at December 31, 2025 \$000
Licenses, rights and systems [1]	3,278	(946)	37	2,369
Trade names [2]	4,788	—	58	4,846
Customer relationships	19,040	—	200	19,240
	27,106	(946)	295	26,455

Accumulated Amortization

	2025			
	As at December 31, 2024 \$000	Amortization \$000	Foreign exchange difference \$000	As at December 31, 2025 \$000
Licenses, rights and systems [1]	1,022	121	—	1,143
Trade names [2]	182	105	13	300
Customer relationships	8,258	2,109	70	10,437
	9,462	2,335	83	11,880
Net book value	17,644			14,575

Net book value

	As at June 30, 2026 \$000	As at December 31, 2025 \$000
Licenses, rights and systems [1]	903	1,226
Trade names [2]	4,310	4,546
Customer relationships	7,859	8,803
	13,072	14,575

Everyday People Financial Corp.

Notes to unaudited interim condensed consolidated financial statements

[expressed in Canadian dollars in thousands except where noted]

For the six months ended June 30, 2026 and 2025

- [1] During the six months ended June 30, 2026, the Company disposed of its Financial Services and EP Homes business segments. The licenses, rights, and systems associated with these segments with an aggregate net book value of \$245 disposed as at June 30, 2026.

For the year ended December 31, 2025, the Company applied the replacement cost method under the cost approach to assess the valuation of the Healthcare Spending Account ("HSA") platform. Accordingly, the full carrying value of the HSA platform of \$946 was recognized as an impairment loss in the consolidated statements of profit and loss and comprehensive profit and loss. Following recognition of the impairment loss, the carrying value of the HSA platform was reduced to \$nil.

- [2] As part of the Financial Services and EP Homes divestiture, trade names amounting to an aggregate net book value of \$254, have been disposed as at June 30, 2026.

Intangible assets with indefinite useful lives are tested for impairment annually, concurrently with the impairment assessment of goodwill [note 7]. On January 1, 2024, the Company assessed the useful life of EP Homes' trade name to change from indefinite life to finite life of 5 years, due to the Company's strategic shift from the BTHO Program to the BDPP Program.

9. Related party transactions

For the six months ended June 30, 2026, the Company entered into several related party transactions in the normal course of business. These transactions have been recorded at fair value. The relationships with the related parties are as follows:

Related Party	Relationship
Bridge to Homeownership UK Ltd. ("BTHO UK")	Common shareholders
EAM	Principal shareholder of the Company [1]
General Billing Solutions Inc. ("GBSI")	Company owned by the President of GCS
1125855 Alberta Ltd. ("112 AB Ltd.")	Company owned by the President of GCS
People First Credit Corporate ("People First")	Company owned by the President of GCS
Telecom Technologies Inc. ("Freestyle")	Company owned by the President of GCS
Everyday People Payments Inc. ("EP Payments")	Associate of the Company. The Company has 10% interest in EP Payments with option to earn up to 49.9% interest.
FinCard Financial Services ("FinCard")	FinCard is a wholly owned subsidiary of EAM

a) Balances – Due from related parties are as follows:

	June 30, 2026 \$000	December 31, 2025 \$000
Due from BTHO UK, net	79	79
Employee and management receivables [2]	698	739
Due from 112 AB Ltd. [3]	317	—
Due from FinCard [4]	757	—
Due from EP Payments, net	—	141
Due from GBSI, net	42	42
	1,893	1,001

b) Balances – Due to related parties are as follows:

	June 30, 2026 \$000	December 31, 2025 \$000
Due to board of directors [5]	228	292
Due to Gordon Reykdal	—	520
Due to EAM, net [6]	301	194
Due to 112 AB Ltd. [3]	—	176
Due to Freestyle, net	—	33
	529	1,215

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For the six months ended June 30, 2026 and 2025

c) Transactions with related parties are as follows:

	June 30, 2026 \$000	June 30, 2025 \$000
Interest	—	(66)
Management fees [7]	(837)	(395)
Direct costs [8]	(1,719)	(5,780)
Revenue [8]	592	4,596
	(1,964)	(1,645)

d) Key management personnel remuneration:

For the six months ended June 30, 2026, the key management activities include services performed by chief executive officers, vice presidents, and board members per the management services contracts. The management fees and salaries accrued or paid for the six months ended June 30, 2026, and June 30, 2025, are as follows:

	June 30, 2026 \$000	June 30, 2025 \$000
Management fees	837	395
Salaries, including benefits and bonuses	1,008	520
	1,845	915

- [1] As at June 30, 2026, EAM owned 20.47% (December 31, 2025 – 20.61%) of the Company's issued and outstanding shares. EAM's sole shareholder is related to the Co-CEO of GRM North America and the Chairman of the board.
- [2] The employee and management receivables are due from certain employees and management. All amounts are unsecured and non-interest bearing.
- [3] Amounts due from 112 AB Ltd. for \$317 are unsecured, non-interest bearing, and have no fixed terms of repayment.
- [4] As at June 30, 2026, the \$757 due from FinCard represents the remaining purchase price for share purchase agreement dated March 11, 2026. The transaction closed on April 1, 2026, and the Company sold 100% of the issued and outstanding shares of the divested entities for aggregate cash consideration of \$850, subject to post-closing adjustments.
- [5] As at June 30, 2026, amounts due to the Company's four independent directors had an aggregate value of \$227, representing accrued directors' fees. These amounts are unsecured, non-interest bearing, and have no fixed terms of repayment.

As at December 31, 2025, the \$292 is due to the Company's four independent directors for their 2025 accrued directors' fees. On January 1, 2026, the Company settled \$292 due to the independent directors through issuance of common shares [note 13].

- [6] The amounts due to EAM are unsecured, non-interest bearing, and due on demand.

During the year ended December 31, 2025, \$7,401 of the promissory note was paid in shares of the Company [note 13].

- [7] For the six months ended June 30, 2026, management fees consist of services performed by chief executive officers and vice presidents of the Company.
- [8] For the six months ended June 30, 2026, direct costs include \$1,633 (June 30, 2025 - \$1,379) related to subcontracting collection activities to Freestyle, \$nil (June 30, 2025 - \$4,299) for cost of nil homes (June 30, 2025 – 8 homes sold to related parties, of which 7 homes were sold to EAM) sold to related parties, and \$86 (June 30, 2025 - \$102) related to credit card processing fees from GBSI.

For the six months ended June 30, 2026, revenue includes \$nil (June 30, 2025 - \$4,505) for homes sold to related parties, of which 7 homes were sold to EAM) for homes sold to related parties, and \$592 (June 30, 2025 - \$91) related to People First.

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10. Credit facilities

	Interest rate per annum	Maturity	June 30, 2026 \$000	December 31, 2025 \$000
Facility 1	2.5%	June 2026	—	10
Facility 2 [1]	Prime rate + 1.50%	Due on demand	2,032	3,422
Facility 3 [2]	Prime rate + 1.00%	Due on demand	—	888
Facility 4	5.00%	December 2026	36	176
Facility 5	10.6%	September 2027	304	317
Facility 6 [3]	BOE base rate + 4.75%	November 2029	5,699	6,066
Facility 7	8.79%	June 2029	218	246
Facility 8 [4]	Base rate + 2.75%	January 2028	1,736	—
Facility 9 [5]	26.82%	Due on demand	2,384	—
Total credit facilities			12,409	11,125
Less: current portion of credit facilities			(7,237)	(5,523)
Long-term credit facilities			5,172	5,602

- [1] On February 27, 2023, the Company, through its subsidiary, GCS entered a credit arrangement of \$5,300 with a Canadian bank to acquire Groupe Solution and to pay off Facility 2, of which \$2,032 (December 31, 2025 – \$3,422) has been drawn as at June 30, 2026. The credit arrangement has a term of 2 years having an amortization period of 85 months, with monthly blended payments. The credit arrangement is secured by a general security agreement, which provides the bank first-priority security against all present and after acquired property of GCS. The credit agreement is subject to certain financial covenants. The financial covenants consist of debt service coverage ratio of greater than 1.25 and funded debt to EBITDA of less than 3. The credit arrangement is due on demand at the sole discretion of the bank. As at June 30, 2026, GCS is in compliance of the financial covenants.
- [2] Groupe Solution has an operating line of credit to a maximum of \$900 with a Canadian bank, of which \$nil (December 31, 2025 – \$888) is drawn as at June 30, 2026.
- [3] On November 7, 2024, the Company, through its subsidiary, BPO entered into a credit arrangement of \$6,143 (£3,325) to acquire CCS of which \$5,699 (£3,033) (December 31, 2025 - \$6,066 (£3,283)) has been drawn on as of June 30, 2026. The term is 60 months. The credit arrangement is secured by a floating charge over all assets and undertaking of BPO, EP Financial, and CCS, security from subordinated creditors, corporate guarantees by BPO, EP Financial, and CCS. The credit arrangement is subject to certain financial covenants. The financial covenants consist of a gross leverage ratio of less than 1.9, a cash flow coverage ratio of greater than 1.3, an interest service coverage ratio of greater than 4, and a liquidity of greater than £200. As at June 30, 2026, BPO is in compliance of the financial covenants.
- [4] On March 23, 2026, the Company, through its subsidiary, EPFS entered into an invoice finance agreement of \$3,680 (£2,000), of which \$1,736 (£924) has been drawn as at June 30, 2026. Under the facility, the Company may draw advances against qualifying trade receivables of which 75% of the qualifying trade receivables balance are advanced. The facility is operated on recourse, and the Company retains substantially all risks and rewards associated with the underlying receivables.
- [5] On April 30, 2026, the Company, through its subsidiary, GCS entered into a Demand Loan Agreement of \$2,360, of which \$2,384 has been drawn as of June 30, 2026, including interest accrued of \$24. The loan is guaranteed by GCS. Security provided includes general security agreements over all present and after-acquired property of GCS. The demand loan agreement is subject to certain covenants. The financial covenants consist of aggregate Market Value of the EPFC Securities Collateral is not less than the Minimum Collateral Coverage Ratio. The credit facility is repayable on demand; however, the lender has agreed not to make a demand for repayment until the earliest of: (i) October 30, 2026 (six months following the closing date); (ii) an event of default.

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11. Promissory notes

Promissory notes as at June 30, 2026 and December 31, 2025, including interest include:

2026						
	As at December 31, 2025 \$000	Additions [1] \$000	Repayments [2] \$000	Fair value revaluation [3] \$000	Foreign exchange difference \$000	As at June 30, 2026 \$000
Promissory notes	804	29	(523)	—	—	310
Contingent consideration:						
Groupe Solution	219	—	(64)	—	—	155
Additional payments: CCS	665	—	—	(187)	11	489
Deferred payments: CCS	617	—	—	—	10	627
Contingent consideration:						
CCS	369	—	—	(372)	3	—
	2,674	29	(587)	(559)	24	1,581
Less: current portion of promissory notes	(1,421)					(651)
Long-term promissory notes	1,253					930

2025						
	As at December 31, 2024 \$000	Additions [1] \$000	Repayments [2] \$000	Fair value revaluation [3] \$000	Foreign exchange difference \$000	As at December 31, 2025 \$000
Promissory notes	250	554	—	—	—	804
Contingent consideration:						
Groupe Solution	1,253	—	(442)	(592)	—	219
Additional payments: CCS	1,275	—	—	(624)	14	665
Deferred payments: CCS	605	—	—	—	12	617
Contingent consideration:						
CCS	587	—	—	(241)	23	369
	3,970	554	(442)	(1,457)	49	2,674
Less: current portion of promissory notes	(1,454)					(1,421)
Long-term promissory notes	2,516					1,253

[1] For the six months ended June 30, 2026, the additions of \$29 (December 31, 2025 - \$554), relate to a promissory note that bears interest at 2% per month, and matured on March 7, 2026.

[2] For the six months ended June 30, 2026, repayments of \$523 were related to a promissory note that bears interest at 1% per month are matured in June 2026, and to a promissory note that bears interest at 2% per month and matured on March 7, 2026, and \$64 (December 31, 2025 - \$442) were related to contingent consideration payments to Groupe Solution founders.

[3] As at June 30, 2026, the CCS additional payments were revalued to \$489 (December 31, 2025 - \$665) and CCS contingent consideration was revalued to \$nil (December 31, 2025 - \$369), which resulted in a gain from the revaluation of the contingent consideration of \$559 (December 31, 2025 - \$865).

As at December 31, 2025, the contingent consideration payments to Groupe Solution founders was revalued to \$219, which resulted in a gain from the revaluation of the contingent consideration of \$592.

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12. Capital management

The primary objective of the Company's capital management is to achieve healthy capital ratios to support its business and maximize shareholder value. The Company's capital structure consists of common shares, promissory notes, due to related parties, and credit facilities which as at June 30, 2026 was \$92,742 (December 31, 2025 - \$92,565). The Company monitors equity on the basis of the carrying amount of equity as presented on the consolidated statements of financial position.

No changes were made to the objectives, policies and processes for capital management for the six months ended June 30, 2026.

13. Capital stock

Common shares

Authorized: Unlimited number of common shares, no par value.

The following table summarizes the change in issued common shares of the Company:

	June 30, 2026		December 31, 2025	
	Number of shares #	Amount \$000	Number of shares #	Amount \$000
Balance, beginning of period	129,201,636	77,551	118,654,361	69,035
Issued for debt settlement [1]	—	—	9,399,039	8,014
Issued on exercise of RSUs [2]	905,000	672	1,003,000	406
Issued for service agreement [3]	—	—	145,236	96
Balance, end of period	130,106,636	78,223	129,201,636	77,551

[1] On January 2, 2025, the Company issued 1,000,000 common shares to a vendor for payment of their outstanding trade payable balance. The fair value of the 1,000,000 common shares totaled \$620.

On February 4, 2025, the Company issued an aggregate of 2,439,024 common shares to EAM at a price of \$0.94 per common share for a value of \$2,293, to settle a portion of the outstanding indebtedness in the amount of \$2 million.

On February 4, 2025, the Company issued an aggregate of 3,636,364 common shares to EAM at a price of \$0.94 per common share for a value of \$3,418 to settle a portion of the outstanding indebtedness in the amount of \$4 million.

On August 15, 2025, the Company issued an aggregate of 2,223,651 common shares to EAM at a price of \$0.73 per common share for a value of \$1,623 to settle a portion of the outstanding indebtedness in the amount of \$1.4 million. Upon completion of February 4, 2025 and August 15, 2025, debt settlements, EAM together with Gordon Reykdal holds 20.55% (December 31, 2025 – 20.66%) of the Company's issued and outstanding common shares. The debt settlement will not result in the creation of a new control person or insider of the Company.

On December 17, 2025, the Company issued an aggregate of 100,000 common shares to a vendor for payment of their outstanding trade payable balance. The fair value of the 100,000 common shares totaled \$60.

[2] For the six months ended June 30, 2026, 905,000 (December 31, 2025 – 1,003,000) RSUs were exercised by the board of directors and management, for a total cost of \$672 (December 31, 2025 – \$406).

[3] On May 18, 2025, the Company initially entered into an advisory agreement and subsequently an amending agreement (the "Agreement") with an independent consultant for services to support the Company's business development and corporate initiatives for its Financial Services operating segment, effective April 1, 2025. Of the total shares for services, 145,236 common shares were issued as compensation for services provided for the year ended December 31, 2025, having an aggregate value of \$96.

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Common shares – committed

The following table summarizes the change in the committed common shares of the Company:

	June 30, 2026		December 31, 2025	
	Number of shares #	Amount \$000	Number of shares #	Amount \$000
Balance, beginning of period	—	—	1,000,000	390
Committed to issue shares [1]	435,073	292	(1,000,000)	(390)
Balance, end of period	435,073	292	—	—

[1] On January 1, 2026, the Company entered into agreements to settle \$292 outstanding debt owed to the Company's four independent directors through the issuance of 435,073 common shares to the Company's four independent directors at a price per share of \$0.67.

On January 2, 2025, the Company issued 1,000,000 common shares to a vendor for payment of their outstanding trade payable balance, which were previously committed. The value of the 1,000,000 common shares totaled \$390.

Reserves – warrants

Warrant holders have the right to purchase one common share for \$1.25. The following table summarizes the changes in warrants of the Company:

	June 30, 2026 Warrants in units #	December 31, 2025 Warrants in units #
Opening balance	2,342,000	2,617,380
Expired	—	(275,380)
Ending balance [1]	2,342,000	2,342,000

[1] On January 22, 2024, the Company extended 2,342,000 warrants by one year from their original maturity date of January 21, 2024, to January 21, 2025. On January 6, 2025, the Company extended these warrants by an additional year from January 21, 2025 to January 21, 2026. Subsequently, on January 7, 2026, the Company further extended these warrants by an additional year from January 21, 2026 and to January 21, 2027.

2026					
Outstanding				Exercisable	
Exercise prices \$	Number of warrants #	Weighted average remaining contractual life in years	Weighted average exercise price \$	Number of warrants #	Weighted average exercise price \$
1.25	2,342,000	0.50	1.25	2,342,000	1.25
	2,342,000		1.25	2,342,000	1.25

2025					
Outstanding				Exercisable	
Exercise prices \$	Number of warrants #	Weighted average remaining contractual life in years	Weighted average exercise price \$	Number of warrants #	Weighted average exercise price \$
1.25	2,342,000	1.0	1.25	2,342,000	1.25
	2,342,000		1.25	2,342,000	1.25

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Reserves – Stock options

On August 31, 2022, the board of directors of the Company approved the Company's Omnibus Share Incentive Plan (the "Share Incentive Plan"), and on July 23, 2026, majority of disinterested shareholders of the Company approved the Share Incentive Plan. Under the Share Incentive Plan, options to purchase common shares may be granted by the board of directors to directors, officers, consultants, and employees. Options are generally granted at exercise prices equal to the fair market value at the grant date and have at least one year of vesting.

The Company uses the fair value method to value the services provided over the vesting period to account for stock options granted to officers, consultants, advisors and employees. For the six months ended June 30, 2026, the Company has recorded an expense of \$nil (June 30, 2025 - \$3) in share-based compensation related to the options granted in accordance with the Share Incentive Plan in the consolidated statements of profit and loss and comprehensive profit and loss, with a corresponding credit to reserves.

	June 30, 2026	December 31, 2025
	Options in units	Options in units
	#	#
Opening balance	1,730,000	1,885,000
Options expired/cancelled/forfeited	(1,620,000)	(155,000)
Closing balance	110,000	1,730,000
Exercisable balance	110,000	1,730,000

[1] Outstanding options as at June 30, 2026, are as follows:

2026					
Outstanding				Exercisable	
Exercise prices	Number of options	Weighted average remaining contractual life in years	Weighted average exercise price	Number of Options	Weighted average exercise price
\$	#		\$	#	\$
1.00	110,000	0.8	1.00	110,000	1.00
	110,000			110,000	1.00
2025					
Outstanding				Exercisable	
Exercise prices	Number of options	Weighted average remaining contractual life in years	Weighted average exercise price	Number of Options	Weighted average exercise price
\$	#		\$	#	\$
0.75	1,370,000	0.3	0.75	1,370,000	0.75
1.00	360,000	1.8	1.00	360,000	1.00
	1,730,000			1,730,000	0.80

Reserves – Restricted share units

Under the Share Incentive Plan, RSUs may be granted by the board of directors to directors, officers, consultants, and employees. RSUs are generally granted at exercise prices equal to the fair market value at the grant date and have at least one year of vesting.

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For the six months ended June 30, 2026 and 2025

	June 30, 2026	December 31, 2025
	Number of units	Number of units
	#	#
Opening balance	1,321,500	1,267,000
Issued to independent directors and consultants with 1-year vesting period	1,337,500	1,057,500
RSUs exercised	(905,000)	(1,003,000)
Ending balance	1,754,000	1,321,500

Reserves – Contingent consideration

	June 30, 2026		December 31, 2025	
	Number of shares	Amount	Number of shares	Amount
	#	\$000	#	\$000
Opening balance [1]	1,781,485	536	1,781,485	536
Ending balance	1,781,485	536	1,781,485	536

[1] This amount relates to the contingent consideration of the acquisition of GCS on December 30, 2022. Per the purchase agreement with GCS, the Company will be required to issue 1,781,485 common shares to former GCS shareholders if GCS' EBITDA is equal to \$1,782 in any one year before December 31, 2025. The fair value of the contingent consideration was estimated to be \$536, using the DCF method.

Share-based compensation

	For the six months ended June 30, 2026	For the six months ended June 30, 2025
	\$000	\$000
Compensation in options	—	3
Compensation in RSUs	574	284
	574	287

14. Additional cash flow information

	Six months ended June 30, 2026	Six months ended June 30, 2025
	\$000	\$000
Increase in trade receivables	(164)	(3,999)
Increase in prepaid expenses	(247)	(570)
Repayments of related parties	(1,517)	(642)
Decrease in other current liabilities	(12)	(170)
Increase in trade payables	715	3,189
	(1,225)	(2,192)

15. Finance costs

	June 30, 2026	June 30, 2025
	\$000	\$000
Interest on lease liabilities [note 18]	122	106
Interest on credit facilities	277	739
Total interest expense	399	845
Bank charges	707	156
Total finance costs	1,106	1,001

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16. Financial instruments

The Company's principal financial liabilities include trade and other payables, customer payables, due to related parties, promissory notes, and credit facilities. The Company's financial assets include cash and cash equivalents, cash – restricted, customer funds, due from related parties, and trade receivables. The Company's financial instruments have been classified as either assets or liabilities at amortized cost or fair value through loss. The following table illustrates how the financial instruments in the consolidated statements of financial position are classified and measured:

Financial assets/liabilities	Classification and measurement
Cash and cash equivalents	Amortized cost
Cash – restricted	Amortized cost
Customer funds	Amortized cost
Trade receivables	Amortized cost
Due from related parties	Amortized cost
Trade and other payables	Amortized cost
Customer payables	Amortized cost
Due to related parties	Amortized cost
Promissory notes	Amortized cost and FVTPL
Credit facilities	Amortized cost

The risks arising from the Company's financial instruments are equity price risk, interest rate risk, foreign currency risk, and liquidity risk.

Fair value

The fair values of cash and cash equivalents, restricted cash, customer funds, trade receivables, trade and other payables, current portion of promissory notes, current portion of credit facilities, customer payables, and due from related parties approximate their carrying values due to the short-term maturity of these financial instruments. The fair value of transactions with related parties approximates their carrying value because they are due on demand.

The Company uses a fair value hierarchy, based on the relative objectivity of inputs used to measure fair value, with Level 1 representing inputs with the highest level of objectivity and Level 3 representing the lowest level of objectivity. The financial instruments in Level 1 consist of cash and cash equivalents, cash – restricted, customer funds, and customer payables. The financial instruments in Level 2 are trade receivables, due from related parties, trade and other payables, due to related parties, and credit facilities. The financial instruments in Level 3 consist of contingent considerations as there is minimal market activity for this liability, and the fair value is estimated based on key internal estimates including discount rate and estimated growth rates. There have been no transfers into Level 3 from other levels within the fair value hierarchy.

Included within the promissory notes are contingent considerations related to the acquisitions of Groupe Solution and CCS, with a value of \$155 and \$nil, respectively. A change in 10% in the discount rate, would not result in a material difference in the fair value of the contingent considerations.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risk arising from fluctuations in interest rates arising in the Company's credit facilities. Interest rate risk is minimized through management's decision to primarily obtain fixed rate borrowings. The impact of interest rate sensitivity on the Company's net profit (loss) before tax is due to the changes in the bank prime rates and bank base rates [note 10]. With all other variables held constant, the increase or decrease in interest rate by 2.7% or 270 basis points will result in a change in the Company's net profit (loss) before tax by \$288 (December 31, 2025 - \$280).

Foreign currency risk

Foreign currency risk is the risk to earnings or capital arising from changes in foreign exchange rates. The Company has transactional currency exposures that arise from loans and receivables in currencies other than its functional currency. The Company has transactional currency exposures that arise from purchases in currencies other than their functional currency, including British Pound Sterling. The Company does not enter into derivatives to hedge the exposure.

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The impact of foreign currency sensitivity on the Company's net profit (loss) before tax is due to the changes in the fair value of monetary assets and liabilities as at the date of financial position. With all other variables held constant the increase or decrease in exchange rates by 10% will result in below mentioned decrease or increase respectively in net profit (loss) before tax for the six months ended June 30, 2026 by \$517 (December 31, 2025 - \$126) on account of change in the GBP exchange rates.

The financial assets and liabilities exposed to foreign currency risk are detailed as follows:

	June 30, 2026 \$000	December 31, 2025 \$000
Cash and cash equivalents	209	1,266
Customer funds	15,173	11,463
Trade receivables	9,672	8,578
Total financial assets	25,054	21,307
Trade and other payables	8,303	7,293
Customer payables	15,173	11,463
Credit facilities	7,956	6,639
Total financial liabilities	31,432	25,395

Liquidity risk

Liquidity risk represents the risk that the Company will have difficulty meeting obligations of financial liabilities. There can be significant fluctuation in the timing of the Company's cash receipts due to various external factors. The Company monitors the liquidity and capital resource for every reportable operating segment. The Company's GRM services segment has been generating sufficient cash to support its current operations and planned growth. Management mitigates this risk by working closely with the board to monitor the Company's operations, monthly revenue and expenses of the GRM services to ensure the Company has sufficient working capital to execute its strategic business plan. Appropriate adjustments to projections and to the monthly expenses are made when necessary. The Company has entered into a receivables financing arrangement to support ongoing liquidity requirements.

Liquidity risk is also related to the possibility of insufficient debt and equity financing available to fund the desired growth of the Company and to refinance the current and long-term debt and trade and other payables as they become due. The Company's financial condition and results of operations could be adversely affected if it were not able to obtain appropriate levels of debt or equity financing.

The following table reconciles the movements in liabilities arising from financing activities:

Liability	December 31, 2025 \$000	Cash flow \$000	Non-cash changes \$000	June 30, 2026 \$000
Credit facilities	11,125	1,284	—	12,409
Promissory notes	2,674	(558)	(535)	1,581
Due to related parties	1,215	(686)	—	529
Lease liabilities	4,157	(487)	166	3,836
	19,171	(447)	(369)	18,355

Liability	December 31, 2024 \$000	Cash flow \$000	Non-cash changes \$000	December 31, 2025 \$000
Credit facilities	14,855	(3,730)	—	11,125
Promissory notes	3,970	(478)	(818)	2,674
Due to related parties	6,496	536	(5,817)	1,215
Lease liabilities	3,418	(749)	1,488	4,157
	28,739	(4,421)	(5,147)	19,171

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Contractual maturities of financial liabilities:

	Trade and other payables	Customer payables	Credit facilities	Promissory notes	Due to related parties	Lease liabilities	Total
	\$000	\$000	\$000	\$000	\$000	\$000	\$000
2026	11,848	17,282	6,188	651	529	423	36,921
2027	—	—	304	930	—	1,013	2,247
2028	—	—	—	—	—	911	911
2029	—	—	5,917	—	—	779	6,696
2030	—	—	—	—	—	270	270
Thereafter	—	—	—	—	—	440	440
	11,848	17,282	12,409	1,581	529	3,836	47,485

Credit risk

Credit risk arises from cash and cash equivalents, cash - restricted, customer funds, as well as credit exposure to customers, including outstanding trade receivables and due from related parties. The Company manages credit risk on cash and cash equivalents by ensuring the counterparties are banks, governments and government agencies with high credit ratings.

Trade receivables are mainly for whom the Company provides GRM services on their default accounts. The Company manages its clients' funds as they are received into bank accounts controlled by the Company, and the receivable amounts are based on a portion of the amounts collected for its customers. The clients are primarily blue-chip corporations, therefore, the Company has minimal exposure to credit risk on its trade receivables.

With reference to breakdown of trade receivables in note 5, there is exposure to credit risk owing on receivable from customers balances, Management actively mitigates the risk by ensuring receivables remain current. Set out below is the information about the credit risk exposure on the Company's trade receivables using a provision matrix for June 30, 2026 and December 31, 2025:

	2026					
	1 – 30 days	31 – 60 days	61 – 90 days	91 – 120 days	120+ days	Total
Expected credit loss rate	0.00%	3.77%	5.71%	7.11%	23.61%	2.26%
Gross carrying amount at default	8,150	2,016	1,034	211	504	11,915
Expected credit loss	—	76	59	15	119	269

	2025					
	1 – 30 days	31 – 60 days	61 – 90 days	91 – 120 days	120+ days	Total
Expected credit loss rate	0.43%	1.69%	9.71%	26.97%	33.71%	4.92%
Gross carrying amount at default	7,030	1,779	906	445	807	10,967
Expected credit loss	30	30	88	120	272	540

Set out below is the movement in the allowance for expected credit losses of trade receivables:

	June 30, 2026	December 31, 2025
	\$000	\$000
Opening balance	540	215
Provision (decrease) for expected credit losses	(197)	364
Write off	(76)	(1)
Foreign exchange differences	2	(38)
	269	540

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For the six months ended June 30, 2026 and 2025

17. Leases

The Company has lease agreements for leased offices and equipment. As of June 30, 2026, the office leases consist of 6 leases (December 31, 2025 – 6 office leases) for the UK offices and 4 office leases (December 31, 2025 – 4 office leases) are for the Canadian offices. The Company also has various office equipment leases deemed to be of low value and exempt from capitalization. The incremental borrowing rate for the leases range between 4.75% and 8.45%.

The carrying amounts and the movements as at June 30, 2026, and December 31, 2025 are as follows:

Right-of-use assets	June 30, 2026	December 31, 2025
	\$000	\$000
Opening balance	3,573	3,170
Additions [1]	—	1,310
Disposals [2]	—	(51)
Depreciation	(416)	(858)
Unrealized foreign exchange gain/loss	(2)	2
	3,155	3,573
Lease liabilities	June 30, 2026	December 31, 2025
	\$000	\$000
Opening balance	4,157	3,418
Additions [1]	—	1,310
Disposals [2]	—	(60)
Payments	(487)	(749)
Non-cash interest accretion	122	246
Unrealized foreign exchange gain/loss	44	(8)
	3,836	4,157
Less: current portion of lease liabilities	(865)	(779)
Long-term lease liabilities	2,971	3,378

[1] For the six months ended June 30, 2026, there are no new lease agreements. For the year ended December 31, 2025, the additions are related to 3 new office leases and 2 new equipment leases. GCS renewed 1 office lease, Groupe Solution entered into 1 new office lease, and EPFS entered 1 new office lease in the UK.

[2] For the six months ended June 30, 2026, there were no lease terminations. For the year ended December 31, 2025, one office lease was terminated.

For the six months ended June 30, 2026, the expense relating to short-term and low-value lease payments not included in lease liabilities was \$453 (twelve months ended December 31, 2025 – \$923).

18. Sales, general, and administrative expenses

Sales, general, and administrative expenses consist of the following:

	Three months ended	Three months ended	Six months ended	Six months ended
	June 30, 2026	June 30, 2025	June 30, 2026	June 30, 2025
	\$000	\$000	\$000	\$000
Employee benefits expense	11,175	8,865	21,762	16,496
Depreciation and amortization	915	810	1,829	1,708
Other sales, general, and administrative expenses	144	85	320	286
(Gain) loss allowances on trade receivables	(101)	36	(194)	58
Acquisition costs	—	—	22	—
	12,133	9,796	23,739	18,548

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For the six months ended June 30, 2026 and 2025

19. Other income (expenses)

Other income (expenses) consists of the following:

	Three months ended June 30, 2026 \$000	Three months ended June 30, 2025 \$000	Six months ended June 30, 2026 \$000	Six months ended June 30, 2025 \$000
Interest income	63	35	127	68
Overpayment and suspense income [1]	80	966	158	1,207
Sale of GRM accounts [2]	—	—	—	555
Tax refund	—	—	—	196
Gain on sale [3]	530	—	530	—
Other income	156	—	121	10
	829	1,001	936	2,036

[1] For the six months ended June 30, 2026, the Company recognized income of \$158 (June 30, 2025 - \$1,207) related to overpayment and suspense funds.

[2] For the six months ended June 30, 2025, the Company sold its platform and two associated contracts to a third-party acquirer for a total consideration of \$555. The platform is a software system that facilitates placement of debt collection accounts with debt collection agencies on behalf of clients. The carry value of the disposed assets at the date of sale was \$nil. Accordingly, the Company recognized a gain of \$555 in the consolidated statements of profit and loss and comprehensive profit and loss.

[3] For the three months ended June 30, 2026, the Company recognized gain of \$530 (June 30, 2025 - \$nil) related to Financial Services and EP Homes business segments sale.

20. Other operating expenses

Other operating expenses consist of the following:

	Six months ended June 30, 2026 \$000	Six months ended June 30, 2025 \$000
IT support	1,171	1,324
Subscriptions and licenses	842	574
Rent and utilities	734	385
Travel and entertainment	230	321
Office supplies	304	295
Insurance	366	255
Telephone	197	314
Credit bureaus	80	72
Repairs and maintenance	61	58
Marketing expenses	130	60
Training and recruitment	11	11
Realized foreign currency exchange loss	19	6
Bad debts and fines	104	1
	4,249	3,676

21. Segmented information

The Company has one reportable operating segment: GRM services, following the disposal of the divestiture of the Financial Services and EP Homes segments, on April 1, 2026. The Financial Services and EP Homes segments are presented as discontinued operations and are excluded from the information below [note 24].

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Notes to unaudited interim condensed consolidated financial statements

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For the six months ended June 30, 2026 and 2025

The Co-Chief Executive Officers are the CODMs and monitor the operating results of the GRM segment for the purpose of making decisions about resource allocation and performance assessment. Performance is evaluated based on the following metrics:

- Average percentage collected per outstanding account.
- Profit or loss for the segment.

Geographical information

The following table summarizes the revenue by geographical location for the six months ended June 30, 2026 and June 30, 2025:

	June 30, 2026 \$000	June 30, 2025 \$000
Revenue by geographical location:		
Canada	12,376	10,570
United Kingdom	29,153	22,227
	41,529	32,797

The following table summarizes the non-current assets by geographical location as at June 30, 2026 and December 31, 2025:

	June 30, 2026 \$000	December 31, 2025 \$000
Non-current assets by geographical location:		
Canada	11,361	11,860
United Kingdom	19,669	21,010
	31,030	32,870

Information about major customers

The following table provides the proportion of revenue attributed to each significant customer for the six months ended June 30, 2026 and June 30, 2025:

	June 30, 2026 %	June 30, 2025 %
Customer 1	12.8%	8.7%

The revenue concentration noted mirrors the consolidated nature of the Company's operations. It is the management's opinion that the loss of Customer 1 will not impact the Company's performance. In addition to the customer detailed in the above table, no other services were provided any to one customer that represented more than 10% of total revenue for the Company.

22. Earnings (loss) per share

The following table reflects the income and share data used in the basic and diluted earnings (loss) per share calculations:

	June 30, 2026 \$000	June 30, 2025 \$000
Net (loss) gain for the period for basic and diluted earnings per share calculation	(1,192)	1,614
Weighted average number of common shares outstanding	129,613	125,003
Effect of dilutive restricted share units	—	—
Diluted weighted average number of common shares	129,613	125,003
(Loss) earnings per share – basic	(\$0.01)	\$0.01
(Loss) earnings per share – diluted	(\$0.01)	\$0.01

For the six months ended June 30, 2026 and June 30, 2025, no stock options or restricted share units were included in the diluted earnings per share calculation as they were antidilutive or had no dilutive effect.

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Notes to unaudited interim condensed consolidated financial statements

[expressed in Canadian dollars in thousands except where noted]

For the six months ended June 30, 2026 and 2025

23. Trade and other payables

	June 30, 2026 \$000	December 31, 2025 \$000
Trade payables	8,544	7,957
Overpayment and suspense payables [1]	3,304	2,668
	11,848	10,625

[1] Overpayment and suspense payables represent amounts received from customers that have been applied to suspense accounts or identified as overpayments in the normal course of the Company's GRM services segment. These balances do not meet the criteria for derecognition under IFRS 9, as the Company has not been legally extinguished from its obligation to repay. Under the Limitation Act 1980, legal extinguishment of such obligations in the United Kingdom is achieved after a period of 5 years. Accordingly, \$3,304 (December 31, 2025 - \$2,668) is carried within trade and other payables in the consolidated statement of financial position. Though the legal obligation to repay these amounts remain, the probability of settlement is considered remote based on the age and nature of the underlying balances.

24. Discontinued operations

On March 11, 2026, the Company publicly announced its decision to divest its Financial Services and EP Homes business segments and concurrently entered into a share purchase agreement (the "Agreement") with FinCard, a wholly owned subsidiary of EAM, the principal shareholder of the Company. The transaction closed on April 1, 2026, and the Company sold 100% of the issued and outstanding shares of the divested entities for aggregate cash consideration of \$850, subject to post-closing adjustments. At June 30, 2026, the Financial Services and EP Homes segments were disposed of and results for the six months ended June 30, 2026 presented as a discontinued operation in accordance with IFRS 5. With Financial Services and EP Homes segments being classified as discontinued operations, they are no longer presented in the segmented information note. The results of the Financial Services and EP Homes segments for the three months and six months ended June 30, 2026 and 2025 are presented as follows:

	Three months ended June 30, 2026 \$000	Three months ended June 30, 2025 \$000	Six months ended June 30, 2026 \$000	Six months ended June 30, 2025 \$000
Revenue	—	4,440	237	6,989
Direct cost	—	3,927	89	5,658
Gross profit	—	513	148	1,331
Operating expenses:				
Sales, general, and administrative expenses	—	245	438	504
Other operating expenses	—	13	91	35
Management, consulting, and professional fees	—	41	136	53
Total operating expenses	—	299	665	592
Profit (loss) from operations	—	214	(517)	739
Other (income) expenses:				
Other (income) expenses	—	(22)	(2)	(25)
Finance costs	—	68	23	156
Total other (income) expense	—	46	21	131
Net (loss) profit before tax	—	168	(538)	608
Deferred tax expense	—	—	—	—
Current tax expense	—	—	—	—
Net (loss) profit for the period	—	168	(538)	608

Everyday People Financial Corp.

Notes to unaudited interim condensed consolidated financial statements

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For the six months ended June 30, 2026 and 2025

25. Contingencies

Everyday People Payments Inc. and XTM Inc. – Contingent Liability

During the year ended December 31, 2025, the Company and a third-party entity, XTM Inc. ("XTM"), established EP Payments [1], through which the Company acted as a program manager and operational service provider for XTM's Everyday/AnyDay program. The Company's Co-CEO and CFO were executives of EP Payments but resigned on February 18, 2026. The Company's Executive Chairman, Gord Reykdal, also resigned as a board member of EP Payments on February 18, 2026. The Company's obligations as program manager and operational service provider were set out in a Management Services and Program Management Agreement between the Company and EP Payments dated October 22, 2025 (the "Original MSA").

On February 17, 2026, the Bank of Canada issued a Temporary Order directed at XTM under subsection 94(4) of the *Retail Payment Activities Act* ("RPAA"), citing XTM's failure to safeguard end-user funds under the Everyday/AnyDay platform. XTM has confirmed that it created an \$18.9 million shortfall in end-user funds by using funds loaded by and due to merchants to satisfy operational liabilities (the "Shortfall"). On February 27, 2026, XTM and EP Payments initiated proceedings under the Companies' Creditors Arrangement Act ("CCAA").

The Shortfall arose prior to the Original MSA and did not grow following the Original MSA's execution. Legal and regulatory outcomes are inherently uncertain. However, management, with advice from external counsel, has assessed the likelihood of severe legal or regulatory outcomes as low and does not expect a material adverse effect on the consolidated financial statements. To date, no claims or regulatory proceedings have been advanced against the Company. The Company will continue to monitor developments in this matter and assess the need to record a liability if and when an obligation becomes probable and reasonably estimable.

XTM and EP Payments continue to operate under CCAA protection as at June 30, 2026. The Company's role as Assistant to the Monitors remains ongoing, and no other material developments have arisen in this matter during the period.

In accordance with IAS 37, the Company has determined that there is no present obligation from a past event that will result in a probable outflow of economic benefit.

[1] EP Payments was incorporated as a structural mechanism to insulate the Company from XTM's pre-existing liabilities, including liability arising from the Shortfall. XTM and the Company negotiated that the Company would receive a 10% ownership interest in EP Payments with potential for the Company to increase its ownership interest in EP Payments in the future based on revenue performance milestones. The corresponding shares had not been formally issued or registered in the Company's name on EP Payments' corporate register and no formal agreement governing the Company's entitlement had been prepared. The Company has not taken any steps to confirm its entitlement to an ownership interest in EP Payments due to the CCAA proceedings.

26. Subsequent events

Approval of the Divestiture of the Company's Non-Core Financial Services Subsidiaries

On July 23, 2026, the sale of the Company's financial services and EP Homes subsidiaries to FinCard for \$850 was ratified and approved by a majority of disinterested shareholders of the Company.

The transaction received final approval from the TSXV on July 28, 2026.

FinCard is in the application process to become a payment service provider ("PSP"), once FinCard becomes a PSP, FinCard intends to take on all responsibilities currently being provided by the Company, outside of the GRM services.

Issuance of Shares for Debt

On July 23, 2026, the issuance of shares for debt for the Company's four independent directors was ratified and approved by a majority of the disinterested shareholders of the Company.