



Management Certification

The undersigned, on behalf of **Saddle Ranch Media, Inc., Inc** (“the Company”), certifies that the information provided herein is accurate and complete to the best of the Company’s knowledge.

1. The Company publishes disclosure pursuant to the following obligation:

SEC REPORTING OBLIGATION: Not applicable

- The Company has a reporting obligation under Section 13 of the Exchange Act
- The Company has a reporting obligation under Section 15(d) of the Exchange Act
- The Company has a reporting obligation under Regulation A (Tier 2)
- The Company has a reporting obligation under Regulation Crowdfunding (CF)
- Other (describe) _____

EXEMPT FROM SEC REGISTRATION/NO SEC REPORTING OBLIGATION:

- The Company has a reporting obligation to a U.S. Bank Regulator
- The Company is reporting under the Alternative Reporting Standard and is otherwise exempt from registration and not required to file periodic reports with the SEC

2. The Company is current in its reporting obligation as indicated above.
3. Indicate below whether the Company is a shell company (as defined in Rule 405 of the Securities Act of 1933, Rule 12b-2 of the Exchange Act of 1934 and Rule 15c2-11 of the Exchange Act of 1934):

Yes: No:

4. Indicate below whether the Company is subject to Bankruptcy or reorganization proceedings.

Yes: No:

5. The Company has a Verified Company Profile on OTCMarkets.com.
6. The Company is duly organized and in good standing under the laws of the state or jurisdiction in which the Company is organized or does business.
7. The Company understands and acknowledges its obligations to report company-related actions pursuant to Exchange Act Rule 10b-17 and FINRA Rule 6490.
8. The Company understands and acknowledges its obligations to publicly disclose material information in a timely manner in accordance with applicable U.S. federal securities laws, including but not limited to Section 10(b) of the Exchange Act and Rule 10b-5 thereunder.

9. The Company's most recent Annual Report was prepared by:

Alan Bailey, Chief Financial Officer

Below is a list all law firm(s) and attorney(s) (including internal counsel) that acted as the Company's primary legal counsel in preparing its most recent annual report or, if no attorney assisted in preparing the disclosure, the person(s) who prepared the disclosure and their relationship to the Company.

The person who prepared the disclosure is Alan Bailey, who is the Chief Financial Officer of the Company

10. The Company's Officers, Directors and 5% Control Persons are listed below:

The table below provides information regarding all officers and directors of the Company, or any person that performs a similar function, regardless of the number of shares they own. To the best of the Company's knowledge, it includes all individuals or entities beneficially owning 5% or more of any class of the issuer's equity securities. As of (latest practicable date): April 1, 2025

Individual Name (First, Last) or Entity Name (Include names of control person(s) if a corporate entity)	Position/Company Affiliation (ex: CEO, 5% Control person)	City and State (Include Country if outside U.S.)	Number of Shares Owned (List common, preferred, warrants and options separately)	Class of Shares Owned	Percentage of Class of Shares Owned (undiluted)
Max Li	CEO, President , Chairman and Director	Irvine, CA	Option on 150,000,000 common shares exercisable at a price of \$0.0005 per share	Common	Not Applicable
Max Li	CEO, President , Chairman and Director	Irvine, CA	1,180,000,000	Common	8.24%
Max Li	CEO, President , Chairman and Director CFO and Director	Irvine, CA	2,000,000	Series B Preferred	66.67%

Alan Bailey	CFO, Secretary and Director	Palos Verdes, CA	Option on 150,000,000 common shares exercisable at a price of \$0.0005 per share	Common	Not applicable
Alan Bailey	CFO, Secretary and Director	Palos Verdes, CA	500,000	Common	0.0035%
Shamrock Investment Trust/Nadine Peabody. Sole Trustee	5% Control Person	Newport Beach, CA	1,000,000	Series B Preferred	33.33%
McGeeney Family Trust/ Bob McGeeney	5% Control Person	Chicago , Illinois	835,000,000	Common	5.83%

The above percentages are based on a total of 14,319,651,015 common shares issued and outstanding as of March 21, 2026.

Any additional material details, including conversion terms of any class of the issuer's equity securities, are below:

Series B Preferred stock carries voting rights equal to 80% of any matters requiring a shareholder vote. Liquidation Rights. Upon any liquidation, dissolution or winding up of the Corporation, whether voluntary or involuntary before any distribution or payment shall be made to the holders of any stock ranking junior to the Series B Preferred Stock the holders of the Series B Preferred Stock shall be entitled to be paid out of the assets of the Corporation an amount equal to \$1.00 per share, plus all declared but unpaid dividends, for each share of Series B Preferred Stock held by them.

11. The Company has Convertible Debt as detailed below:

Check this box to confirm the Company had no Convertible Debt issued or outstanding at any point during this period. **None**

Signature:

Name of Principal Executive Officer or Principal Financial Officer: Max Li

Title: CEO, Chairman, President, and Director

Date: March 21, 2026

Signature: Max Li

(Digital Signatures should appear as “/s/ [OFFICER NAME]”)