

ENDI Corp.

2400 Old Brick Road,
Suite 115
Glen Allen, Virginia
23060

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Quarterly Report

For the period ending **September 30, 2025** (the “Reporting Period”)

Outstanding Shares

The number of shares outstanding of our Common Stock was:

5,330,281 shares of Class A Common Stock and 1,800,000 shares of Class B Common Stock as of November 12, 2025
(Current Reporting Period Date or More Recent Date)

5,270,460 shares of Class A Common Stock and 1,800,000 shares of Class B Common Stock as of December 31, 2024
(Most Recent Completed Fiscal Year End)

Shell Status

Indicate by check mark whether the company is a shell company (as defined in Rule 405 of the Securities Act of 1933, Rule 12b-2 of the Exchange Act of 1934 and Rule 15c2-11 of the Exchange Act of 1934):

Yes: No:

Indicate by check mark whether the company’s shell status has changed since the previous reporting period:

Yes: No:

Change in Control

Indicate by check mark whether a Change in Control of the company has occurred during this reporting period:

Yes: No:

1) Name and address(es) of the issuer and its predecessors (if any)

In answering this item, provide the current name of the issuer and names used by predecessor entities, along with the dates of the name changes.

ENDI Corp. (“ENDI” or the “Company”) was incorporated in Delaware on December 23, 2021, and remains in active standing in the state of Delaware through the year ended December 31, 2024. On August 11, 2022 (the “Closing Date”), the Company completed its mergers (the “Mergers”) pursuant to that certain Agreement and Plan of Merger dated December 29, 2021 (as amended, the “Merger Agreement”) by and among ENDI, Enterprise Diversified, Inc. (“Enterprise Diversified”), Zelda Merger Sub 1, Inc., Zelda Merger Sub 2, LLC, CrossingBridge Advisors, LLC (“CrossingBridge” or “CBA”) and Cohanzick Management, LLC (“Cohanzick”). As a result of the Mergers, Enterprise Diversified and CrossingBridge merged with wholly-owned subsidiaries of ENDI and now operate as wholly-owned subsidiaries of ENDI.

Current State and Date of Incorporation or Registration:

Incorporated in Delaware on December 23, 2021

Standing in this jurisdiction: (e.g. active, default, inactive):

Active

Prior incorporation information for the issuer and any predecessors during the past five years:

The Company’s predecessor reporting entity, Enterprise Diversified, Inc., was and remains in active standing in the state of Nevada.

Describe any trading suspension or halt orders issued by the SEC or FINRA concerning the issuer or its predecessors since inception:

None

List any stock split, dividend, recapitalization, merger, acquisition, spin-off, or reorganization either currently anticipated or that occurred within the past 12 months:

On October 7, 2025, the Company announced that it agreed to purchase approximately 22.7% of Stockwik Förvaltning AB (“Stockwik”) at SEK 23 per share, for a total investment amount of approximately SEK 37.7 million, or USD \$4.0 million. The purchase is subject to approval from the Swedish Inspectorate for Strategic Products, which the Company received on November 11, 2025. The transaction is expected to close no later than December 31, 2025. Stockwik is listed on Nasdaq Stockholm Small Cap (ticker: STWK). Stockwik offers a stable platform for small businesses to develop both organically and through complementary acquisitions. Stockwik’s companies offer value-adding products and services to corporate customers that primarily operate in Sweden.

On April 8, 2025, the Company’s wholly-owned subsidiary, CrossingBridge, entered into an agreement with Dalton Investments, Inc. (“Dalton”), in its capacity as managing member of CBE, LLC (“CBE”), for a \$25,933,500 cash investment by CBE in return for 25% of the economic membership interest in CrossingBridge and 20% of the voting membership interest in CrossingBridge (the “CBE Transaction”). As a result of the transaction, CrossingBridge and Dalton have become affiliates of each other for regulatory purposes. CBE owns the same class of equity in CrossingBridge as ENDI.

The closing of the transaction occurred in two steps, with the first closing constituting 75% of the total funding and a second closing of the remaining 25% funding. CBE acquired 18.75% of CrossingBridge pursuant to the initial closing on April 8, 2025, and acquired the remaining 6.25% on May 30, 2025, after receipt of the consent and approval of the appropriate relevant entities in accordance with applicable regulations and constituencies.

As part of the transaction, ENDI assumed certain of CrossingBridge’s indebtedness and other obligations. CBE is entitled to a mandatory quarterly distribution of approximately 15% of CrossingBridge’s gross revenue. ENDI will receive its proportionate share of such distributions in its discretion concurrently with payment to CBE or upon a subsequent change of control transaction. Additionally, CrossingBridge will establish an equity incentive plan within 12 months of the initial closing whereby CrossingBridge can issue at least five percent (5%) and up to ten percent (10%) of membership interests, dilutive only to ENDI, to current and/or future employees of CrossingBridge, exclusive of David Sherman.

CBE has the right to approve certain material actions of CrossingBridge including, without limitation, issuing new interests without granting CBE pre-emptive rights, incurring debt beyond a threshold, entering related party transactions, and making certain tax elections. CBE will also have pre-emptive rights for certain additional capital raises by CrossingBridge. CrossingBridge will continue to be managed by ENDI as the managing member.

On June 28, 2024, CBA entered into a strategic partnership with NCI Advisory A/S (“NCI”), a Nordic debt asset management firm based in Denmark. NCI operates in the primary and secondary Nordic high-yield bonds and direct loans market.

Pursuant to the Share Sale and Purchase Agreement entered into on June 28, 2024 (“SPA”), CBA acquired 9% of the membership interests of NCI for cash consideration of \$505,386. If certain conditions were satisfied, including CBA obtaining approval from the Danish Financial Supervisory Authority to become a shareholder in NCI in accordance with Danish laws, CBA could acquire an additional 16% of NCI, for ownership of 25% of the total membership interests of NCI. As such, on November 13, 2024, CBA acquired an additional 16% of NCI, for ownership of 25% of the total membership interests of NCI, for an additional purchase price of \$898,800. In connection with the SPA and the additional purchase of 16% of NCI, CBA and NCI entered into a Services Agreement. Pursuant to the Services Agreement, NCI provides certain consulting and research services to CBA in exchange for a portion of the aggregate investment advisory fees received by CBA with respect to the U.S. mutual fund named CrossingBridge Nordic High Income Bond Fund that has a primary strategy of investing in high-yield debt issued, originated, or underwritten out of the Nordic countries, which are defined as Denmark, Norway, Sweden, Finland, and Iceland.

ENDI does not anticipate and has not completed within the past 12 months any other stock split, dividend, recapitalization, merger, spin-off, or reorganization activities.

Address of the issuer's principal executive office:

2400 Old Brick Road
 Suite 115
 Glen Allen, Virginia
 23060

Address of the issuer's principal place of business:

Check if principal executive office and principal place of business are the same address

Has the issuer or any of its predecessors been in bankruptcy, receivership, or any similar proceeding in the past five years?

No: Yes: If Yes, provide additional details below

2) Security Information**Transfer Agent:**

Name: Colonial Stock Transfer
Phone: (801) 355-5740
Email: shareholders@colonialstock.com
Address: 7840 S. 700 E, Sandy, Utah 84070

Colonial Stock Transfer is registered under the Exchange Act.

Publicly Quoted or Traded Securities:

As of September 30, 2025	Class A Common Stock
CUSIP	29260K109
Trading symbol	ENDI
Par value	\$ 0.0001
Number of shares authorized	14,000,000
Number of shares outstanding	5,330,281
Public float	1,771,521
Number of beneficial shareholders owning at least 100 shares	191
Total number of shareholders of record	62

Other classes of authorized or outstanding equity securities that do not have a trading symbol:

As of September 30, 2025	Class B Common Stock	Preferred Stock
CUSIP	-	-
Trading symbol	-	-
Par value	\$ 0.0001	\$ 0.0001
Number of shares authorized	1,800,000	2,000,000
Number of shares outstanding	1,800,000	-
Public float	-	-
Number of beneficial shareholders owning at least 100 shares	1	-
Total number of shareholders of record	1	-

Security Description:

1. For common equity, describe any dividend, voting and preemption rights.

Voting Rights

Except as may otherwise be provided in the Company's Certificate of Incorporation or by applicable law, each holder of Class A Common Stock shall be entitled to one vote for each share of Class A Common Stock held by such holder on all matters on which stockholders generally, or holders of Class A Common Stock as a separate class, are entitled to vote; provided, that to the fullest extent permitted by applicable law, holders of Class A Common Stock will have no voting power as to any amendment to the Company's Certificate of Incorporation that relates solely to the terms of one or more outstanding series of Preferred Stock if the holders of such affected series are entitled, either separately or together with the holders of one or more other such series, to vote thereon pursuant to the Certificate of Incorporation or pursuant to the DGCL.

Holders of the Company's Class B Common Stock are entitled to one vote per share on all matters on which stockholders of the Company generally, or holders of Company's Class B Common Stock as a separate class, are entitled to vote. However, holders of the Company's Class B Common Stock will have no voting power as to any amendment to the Company's Certificate of Incorporation relating solely to the terms of any outstanding series of Preferred Stock if the holders of such affected series are entitled, either separately or together with the holders of one or more other such series, to vote thereon pursuant to the Company's Certificate of Incorporation or pursuant to the DGCL. The holders of ENDI Corp.'s Class B Common Stock are not entitled to receive any dividends or other distributions in cash, property, or shares of the Company's stock and will not be entitled to receive any assets of ENDI Corp. in the event of any liquidation, dissolution, or winding up of the Company's affairs.

The holders of Class A Common Stock shall vote together as a single class with the Class B Common Stock, or together with the holders of one more series of Preferred Stock if the holders of such Preferred Stock are entitled to vote together with the holders of the Company's Common Stock as a single class, on all matters submitted to a vote of the stockholders generally.

Dividend Rights

Subject to applicable law and the rights, if any, of the holders of any outstanding series of Preferred Stock or any other outstanding class or series of stock of the Company having a preference over or the right to participate with the Class A Common Stock with respect to the payment of dividends and other distributions in cash, property or shares of stock of the Company, holders of Class A Common Stock shall be entitled to receive such dividends and other distributions in cash, property or shares of stock of the Company when, as and if declared thereon by the Company's board of directors (the "Board") out of the assets or funds of the Company that are by applicable law available therefor.

Distribution Rights

In the event of any liquidation, dissolution or winding up of the Company's affairs, after payment or provision for payment of the debts and other liabilities of the Company and of the preferential and other amounts, if any, to which the holders of Preferred Stock shall be entitled, the holders of all outstanding shares of Class A Common Stock will be entitled to receive, on a pro rata basis, the remaining assets of the Company available for distribution ratably in proportion to the number of shares held by each such stockholder.

Other Rights

Holders of the Company's Class A Common Stock have no preemptive or conversion rights or other subscription rights.

2. For preferred stock, describe the dividend, voting, conversion, and liquidation rights as well as redemption or sinking fund provisions.

The voting, dividend, distribution, and any other rights of holders of any series of the Company's Preferred Stock will be as described in the applicable Certificate of Designation designating such series of Preferred Stock if and when such series of Preferred Stock is created.

3. Describe any other material rights of common or preferred stockholders.

None

4. Describe any material modifications to rights of holders of the company's securities that have occurred over the reporting period covered by this report.

None

3) Issuance History

A. Changes to the number of outstanding shares for the two most recently completed fiscal years and any subsequent period.

Indicate by check mark whether there were any changes to the number of outstanding shares within the past two completed fiscal years:

No: Yes:

Shares Outstanding Opening Balance

Date: January 1, 2023

Class A Common: 5,452,383

Preferred: -

<u>Date of Transaction</u>	<u>Transaction Type</u>	<u>Number of Shares Issued (or Cancelled)</u>	<u>Class of Securities</u>	<u>Value of Shares Issued (\$/per share) at Issuance</u>	<u>Were the shares issued at a discount to market price at the time of issuance? (Yes/No)</u>	<u>Individual/Entity shares were issued to.</u>	<u>Reason for share issuance - OR- nature of services provided</u>	<u>Restricted or unrestricted as of this filing.</u>	<u>Exemption or Registration Type</u>
2/20/2024	New issuance	5,250	Class A Common Stock	\$ 3.95	No	Thomas McDonnell	Director compensation	Restricted	Unregistered
2/20/2024	New issuance	5,250	Class A Common Stock	\$ 3.95	No	Mahendra Gupta	Director compensation	Restricted	Unregistered
2/20/2024	New issuance	5,250	Class A Common Stock	\$ 3.95	No	Abigail Posner	Director compensation	Restricted	Unregistered
5/14/2024	Shares returned to treasury	196,673	Class A Common Stock	\$ 8.52	Yes ⁽¹⁾	Frank Erhartic, Jr.	Settlement agreement	Unrestricted	N/A
9/19/2024	Repurchase and cancellation	1,000	Class A Common Stock	\$ 8.25	No	Shareholder	Stock repurchase agreement	N/A	N/A
1/1/2025	New issuance	20,690	Class A Common Stock	\$ 11.43	No	Employee	Employee compensation	Restricted	Unregistered
3/12/2025	New issuance	7,631	Class A Common Stock	\$ 12.80	No	Thomas McDonnell	Director compensation	Restricted	Unregistered
3/12/2025	New issuance	5,250	Class A Common Stock	\$ 12.80	No	Mahendra Gupta	Director compensation	Restricted	Unregistered
3/12/2025	New issuance	5,250	Class A Common Stock	\$ 12.80	No	Abigail Posner	Director compensation	Restricted	Unregistered
7/3/2025	New issuance	5,250	Class A Common Stock	\$ 15.95	No	Thomas McDonnell	Director compensation	Restricted	Unregistered
7/3/2025	New issuance	5,250	Class A Common Stock	\$ 15.95	No	Mahendra Gupta	Director compensation	Restricted	Unregistered
7/3/2025	New issuance	5,250	Class A Common Stock	\$ 15.95	No	Abigail Posner	Director compensation	Restricted	Unregistered
7/3/2025	New issuance	5,250	Class A Common Stock	\$ 15.95	No	Steven Kiel	Director compensation	Restricted	Unregistered

Shares Outstanding on Date of This Report

Date: November 12, 2025

Class A Common: 5,330,281

Preferred: -

Any additional material details, including footnotes to the table are below:

- ⁽¹⁾ These shares were repurchased by the Company at a price per share of \$5.12 pursuant to a Settlement and Release Agreement. Please see the section titled "Litigation & Legal Proceedings" in the Notes to the Unaudited Condensed Consolidated Financial Statements included elsewhere in this Quarterly Report for more information.

B. Convertible Debt

The following is a complete list of the Company's convertible debt which includes all promissory notes, convertible notes, convertible debentures, or any other debt instruments convertible into a class of the issuer's equity securities. The table includes all issued or outstanding convertible debt at any time during the last complete fiscal year and any interim period between the last fiscal year end and the date of this Certification.

Check this box to confirm the Company had no convertible debt issued or outstanding at any point during this period.

4) Issuer's Business, Products and Services

A. Summarize the issuer's business operations.

During the quarterly period ended September 30, 2025, ENDI Corp. operated through the following reportable segments:

- CrossingBridge Operations - this segment includes revenue and expenses derived from the Company's investment advisory and sub-advisory services offered through various SEC registered mutual funds, a UCITS product, separately managed accounts, and an ETF through CrossingBridge Advisors, LLC;
- Internet Operations - this segment includes revenue and expenses related to the Company's sale of internet access, e-mail and hosting, storage, and other ancillary services through Sitestar.net, Inc.; and
- Other Operations - this segment includes any revenue and expenses from the Company's nonrecurring or one-time strategic funding or similar activity that is not considered to be one of the Company's primary lines of business, and any revenue or expenses derived from the Company's corporate office operations, as well as expenses related to public company reporting, the oversight of subsidiaries, and other items that affect the overall Company.

The management of the Company also continually reviews various business opportunities for the Company, including those in other lines of business.

For additional information on the Company's business operations, please see Note 1 in the Notes to the Unaudited Condensed Consolidated Financial Statements included elsewhere in this Quarterly Report.

B. List any subsidiaries, parent company, or affiliated companies.

As of September 30, 2025, the Company has the following subsidiaries:

<u>Entity Name</u>	<u>State of Incorporation/Organization</u>	<u>Percentage Owned by Company</u>
CrossingBridge Advisors, LLC	Delaware	75% (directly) ⁽¹⁾
eBuild Ventures, LLC	Delaware	100% (directly)
Enterprise Diversified, Inc.	Nevada	100% (directly)
Sitestar.net, Inc.	Virginia	100% (indirectly)

- ⁽¹⁾ On April 8, 2025, CrossingBridge entered into an agreement with Dalton, in its capacity as managing member of CBE, for a \$25,933,500 cash investment by CBE in return for a 25% economic membership interest and 20% voting membership interest in CrossingBridge. See Section 1 above for additional information.

C. Describe the issuers' principal products or services.

For information regarding our principal products or services, please see Note 1 in the Notes to the Unaudited Condensed Consolidated Financial Statements included elsewhere in this Quarterly Report.

5) Issuer's Facilities

The Company's principal office is located at 2400 Old Brick Road, Suite 115, Glen Allen, Virginia 23060. The Company leases its office space for \$1,379 per month pursuant to a membership agreement terminating on April 30, 2026, unless terminated earlier or otherwise extended pursuant to the terms thereof.

The principal office of our CrossingBridge operations segment is located at 427 Bedford Road, Suite 220, Pleasantville, New York 10570. Beginning on October 1, 2024, CBA entered into a five-year lease agreement for approximately 3,035 square feet of office space located in Pleasantville, New York. Pursuant to the lease agreement, monthly rent is equal to \$8,205 per month for the first three years, \$8,455 for the last two years, and the tenant is responsible for certain utilities.

In addition to the foregoing, the Company also owns interests in two undeveloped lots located in Roanoke, Virginia.

The Company believes that its existing facilities are suitable and adequate to meet its current needs. The Company may add new facilities or expand existing facilities as it adds employees, and it believes that suitable additional or substitute space will be available as needed to accommodate any such expansion of its operations.

6) All Officers, Directors, and Control Persons of the Company

The following information is as of September 30, 2025:

Individual Name (First, Last) or Entity Name (Include names of control person(s) if a corporate entity)	Position/Company Affiliation (ex: CEO, 5% Control person)	City and State (Include Country if outside U.S.)	Number of Shares Owned (List common, preferred, warrants and options separately)	Class of Shares Owned	Percentage of Class of Shares Owned (undiluted)
Individuals:					
David Sherman	CEO, Director	Pleasantville, NY	Class A Common Stock – 2,655,050	Class A Common Stock, Class B Common	Class A Common Stock – 49.8%
			Class B Common Stock – 1,800,000	Stock, and Warrants	Class B Common Stock – 100.0%
			Warrants – 2,050,000 ⁽¹⁾⁽²⁾		
Steven Kiel	Director	Livingston, TX	667,531 ⁽³⁾	Class A Common Stock	12.5%
Thomas McDonnell	Chairman	Kansas City, MO	78,131	Class A Common Stock	1.5%
Mahendra Gupta	Director	St. Louis, MO	25,750	Class A Common Stock	0.5%
Abigail Posner	Director	New York, NY	15,750	Class A Common Stock	0.3%
Alea K. Howard	CFO	Glen Allen, VA	10,029	Class A Common Stock	0.2%
Divya Jacob	Corporate Secretary	Pleasantville, NY	-	-	-
Entities:					
Cohanzick Management, LLC ⁽⁴⁾	5% Control Person	Pleasantville, NY	Class A Common Stock – 2,400,000	Class A Common Stock, Class B Common	Class A Common Stock – 45.0%
			Class B Common Stock – 1,800,000	Stock, and Warrants	Class B Common Stock – 100.0%
			Warrants – 2,050,000		
The David K. Sherman 1997 Family Trust ⁽⁴⁾	5% Control Person	Glen Allen, VA	Class A Common Stock – 395,450	Class A Common Stock, Class B Common	Class A Common Stock – 7.4%
			Class B Common Stock – 288,000	Stock, and Warrants	Class B Common Stock – 16.0%
			Warrants – 328,000 ⁽⁵⁾		
Arquitos Capital Offshore Master, Ltd. ⁽³⁾	5% Control Person	Livingston, TX	593,575	Class A Common Stock	11.1%

⁽¹⁾ Comprised of: (i) Beneficially owned 2,655,050 Class A Common Stock, (ii) Beneficially owned 1,800,000 Class B Common Stock, and (iii) Beneficially owned Class W-1 and Class W-2 Warrants to purchase 2,050,000 additional shares of Class A Common Stock. Of the beneficially owned 2,655,050 Class A Common Stock: (i) 20,000 securities are beneficially owned by Carole Levinson Blueweiss 2012 Trust (UAD 11/28/12). David Sherman is the Trustee of Carole Levinson Blueweiss 2012 Trust (UAD 11/28/12). (ii) 95,950 securities are beneficially owned by Cohanzick Capital, LP. Sunnyside, LLC is the General Partner to Cohanzick Capital, LP. David Sherman is the Managing Member of Sunnyside, LLC. (iii) 139,100 securities are beneficially owned by CohTam, LLC. Cohanzick Capital, LP is the Managing Member to CohTam, LLC. Sunnyside, LLC is the General Partner to Cohanzick Capital, LP. David Sherman is the Managing Member of Sunnyside, LLC. (iv) Cohanzick Management, LLC (“Cohanzick”) beneficially owns (i) 2,400,000 shares of the Company’s Class A Common Stock, (ii) 1,800,000 shares of the Company’s Class B Common Stock, (iii) a Class W-1 Warrant to purchase 1,800,000 shares of the Company’s Class A Common Stock., (iv) a Class W-2 Warrant to purchase 250,000 shares of the Company’s Class A Common Stock. Notwithstanding the foregoing, David Sherman is the Managing Member of Cohanzick and owns 75.9764 units (71%) of Cohanzick.

⁽²⁾ Outstanding shares of the Company's Class B Common Stock shall be redeemed by the Company on a one-for-one basis for each share of the Company's Class A Common Stock issued upon the exercise of any Class W-1 Warrant. Each Class W-1 Warrant shall be automatically exercised on a "cashless" basis if not fully exercised prior to the expiration date, or August 11, 2027. Any shares of the Company's Class B Common Stock outstanding as of the fifth anniversary of the closing of the Business Combination (as defined herein) shall be redeemed by the Company pursuant to the terms of the Stockholder Agreement (as defined herein). As such, the reporting person may not simultaneously vote both the Company's Class B Common Stock and the shares of Class A Common Stock underlying the Class W-1 Warrant at any given time. Subject to certain exceptions, each share of Class A Common Stock and each share of Class B Common Stock entitles the holder thereof to one vote per share on all matters to be voted on by the holders of the Company's Class A and Class B Common Stock. The Class B Common Stock only has voting rights and no economic rights. Accordingly, holders of the Company's Class B Common Stock are not entitled to receive any dividends or other distributions in cash, property, or shares of stock and will not be entitled to receive any assets of the Company in the event of any liquidation, dissolution or winding up of the Company's affairs.

⁽³⁾ Comprised of: (i) Beneficially owned 667,531 Class A Common Stock. Of the 667,531 Class A Common Stock, 593,575 shares are beneficially owned by Arquitos Capital Offshore Master, Ltd. Arquitos Capital Management, LLC acts in the capacity as general partner to Arquitos Capital Offshore Master, Ltd. Steven Kiel is the Managing Member of Arquitos Capital Management, LLC. Accordingly, Steven Kiel could be deemed to have indirect beneficial ownership of such shares.

⁽⁴⁾ The units of Cohanzick Management, LLC are owned as follows: David Sherman owns 75.9764 units (71%); The David K. Sherman 1997 Family Trust owns 17.1524 units (16%); and the balance of the units are owned by certain employees of Cohanzick Management, LLC and other parties. David Sherman is the Managing Member of Cohanzick Management, LLC. The address of Cohanzick Management, LLC is 427 Bedford Road, Suite 230, Pleasantville, NY 10570. Robert A. Davidow is the Trustee of The David K. Sherman 1997 Family Trust. The address of The David K. Sherman 1997 Family Trust is C/O ENDI Corp., 2400 Old Brick Rd., Suite 115, Glen Allen, VA 23060.

⁽⁵⁾ Represents indirect beneficial ownership of (i) 384,000 Class A Common Stock, (ii) 288,000 Class B Common Stock, and (iii) 328,000 Warrants pursuant to its ownership level of Cohanzick Management, LLC and direct beneficial ownership of an additional 11,450 Class A Common Stock.

7) Legal/Disciplinary History

A. Identify and provide a brief explanation as to whether any of the persons or entities listed above in Section 6 have, in the past 10 years:

1. **Been the subject of an indictment or conviction in a criminal proceeding or plea agreement or named as a defendant in a pending criminal proceeding (excluding minor traffic violations);**

No, this is not applicable to any of the persons or entities listed above in Section 6.

2. **Been the subject of the entry of an order, judgment, or decree, not subsequently reversed, suspended or vacated, by a court of competent jurisdiction that permanently or temporarily enjoined, barred, suspended or otherwise limited such person's involvement in any type of business, securities, commodities, financial- or investment-related, insurance or banking activities;**

No, this is not applicable to any of the persons or entities listed above in Section 6.

3. **Been the subject of a finding, disciplinary order or judgment by a court of competent jurisdiction (in a civil action), the Securities and Exchange Commission, the Commodity Futures Trading Commission, a state securities regulator of a violation of federal or state securities or commodities law, or a foreign regulatory body or court, which finding or judgment has not been reversed, suspended, or vacated;**

No, this is not applicable to any of the persons or entities listed above in Section 6.

4. **Named as a defendant or a respondent in a regulatory complaint or proceeding that could result in a "yes" answer to part 3 above;**

No, this is not applicable to any of the persons or entities listed above in Section 6.

5. **Been the subject of an order by a self-regulatory organization that permanently or temporarily barred, suspended, or otherwise limited such person's involvement in any type of business or securities activities; or**

No, this is not applicable to any of the persons or entities listed above in Section 6.

6. **Been the subject of a U.S Postal Service false representation order, or a temporary restraining order, or preliminary injunction with respect to conduct alleged to have violated the false representation statute that applies to U.S mail.**

No, this is not applicable to any of the persons or entities listed above in Section 6.

B. Describe briefly any material pending legal proceedings, other than ordinary routine litigation incidental to the business, to which the issuer or any of its subsidiaries is a party to or of which any of their property is the subject. Include the name of the court or agency in which the proceedings are pending, the date instituted, the principal parties thereto, a description of the factual basis alleged to underlie the proceeding and the relief sought. Include similar information as to any such proceedings known to be contemplated by governmental authorities.

There are no material pending legal proceedings to which the Company or any of our subsidiaries is a party or of which any of our property is the subject.

8) Third Party Service Providers

Securities Counsel

Name: Linda Giunta Michaelson and Lindsay Ferguson
Firm: Sheppard Mullin Richter & Hampton LLP
Address 1: 2200 Ross Avenue, 20th Floor
Address 2: Dallas, Texas 75201
Phone: 469.391.7441
Email: LMichaelson@sheppardmullin.com and LFerguson@sheppardmullin.com

Accountant or Auditor

Name: Norman Yoder
Firm: Brown, Edwards & Company L.L.P.
Address 1: 828 Main Street, Suite 1401
Address 2: Lynchburg, Virginia 24504
Phone: 434.948.9000
Email: nyoder@becpas.com

Investor Relations

Name: None
Firm:
Address 1:
Address 2:
Phone:
Email:

All other means of Investor Communication:

X (Twitter): None
Discord: None
LinkedIn: None
Facebook: None

Other Service Providers

Name: None
Firm:
Nature of Services:
Address 1:
Address 2:
Phone:
Email:

9) Disclosure & Financial Information

A. This Disclosure Statement was prepared by (name of individual):

Name: Alea K. Howard
Title: Chief Financial Officer (Principal Financial and Accounting Officer)
Relationship to Issuer: Employee

B. The following financial statements were prepared in accordance with:

- IFRS
 U.S. GAAP

C. The following financial statements were prepared by:

Name: Alea K. Howard
Title: Chief Financial Officer (Principal Financial and Accounting Officer)
Relationship to Issuer: Employee

Describe the qualifications of the person or persons who prepared the financial statements:

Ms. Howard has served as the Chief Financial Officer of the Company since the closing of the Business Combination. She previously served as a director and Chief Financial Officer of Enterprise Diversified, Inc., the predecessor registrant to the Company and, effective as of the closing of the Business Combination, a wholly-owned subsidiary of the Company, from May 2019 until the closing of the Business Combination. Ms. Howard worked closely with all of Enterprise Diversified Inc.'s subsidiaries as part of the financial reporting process from 2016 until the closing of the Business Combination. Ms. Howard holds an active CPA license in the state of Virginia and has experience working in the public accounting sector. Ms. Howard received a Bachelor of Science in accounting from the University of Maryland at College Park.

ENDI CORP.
and Subsidiaries
CONDENSED CONSOLIDATED BALANCE SHEETS

	September 30, 2025 (unaudited)	December 31, 2024
Assets		
Current Assets		
Cash and cash equivalents	\$ 21,381,625	\$ 7,030,551
Investments in securities, at fair value	27,405,437	9,121,449
Accounts receivable, net	2,074,276	1,722,531
Prepays	133,629	183,231
Note receivable, current	-	1,000,000
Lease right of use asset, current	75,065	70,777
Income tax deposits	145,674	-
Due from affiliate	268,500	-
Other current assets	63,072	40,534
Total current assets	51,547,278	19,169,073
Long-term Assets		
Property and equipment, net	66,932	93,471
Lease right of use asset, net of current portion	264,540	321,388
Investments in private companies, at cost	2,159,028	2,159,028
Investments in private companies, equity method	1,683,057	1,572,086
Investment in limited partnership, at cost	-	1,000,000
Investment in limited partnership, at net asset value	2,493,322	1,085,259
Investment in special purpose acquisition company, at cost	250,248	250,248
Investment in warrants, at fair market value	37,600	32,000
Deferred tax assets, net	1,630,412	1,518,074
Intangible assets, net	9,436,304	10,613,781
Goodwill	737,869	737,869
Total long-term assets	18,759,312	19,383,204
Total assets	\$ 70,306,590	\$ 38,552,277
Liabilities and Stockholders' Equity		
Current Liabilities		
Accounts payable	\$ 142,992	\$ 213,172
Lease liability, current	73,865	69,577
Accrued expenses	115,632	86,994
Accrued interest	201,644	201,644
Distribution payable	918,719	-
Deferred revenue	146,562	141,029
Accrued compensation	2,368,603	146,451
Income taxes payable	-	862,799
Earn-out liability, current	-	86,280
Due to affiliates	-	21,474
Total current liabilities	3,968,017	1,829,420
Long-term Liabilities		
Note payable	10,000,000	10,000,000
Class W-1 Warrant and redeemable Class B Common Stock	11,200,000	5,598,000
Lease liability, net of current portion	266,940	322,888
Total long-term liabilities	21,466,940	15,920,888
Total liabilities	25,434,957	17,750,308
Stockholders' Equity		
Preferred stock, \$0.0001 par value, 2,000,000 shares authorized; none issued and outstanding	-	-
Class A common stock, \$0.0001 par value, 14,000,000 shares authorized; 5,330,281 and 5,270,460 shares issued and outstanding, respectively	533	527
Additional paid-in capital	40,148,387	20,847,111
Treasury stock, at cost, 196,673 Class A common shares	(1,180,068)	(1,180,068)
Retained earnings	(943,613)	1,134,399
Total stockholders' equity attributable to ENDI Corp. stockholders	38,025,239	20,801,969
Noncontrolling interest in consolidated subsidiaries	6,846,394	-
Total stockholders' equity	44,871,633	20,801,969
Total liabilities and stockholders' equity	\$ 70,306,590	\$ 38,552,277

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

ENDI CORP.
and Subsidiaries
UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

	For the three-months ended September 30,		For the nine-months ended September 30,	
	2025	2024	2025	2024
Revenues				
Revenues - CrossingBridge	\$ 5,507,863	\$ 3,961,333	\$ 15,161,870	\$ 10,277,169
Revenues - internet	163,010	186,081	476,155	530,430
Revenues - other	-	-	-	62,383
Total revenues	<u>5,670,873</u>	<u>4,147,414</u>	<u>15,638,025</u>	<u>10,869,982</u>
Cost of Revenues				
Cost of revenues - internet	47,601	48,355	152,165	154,094
Total cost of revenues	<u>47,601</u>	<u>48,355</u>	<u>152,165</u>	<u>154,094</u>
Gross Profit				
Gross profit - CrossingBridge	5,507,863	3,961,333	15,161,870	10,277,169
Gross profit - internet	115,409	137,726	323,990	376,336
Gross profit - other	-	-	-	62,383
Total gross profit	<u>5,623,272</u>	<u>4,099,059</u>	<u>15,485,860</u>	<u>10,715,888</u>
Operating Expenses				
Compensation and benefits	1,997,213	1,381,741	5,101,380	4,171,125
Stock compensation expenses	37,727	50,303	463,818	300,307
Amortization and depreciation	782,076	638,347	2,153,948	1,551,626
Computer expenses	(120,991)	78,622	191,751	227,207
Fund distribution, custody, and administrative expenses	126,251	115,288	339,896	251,985
Insurance	31,232	42,488	107,701	104,212
Professional fees	171,757	172,690	566,123	671,919
Rent	28,846	-	86,384	-
Research	65,471	63,894	167,729	161,622
Travel and entertainment	139,347	42,991	324,283	172,497
Transaction fees and expenses	-	-	1,639,102	-
Other operating expenses	101,361	183,628	369,077	508,493
Total operating expenses	<u>3,360,290</u>	<u>2,769,992</u>	<u>11,511,192</u>	<u>8,120,993</u>
Income from operations before income taxes	2,262,982	1,329,067	3,974,668	2,594,895
Other Income (Expenses)				
W-1 Warrant mark-to-market	(1,760,000)	433,240	(5,602,000)	(3,204,760)
Loss on sale of Willow Oak, net of recoveries	-	4,987	-	(571,134)
Legal settlement	-	-	-	416,495
Interest and dividend income	695,016	303,286	1,555,566	751,620
Net investment gains	268,856	42,483	672,890	212,909
Equity method gain	38,639	9,023	110,971	9,023
Interest expense	(200,845)	(201,644)	(597,589)	(451,507)
Other income, net	22,103	1,523	31,373	5,984
Total other income (expenses), net	<u>(936,231)</u>	<u>592,898</u>	<u>(3,828,789)</u>	<u>(2,831,370)</u>
Income tax expense	<u>(374,050)</u>	<u>(440,226)</u>	<u>(897,508)</u>	<u>(440,226)</u>
Net income (loss)	952,701	1,481,739	(751,629)	(676,701)
Less: net income attributable to noncontrolling interest	<u>(763,906)</u>	<u>-</u>	<u>(1,326,383)</u>	<u>-</u>
Net income (loss) attributable to ENDI Corp. stockholders	<u>\$ 188,795</u>	<u>\$ 1,481,739</u>	<u>\$ (2,078,012)</u>	<u>\$ (676,701)</u>
Net income (loss) per share attributable to ENDI Corp. stockholders, basic				
	\$ 0.04	\$ 0.28	\$ (0.39)	\$ (0.13)
Net income (loss) per share attributable to ENDI Corp. stockholders, diluted				
	\$ 0.03	\$ 0.19	\$ (0.39)	\$ (0.13)
Weighted average number of shares, basic and diluted				
	5,342,909	5,271,330	5,330,171	5,367,599
Weighted average number of shares, diluted				
	6,524,530	5,420,668	5,330,171	5,367,599

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

ENDI CORP.
and Subsidiaries
UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

	ENDI Corp. Stockholders' Equity						Total Stockholders' Equity
	Common Stock	Amount	Additional Paid-in Capital	Treasury Stock	Retained Earnings	Noncontrolling Interest	
Balance December 31, 2024	5,270,460	\$ 527	\$20,847,111	\$(1,180,068)	\$ 1,134,399	\$ -	\$ 20,801,969
Net income	-	-	-	-	511,967	-	511,967
Stock compensation expense and issuance	38,821	4	37,723	-	-	-	37,727
Balance March 31, 2025	5,309,281	531	20,884,834	(1,180,068)	1,646,366	-	21,351,663
Net income (loss)	-	-	-	-	(2,778,774)	562,477	(2,216,297)
Proceeds from noncontrolling investor	-	-	18,837,464	-	-	7,096,036	25,933,500
Distribution payable to noncontrolling investor	-	-	-	-	-	(657,306)	(657,306)
Stock compensation expense	-	-	388,364	-	-	-	388,364
Balance June 30, 2025	5,309,281	531	40,110,662	(1,180,068)	(1,132,408)	7,001,207	44,799,924
Net income	-	-	-	-	188,795	763,906	952,701
Distribution payable to noncontrolling investor	-	-	-	-	-	(918,719)	(918,719)
Stock compensation expense and issuance	21,000	2	37,725	-	-	-	37,727
Balance September 30, 2025	5,330,281	\$ 533	\$40,148,387	\$(1,180,068)	\$ (943,613)	\$ 6,846,394	\$ 44,871,633

	ENDI Corp. Stockholders' Equity						Total Stockholders' Equity
	Common Stock	Amount	Additional Paid-in Capital	Treasury Stock	Retained Earnings	Noncontrolling Interest	
Balance December 31, 2023	5,452,383	\$ 545	\$20,418,318	\$ -	\$ 2,694,227	\$ -	\$ 23,113,090
Net income	-	-	-	-	427,331	-	427,331
Stock compensation expense and issuance	15,750	2	39,698	-	-	-	39,700
Balance March 31, 2024	5,468,133	547	20,458,016	-	3,121,558	-	23,580,121
Net loss	-	-	-	-	(2,585,771)	-	(2,585,771)
Stock compensation expense	-	-	210,304	-	-	-	210,304
Purchase of treasury stock	(196,673)	(20)	173,072	(1,180,068)	-	-	(1,007,016)
Balance June 30, 2024	5,271,460	527	20,841,392	(1,180,068)	535,787	-	20,197,638
Net income	-	-	-	-	1,481,739	-	1,481,739
Stock compensation expense	-	-	50,303	-	-	-	50,303
Purchase and cancellation of treasury stock	(1,000)	-	(8,250)	-	-	-	(8,250)
Balance September 30, 2024	5,270,460	\$ 527	\$20,883,445	\$(1,180,068)	\$ 2,017,526	\$ -	\$ 21,721,430

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

ENDI CORP.
and Subsidiaries
UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
For the Nine Months Ended September 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Cash flows from operating activities:		
Net loss	\$ (751,629)	\$ (676,701)
Adjustments to reconcile net loss to net cash flows from operating activities:		
Other expense from W-1 Warrant mark-to-market	5,602,000	3,204,760
Amortization and depreciation	2,153,948	1,551,626
Stock based compensation	463,818	300,307
Deferred taxes	(112,338)	(90,853)
Equity method gain	(110,971)	-
Loss on vehicle trade-in	13,052	-
Warrant investment activity	(5,600)	(44,000)
Non-cash rent expense	900	-
Sale of Willow Oak	-	513,223
Legal settlement	-	(416,495)
(Increase) decrease in:		
Accounts receivable	(351,745)	(464,898)
Prepays	49,602	(232,676)
Income tax deposits	(145,674)	-
Receivable from related party	(268,500)	-
Other current assets	(22,538)	(6,378)
Increase (decrease) in:		
Accounts payable	(70,180)	2,227
Accrued expenses	28,638	(37,755)
Accrued interest	-	201,644
Deferred revenue	5,533	6,987
Accrued compensation	2,222,152	1,755,939
Income taxes payable	(862,799)	108,658
Due to affiliate	(21,474)	-
Other current liabilities	-	(456)
Net cash provided by operating activities	<u>7,816,195</u>	<u>5,675,159</u>
Cash flows from investing activities:		
Decrease (increase) in investments, net	(18,683,061)	(2,031,632)
Collection of notes receivable	1,380,000	-
Purchase of investment management agreements	(500,000)	-
Issuance of note receivable	(380,000)	-
Investment in limited partnerships	(8,990)	(491,155)
Redemption of conditional shareholder investment	-	955,266
Investment in private company	-	(927,796)
Purchase of Cohanzick assets	-	(102,647)
Purchase of property and equipment	-	(10,598)
Net cash used in investing activities	<u>(18,192,051)</u>	<u>(2,608,562)</u>
Cash flows from financing activities:		
Proceeds from CBE transaction	25,933,500	-
Distributions paid to noncontrolling interest	(657,306)	-
Earn-outs paid	(549,264)	(1,097,427)
Purchase of treasury stock	-	(771,843)
Net cash provided by (used in) financing activities	<u>24,726,930</u>	<u>(1,869,270)</u>
Net increase in cash	14,351,074	1,197,327
Cash and cash equivalents at beginning of the period - January 1	7,030,551	8,983,190
Cash and cash equivalents at end of the period - September 30	<u>\$ 21,381,625</u>	<u>\$ 10,180,517</u>
Non-cash and other supplemental information:		
Cash paid for interest	<u>\$ 598,388</u>	<u>\$ 249,863</u>
Income taxes paid	<u>\$ 2,018,665</u>	<u>\$ 441,335</u>
Distributions payable to noncontrolling interest	<u>\$ 918,719</u>	<u>\$ -</u>
Legal settlement applied to purchase of treasury stock	<u>\$ -</u>	<u>\$ 243,423</u>

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

ENDI CORP.
and Subsidiaries
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1. ORGANIZATION

Organization and Lines of Business

ENDI Corp. (“ENDI”) was incorporated in Delaware on December 23, 2021. On August 11, 2022 (the “Closing Date”), the Company completed its mergers (the “Mergers”) pursuant to that certain Agreement and Plan of Merger dated December 29, 2021 (as amended, the “Merger Agreement”) by and among ENDI, Enterprise Diversified, Inc. (“Enterprise Diversified”), Zelda Merger Sub 1, Inc., Zelda Merger Sub 2, LLC, CrossingBridge Advisors, LLC (“CrossingBridge” or “CBA”) and Cohanzick Management, LLC (“Cohanzick”). As a result of the Mergers, Enterprise Diversified and CrossingBridge merged with wholly-owned subsidiaries of ENDI and now operate as wholly-owned subsidiaries of the Company. The Company was the successor registrant to Enterprise Diversified’s Securities and Exchange Commission (“SEC”) registration effective as of the Closing Date of the Mergers.

On the Closing Date, Enterprise Diversified and CrossingBridge became wholly-owned subsidiaries of ENDI as a result of the Mergers (collectively with the other transactions described in the Merger Agreement, the “Business Combination”). The Business Combination was accounted for as a reverse acquisition using the acquisition method of accounting in accordance with Accounting Standards Codification (“ASC”) 805, Business Combinations, with CrossingBridge representing the accounting acquirer.

During the quarterly period ended September 30, 2025, the Company operated through three reportable segments: CrossingBridge operations, internet operations, and other operations. During the prior year nine-month period ended September 30, 2024, the Company operated through an additional segment, Willow Oak operations. On May 10, 2024, the Company sold its interests in Willow Oak Asset Management, LLC to a related party and ceased to operate under the Willow Oak operations segment. Historically, Willow Oak operations were reported as a standalone segment, however, given the lack of current period activity and limited prior period activity, segment information has been recast in the unaudited condensed consolidated financial statements to include activity related to Willow Oak operations under the other operations segment for all prior periods presented. The management of the Company also continually reviews various business opportunities for the Company, including those in other lines of business.

Unless the context otherwise requires, and when used herein, the “Company,” “ENDI,” “ENDI Corp.,” “we,” “our,” or “us” refers to ENDI Corp. individually, or as the context requires, collectively with its subsidiaries.

As previously disclosed on our Current Report on Form 8-K filed on January 12, 2024, we filed Form 15 certifying the deregistration of our Class A common stock under Section 12(6) of the Exchange Act and suspension of our duty to file reports under Sections 13 and 15(d) of the Exchange Act.

CrossingBridge Operations

CBA was formed as a limited liability company on December 23, 2016, under the laws of the State of Delaware. CBA derives its revenue and net income from investment advisory services. CBA is a registered investment adviser under the Investment Advisers Act of 1940, as amended (the “Investment Advisers Act”), and it provides investment advisory services to investment companies (including mutual funds and exchange-traded funds (“ETFs”)) registered under the Investment Company Act of 1940, as amended (“1940 Act”), both as an adviser and as a sub-adviser. CBA also manages, under the Universal Investment Ireland Undertakings for the Collective Investment in Transferable Securities (“UCITS”) Platform ICAV, an umbrella Irish Collective Asset-management Vehicle with segregated liability between sub-funds authorized pursuant to the European Communities (Undertakings for Collective Investment in Transferable Securities) Regulations, 2011, as amended from time to time. CBA also advises several separately managed accounts (“SMAs”).

As of September 30, 2025, CBA serves as an adviser or manager to seven proprietary products and several SMAs, sub-adviser to a proprietary product, and sub-adviser to three additional products. Based on certain agreements executed during the quarterly period ended June 30, 2025, CBA reclassified the RiverPark Short Term High Yield Fund, which is sub-advised as of September 30, 2025, as a proprietary product. See Note 3 for more information. As of September 30, 2025, the assets under management (“AUM”) for CBA, including advised, managed, and sub-advised funds and accounts, were in excess of \$4.2 billion. The investment strategies for CBA include: ultra-short duration, low duration, and strategic income. These strategies primarily employ investment grade and high yield corporate debt, as well as credit opportunities in event-driven securities, post reorganization investments, and stressed and distressed debt.

As of September 30, 2025, through the CrossingBridge operations segment, the Company is directly invested in six CrossingBridge funds: CrossingBridge Responsible Credit Fund, CrossingBridge Ultra Short Duration Fund, CrossingBridge Low Duration High Income Fund, RiverPark Strategic Income Fund, CrossingBridge Nordic High Income Bond Fund, and CrossingBridge Pre-Merger SPAC ETF for a total of \$23,940,200. There are no liquidity restrictions in connection with these investments and any intercompany revenue and expenses have been eliminated in consolidation.

On April 8, 2025, CrossingBridge entered into an agreement with Dalton Investments, Inc. (“Dalton”), in its capacity as managing member of CBE, LLC (“CBE”), for a \$25,933,500 cash investment by CBE in return for 25% of the economic membership interest in CrossingBridge and 20% of the voting membership interest in CrossingBridge (the “CBE Transaction”).

The closing of the transaction occurred in two steps, with the first closing constituting 75% of the total funding and a second closing of the remaining 25% funding. CBE acquired 18.75% of CrossingBridge pursuant to the initial closing on April 8, 2025, and acquired the remaining 6.25% on May 30, 2025, after receipt of the consent and approval of the appropriate relevant entities in accordance with applicable regulations and constituencies.

On November 1, 2024, CrossingBridge Advisors became the sub-adviser to the AlphaCentric Real Income Fund (Ticker: SIIIX). As of November 1, 2024, the AlphaCentric Real Income Fund had approximately \$55 million in assets under management.

On June 28, 2024, CBA entered into a strategic partnership with NCI Advisory A/S (“NCI”), a Nordic debt asset management firm based in Denmark. NCI operates in the primary and secondary Nordic high-yield bonds and direct loans market. Pursuant to the Share Sale and Purchase Agreement entered into on June 28, 2024 (“SPA”), CBA acquired 9% of the membership interests of NCI for cash consideration of \$505,386. If certain conditions were satisfied, including CBA obtaining approval from the Danish Financial Supervisory Authority to become a shareholder in NCI in accordance with Danish laws, CBA could acquire an additional 16% of NCI, for ownership of 25% of the total membership interests of NCI. CBA also has the right-of-first refusal should additional investments be made within or into the partnership.

On September 30, 2024, CrossingBridge launched CrossingBridge Nordic High Income Bond Fund (Ticker: NRDCX). The fund has a primary strategy of investing in high-yield debt issued, originated, or underwritten out of the Nordic countries, which are defined as Denmark, Norway, Sweden, Finland, and Iceland.

On November 8, 2024, the conditions for purchasing the additional 16% of NCI were satisfied. As such, on November 13, 2024, CBA acquired an additional 16% of NCI, for ownership of 25% of the total membership interests of NCI, for an additional purchase price of \$898,800. In connection with the SPA and the additional purchase of 16% of NCI, CBA and NCI entered into a Services Agreement. Pursuant to the Services Agreement, NCI provides certain consulting and research services to CBA in exchange for a portion of the aggregate investment advisory fees received by CBA with respect to the U.S. mutual fund named CrossingBridge Nordic High Income Bond Fund. During the three- and nine-month periods ended September 30, 2025, CrossingBridge recognized \$7,500 and \$22,500 of expenses related to the Services Agreement, respectively.

Internet Operations

The Company operates its internet operations segment through Sitestar.net, its wholly-owned subsidiary. Sitestar.net is an internet service provider that offers consumer and business-grade internet access, e-mail hosting and storage, wholesale managed modem services, web hosting, third-party software as a reseller, and various ancillary services. Sitestar.net provides services to customers in the United States and Canada. In addition, the Company owns a portfolio of domain names.

Other Operations

The Company operates its other operations segment which includes nonrecurring or one-time strategic funding or similar activity and other corporate operations that are not considered to be one of the Company's primary lines of business. Below are the primary activities comprising other operations for the financial statement periods presented. Additional investment activity that is not specifically mentioned below is included in the accompanying unaudited condensed consolidated financial statements.

On October 7, 2025, the Company announced that it agreed to purchase approximately 22.7% of Stockwik Förvaltning AB ("Stockwik") at SEK 23 per share, for a total investment amount of approximately SEK 37.7 million, or USD \$4.0 million. The purchase is subject to approval from the Swedish Inspectorate for Strategic Products, which the Company received on November 11, 2025. The transaction is expected to close no later than December 31, 2025. Stockwik is listed on Nasdaq Stockholm Small Cap (ticker: STWK). Stockwik offers a stable platform for small businesses to develop both organically and through complementary acquisitions. Stockwik's companies offer value-adding products and services to corporate customers that primarily operate in Sweden.

Enterprise Diversified, Inc.

On December 10, 2024, through Enterprise Diversified, we invested \$1,000,000 in a limited partnership primarily employing an appraisal rights strategy. The general partner is entitled to certain management and performance fees. As of the quarterly period ended September 30, 2025, this investment is reported at its net asset value ("NAV") of \$1,027,522 on the accompanying condensed consolidated balance sheets.

On December 3, 2024, through Enterprise Diversified, we made a capital contribution of \$550,000 in a private partnership that operates as a designer and builder of energy and industrial storage facilities, representing less than a 1% ownership stake. This investment is carried at the lower of its cost basis or impaired value. Management did not identify any impairment events or adjustments related to this investment during the quarterly period ended September 30, 2025.

On October 11, 2024, through Enterprise Diversified, we made a capital contribution of \$250,000 in a private real estate development and management partnership, representing approximately a 5% ownership stake. This investment is carried at the lower of its cost basis or impaired value. Management did not identify any impairment events or adjustments related to this investment during the quarterly period ended September 30, 2025. On November 12, 2024, through Enterprise Diversified as the lender, we entered into a bridge financing arrangement by issuing a \$1,000,000 promissory note to the same real estate development and management partnership. The promissory note earned interest at 12% per annum, interest payments were due monthly, and the note matured on November 12, 2025, with an extension option for a maximum of six months. The promissory note was secured by real estate owned by the borrower. During the quarterly period ended September 30, 2025, the \$1,000,000 promissory note was repaid in full.

On April 8, 2024, April 15, 2024, August 6, 2024, and November 11, 2024, through Enterprise Diversified, we purchased a total of 53,400 Class B Common Shares of a private corporation operating in the consumer insurance space for a total investment of \$353,118 as of the quarterly period ended September 30, 2025. This investment is carried at the lower of its cost basis or impaired value. Management did not identify any impairment events or adjustments related to this investment during the quarterly period ended September 30, 2025.

On February 20, 2024, through Enterprise Diversified, we committed \$500,000 through a subscription agreement for a limited partnership that has acquired equity shares of the National Stock Exchange of India. As of the quarterly period ended September 30, 2025, \$487,782 of the capital has been contributed and the value of this investment is recorded at its reported NAV of \$1,106,070 on the accompanying condensed consolidated balance sheets. This investment is subject to various liquidity restrictions for a five-year period.

eBuild Ventures, LLC

eBuild Ventures, LLC ("eBuild") acquires, or provides growth equity to, businesses across various consumer and service industries.

On September 8, 2022 and December 2, 2024, through eBuild, we made capital contributions of \$450,000 and \$300,444, respectively, representing approximately a 9% ownership stake, in a start-up phase private company that operates in the consumer beverage product space. Prior to our additional investment on December 2, 2024, this investment was valued using the equity method. Subsequent to our additional investment on December 2, 2024, which included various amendments to and restrictions on the Company's voting rights, this investment is valued at the lower of its cost basis or impaired value, which totaled \$505,910 as of September 30, 2025.

On March 16, 2023, through eBuild, we made a conditional shareholder contribution of \$955,266 and were issued approximately a 3% ownership stake in a private company that operates in the consumer products e-commerce space fulfilled by Amazon. During the quarterly period ended March 31, 2024, the private company redeemed the contribution in full. Post-redemption, there is no remaining value attributed to this investment on the accompanying condensed consolidated balance sheets.

Corporate Operations

Corporate operations include any revenue or expenses derived from the Company's corporate office operations, as well as expenses related to public company reporting, the oversight of subsidiaries, and other items that affect the overall Company. Also included under corporate operations is investment activity earned through the reinvestment of corporate cash. Corporate investments are typically short-term, highly liquid investments, including vehicles such as mutual funds, ETFs, commercial paper, and corporate and municipal bonds.

There are no liquidity restrictions in connection with these investments and any intercompany revenue and expenses have been eliminated in consolidation.

Willow Oak Operations

Prior to its sale on May 10, 2024, the Company operated its Willow Oak operations business through its wholly-owned subsidiaries, Willow Oak Asset Management, LLC ("Willow Oak"), Willow Oak Capital Management, LLC, Willow Oak Asset Management Affiliate Management Services, LLC ("Willow Oak AMS") and Willow Oak Asset Management Fund Management Services, LLC ("Willow Oak FMS").

On May 10, 2024, Enterprise Diversified sold all of its equity in Willow Oak to PV 31, LLC, a Delaware limited liability company that is wholly-owned by Jessica Greer, the former Secretary and employee of the Company, pursuant to a Membership Interest Purchase Agreement. The aggregate purchase price to be paid to Enterprise Diversified is an amount equal to 10% of Willow Oak's gross revenue which will be paid to Enterprise Diversified on a quarterly basis beginning with the quarter ending June 30, 2024 and ending with the quarter ending June 30, 2034. Historically, Willow Oak operations were reported as a standalone segment, however, given the lack of current period activity and limited prior period activity, segment information has been recast in the unaudited condensed consolidated financial statements to include activity related to Willow Oak operations under the other operations segment for all prior periods presented.

Willow Oak was an asset management platform focused on partnering with independent asset managers throughout various phases of their firm's lifecycle to provide comprehensive operational services that support the growth of their businesses. Through minority ownership stakes and bespoke service-based contracts, Willow Oak offered affiliated managers strategic consulting, operational support, and growth opportunities. Services included consulting, investor relations and marketing, accounting and bookkeeping, compliance program monitoring, and business development support.

Principles of Consolidation

The accompanying unaudited condensed consolidated financial statements include the accounts of the Company, its wholly-owned subsidiaries, and those entities in which it otherwise has a controlling financial interest as of and for the quarterly period ended September 30, 2025, including: CrossingBridge Advisors, LLC, eBuild Ventures, LLC, Enterprise Diversified, Inc., and Sitestar.net, Inc.

All intercompany accounts and transactions have been eliminated in consolidation.

Pursuant to the CBE transactions on April 8, 2025 and May 30, 2025, as of and for the three- and nine-month periods ended September 30, 2025, CrossingBridge activity attributable to CBE is included as "noncontrolling interest" on the condensed consolidated balance sheets, the unaudited condensed consolidated statements of operations, and the unaudited condensed consolidated statements of changes in stockholders' equity.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The accompanying interim condensed consolidated financial statements are unaudited. These unaudited interim condensed consolidated financial statements have been prepared in accordance with the rules and regulations of OTC Markets Group, Inc. (“OTC”) for interim financial information for OTCID listed companies reporting under the alternative reporting standards. Accordingly, they do not include all the information and footnotes required by U.S. generally accepted accounting principles (“GAAP”) for complete financial statements. Certain information and footnote disclosures normally included in financial statements prepared in accordance with GAAP have been omitted pursuant to instructions, rules, and regulations prescribed by OTC. We believe that the disclosures provided herein are adequate to make the information presented not misleading when these unaudited interim condensed consolidated financial statements are read in conjunction with the audited financial statements and notes included in the Company’s Annual Report for the year ended December 31, 2024, which was filed with OTC on March 28, 2025. In the opinion of management, the unaudited interim condensed consolidated financial statements reflect all the adjustments (consisting of normal recurring adjustments) necessary to state fairly the Company’s financial position as of September 30, 2025, and the results of operations for the quarterly periods ended September 30, 2025 and 2024.

Use of Estimates

In accordance with GAAP, the preparation of these unaudited condensed consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reporting period.

On an ongoing basis, management evaluates its estimates and judgments, including, among other items, those related to fair value of investments, revenue recognition, accrued expenses, financing operations, fair value of goodwill, fixed asset lives and impairment, lease right-of-use assets and impairment, deferred tax assets and valuation allowances, liabilities, other assets, the present value of lease liabilities, and contingencies and litigation. Management bases its estimates and judgments on historical experience and on various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions and conditions. These accounting policies are described in the relevant sections in the notes to the unaudited condensed consolidated financial statements.

Concentration of Credit Risk

Financial instruments, which potentially subject the Company to concentrations of credit risk, consist of cash, cash equivalents, accounts receivable, and notes receivable. The Company places its cash with high-quality financial institutions and, at times, exceeds the FDIC and CDIC insurance limit. The Company extends credit based on an evaluation of customers’ financial condition, generally without collateral. Exposure to losses on receivables is principally dependent on each customer’s financial condition. The Company monitors its exposure for credit losses and maintains allowances for anticipated losses.

Cash and Cash Equivalents

For purposes of the statements of cash flows, the Company defines cash equivalents as all highly liquid instruments purchased with a maturity and/or liquidation option of three months or less.

Investments

The Company holds various investments through its other operations and CrossingBridge operations segments. Investments are typically short-term, highly liquid investments, including vehicles such as: mutual funds, ETFs, commercial paper, and corporate and municipal bonds. Occasionally, the Company also invests in comparably less liquid, opportunistic investments. Investments held at fair value are remeasured to fair value on a recurring basis. Certain assets held through the other operations segment do not have a readily determinable value as these investments are either not publicly traded, do not have published sales records, or do not routinely make current financial information available. Assets that do not have a readily determinable value are remeasured when additional valuation inputs become observable. See Note 7 for more information.

Investments – Equity Method

In accordance with ASC 323, Investments – Equity Method and Joint Ventures, CBA’s investment in NCI is valued pursuant to the equity method. As of the quarterly period ended September 30, 2025, equity method accounting results in a carrying value on the accompanying condensed consolidated balance sheets of \$1,683,056. As of September 30, 2025, included in the line item “investments in private companies – equity method” on the accompanying condensed consolidated balance sheets, the Company has recorded a basis difference of \$1,303,659, which represents the difference between CBA’s basis in its investment in NCI and CBA’s proportionate share of NCI’s recorded net assets. This basis difference is attributed to non-amortizable goodwill recognized pursuant to equity method accounting practices.

Accounts Receivable

The Company’s CrossingBridge operations segment records receivable amounts for management fee shares earned on a monthly and/or quarterly basis. Management fee shares are calculated and collected on a monthly and/or quarterly basis, depending on the relevant investment management agreement. The Company has historically had no collection issues with management fee shares and the overall possibility for non-collection is extremely low. For these reasons, management has determined that it is not necessary to record an allowance against these receivables.

The Company grants credit in the form of unsecured accounts receivable to its customers through its internet operations segment. The current expected credit loss methodology is based on management’s assessment of the net amount expected to be collected from each customer. Specific customer receivables are considered past due when they are outstanding beyond their contractual terms and are written off from the allowance for credit losses when an account or invoice is individually determined to be uncollectible. The internet operations segment attempts to reduce the risk of non-collection by including a late-payment fee and a manual-processing-payment fee to customer accounts. Receivables more than 90 days past due are no longer included in accounts receivable and are turned over to a collection agency. Accounts receivable more than 30 days are considered past due.

As of September 30, 2025 and December 31, 2024, allowances offsetting gross accounts receivable on the accompanying condensed consolidated balance sheets totaled \$1,662 and \$1,457, respectively. For the three- and nine-month periods ended September 30, 2025, the Company reported \$1,248 and \$1,403 of credit losses, respectively. This compares to the three- and nine-month periods ended September 30, 2024, when the Company reported \$19,534 and \$23,204, respectively.

Notes Receivable

The Company does not routinely provide loans in the ordinary course of business, but when a business opportunity arises, a subsidiary may issue a note if it appears to be favorable to the Company. Notes receivable are recorded at their principal amount and interest is accrued based on the applicable interest rate. The Company makes an assessment of the ultimate collectability of each note receivable on an annual basis based upon the financial condition of the borrower and adjusts the carrying value of the note receivable as deemed appropriate.

Property and Equipment

Property and equipment are recorded at cost. Expenditures for maintenance and repairs are charged to operations as incurred, while renewals and betterments are capitalized. Gains and losses on disposals are included in the results of operations. Depreciation is computed using the straight-line method based on the estimated useful lives for each of the following asset classifications.

Vehicles (in years)	5
Furniture and fixtures (in years)	5
Equipment (in years)	5

The Company evaluates at each balance sheet date whether events and circumstances have occurred that indicate possible impairment. If there are indications of impairment, then the Company uses estimated future undiscounted cash flows of the related asset or asset grouping over the remaining life in measuring whether the assets are recoverable. In the event such cash flows are not expected to be sufficient to recover the recorded asset values, the assets are written down to their estimated fair value. Property and equipment to be disposed are reported at the lower of carrying amount or fair value of the asset less cost to sell.

Goodwill and Other Intangible Assets

Goodwill is the excess of the purchase price over the fair value of identifiable net assets acquired in business combinations accounted for under the acquisition method of accounting. The Company tests its goodwill annually as of December 31, or more often if events and circumstances indicate that those assets might not be recoverable. As of September 30, 2025 and December 31, 2024, the Company reported \$737,869 of goodwill under the CrossingBridge operations segment. None of the Company's recorded goodwill is tax deductible.

Impairment testing of goodwill is required at the reporting-unit level (operating segment or one level below operating segment). The impairment test involves calculating the impairment of goodwill based solely on the excess of the carrying value of the reporting unit over the fair value of the reporting unit. Prior to performing the impairment test, the Company may make a qualitative assessment of the likelihood of goodwill impairment to determine whether a detailed quantitative analysis is required. The Company estimates the fair value of its reporting units using discounted expected future cash flows.

As of September 30, 2025 and December 31, 2024, intangible assets (other than goodwill) consist of customer relationships, trade names, investment management agreements, a non-compete, and domain names held amongst the CrossingBridge and internet operations segments.

When management determines that material intangible assets are acquired in conjunction with the purchase of a business or asset, the Company determines the fair values of the identifiable intangible assets by conducting internal and external appraisals. Intangible assets determined to have definite lives are amortized over their estimated useful lives. At each balance sheet date, the Company evaluates whether events and circumstances have occurred that indicate possible impairment. If there are indications of impairment, then the Company uses estimated future undiscounted cash flows of the related intangible asset or asset grouping over the remaining life in measuring whether the assets are recoverable. In the event such cash flows are not expected to be sufficient to recover the recorded asset values, the assets are written down to their estimated fair value.

As of the periods ended September 30, 2025 and December 31, 2024, the Company reported the following intangible assets, net of amortization and excluding goodwill, under the respective operating segment.

	<u>September 30, 2025</u>	<u>December 31, 2024</u>
CrossingBridge	\$ 8,888,716	\$ 10,035,656
Internet	547,588	578,125
Intangible assets, net	<u>\$ 9,436,304</u>	<u>\$ 10,613,781</u>

As a result of the Company's impairment testing of goodwill and other intangible assets on December 31, 2024, the Company determined that no impairment adjustments were necessary. The Company did not identify any events or circumstances during the quarterly period ended September 30, 2025 that would indicate additional impairment testing was necessary.

Note Payable

The Company may enter into promissory note arrangements in connection with the Company's business combinations or asset purchases. On March 8, 2024, CrossingBridge issued a promissory note to its affiliate Cohanzick in connection with the Cohanzick asset purchase agreement. See Notes 5 and 9 for more information on the terms of the note.

Distribution Payable

In connection with the CBE Transaction, CBE, LLC is entitled to a mandatory quarterly distribution calculated as approximately 15% of CrossingBridge's quarterly gross revenue. See Note 4 for more information on the CBE Transaction.

Earn-Out Liability

The Company may enter into contingent payment arrangements in connection with the Company's business combinations or asset purchases. In contingent payment arrangements, the Company agrees to pay transaction consideration to the seller based on future performance. The Company estimates the value of future payments of these potential future obligations at the time the business combination or asset purchase is consummated. The liabilities related to contingent payment arrangements are recorded under the earn-out liability line on the condensed consolidated balance sheets.

Contingent payment obligations related to asset purchases, if estimable and probable of payment, are initially recorded at their estimated value. When the contingency is ultimately resolved, any additional contingent consideration issued or issuable over the amount that was initially recognized as a liability is considered an additional cost of the acquisition. These additional costs are then allocated to the qualifying assets on a relative fair value basis. See Note 6 for more information on the Company's asset acquisition of the RiverPark Strategic Income Fund.

W-1 Warrant and Redeemable Class B Common Stock

Pursuant to the Merger Agreement, the Company issued 1,800,000 Class B Common Shares that are mandatorily redeemable upon exercise of the W-1 Warrant, which provides the holder the ability to purchase 1,800,000 Class A Common Shares at certain terms. Management has determined that the W-1 Warrant represents an embedded equity-linked feature within the Class B Common Shares, and therefore is valued in conjunction with the Class B Common Shares. The value of the W-1 Warrant and Class B Common Shares is determined using a Black-Scholes pricing model and is classified as a long-term liability on the condensed consolidated balance sheets. The value is remeasured at each reporting date with the change in value flowing through the unaudited condensed consolidated statements of operations for the relevant period under the "mark-to-market" line item.

Accrued Compensation

Accrued compensation represents performance-based bonuses that have not yet been paid. Bonuses are subjective and are based on numerous factors including, but not limited to, individual performance, the underlying funds' performance, and profitability of the firm, as well as the consideration of future outlook. Accrued bonus amounts can fluctuate due to a future perceived change in any one or more of these factors. Additionally, differences between historical, current, and future personnel allocations could significantly impact the comparability of bonus expenses period over period.

Other Accrued Expenses

Other accrued expenses represent incurred but not-yet-paid fees related to various fee-share and fee-based service arrangements.

Leases

The Company records right-of-use assets and lease liabilities arising from both financing and operating leases that contain terms extending longer than one year. The Company does not recognize right-of-use assets or lease liabilities for short-term leases (those with original terms of 12 months or less). In making our determinations, the Company combines lease and non-lease elements of its leases.

Concentration of Revenue

As of the quarterly period ended September 30, 2025, CBA is the adviser to six registered investment companies, sub-advisor to one registered investment company, and manages one UCITS product under the CrossingBridge Family of Funds. The advised funds are CrossingBridge Low Duration High Income Fund, CrossingBridge Ultra-Short Duration Fund, RiverPark Strategic Income Fund, CrossingBridge Responsible Credit Fund, CrossingBridge Pre-Merger SPAC ETF, and CrossingBridge Nordic High Income Bond Fund, the sub-advised fund is the RiverPark Short Term High Yield Fund, and the managed UCITS product is CrossingBridge Low Duration High Income Fund. CBA also manages several SMA accounts and serves as the sub-advisor to three additional 1940 Act registered mutual funds. Based on certain agreements executed during the quarterly period ended June 30, 2025, CBA reclassified the RiverPark Short Term High Yield Fund, which is sub-advised as of September 30, 2025, as a proprietary product under the CrossingBridge Family of Funds. See Note 3 for more information. The combined AUM for CBA's advised and managed funds and accounts was approximately \$3.09 billion and \$2.06 billion as of September 30, 2025 and 2024, respectively. The combined AUM of CBA's sub-advised mutual funds was approximately \$1.17 billion and \$1.25 billion as of September 30, 2025 and 2024, respectively. Finally, until March 8, 2024, CBA also earned revenue through a service agreement with a related party. See Note 3 for more information on the terms of the service agreement.

CBA fee revenues earned from advised and managed funds and accounts, sub-advised funds, and service agreements for the quarterly periods ended September 30, 2025 and 2024 included in the accompanying unaudited condensed consolidated statements of operations are detailed below.

CrossingBridge Operations Revenue	Three-Month Period Ended September 30,		Nine-Month Period Ended September 30,	
	2025	2024	2025	2024
Advised and/or managed fund and account fee revenue	\$ 4,570,604	\$ 2,936,250	\$ 12,330,443	\$ 7,570,964
Sub-advised fund fee revenue	937,259	1,025,083	2,831,427	2,624,572
Service fee revenue	-	-	-	81,633
Total fee revenue	<u>\$ 5,507,863</u>	<u>\$ 3,961,333</u>	<u>\$ 15,161,870</u>	<u>\$ 10,277,169</u>

Total revenue from the CrossingBridge operations accounted for approximately 97.1% and 97.0% of the Company's total revenue for the three- and nine-month periods ended September 30, 2025, and approximately 95.5% and 94.5% of the Company's total revenue for the three- and nine-month periods ended September 30, 2024, respectively. If CBA were to lose a significant amount of AUM, the Company's revenue would also decrease.

Revenue Recognition

CrossingBridge Operations Revenue

Management fee shares earned through the CrossingBridge operations segment are recorded on a monthly or quarterly basis and are included in revenue on the accompanying unaudited condensed consolidated statements of operations. The Company has performed an assessment of its revenue contracts under the CrossingBridge operations segment and has not identified any contract assets or liabilities.

Internet Operations Revenue

The Company generates revenue through its internet operations segment from consumer and business-grade internet access, e-mail hosting and storage, wholesale managed modem services, e-mail and web hosting, third-party software as a reseller, and various ancillary services in the United States and Canada. Services include narrow-band (dial-up and ISDN) and broadband services (DSL, fiber-optic, and wireless), web hosting, and additional related services to consumers and businesses. Customers may also subscribe to web hosting plans to include email access and storage. Customer contracts through the internet operations segment can be structured as monthly or annual contracts. Under annual contracts, the subscriber pays a one-time annual fee, which is recognized as revenue ratably over the life of the contract. Under monthly contracts, the subscriber is billed monthly and revenue is recognized for the period to which the service relates. Domain name registration revenue is recognized at the point of registration. Sales of hardware are recognized as revenue upon delivery and acceptance of the product by the customer. Sales are adjusted for any returns or allowances. Management has concluded that the nature of the performance obligation is cyclical with a very low possibility for non-performance. Contract liabilities (deferred revenue) are recognized in the amount of collections received in advance of services to be performed. No contract assets are recognized or incurred.

Deferred Revenue

Deferred revenue represents collections from customers in advance of internet services to be performed. Revenue is recognized in the period service is provided. Total deferred revenue recorded under the internet operations segment as of September 30, 2025 and December 31, 2024, was \$146,562 and \$141,029, respectively. During the three-and nine-month periods ended September 30, 2025, \$46,736 and \$97,846, respectively, of revenue was recognized from prior-year contract liabilities (deferred revenue). This compares to the three-and nine-month periods ended September 30, 2024, when \$8,900 and \$74,298, respectively, of revenue was recognized from prior-year contract liabilities (deferred revenue).

Stock Compensation Expense

The board of directors of the Company adopted the ENDI Corp. 2022 Omnibus Equity Incentive Plan, dated December 19, 2022 (the "2022 Plan"), which was subsequently approved by the Company's stockholders at the 2023 annual meeting of stockholders held on May 22, 2023 ("2023 Annual Meeting") and became effective on that date. On February 28, 2023, subject to the approval of the 2022 Plan by our stockholders, the Company granted (i) restricted stock units, and (ii) restricted Class A Common Stock. If the 2022 Plan had not been approved by the Company's stockholders at the 2023 Annual Meeting, then the awards granted on February 28, 2023 would have been forfeited. Vested restricted stock unit awards issued to employees and to directors prior to June 1, 2025, will be settled by the Company in the form of cash or the issuance and delivery of shares of Company Class A Common Stock in the year following the year the awards have become vested, but no later than March 15 of the following year. Vested restricted stock unit awards issued to directors subsequent to June 1, 2025, will generally be settled by the Company in the form of cash or the issuance and delivery of shares of Company Class A Common Stock in the 30-day period following the day the awards have become vested. The Company has elected to ratably recognize the stock compensation expense associated with its outstanding equity awards over each award's respective vesting period. Equity awards are valued on their respective grant date at fair market value, the then current trading value of the Company's Class A Common Stock, and are not subject to future revaluation. On February 28, 2023, the closing stock price of the Company's Class A Common Stock was \$4.35; on May 31, 2024, the closing stock price of the Company's Class A Common Stock was \$8.625; and on June 5, 2025, the closing stock price of the Company's Class A Common Stock was \$15.73.

Of the 99,776 restricted stock unit awards granted on February 28, 2023, 9,070 restricted stock unit awards were forfeited and 11,337 restricted stock unit awards were cash-settled and were no longer considered outstanding as of December 31, 2024.

On January 1, 2025, the Company issued 20,690 shares of Class A Common Stock in connection with the vesting of 25% of the restricted stock originally awarded on February 28, 2023. On March 12, 2025, the Company issued 18,131 shares of Class A Common Stock to settle the 18,131 restricted stock units originally awarded on May 31, 2024. On July 3, 2025, the Company issued 21,000 shares of Class A Common Stock to settle a portion of the restricted stock units originally awarded on June 5, 2025.

The table below further details the awards granted on February 28, 2023, May 31, 2024, and June 5, 2025, and represents the number of outstanding awards as of November 12, 2025, and the relevant income statement impact as of and during the three- and nine-month periods ended September 30, 2025 and 2024.

Award Type	Award Date	Number of Awards Granted	Number of Awards Outstanding ^(a)	Vesting Schedule	Income statement impact for the three-months ended September 30,		Income statement impact for the nine-months ended September 30,	
					2025	2024	2025	2024
Restricted stock units	June 5, 2025	22,291	1,291	Fully vested on the date of grant.	\$ -	\$ -	\$ 350,637	\$ -
Restricted stock units	May 31, 2024	18,131	-	Fully vested on the date of grant.	-	-	-	181,125
Restricted stock units	February 28, 2023	99,766	79,359	25% on the second anniversary of January 1, 2023, and thereafter in three equal installments on the subsequent three anniversaries of the initial vesting date, with 100% of the restricted stock vested on the fifth anniversary of the initial vesting, subject to the recipient's continuous employment.	27,864	26,302	83,591	59,180
Restricted stock	February 28, 2023	82,761	62,071	25% on the second anniversary of January 1, 2023, and thereafter in three equal installments on the subsequent three anniversaries of the initial vesting date, with 100% of the restricted stock vested on the fifth anniversary of the initial vesting, subject to the recipient's continuous employment.	9,863	24,001	29,590	60,002
Total outstanding awards			142,721		\$ 37,727	\$ 50,303	\$ 463,818	\$ 300,307

^(a) As of November 12, 2025

Income Taxes

Income taxes for ENDI are accounted for under the asset and liability method, which requires the recognition of deferred tax assets and liabilities for the expected future tax benefits or consequences of events that have been included in the unaudited condensed consolidated financial statements. Under this method, deferred tax assets and liabilities are determined on the basis of the differences between the financial statement and tax basis of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized. Deferred tax assets and liabilities are adjusted for the effects of changes in tax laws and rates on the date of enactment, inclusive of the recent tax reform act. The most recent three tax years, fiscal years ended December 31, 2024, December 31, 2023, and December 31, 2022, are open to potential IRS examination.

As of September 30, 2025 and December 31, 2024, the Company reported \$1,630,412 and \$1,518,074, respectively, of net deferred tax assets on the condensed consolidated balance sheets. These net deferred tax assets consist primarily of historic net operating losses that were acquired by the Company as part of the Business Combination, post-closing activity which includes certain deferred tax assets and liabilities that were not previously recognized when CrossingBridge was a non-taxable entity, and differences between the GAAP and tax basis of various intangible assets held under the CrossingBridge operations segment. As of the periods ended September 30, 2025 and December 31, 2024, the Company has not provided a valuation allowance against its net deferred tax assets.

During the three- and nine-month periods ended September 30, 2025, the Company reported \$374,050 and \$897,508, respectively, of income tax expense as a result of the Company's current tax liabilities. Comparatively, during the three- and nine-month periods ended September 30, 2024, the Company reported \$440,226 of income tax expense as a result of the Company's current tax liabilities.

Income (Loss) Per Share

Basic income (loss) per share is computed by dividing net income (loss) available to common stockholders by the weighted average number of shares of common stock outstanding during the period.

Included in the basic income (loss) per share for the three- and nine-month periods ended September 30, 2025, in addition to the number of shares of common stock outstanding, are 12,628 shares underlying common stock equity incentives that were awarded on February 28, 2023 and June 5, 2025 pursuant to the Company's 2022 Plan that are currently vested. These shares represent equity awards in the form of restricted stock units.

In periods of net loss, diluted loss per share is calculated similarly to basic loss per share because the impact of all potentially dilutive common shares is anti-dilutive. In periods of net income, diluted earnings per share is computed using the more dilutive of the "two-class method" or the "treasury method." Dilutive earnings per share under the "two-class method" is calculated by dividing net income available to common stockholders as adjusted for the participating securities, by the weighted-average number of shares outstanding plus the dilutive impact of all other potentially dilutive common shares. Dilutive earnings per share under the "treasury method" is calculated by dividing net income available to common stockholders by the weighted-average number of shares outstanding plus the dilutive impact of all potentially dilutive common shares.

Potentially dilutive shares for the three- and nine-month periods ended September 30, 2025, include 1,800,000 shares related to the Class W-1 Warrant and 250,000 shares related to the Class W-2 Warrant issued pursuant to the Merger Agreement, and 130,093 shares of underlying common stock equity incentives awarded pursuant to the Company's 2022 Plan.

Potentially dilutive shares for the three- and nine-month periods ended September 30, 2024, include 1,800,000 shares related to the Class W-1 Warrant and 250,000 shares related to the Class W-2 Warrant issued pursuant to the Merger Agreement, and 173,457 shares of underlying common stock equity incentives awarded pursuant to the Company's 2022 Plan.

For the three-month periods ended September 30, 2025 and 2024, the number of shares that are ultimately considered dilutive and had a dilutive impact total 1,181,621 and 149,338, respectively. These dilutive shares represent the number of incremental shares issued assuming all related equity awards vest and the Company repurchases a portion of the equity awards based on the average unrecognized stock compensation cost for each respective period, as well as the number of incremental shares issued assuming all Class W-1 and Class W-2 Warrants are exercised and the Company repurchases a portion of its Class A Common Stock based on the proceeds it receives when the warrants are exercised.

For the nine-month periods ended September 30, 2025 and 2024, none of the potentially dilutive shares are considered dilutive, did not have a dilutive impact, and are not included in diluted earnings per share on the unaudited condensed consolidated statements of operations due to them having an anti-dilutive effect.

Recently Issued Accounting Pronouncements

The Company does not believe that any recently issued effective standards, or standards issued but not yet effective, if adopted, would have a material effect on the accompanying unaudited condensed consolidated financial statements.

NOTE 3. RELATED PARTY TRANSACTIONS

CrossingBridge Advisors, LLC

Certain CBE Transaction Agreements

Pursuant to the CBE Transaction, ENDI, CrossingBridge, and Cohanzick entered into an Assignment and Assumption Agreement (the "A&A Agreement") pursuant to which ENDI assumed certain liabilities and obligations from CrossingBridge as a condition of the Equity Purchase Agreement (the "CBE Agreement") between ENDI and CBE.

The liabilities assumed by ENDI from CrossingBridge under the A&A Agreement include: the promissory note entered into pursuant to the Cohanzick Agreement (defined below), the remaining payment terms pursuant to the RiverPark Strategic Earn-Out (defined below), certain one-time payments and a fee share due to RiverPark Advisors, LLC ("RiverPark") pursuant to the Second RiverPark Agreement (defined below) and subsequently amended version entered into on May 29, 2025 between Cohanzick, CrossingBridge, and RiverPark (the "Third RiverPark Agreement"), and a certain preferred payment included as part of the guaranteed payments due to CBE pursuant to the CBE Agreement.

Due to ENDI's continued controlling financial interest and consolidation of CrossingBridge's accounts and activity subsequent to the CBE transaction, the assumption of liabilities and obligations included in the A&A Agreement by ENDI from CrossingBridge does not result in a materially different balance sheet presentation than if the liabilities and obligations had remained with CrossingBridge.

Cohanzick Management Asset Acquisition

On March 8, 2024, Cohanzick entered into an Asset Purchase Agreement (the "Cohanzick Agreement") with CBA pursuant to which Cohanzick assigned certain investment advisory contracts, including certain SMA contracts and a sub-advisory contract, and additional assets, and CBA assumed certain liabilities arising from such advisory contracts. As part of the Cohanzick Agreement, Cohanzick deregistered as a registered investment advisor, and the historical Services Agreement and License Agreement between Cohanzick and CBA were terminated. CBA paid Cohanzick \$10,000,000 for the advisory contracts by way of a promissory note. The promissory note provides that the borrower will pay Cohanzick quarterly interest payments beginning on June 30, 2024 at a rate of 8% per annum until the note is paid in full. The note matures on March 8, 2031. The borrower cannot prepay all or any portion of the principal amount of the note prior to March 8, 2027. After March 8, 2027, the borrower may prepay the note without any penalty or premium. As noted above, pursuant to the A&A Agreement, this promissory note was assumed by ENDI from CrossingBridge during the quarterly period ended June 30, 2025. As of the periods ended September 30, 2025 and December 31, 2024, \$201,644 of accrued interest and \$10,000,000 of unpaid principal related to the promissory note is included on the accompanying condensed consolidated balance sheets. During the three- and nine-month periods ended September 30, 2025, the Company paid a total of \$199,452 and \$598,356 of interest expense to Cohanzick related to the promissory note, respectively.

On March 9, 2024, in connection with the Cohanzick Agreement, CBA entered into an agreement (the "Second RiverPark Agreement") with RiverPark and Cohanzick, in which CBA replaced Cohanzick as the sub-adviser to the RiverPark Short Term High Yield Fund (the "RiverPark Fund"). RiverPark remains the advisor to the RiverPark Fund. Pursuant to the Second RiverPark Agreement, CBA is entitled to approximately 50% of the RiverPark Fund's management fees.

See Note 5 for more information.

RiverPark Strategic Income Fund Asset Acquisition

On November 18, 2022, CBA entered into a Purchase and Assignment and Assumption Agreement, as amended on December 28, 2022 (as amended, the "First RiverPark Agreement"), with RiverPark and Cohanzick, pursuant to which RiverPark intended to sell to CBA certain assets and CBA intended to assume certain liabilities, including certain rights and responsibilities under the RiverPark Advisory Agreement (as defined herein) and the RiverPark Expense Limitation Agreement (as defined herein) relating to the provision of investment advisory services for the mutual fund known as RiverPark Strategic Income Fund (the "RiverPark Strategic Fund"), subject to certain terms and conditions set forth in the agreement.

Pursuant to the First RiverPark Agreement, no consideration was paid upon closing on May 12, 2023; however, CBA shall pay an amount approximately equal to 50% of RiverPark Strategic Fund's management fees (as set forth in RiverPark Strategic Fund's prospectus) to RiverPark (the prior adviser) and Cohanzick (the prior sub-adviser) for a period of three years after closing, and pay an amount approximately equal to 20% of the RiverPark Strategic Fund's management fees in the fourth and fifth years after closing (the payments collectively representing the "RiverPark Strategic Earn-Out"), as set forth in the First RiverPark Agreement. Notwithstanding the foregoing, certain of the amounts payable based on the RiverPark Strategic Fund's management fees pursuant to the First RiverPark Agreement during the first three years after the closing shall be capped such that they are less than \$1.3 million in the aggregate. As noted above, pursuant to the A&A Agreement, the RiverPark Strategic Earn-Out was assumed by ENDI from CrossingBridge during the quarterly period ended June 30, 2025.

In connection with the First RiverPark Agreement, Cohanzick and CBA entered into an agreement which prohibits Cohanzick from competing with a substantially similar strategic income strategy as the RiverPark Strategic Fund as an adviser or sub-adviser to a fund registered under the 1940 Act or any UCITS products.

During the three- and nine-month periods ended September 30, 2025, payments made by the Company to Cohanzick in accordance with the First RiverPark Agreement totaled \$189,805 and \$549,264, respectively. During the three- and nine-month periods ended September 30, 2024, payments made by CBA to Cohanzick in accordance with the First RiverPark Agreement totaled \$143,552 and \$393,263, respectively.

See Note 6 for more information.

Willow Oak Asset Management, LLC

Sale of Willow Oak Asset Management and its Subsidiaries

On May 10, 2024, Enterprise Diversified sold all of its equity in Willow Oak and Willow Oak's wholly-owned subsidiaries to PV 31, LLC, a Delaware limited liability company that is wholly-owned by Jessica Greer, the former Secretary and employee of the Company, pursuant to a Membership Interest Purchase Agreement. The aggregate purchase price to be paid to Enterprise Diversified, recognized as contingent consideration, is an amount equal to 10% of Willow Oak's future gross revenue, which will be paid to Enterprise Diversified on a quarterly basis beginning with the quarter ending June 30, 2024 and ending with the quarter ending June 30, 2034.

As was previously reported, the Company recognized an initial loss on the sale of Willow Oak in the amount of \$578,958. As there was no consideration paid by the buyer at closing, this loss represents the carrying value of Willow Oak assets included in the Membership Interest Purchase Agreement as of May 10, 2024.

The loss recognized from the Willow Oak sale has been determined using the “Loss Recovery Approach.” This approach requires that the contingent consideration, the future revenue share to be received, be valued at the lesser of the amount of the “probable,” defined as a greater than 50% likelihood, future proceeds or the carrying value of the disposed assets. Due to the unpredictability of the contingent consideration, and management’s inherent lack of control over the buyer’s operations, management determined it would be most prudent not to attempt to value the contingent consideration as of the sale date. This results in assigning the contingent consideration a current valuation of zero. As the future revenue share is deemed probable, it will be subsequently recognized as a recovery of loss and will offset the initial loss recorded. Accordingly, during the three- and nine-month periods ended September 30, 2025, an offsetting recovery of loss on the sale of \$5,853 and \$16,634 is included under other income under the other operations segment, respectively. The net adjusted loss recognized on the Willow Oak sale after recoveries as of the period ended September 30, 2025 is detailed below:

Intangible assets, net	\$ 478,003
Accounts receivable, net	38,057
Cash	<u>62,898</u>
Initial loss recognized on sale	578,958
Less: total revenue share earned (loss recovery)	<u>(34,188)</u>
Adjusted loss recognized on sale after recoveries	<u>\$ 544,770</u>

Due to/from Affiliate

As of the period ended September 30, 2025, the Company’s condensed consolidated balance sheets include \$268,500 as an amount due from affiliate. This amount is comprised of the remaining balance of the capital raise amount due to CBA pursuant to the CBE Agreement. The Company expects to collect this amount in full over the next 12-month period.

As of the period ended December 31, 2024, the Company’s condensed consolidated balance sheets include \$21,474 as an amount due to affiliates. This amount is comprised of legal fee reimbursements that are owed to certain CBA funds as well as travel expenses that are owed to Cohanzick Management for shared accommodations. These expenses are part of the Company’s normal course of operations and have been fully satisfied.

NOTE 4. CBE CAPITAL RAISE TRANSACTION

On April 8, 2025, CrossingBridge entered into an agreement with Dalton, in its capacity as managing member of CBE, for a \$25,933,500 cash investment by CBE in return for 25% of the economic membership interest in CrossingBridge and 20% of the voting membership interest in CrossingBridge (the “CBE Transaction”). As a result of the transaction, CrossingBridge and Dalton have become affiliates of each other for regulatory purposes. CBE owns the same class of equity in CrossingBridge as ENDI.

The closing of the transaction occurred in two steps, with the first closing constituting 75% of the total funding and a second closing of the remaining 25% funding. CBE acquired 18.75% of CrossingBridge pursuant to the initial closing on April 8, 2025, and acquired the remaining 6.25% upon receipt of the consent and approval of the appropriate relevant entities in accordance with applicable regulations and constituencies, which occurred on May 30, 2025.

As part of the transaction, ENDI assumed certain of CrossingBridge’s indebtedness and other obligations pursuant to the A&A Agreement described in Note 3. Pursuant to the CBE Agreement, CBE is entitled to a mandatory quarterly distribution of approximately 15% of CrossingBridge’s gross revenue. ENDI will receive its proportionate share of such distributions in its discretion concurrently with payment to CBE or upon a subsequent change of control transaction. Additionally, CrossingBridge will establish an equity incentive plan within 12 months of the initial closing whereby CrossingBridge can issue at least five percent (5%) and up to ten percent (10%) of membership interests, dilutive only to ENDI, to current and/or future employees of CrossingBridge, exclusive of David Sherman.

CBE has the right to approve certain material actions of CrossingBridge including, without limitation, issuing new interests without granting CBE pre-emptive rights, incurring debt beyond a threshold, entering related party transactions, and making certain tax elections. CBE will also have pre-emptive rights for certain additional capital raises by CrossingBridge. CrossingBridge will continue to be managed by ENDI as the managing member.

As ENDI continues to have a controlling financial interest in CrossingBridge following the CBE Transaction, ENDI will continue to consolidate the accounts and activity of CrossingBridge. As of and for the three- and nine-month periods ended September 30, 2025, CrossingBridge activity attributable to CBE is included as “noncontrolling interest” on the condensed consolidated balance sheets, the unaudited condensed consolidated statements of operations, and the unaudited condensed consolidated statements of changes in stockholders’ equity.

As indicated in Note 3, on May 29, 2025, in connection with the CBE Transaction, Cohanzick, CrossingBridge, and RiverPark entered into an agreement amending the Second RiverPark Agreement (the “Third RiverPark Agreement”), which acknowledges that the CBE Transaction satisfies certain terms and conditions included in the Second RiverPark Agreement and well as introduces certain amended terms and conditions. As a result of the Third RiverPark Agreement, upon the payment of \$950,000 to RiverPark, and at the end of the thirty-nine (39) month period beginning on May 30, 2025, CrossingBridge will be entitled to, among other things, full management fee rates on assets held within the RiverPark Short Term High Yield Fund. During this thirty-nine month period, the Riverpark Short Term High Yield Fund will remain as part of the RiverPark Funds Trust.

The Company determined that the contractual rights and benefits obtained pursuant to the terms of the Third RiverPark Agreement resulted in an intangible asset with a fair value of \$500,000. Accordingly, on May 29, 2025, this amount was capitalized as an investment management agreement and is included on the condensed consolidated balance sheets, net of amortization.

During the three- and nine-month periods ended September 30, 2025, the Company recognized \$1,639,102 of transaction fees and expenses for consulting and advisory services, legal services, and other contractual fees related to the CBE Transaction.

NOTE 5. COHANZICK MANAGEMENT ASSET ACQUISITION

As discussed in Note 3, on March 8, 2024, Cohanzick, entered into an Asset Purchase Agreement (the “Cohanzick Agreement”) with CBA pursuant to which Cohanzick assigned certain investment advisory contracts, including certain SMA contracts and a sub-advisory contract, and additional assets, and CBA assumed certain liabilities arising from such advisory contracts. As part of the Cohanzick Agreement, Cohanzick deregistered as a registered investment advisor, and the historical Services Agreement and License Agreement between Cohanzick and CBA were terminated. CBA paid Cohanzick \$10,000,000 for the advisory contracts by way of a promissory note. The promissory note provides that the borrower will pay Cohanzick quarterly interest payments beginning on June 30, 2024 at a rate of 8% per annum until the note is paid in full. The note matures on March 8, 2031. The borrower cannot prepay all or any portion of the principal amount of the note prior to March 8, 2027. After March 8, 2027, the borrower may prepay the note without any penalty or premium. Prior to the CBE Transaction, the note was solely an obligation of CBA and was non-recourse to ENDI, however, as indicated in Note 3, pursuant to the A&A Agreement, this promissory note was assumed by ENDI from CrossingBridge during the quarterly period ended June 30, 2025. As of the periods ended September 30, 2025 and December 31, 2024, \$201,644 of accrued interest and \$10,000,000 of unpaid principal related to the promissory note is included on the accompanying condensed consolidated balance sheets.

As discussed in Note 3, on March 9, 2024, in connection with the Cohanzick Agreement, CBA entered into the Second RiverPark Agreement with RiverPark Advisors, LLC and Cohanzick, in which CBA replaced Cohanzick as the sub-adviser to the RiverPark Short Term High Yield Fund (the “RiverPark Fund”). RiverPark remains the advisor to the RiverPark Fund. Pursuant to the Second RiverPark Agreement, CBA is entitled to approximately 50% of the RiverPark Fund’s management fees. See Note 4 for further updates related to the RiverPark Fund.

The Cohanzick Agreement transaction is classified as an asset acquisition, and the costs of the acquisition were allocated to the assets acquired on the basis of their relative fair values. Assets acquired primarily consisted of customer relationships and investment contracts.

When accounting for this transaction, the Company applied the guidance in Accounting Standards Update (ASU) 2017-01, Business Combinations (Topic 805) - Clarifying the Definition of a Business. This ASU provides a screen test that specifies when substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or a group of similar identifiable assets, the “set” is not a business, and therefore, the transaction must be accounted for as an asset acquisition.

The acquisition-date fair value of the consideration transferred and the allocation of cost to the assets acquired and liabilities assumed at the acquisition date related to the Cohanzick Management asset acquisition are as follows:

Note payable	\$	10,000,000
Transaction costs		102,647
Total purchase price	\$	<u>10,102,647</u>
Allocation of cost to assets acquired:		
Customer relationships	\$	9,900,594
Investment management agreements		202,053
Total cost of assets acquired	\$	<u>10,102,647</u>

NOTE 6. RIVERPARK STRATEGIC INCOME FUND ASSET ACQUISITION

As discussed in Note 3, on November 18, 2022, CBA, entered into the First RiverPark Agreement with RiverPark Advisors, LLC and Cohanzick pursuant to which RiverPark Advisors, LLC intended to sell to CBA certain assets and CBA intended to assume certain liabilities, including certain rights and responsibilities under the RiverPark Advisory Agreement (as defined herein) and the RiverPark Expense Limitation Agreement (as defined herein) relating to the provision of investment advisory services for the mutual fund known as the RiverPark Strategic Income Fund (the “RiverPark Strategic Fund”), subject to certain terms and conditions set forth in the agreement.

On May 10, 2023, the board of trustees of the RiverPark Strategic Fund and holders of a majority of the outstanding voting securities of RiverPark Strategic Fund approved the First RiverPark Agreement and the transactions contemplated thereby. On May 12, 2023 (the “Closing Date”), as contemplated by the First RiverPark Agreement, CBA assumed (i) the advisory services role under that certain Amended and Restated Investment Advisory Agreement (the “RiverPark Advisory Agreement”) dated February 14, 2012 by and between RiverPark and RiverPark Funds Trust (“RiverPark Trust”) pursuant to which RiverPark provided investment advisory services to the RiverPark Strategic Fund and (ii) the Operating Expense Limitation Agreement (“RiverPark Expense Limitation Agreement”) dated as of July 1, 2019 by and between RiverPark and RiverPark Trust. Furthermore, pursuant to the First RiverPark Agreement, on the Closing Date, the parties to that certain Sub-Advisory Agreement dated as of August 1, 2012 by and among RiverPark, Cohanzick and the RiverPark Trust, on behalf of the RiverPark Strategic Fund, have terminated such agreement and made CrossingBridge a party to the RiverPark Expense Limitation Agreement. Furthermore, in connection with the First RiverPark Agreement, Cohanzick and CBA entered into an agreement which prohibits Cohanzick from competing with a substantially similar strategic income strategy as the RiverPark Strategic Fund as an adviser or sub-adviser to a fund registered under 1940 Act or any UCITS products.

Pursuant to the First RiverPark Agreement, no consideration was paid upon closing; however, CBA shall pay an amount approximately equal to 50% of RiverPark Strategic Fund’s management fees (as set forth in RiverPark Strategic Fund’s prospectus) to RiverPark (the prior adviser) and Cohanzick (the prior sub-adviser) for a period of three years after closing, and pay an amount approximately equal to 20% of the RiverPark Strategic Fund’s management fees in the fourth and fifth years after closing as set forth in the First RiverPark Agreement. Notwithstanding the foregoing, certain of the amounts payable based on the RiverPark Strategic Fund’s management fees pursuant to the First RiverPark Agreement during the first three years after the closing shall be capped such that they are less than \$1.3 million in the aggregate. This liability is reported on the Company’s condensed consolidated balance sheets as an earn-out liability. As indicated in Note 3, pursuant to the A&A Agreement, the RiverPark Strategic Earn-Out was assumed by ENDI from CrossingBridge during the quarterly period ended June 30, 2025.

The RiverPark Strategic Fund transaction is classified as an asset acquisition, and the costs of the acquisition were allocated to the assets acquired on the basis of their relative fair values. Assets acquired primarily consisted of customer relationships, investment contracts, and a noncompete agreement.

By applying the guidance in ASC 323-10-25-2A and ASC 323-10-25-2B to an asset acquisition, as the fair value of the group of assets exceeds the initial consideration, the consideration is recorded as the lesser of the maximum amount of contingent consideration or the excess of the fair value of the net assets acquired over the initial consideration paid. As the initial consideration of the transaction was \$0 and there is no maximum amount to the contingent consideration, the latter scenario is applied. The purchase price of \$2,341,600 consisted of a combination of \$2,141,612 in variable cash payments and \$199,988 of acquisition costs incurred by the Company in connection with the transaction. Variable cash payments are based on a percentage of the RiverPark Strategic Fund net advisory fees earned and daily average assets under management of the fund. Payments are to be made quarterly over the next five years.

The full amount of the original \$2,141,612 acquisition-date fair value originally recorded on May 12, 2023 as an earn-out liability has been paid and satisfied by the Company. As the variable cash payments are required until May 2028, the end of the five-year period from the Closing Date, the Company's total variable cash payment amounts will exceed the fair value amount originally recorded as consideration for the RiverPark Strategic Income Fund asset acquisition. Beginning in the quarterly period ended March 31, 2025 and continuing through the remainder of the five-year period ending in May 2028, additional contingent consideration issued in excess of \$2,141,612, the amount that was initially recognized as a liability, will be considered an additional cost of the acquisition. These additional costs will then be allocated to the qualifying assets on a relative fair value basis, which include the customer relationships, investment management agreements, and noncompete agreement, as noted above.

The acquisition-date fair value, and subsequent payments made in excess of the acquisition-date fair value, of the consideration transferred and the allocation of costs to the assets acquired and liabilities assumed at the acquisition date and as of the quarterly period ended September 30, 2025, related to the RiverPark Strategic Income Fund asset acquisition are as follows:

Acquisition-date fair value of variable cash payments	\$	2,141,612
Transaction costs		199,988
Initial purchase price		<u>2,341,600</u>
Earn-out payments made in excess of acquisition-date fair value		462,984
Adjusted purchase price as of the period ended September 30, 2025	\$	<u><u>2,804,584</u></u>

	Initial Allocation of Purchase Price	Payments in Excess of Acquisition Date Fair Value	Adjusted Allocation of Purchase Price as of September 30, 2025
Customer relationships	\$ 2,294,768	\$ 453,724	\$ 2,748,492
Investment management agreements	23,416	4,630	28,046
Noncompete agreement	23,416	4,630	28,046
Total	<u>\$ 2,341,600</u>	<u>\$ 462,984</u>	<u>\$ 2,804,584</u>

NOTE 7. FAIR VALUE OF ASSETS AND LIABILITIES

GAAP defines fair value as the amount that would be received from the sale of an asset or paid for the transfer of a liability in an orderly transaction between market participants at the measurement date and establishes a hierarchy for disclosing assets and liabilities measured at fair value based on the inputs used to value them. The fair value hierarchy maximizes the use of observable inputs and minimizes the use of unobservable inputs. Observable inputs are based on market pricing data obtained from sources independent of the Company. Unobservable inputs reflect management's judgment about the assumptions market participants would use in pricing the asset or liability. The fair value hierarchy includes three levels based on the objectivity of the inputs as follows:

- Level I - inputs are quoted prices in active markets as of the measurement date for identical assets and liabilities that the Company has the ability to access. This category includes exchange-traded mutual funds and equity securities;
- Level II - inputs are inputs other than quoted prices included in Level I that are observable for the asset or liability, either directly or indirectly. Level II inputs include quoted prices for similar assets and liabilities in active markets, and inputs other than quoted prices that are observable for the asset or liability, such as interest rates or yield curves, that are observable at commonly quoted intervals; this category includes mortgage-backed securities, asset-backed securities, corporate debt securities, certificates of deposit, commercial paper, U.S. agency and municipal debt securities, U.S. Treasury securities, and derivative contracts; and
- Level III - inputs are unobservable inputs for the asset or liability and include situations where there is little, if any, market activity for the asset or liability. The measurements are highly subjective.

The availability of observable inputs can vary and is affected by a variety of factors. To the extent that valuation is based on models or inputs that are less observable or unobservable in the market, the determination of fair value requires more judgment. Accordingly, the degree of judgment exercised in determining fair value is the greatest for assets or liabilities categorized in Level III.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, an investment level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement. The Company's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the investment.

The following table presents information about the Company's assets measured at fair value as of the periods ended September 30, 2025 and December 31, 2024.

	<u>Level I</u>	<u>Level II</u>	<u>Level III</u>	
	<u>Quoted Prices in Active Markets for Identical Assets</u>	<u>Significant Other Observable Inputs</u>	<u>Significant Unobservable Inputs</u>	<u>Excluded ^(a)</u>
September 30, 2025				
Investments in securities, at fair value (cost \$27,170,760)	\$ 24,299,150	\$ 3,106,287	\$ -	\$ -
W-1 Warrant and Class B Common Stock liability, at fair value	-	-	11,200,000	-
Investment in limited partnership, at net asset value	-	-	-	2,493,322
Investment in warrants, at fair value (cost \$0)	-	-	37,600	-
Total	\$ 24,299,150	\$ 3,106,287	\$ 11,237,600	\$ 2,493,322

	<u>Level I</u>	<u>Level II</u>	<u>Level III</u>	
	<u>Quoted Prices in Active Markets for Identical Assets</u>	<u>Significant Other Observable Inputs</u>	<u>Significant Unobservable Inputs</u>	<u>Excluded ^(a)</u>
December 31, 2024				
Investments in securities, at fair value (cost \$8,526,333)	\$ 8,561,449	\$ 560,000	\$ -	\$ -
W-1 Warrant and Class B Common Stock liability, at fair value	-	-	5,598,000	-
Investment in limited partnership, at net asset value	-	-	-	1,085,259
Investment in warrants, at fair value (cost \$0)	-	-	32,000	-
Total	\$ 8,561,449	\$ 560,000	\$ 5,630,000	\$ 1,085,259

(a) Certain investments that are measured at fair value using the reported net asset value ("NAV") per share (or its equivalent) as a practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the condensed consolidated balance sheets.

Assets and Liabilities Measured at Fair Value on a Recurring Basis

As discussed previously, the Company holds various Level I and Level II investments, among which include shares of CrossingBridge Ultra-Short Duration Fund, CrossingBridge Low Duration High Income Fund, RiverPark Strategic Income Fund, CrossingBridge Nordic High Income Bond Fund, and CrossingBridge Responsible Credit Fund, which are SEC registered mutual funds for which CBA is the adviser, as well as shares of CrossingBridge Pre-Merger SPAC ETF, which is an ETF also advised by CBA. As of September 30, 2025 and December 31, 2024, Level I investments held by the Company in investment products advised by CBA totaled \$23,940,200 and \$7,506,631, respectively. The Company's remaining Level I and Level II investments held as of September 30, 2025 and December 31, 2024, include marketable U.S. fixed income and equity securities. There are no liquidity restrictions in connection with these investments.

The Company's investment in the commodity-based limited partnership, its investment in the National Stock Exchange of India limited partnership, and its investment in the limited partnership primarily employing an appraisal rights strategy are measured using NAV as the practical expedient and are exempt from the fair value hierarchy. The NAVs are based on the value of the underlying assets owned by the funds, minus their liabilities, and are allocated based on total fund contributions. The Company's investments in these limited partnerships are remeasured to fair value on a recurring basis and realized and unrealized gains and losses are recognized as investment income in the period of adjustment. As of the periods ended September 30, 2025 and December 31, 2024, these investments are carried at their total reported NAV of \$2,493,322 and \$1,085,259, respectively. During the three- and nine- month periods ended September 30, 2025, we recognized \$170,095 and \$477,089, respectively, and during the three- and nine- month periods ended September 30, 2024, we recognized (\$12,729) and (\$21,757), respectively, of net investment gains (losses) related to these investments.

Included as part of the Company's July 14, 2023 private placement investment through Enterprise Diversified, the Company received 100,000 warrants of the issuer's public parent company. The warrants are not registered or freely tradable and were not transferrable until after December 15, 2023. Due to these restrictions, the Company did not assign a value to the warrants prior to December 15, 2023. As of December 31, 2023, the warrants became transferrable but are still unregistered and contain various other trading restrictions. In order to value these warrants as of the periods ended September 30, 2025 and December 31, 2024, the Company applied a marketability discount to similar like-kind warrants of the same company that actively trade on the OTCQX tier of the OTC Market. The Company evaluated similar marketability discounts applied to other OTC traded companies to arrive at a 20% discount rate. By applying the 20% discount rate to the most recent closing price of the like-kind freely traded warrants, the Company valued the 100,000 warrants at \$37,600 and \$32,000 as of September 30, 2025 and December 31, 2024, respectively. Due to the lack of observable inputs used in the Company's calculation, the warrants have been classified as a Level III investment. During the three- and nine-month periods ended September 30, 2025, we recognized \$5,600 and \$14,400, respectively, and during the three- and nine-month periods ended September 30, 2024, we recognized \$6,400 and \$44,000, respectively, of net investment income (losses) related to these warrants.

As discussed previously, pursuant to the Merger Agreement, the Company issued 1,800,000 Class B Common Shares that are mandatorily redeemable upon exercise of the W-1 Warrant. Management has determined that the W-1 Warrant represents an embedded equity-linked feature within the Class B Common Shares and therefore is valued in conjunction with the Class B Common Shares as a long-term liability on the condensed consolidated balance sheets. The value of the W-1 Warrant and Class B Common Shares is determined using a Black-Scholes pricing model, resulting in a Level III classification. The pricing model considers a variety of inputs at each measurement date including, but not exclusively, the 30-day VWAP of the Company's closing stock price, the warrant exercise price, the remaining term of the W-1 Warrant, the Company's estimated equity volatility over the remaining warrant term, the Company's annual rate of dividends, the bond equivalent yield, and the total number of warrants and shares outstanding. Additionally, as the W-1 Warrant and Class B Common Shares are beneficially owned by Cohanzick, an affiliate shareholder of the Company, a discount is applied based on an analysis of the underlying marketability of the Company's Class A Common Stock with respect to Rule 144 restrictions. Rule 144 restrictions place a limit on the number of shares that can be sold by an affiliate shareholder based on the issuer's total number of shares outstanding as well as the issuer's average weekly trading volume. This limit results in a longer anticipated divestiture period for an affiliate shareholder compared to a non-affiliate shareholder, which comparatively reduces the underlying value of the W-1 Warrant and Class B Common Shares held by an affiliate shareholder compared to a non-affiliate shareholder.

This value is remeasured at each reporting date with the change in value flowing through the unaudited condensed consolidated statements of operations for the relevant period. The table below represents the relevant inputs used in the value determination as of September 30, 2025 and change in value from December 31, 2024 to September 30, 2025.

W-1 Warrant and Class B Common Stock

Inputs below are as of September 30, 2025

ENDI Corp. 30-day VWAP closing stock price	\$	17.46
Warrant exercise price	\$	8.00
Remaining term of W-1 Warrant (in years)		1.86
Estimated equity volatility over remaining term		30.00%
ENDI Corp. annual rate of dividends		0.00%
Bond equivalent yield		3.61%
Discount for lack of marketability		14.00%
Total Class A Common Shares outstanding		5,330,281
Number of W-1 and W-2 Warrants issued and outstanding		2,050,000
December 31, 2024	\$	5,598,000
Plus: Unrealized losses reported in other income		852,000
March 31, 2025		6,450,000
Plus: Unrealized losses reported in other income		2,990,000
June 30, 2025		9,440,000
Plus: Unrealized losses reported in other income	\$	1,760,000
September 30, 2025	\$	<u>11,200,000</u>

Assets and Liabilities Measured at Fair Value on a Non-Recurring Basis

The Company analyzes its intangible assets — goodwill, customer relationships, trade names, investment management agreements, non-compete agreement, and domain names — on an annual basis or more often if events or changes in circumstances indicate potential impairments. No impairments were recorded during the quarterly periods ended September 30, 2025 and 2024.

As discussed previously, the Company entered into a contingent consideration arrangement pursuant to the First RiverPark Agreement, which is included as an earn-out liability on the condensed consolidated balance sheets as of September 30, 2025 and December 31, 2024 for \$0 and \$86,280, respectively. Contingent payment obligations related to asset purchases, if estimable and probable of payment, are initially recorded at their estimated value. As the Company's total variable cash payment amounts have exceeded the fair value amount originally recorded as consideration, the additional contingent consideration issued or issuable over the amount that was initially recognized as a liability, is considered an additional cost of the acquisition. These additional costs are being allocated to the qualifying assets on a relative fair value basis as they are incurred. See Note 6 for more information.

NOTE 8. INTANGIBLE ASSETS AND PROPERTY AND EQUIPMENT

The Company's intangible assets as of the periods ended September 30, 2025 and December 31, 2024 are included below.

	September 30, 2025	December 31, 2024
Customer relationships	\$ 13,139,086	\$ 12,685,362
Investment management agreements	730,099	225,469
Domain names	144,826	144,826
Trade names	40,000	40,000
Noncompete agreement	28,046	23,416
	<u>14,082,057</u>	<u>13,119,073</u>
Less: accumulated amortization	(4,645,753)	(2,505,292)
Intangible assets, net	<u>\$ 9,436,304</u>	<u>\$ 10,613,781</u>

Amortization expenses on intangible assets during the three- and nine-month periods ended September 30, 2025 totaled \$778,304 and \$2,140,461, respectively, and amortization expenses on intangible assets during the three- and nine-month periods ended September 30, 2024 totaled \$632,392 and \$1,553,761, respectively.

The cost of property and equipment as of the periods ended September 30, 2025 and December 31, 2024 consisted of the following:

	September 30, 2025	December 31, 2024
Property and equipment	\$ 75,444	\$ 119,099
Less: accumulated depreciation	(8,512)	(25,628)
Property and equipment, net	<u>\$ 66,932</u>	<u>\$ 93,471</u>

Depreciation expense on property and equipment totaled \$3,772 and \$13,487 during the three- and nine-month periods ended September 30, 2025, and \$5,955 and \$17,865 during the three- and nine-month periods ended September 30, 2024, respectively.

NOTE 9. DEBT

On March 8, 2024, pursuant to the Cohanzick Agreement, CBA entered into a promissory note with Cohanzick in the amount of \$10,000,000. The promissory note provides that the borrower will pay Cohanzick quarterly interest payments beginning on June 30, 2024 at a rate of 8% per annum until the note is paid in full. The note matures on March 8, 2031. The borrower cannot prepay all or any portion of the principal amount of the note prior to March 8, 2027. After March 8, 2027, the borrower may prepay the note without any penalty or premium. Prior to the CBE Transaction, the note was solely an obligation of CBA and was non-recourse to ENDI, however, as indicated in Note 3, pursuant to the A&A Agreement, this promissory note was assumed by ENDI from CrossingBridge during the quarterly period ended June 30, 2025. As of the periods ended September 30, 2025 and December 31, 2024, \$201,644 of accrued interest and \$10,000,000 of unpaid principal related to the promissory note is included on the accompanying condensed consolidated balance sheets. See Notes 3 and 5 for additional information.

NOTE 10. SEGMENT INFORMATION

During the three and nine-month periods ended September 30, 2025, the Company operated through three reportable segments: CrossingBridge operations, internet operations, and other operations. Each reporting segment has separate and distinct revenues and expenses.

The CrossingBridge operations segment includes revenue and expenses derived from investment management and advisory and sub-advisory services. Assets reported under the CrossingBridge operations segment as of the quarterly period ended September 30, 2025, primarily include investments in securities at fair value and customer relationships that were acquired as part of the Cohanzick Management and RiverPark Strategic Income Fund transactions.

The internet operations segment includes revenue and expenses related to the Company's sale of internet access, e-mail and hosting, storage, and other ancillary services. The Company's internet segment includes revenue generated by operations from customers in both the United States and Canada. Included in the unaudited condensed consolidated statements of operations for the three- and nine-month periods ended September 30, 2025, is revenue of \$156,380 and \$454,874 from customers within the United States and revenue of \$6,630 and \$21,281 from customers in Canada, respectively. Included in the unaudited condensed consolidated statements of operations for the three- and nine-month periods ended September 30, 2024, is revenue of \$178,868 and \$505,856 from customers within the United States and revenue of \$7,213 and \$24,574 from customers in Canada, respectively. All assets reported under the internet operations segment for the periods ended September 30, 2025 and December 31, 2024, are located within the United States. Assets reported under the internet operations segment as of the quarterly period ended September 30, 2025 primarily include customer relationships that were valued pursuant to the Business Combination in August 2022.

The other operations segment includes revenue and expenses from nonrecurring or one-time strategic funding or similar activity and any revenue or expenses derived from corporate office operations, as well as expenses related to public company reporting, the oversight of subsidiaries, and other items that affect the overall Company. Assets reported under the other operations segment as of the quarterly period ended September 30, 2025 primarily include cash and cash equivalents, investments in securities at fair value, and investments in private companies at cost and at net asset value. These are primarily comprised of assets acquired pursuant to the Business Combination in August 2022, but also include opportunistic investments made during the current and prior year through Enterprise Diversified.

During the prior year quarterly period ended June 30, 2024, the Company operated through an additional segment, Willow Oak operations. On May 10, 2024, the Company sold its interests in Willow Oak Asset Management, LLC to a related party and ceased to operate under the Willow Oak operations segment. Historically, Willow Oak operations were reported as a standalone segment, however, given the lack of current period activity and limited prior period activity, segment information has been recast in the unaudited condensed consolidated financial statements to include activity related to Willow Oak operations under the other operations segment for all prior periods presented.

The Company's chief operating decision maker ("CODM") is David Sherman, the Company's CEO and Principal Executive Officer. As the CODM, David Sherman is responsible for the Company's overall resource allocation and performance assessment of each segment. Certain final measures are consistently reported as part of the CODM's ongoing evaluation of the Company's operating segments. These measures include revenue and segment earnings before interest, taxes, depreciation and amortization ("segment EBITDA"). Segment EBITDA is a non-GAAP financial measure that we calculate as net income (loss), adjusted for income taxes (benefit); interest expense; and depreciation and amortization expenses.

Summarized financial information concerning the Company's reportable segments is shown in the following tables for the three- and nine-month periods ended September 30, 2025 and 2024.

Three-Month Period Ended September 30, 2025	CrossingBridge	Internet	Other	Consolidated
Revenues	\$ 5,507,863	\$ 163,010	\$ -	\$ 5,670,873
Cost of revenue	-	47,601	-	47,601
Operating expenses	2,999,842	38,387	322,061	3,360,290
Other income (expenses), net	509,547	(883)	(1,818,945)	(1,310,281)
Net income (loss)	3,017,568	76,139	(2,141,006)	952,701
Less: net income attributable to noncontrolling interest	(763,906)	-	-	(763,906)
Net income (loss) attributable to ENDI Corp. stockholders	\$ 2,253,662	\$ 76,139	\$ (2,141,006)	\$ 188,795

Net income (loss)	\$ 3,017,568	\$ 76,139	\$ (2,141,006)	\$ 952,701
Plus: Interest expense	-	-	200,845	200,845
Plus: Income tax expense	-	-	374,050	374,050
Plus: Depreciation and amortization expense	771,897	10,179	-	782,076
Segment EBITDA	\$ 3,789,465	\$ 86,318	\$ (1,566,111)	\$ 2,309,672

Goodwill	737,869	-	-	737,869
Identifiable assets	\$ 44,858,907	\$ 655,082	\$ 24,054,732	\$ 69,568,721

Nine-Month Period Ended September 30, 2025	CrossingBridge	Internet	Other	Consolidated
Revenues	\$ 15,161,870	\$ 476,155	\$ -	\$ 15,638,025
Cost of revenue	-	152,165	-	152,165
Operating expenses	8,222,784	125,069	3,163,339	11,511,192
Other income (expenses), net	904,423	16,528	(5,647,248)	(4,726,297)
Net income (loss)	7,843,509	215,449	(8,810,587)	(751,629)
Less: net income attributable to noncontrolling interest	(1,326,383)	-	-	(1,326,383)
Net income (loss) attributable to ENDI Corp. stockholders	\$ 6,517,126	\$ 215,449	\$ (8,810,587)	\$ (2,078,012)

Net income (loss)	\$ 7,843,509	\$ 215,449	\$ (8,810,587)	\$ (751,629)
Plus: Interest expense	196,462	-	401,127	597,589
Plus: Income tax expense	-	-	897,508	897,508
Plus: Depreciation and amortization expense	2,123,411	30,537	-	2,153,948
Segment EBITDA	\$ 10,163,382	\$ 245,986	\$ (7,511,952)	\$ 2,897,416

Goodwill	737,869	-	-	737,869
Identifiable assets	\$ 44,858,907	\$ 655,082	\$ 24,054,732	\$ 69,568,721

Three-Month Period Ended September 30, 2024	CrossingBridge	Internet	Other	Consolidated
Revenues	\$ 3,961,333	\$ 186,081	\$ -	\$ 4,147,414
Cost of revenue	-	48,355	-	48,355
Operating expenses	2,382,579	57,206	330,207	2,769,992
Other income (expenses)	(115,897)	338	268,231	152,672
Net income (loss)	1,462,857	80,858	(61,976)	1,481,739

Plus: Interest expense	201,644	-	-	201,644
Less: Income tax benefit	-	-	440,226	440,226
Plus: Depreciation and amortization expense	628,168	10,179	-	638,347
Segment EBITDA	2,292,669	91,037	378,250	2,761,956

Goodwill	737,869	-	-	737,869
Identifiable assets	\$ 20,263,453	\$ 647,308	\$ 16,448,203	\$ 37,358,964

Nine-Month Period Ended September 30, 2024	CrossingBridge	Internet	Other	Consolidated
Revenues	\$ 10,277,169	\$ 530,430	\$ 62,383	\$ 10,869,982
Cost of revenue	-	154,094	-	154,094
Operating expenses	6,537,748	152,673	1,430,572	8,120,993
Other income (expenses)	(269,354)	4,449	(3,006,691)	(3,271,596)
Net income (loss)	3,470,067	228,112	(4,374,880)	(676,701)

Plus: Interest expense	451,507	-	-	451,507
Plus: Income tax expense	-	-	440,226	440,226
Plus: Depreciation and amortization expense	1,507,041	30,537	14,048	1,551,626
Segment EBITDA	5,428,615	258,649	(3,920,606)	1,766,658

Goodwill	737,869	-	-	737,869
Identifiable assets	\$ 20,263,453	\$ 647,308	\$ 16,448,203	\$ 37,358,964

NOTE 11. COMMITMENTS AND CONTINGENCIES

Leases

Beginning on October 1, 2024, CBA entered into a five-year lease agreement for approximately 3,035 square feet of office space located in Pleasantville, New York. Pursuant to the lease agreement, monthly rent is equal to \$8,205 per month for the first three years, \$8,455 for the last two years, and the tenant is responsible for certain utilities. As of the periods ended September 30, 2025 and December 31, 2024, \$339,605 and \$392,165, respectively, including short- and long-term portions, is recorded as a lease right of use asset, and \$340,805 and \$392,465, respectively, including short- and long-term portions, is recorded as a lease liability on the accompanying condensed consolidated balance sheets. During the three- and nine-month periods ended September 30, 2025, the Company, under the CrossingBridge operations segment, reported \$28,081 and \$91,040 of rental expenses, including utilities, respectively, related to this lease agreement. A maturity analysis of the total lease liability related to this operating lease agreement over the next five years is included below.

2025	\$	17,918
2026		75,352
2027		82,361
2028		91,555
2029		73,619
Total	\$	<u>340,805</u>

In accordance with ongoing accounting policy elections, the Company does not recognize right-of-use assets or lease liabilities for short-term or month-to-month leases. Total rental expenses attributed to short-term leases, including its membership agreement through ENDI, for the three- and nine-month periods ended September 30, 2025 were \$3,931 and \$11,639, respectively. Total rental expenses attributed to short-term leases for the three- and nine-month periods ended September 30, 2024, including its membership agreement through ENDI and its historical License Agreement through CBA, were \$31,630 and \$84,194, respectively.

There are no other operating lease costs for the three- and nine-month periods ended September 30, 2025 and 2024.

NOTE 12. STOCKHOLDERS' EQUITY

Classes of Shares

As of September 30, 2025, the Company's Certificate of Incorporation authorizes the issuance of an aggregate of 17,800,000 shares of capital stock of the Company consisting of 14,000,000 authorized shares of Class A Common Stock, par value of \$0.0001 per share, 1,800,000 authorized shares of Class B Common Stock, par value of \$0.0001 per share, and 2,000,000 shares of preferred stock, par value of \$0.0001 per share ("Preferred Stock").

Class A Common Stock

As of September 30, 2025, 5,330,281 shares of the Company's Class A Common Stock were issued and outstanding.

Holders of the Company's Class A Common Stock are entitled to one vote per share on all matters on which stockholders of the Company generally or holders of the Company's Class A Common Stock as a separate class are entitled to vote. However, holders of the Company's Class A Common Stock will have no voting power as to any amendment to Company's Certificate of Incorporation relating solely to the terms of any outstanding series of ENDI Corp. Preferred Stock if the holders of such affected series are entitled, either separately or together with the holders of one or more other such series, to vote thereon pursuant to the Company's Certificate of Incorporation or pursuant to the Delaware General Corporation Law ("DGCL").

Subject to applicable law and the rights, if any, of the holders of any outstanding series of Preferred Stock or any other outstanding class or series of stock of the Company, having a preference over or the right to participate with the Class A Common Stock with respect to the payment of dividends and other distributions in cash, property or shares of stock of the Company, holders of the Company's Class A Common Stock are entitled to receive such dividends and other distributions in cash, property or shares of ENDI Corp. stock when, as and if declared thereon by the Company's board of directors from assets or funds legally available therefor. Upon a liquidation, dissolution or winding up of the Company's affairs, after payment or provision for payment of the debts and other liabilities of the Company and of the preferential and other amounts, if any, to which the holders of ENDI Corp. Preferred Stock shall be entitled, the holders of all outstanding shares of ENDI Corp.'s Class A Common Stock will be entitled to receive, on a pro rata basis, the remaining assets of the Company available for distribution ratably in proportion to the number of shares held by each such stockholder.

Class B Common Stock

As of September 30, 2025, 1,800,000 shares of the Company's Class B Common Stock were issued and outstanding.

Holders of the Company's Class B Common Stock are entitled to one vote per share on all matters on which stockholders of the Company generally or holders of Company's Class B Common Stock as a separate class are entitled to vote. However, holders of the Company's Class B Common Stock will have no voting power as to any amendment to the Company's Certificate of Incorporation relating solely to the terms of any outstanding series of Preferred Stock if the holders of such affected series are entitled, either separately or together with the holders of one or more other such series, to vote thereon pursuant to the Company's Certificate of Incorporation or pursuant to the DGCL. The holders of ENDI Corp.'s Class B Common Stock are not entitled to receive any dividends or other distributions in cash, property, or shares of the Company's stock and will not be entitled to receive any assets of ENDI Corp. in the event of any liquidation, dissolution, or winding up of the Company's affairs.

Preferred Stock

As of September 30, 2025, the Company had no issued shares of Preferred Stock.

The voting, dividend, distribution, and any other rights of holders of any series of the Company's Preferred Stock will be as described in the applicable Certificate of Designation designating such series of Preferred Stock.

Treasury Stock

As of the periods ended September 30, 2025 and December 31, 2024, 196,673 shares of the Company's Class A Common Stock are held as treasury stock at their cost basis of \$1,180,088 on the accompanying condensed consolidated balance sheets.

Issuances of Unregistered Shares of Common Stock

On February 20, 2024, March 12, 2025, and July 3, 2025, the Company issued a total of 15,750, 18,131, and 21,000 respectively, unregistered shares of its Class A Common Stock to members of the Board of Directors in line with the Company's 2022 Omnibus Equity Incentive Plan dated December 19, 2022. Please see the section titled "Stock Compensation Expense" in Note 2 for additional information. To the extent these issuances constituted an offer or sale of securities under the Securities Act, they were exempt from registration under the Securities Act in reliance upon Section 4(a)(2) of the Securities Act and Regulation D Rule 506, as a transaction by an issuer not involving a public offering.

On January 1, 2025, the Company issued a total of 20,690 unregistered shares of its Class A Common Stock to settle previously outstanding restricted stock awards to a Company employee in line with the Company's 2022 Omnibus Equity Incentive Plan dated December 19, 2022. Please see the section titled "Stock Compensation Expense" in Note 2 for additional information. To the extent this issuance constituted an offer or sale of securities under the Securities Act, it was exempt from registration under the Securities Act in reliance upon Section 4(a)(2) of the Securities Act and Regulation D Rule 506, as a transaction by an issuer not involving a public offering.

NOTE 13. SUBSEQUENT EVENTS

On October 7, 2025, the Company announced that it agreed to purchase approximately 22.7% of Stockwik Förvaltning AB ("Stockwik") at SEK 23 per share, for a total investment amount of approximately SEK 37.7 million, or USD \$4.0 million. The purchase is subject to approval from the Swedish Inspectorate for Strategic Products, which the Company received on November 11, 2025. The transaction is expected to close no later than December 31, 2025. Stockwik is listed on Nasdaq Stockholm Small Cap (ticker: STWK). Stockwik offers a stable platform for small businesses to develop both organically and through complementary acquisitions. Stockwik's companies offer value-adding products and services to corporate customers that primarily operate in Sweden.

Management has evaluated all subsequent events from September 30, 2025, through November 12, 2025, the date the unaudited condensed consolidated financial statements were issued. Management concluded that no additional subsequent events have occurred that would require recognition or disclosure in the unaudited condensed consolidated financial statements.

MANAGEMENT'S DISCUSSION AND ANALYSIS

Overview

During the quarterly period ended September 30, 2025, ENDI Corp. operated through the following reportable segments:

- **CrossingBridge Operations** - this segment includes revenue and expenses derived from the Company's investment advisory and sub-advisory services offered through various SEC registered mutual funds, an ETF, a UCITS fund, and separately managed accounts ("SMAs") through CrossingBridge Advisors, LLC;
- **Internet Operations** - this segment includes revenue and expenses related to the Company's sale of internet access, e-mail and hosting, storage, and other ancillary services through Sitestar.net, Inc.; and
- **Other Operations** - this segment includes any revenue and expenses from the Company's nonrecurring or one-time strategic funding or similar activity that is not considered to be one of the Company's primary lines of business, and any revenue or expenses derived from the Company's corporate office operations, as well as expenses related to public company reporting, the oversight of subsidiaries, and other items that affect the overall Company.

During the prior year quarterly period ended June 30, 2024, the Company operated through an additional segment, Willow Oak operations. On May 10, 2024, the Company sold its interests in Willow Oak Asset Management, LLC to a related party and ceased to operate under the Willow Oak operations segment. Historically, Willow Oak operations were reported as a standalone segment, however, given the lack of current period activity and limited prior period activity, segment information has been recast in the unaudited condensed consolidated financial statements to include activity related to Willow Oak operations under the other operations segment for all prior periods presented.

The management of the Company also continually reviews various business opportunities for the Company, including those in other lines of business.

CBE Capital Raise Transaction

On April 8, 2025, CrossingBridge entered into an agreement with Dalton Investments, Inc. ("Dalton"), in its capacity as managing member of CBE, LLC ("CBE"), for a \$25,933,500 cash investment by CBE in return for 25% of the economic membership interest in CrossingBridge and 20% of the voting membership interest in CrossingBridge (the "CBE Transaction").

The closing of the transaction occurred in two steps, with the first closing constituting 75% of the total funding and a second closing of the remaining 25% funding. CBE acquired 18.75% of CrossingBridge pursuant to the initial closing on April 8, 2025, and acquired the remaining 6.25% on May 30, 2025, after receipt of the consent and approval of the appropriate relevant entities in accordance with applicable regulations and constituencies. See Note 3 for more information.

Deregistration

On January 12, 2024, we filed a Form 15 certifying the deregistration of our Class A common stock under Section 12(6) of the Exchange Act and suspension of our duty to file reports under Sections 13 and 15(d) of the Exchange Act.

Products and Services

CrossingBridge Operations

As of September 30, 2025, CBA serves as an adviser or manager to seven proprietary products and several SMAs, sub-adviser to a proprietary product, and sub-adviser to three additional products. Based on certain agreements executed during the quarterly period ended September 30, 2025, CBA reclassified the RiverPark Short Term High Yield Fund, which is sub-advised as of June 30, 2025, as a proprietary product. See Note 3 for more information. As of September 30, 2025, the assets under management ("AUM") for CBA, including advised, managed, and sub-advised funds and accounts, were in excess of \$4.2 billion.

Details of CBA’s products, excluding its SMAs, are included below.

Product Name	Ticker Symbol^(a)	Inception Date	Advisory Role	AUM as of September 30, 2025(in dollars)
CrossingBridge Low Duration High Income Fund	CBLDX	January 31, 2018	Adviser	1,596,317,582
CrossingBridge Ultra-Short Duration Fund	CBUDX	June 30, 2021	Adviser	333,968,324
RiverPark Strategic Income Fund	RSIIX	September 30, 2013 ^(b)	Adviser	618,834,385
CrossingBridge Responsible Credit Fund	CBRDX	June 30, 2021	Adviser	47,053,211
CrossingBridge Pre-Merger SPAC ETF	SPC	September 20, 2021	Adviser	22,133,235
CrossingBridge Low Duration High Income Fund (UCITS)	CBIUIUS ID	October 23, 2023	Manager	136,793,477
CrossingBridge Nordic High Income Bond Fund	NRDCX	September 30, 2024	Adviser	65,025,290
RiverPark Short Term High Yield Fund	RPHIX	September 30, 2010 ^(c)	Sub-adviser	739,056,991
Destinations Low Duration Fixed Income Fund	DLDFX	March 20, 2017	Sub-adviser	127,019,502
Destinations Global Fixed Income Opportunities Fund	DGFFX	March 20, 2017	Sub-adviser	254,337,948
AlphaCentric Real Income Fund	SIIIX	November 1, 2024 ^(d)	Sub-adviser	46,524,073

^(a) Ticker symbol listed here corresponds to the institutional share class for the associated product.

^(b) CrossingBridge became the adviser to the RiverPark Strategic Income Fund as of May 12, 2023.

^(c) CrossingBridge became the sub-adviser to the RiverPark Short Term High Yield Fund on March 9, 2024.

^(d) CrossingBridge became the sub-adviser to the AlphaCentric Real Income Fund on November 1, 2024.

CBA’s investment strategies with associated advised, managed, and sub-advised mutual funds, UCITS, and the ETF are as follows:

Ultra-Short Duration Strategies

Ultra-Short Duration

- Primarily invest in investment grade fixed income securities with an ultra-short portfolio duration target of typically one or less.
 - CrossingBridge Ultra-Short Duration Fund is advised.

Short-Term High Yield

- Primarily invest in high yield securities with an ultra-short portfolio duration target of typically four to eight months.
 - RiverPark Short Term High Yield Fund is sub-advised.

Pre-Merger SPACs

- Primarily invest in purchasing common stock and units of special purpose acquisition companies (“SPACs”) that are trading at or below their pro rata share of the collateral trust account with the intent of disposing the shares prior to a business combination. Aims to capture the fixed income nature of pre-merger SPACs along with the potential equity upside that they present.
 - CrossingBridge Pre-Merger SPAC ETF is advised.

Low Duration Strategies

Low Duration High Income

- Primarily invest in below investment grade fixed income securities with a short portfolio duration target of three or less.
 - CrossingBridge Low Duration High Income Fund is advised.
 - CrossingBridge Low Duration High Income Fund (UCITS) is managed.
 - Destinations Low Duration Fixed Income Fund is sub-advised.

Strategic Income Strategies

Strategic Income

- A flexible investment and duration mandate without restrictions as to issuer credit quality, capitalization, or security maturity.
 - RiverPark Strategic Income Fund is advised.
 - Destinations Global Fixed Income Opportunities Fund is sub-advised.

Nordic Debt

- Primarily invest in high-yield debt issued, originated, or underwritten out of the Nordic countries, which are defined as Denmark, Norway, Sweden, Finland, and Iceland.
 - CrossingBridge Nordic High Income Bond Fund is advised.

Real Income

- Invests across the capital structure in debt and equity securities issued primarily by real estate businesses and related services as well as those with hard asset focuses.
 - AlphaCentric Real Income Fund is sub-advised.

Responsible Investing

- Primarily invest in corporate debt of issuers that portray a mindfulness toward environment, social, and governance (“ESG”) practices. The strategy has a flexible investment and duration mandate without restrictions as to issuer credit quality, capitalization, or security maturity. Further, the strategy may have concentrated holdings.
- CBA uses its “responsible investing criteria” (i.e., specific exclusionary and inclusionary criteria based on ESG standards) when making investment decisions for this strategy. To the extent an issuer’s business generates 10% or more of its revenues from certain businesses considered by CBA to be incompatible with its ESG criteria, then such business will be deemed “primarily engaged” in such business and excluded from the portfolio. CBA’s ESG criteria excludes issuers primarily engaged in weapons, tobacco, alcohol, gambling, pornography, and other related categories. After applying the initial exclusionary screen, CBA applies an inclusionary screen based on environmental objectives (such as reduction of carbon emissions), social objectives (such as treating all constituencies in a proper and ethical manner) and governance objectives (such as diversification of backgrounds, skills, and philosophy among an issuers board or executive officers). CBA utilizes a proprietary matrix to measure an issuer’s ESG engagement. CBA’s proprietary matrix sets a minimum threshold level that must be achieved for an issuer’s securities or other instruments to satisfy the fund’s responsible investing criteria. Ratings are based on positive and negative attributes, both of which can have an impact on the final score given to an issuer. CBA sources information relating to its responsible investing criteria from publicly-available resources such as financial filings, presentations, news articles, and management discussions. CBA monitors an issuer’s conformity to its responsible investing criteria and each holding is formally reviewed by CBA at least annually.
 - CrossingBridge Responsible Credit Fund is advised.

Management believes that the greatest negative impact on portfolio returns is the failure of a large position to perform according to the original thesis, which results in loss of capital. We attempt to mitigate this risk through investment analysis, portfolio construction, and hedging of risks with respect to individual positions and/or the overall portfolio as we see fit. In most cases, our investment analysis begins with a fundamental understanding of an issuer’s business model and management objectives followed by an analysis of its capital structure. Depending on the nature of the investment, the analysis may continue with a more in-depth study of legal aspects, pending transactions, and processes that may impact the issuer. A good investment in a bad business is not a recipe for enduring success.

CBA’s primary objective is to fulfil its fiduciary duty to its clients while its secondary objective is to grow its intrinsic value to achieve an adequate long-term return for our Company.

Internet Operations

The Company operates its internet operations segment through Sitestar.net, its wholly-owned subsidiary.

Sitestar.net is an internet service provider (“ISP”) that offers consumer and business-grade internet access, e-mail hosting and storage, wholesale managed modem services, web hosting, third-party software as a reseller, and various ancillary services. Sitestar.net provides services to customers in the United States and Canada. This segment markets and sells narrow-band (dial-up and integrated services digital network (“ISDN”)) and broadband services (Digital Subscriber Line (“DSL”), fiber-optic, and wireless), as well as web hosting and related services to consumers and businesses. Customers may also subscribe to web hosting plans to include email access and storage. Customer contracts through the internet operations segment can be structured as monthly or annual contracts. Under annual contracts, the subscriber pays a one-time annual fee and under monthly contracts, the subscriber is billed monthly. While Sitestar.net provides customer service support for account management and technical troubleshooting, Sitestar.net does not own or maintain the physical infrastructure (fiber-optic lines, cable lines, phone lines, or e-mail servers) through which its services are provided.

We may in the future be subject to U.S. and international laws and regulations applicable to access or commerce on the internet covering issues such as user privacy, freedom of expression, pricing, characteristics and quality of products and services, taxation, advertising, intellectual property rights, and information security. As such, our business may be affected by the repeal, modification, or adoption of various laws and regulations that cover a wide range of issues at international, federal, state, and local levels.

In addition, the Company owns a portfolio of domain names. Management endeavors to identify the market value for domain names owned by the Company in order to assess potential income opportunities. Management evaluates these domain names for third-party sales potential, as well as for other marketing opportunities that could generate new revenue from current customers who utilize the domain names.

The current focus of our internet operations segment is to generate cash flow, work to make our costs variable, and reinvest in our operations when an acceptable return is available.

Other Operations

The Company operates its other operations segment which includes nonrecurring or one-time strategic funding or similar activity and other corporate operations that are not considered to be one of the Company's primary lines of business. Below are the primary activities comprising other operations during the quarterly period ended September 30, 2025. Additional investment activity that is not specifically mentioned below is included in the accompanying unaudited condensed consolidated financial statements.

Management of the Company also continually reviews various business opportunities for the Company, including those in other lines of business. Our primary focus is on generating cash flow so that we have the flexibility to pursue opportunities as they present themselves. We intend to only invest cash in a segment if we believe that the return on the invested capital is appropriate for the risk associated with the investment. This consideration is measured against all investment opportunities available to us and is not limited to the foregoing segments nor our historical operations.

On October 7, 2025, the Company announced that it agreed to purchase approximately 22.7% of Stockwik Förvaltning AB ("Stockwik") at SEK 23 per share, for a total investment amount of approximately SEK 37.7 million, or USD \$4.0 million. The purchase is subject to approval from the Swedish Inspectorate for Strategic Products, which the Company received on November 11, 2025. The transaction is expected to close no later than December 31, 2025. Stockwik is listed on Nasdaq Stockholm Small Cap (ticker: STWK). Stockwik offers a stable platform for small businesses to develop both organically and through complementary acquisitions. Stockwik's companies offer value-adding products and services to corporate customers that primarily operate in Sweden.

Enterprise Diversified, Inc.

The Company did not make significant new investments through Enterprise Diversified during the three- and nine-month periods ended September 30, 2025.

During the three- and nine-month periods ended September 30, 2025, investments held through Enterprise Diversified collectively generated \$401,373 and \$941,729, respectively, of net investment income, inclusive of interest and dividends. See Note 1 for more information on each investment.

Corporate Operations

Corporate operations include any revenue or expenses derived from the Company's corporate office operations, as well as expenses related to public company reporting, the oversight of subsidiaries, and other items that affect the overall Company. Also included under corporate operations is investment activity earned through the reinvestment of corporate cash. Corporate investments are typically short-term, highly liquid investments, including vehicles such as mutual funds, ETFs, commercial paper, and corporate and municipal bonds.

Summary of Financial Performance

Total stockholders' equity increased from \$20,801,969 at December 31, 2024 to \$44,871,633 at September 30, 2025. Total stockholders' equity attributable to ENDI Corp. stockholders increased from \$20,801,969 at December 31, 2024 to \$38,025,239 at September 30, 2025. These changes are primarily attributed to the capital raised pursuant to the CBE Transaction, which totaled \$25,933,500.

These changes are also attributed to net income earned by the Company's operating segments during the nine-month period ended September 30, 2025. During the nine-month period ended September 30, 2025, the CrossingBridge operations segment generated \$7,843,509 of net income, the internet operations segment generated \$215,449 of net income, and the other operations segment generated \$8,810,587 of net loss. Corporate operating expenses for the nine-month period ended September 30, 2025, included in the net loss from other operations totaled \$1,445,106. The total comprehensive net loss for all segments for the nine-month period ended September 30, 2025 was \$751,629. The total comprehensive net loss attributable to ENDI Corp. stockholders for all segments for the nine-month period ended September 30, 2025 was \$2,078,012.

EBITDA and Adjusted EBITDA

EBITDA and Adjusted EBITDA are non-GAAP financial measures that we believe provide useful information to investors and others in understanding and evaluating our operating results in the same manner as our management and board of directors. We have included EBITDA and adjusted EBITDA in this quarterly report because they are key metrics we use to evaluate our financial and operating performance, generate future operating plans, and make strategic decisions for the allocation of capital. We calculate EBITDA as net income (loss), adjusted for income taxes (benefit); interest expense; and depreciation and amortization expense. We then calculate adjusted EBITDA by further adjusting for non-cash and/or one-time transactions that management considers to be significant. For the three- and nine-month periods ended September 30, 2025 and 2024, adjusted EBITDA includes adjustments for the non-cash W-1 Warrant revaluation and non-cash stock compensation expense, adjustments for significant and/or one-time transactions, and adjustments for other income earned on investments that are not considered to be part of the Company's primary line of business.

While we believe that these non-GAAP financial measures are useful in evaluating our business, this information should be considered as supplemental in nature and is not meant as a substitute for the related financial information prepared in accordance with US GAAP.

The following table presents a reconciliation of net income, the most directly comparable GAAP measure, to EBITDA and EBITDA to adjusted EBITDA for each of the periods indicated and can be found on the accompanying unaudited condensed consolidated statements of operations:

	For the three-months ended September 30,		For the nine-months ended September 30,	
	2025	2024	2025	2024
Reconciliation of net loss to EBITDA:				
Net income (loss)	\$ 952,701	\$ 1,481,739	\$ (751,629)	\$ (676,701)
Interest expense on promissory note	200,845	201,644	597,589	451,507
Income tax expense	374,050	440,226	897,508	440,226
Amortization and depreciation	782,076	638,347	2,153,948	1,551,626
EBITDA	\$ 2,309,672	\$ 2,761,956	\$ 2,897,416	\$ 1,766,658
Reconciliation of EBITDA to adjusted EBITDA:				
EBITDA	\$ 2,309,672	\$ 2,761,956	\$ 2,897,416	\$ 1,766,658
W-1 Warrant mark-to-market	1,760,000	(433,240)	5,602,000	3,204,760
Stock compensation expenses	37,727	50,303	463,818	300,307
Transaction fees and expenses	-	-	1,639,102	-
Loss on sale of Willow Oak, net of recoveries	-	(4,987)	-	571,134
Legal settlement	-	-	-	(416,495)
Other income on investments	(963,872)	(345,769)	(2,228,456)	(964,529)
Adjusted EBITDA	\$ 3,143,527	\$ 2,028,263	\$ 8,373,880	\$ 4,461,835

Results of Operations

CrossingBridge Operations

Revenue attributed to the CrossingBridge operations segment for the quarterly period ended September 30, 2025 was \$5,507,863, representing an increase of \$1,546,530 compared to the quarterly period ended September 30, 2024. This increase is primarily attributed to additional management fees related to an approximately 29% increase in CBA's total AUM period over period. The increase in revenue was offset by an increase of \$617,263 in operating expenses, which totaled \$2,999,842 for the quarterly period ended September 30, 2025. The increase in operating expenses for the quarterly period ended September 30, 2025, compared to the quarterly period ended September 30, 2024, was primarily associated with an increase in compensation-related costs and amortization expenses and was offset by a decrease in computer-related expenses. Other net income attributed to the CrossingBridge operations segment for the quarterly period ended September 30, 2025 totaled \$509,547, increasing by \$625,444 from the quarterly period ended September 30, 2024. This increase in other net income was due primarily to a reduction of interest expenses as part of the assignment of the Cohanzick promissory note to ENDI pursuant to the A&A Agreement as well as additional net investment income earned on the capital raised pursuant to the CBE Transaction. Net income for the CrossingBridge operations segment for the quarterly period ended September 30, 2025 totaled \$3,017,568, which compares to net income for the quarterly period ended September 30, 2024 of \$1,462,857.

Revenue attributed to the CrossingBridge operations segment for the nine-month period ended September 30, 2025 was \$15,161,870, representing an increase of \$4,884,701 compared to the nine-month period ended September 30, 2024. This increase is primarily attributed to additional management fees related to an increase in CBA's total AUM period over period, but is also due to additional management fees earned pursuant to the Cohanzick Management asset acquisition, which closed during March 2024. The increase in revenue was offset by an increase of \$1,685,036 in operating expenses, which totaled \$8,222,784 for the nine-month period ended September 30, 2025. The increase in operating expenses for the nine-month period ended September 30, 2025, compared to the nine-month period ended September 30, 2024, was primarily associated with an increase in compensation-related costs and amortization expenses. Other net income attributed to the CrossingBridge operations segment for the nine-month period ended September 30, 2025 totaled \$904,423, increasing by \$1,173,777 from the nine-month period ended September 30, 2024. This increase in other net income was due primarily to a reduction of interest expenses as part of the assignment of the Cohanzick promissory note to ENDI pursuant to the A&A Agreement as well as additional net investment income earned on the capital raised pursuant to the CBE Transaction. Net income for the CrossingBridge operations segment for the nine-month period ended September 30, 2025 totaled \$7,843,509, which compares to net income for the nine-month period ended September 30, 2024 of \$3,470,067.

Compensation-related costs represent CBA's most significant cash-paid operating expenses and are typically comprised of salaries, bonuses, and benefits. Bonuses are subjective and based on individual performance, the underlying funds' performance, and profitability of the Company, as well as the consideration of future outlook. Compensation-related costs increased by \$594,385 during the quarterly period ended September 30, 2025, compared to the quarterly period ended September 30, 2024 and by \$962,991 during the nine-month period ended September 30, 2025, compared to the nine-month period ended September 30, 2024. These increases were primarily attributable to the hiring of two additional employees as well as an increase in accrued compensation. Compensation-related expenses can fluctuate period over period as management evaluates investment performance, individual performance, Company performance, and other factors.

An increase in non-cash amortization expenses of \$143,729 during the quarterly period ended September 30, 2025 compared to the quarterly period ended September 30, 2024, and \$616,370 during the nine-month period ended September 30, 2025, compared to the nine-month period ended September 30, 2024, for the CrossingBridge operations segment is the product of amortization of intangibles obtained pursuant to the terms of the Third RiverPark Agreement, as well as additional contingent consideration issued, capitalized, and amortized pursuant to the RiverPark Strategic Income Fund asset acquisition.

Computer expenses include costs for purchases, services, and subscriptions related to computer hardware, software, and other technology access items. During the quarterly period ended September 30, 2025, computer expenses under the CrossingBridge operations segment were \$212,537 lower compared to the quarterly period ended September 30, 2024. This is largely due to a one-time reversal of expenses related to a planned software implementation that went unfulfilled by the vendor.

CBA expects that its net margin will fluctuate from period to period based on various factors, including: revenues, investment results, and the development of investment strategies, products, and/or channels. Excluding interest, tax, depreciation and amortization expenses, CBA's EBITDA margins increased from approximately 58% to approximately 69%, during the quarterly period ended September 30, 2025 compared to the quarterly period ended September 30, 2024.

Assets Under Management

CBA derives its revenue from its investment advisory fees. Investment advisory fees paid to CBA are based on the value of the investment portfolios it manages and fluctuate with changes in the total value of its AUM.

CBA's revenues are highly dependent on both the value and composition of AUM. The following is a summary of CBA's AUM by product and investment strategy as of the quarterly periods ended September 30, 2025 and 2024.

Assets Under Management by Product	September 30, 2025	September 30, 2024	% Change
<i>(in millions, except percentages)</i>			
Advised funds	2,820	1,931	46.0%
Sub-advised funds	1,167	1,251	(6.7)%
Managed accounts	274	130	110.8%
Total AUM	4,261	3,312	28.7%

Assets Under Management by Investment Strategy	September 30, 2025	September 30, 2024	% Change
<i>(in millions, except percentages)</i>			
Ultra-short duration	1,073	952	12.7%
Low duration	1,882	1,380	36.4%
Strategic income	1,032	850	21.4%
Managed accounts	274	130	110.8%
Total AUM	4,261	3,312	28.7%

The following tables represent CBA's AUM flows for its advised and sub-advised mutual funds, ETF, and UCITS products over the indicated quarterly periods:

CrossingBridge Low Duration High Income Fund (in dollars)

	Beginning Balance	Gross Inflows	Gross Outflows	Market Appreciation (Depreciation)	Ending Balance
4Q 2024	1,035,350,171	194,565,246	(132,536,599)	13,845,749	1,111,224,567
1Q 2025	1,111,224,567	329,519,083	(80,165,615)	15,470,014	1,376,048,049
2Q 2025	1,376,048,049	239,759,270	(141,758,052)	26,346,296	1,500,395,563
3Q 2025	1,500,395,563	173,153,137	(103,844,480)	26,613,362	1,596,317,582

CrossingBridge Ultra-Short Duration Fund (in dollars)

	Beginning Balance	Gross Inflows	Gross Outflows	Market Appreciation (Depreciation)	Ending Balance
4Q 2024	169,215,693	42,536,150	(10,377,475)	2,375,729	203,750,097
1Q 2025	203,750,097	91,663,338	(14,996,247)	2,567,584	282,984,772
2Q 2025	282,984,772	39,753,269	(48,129,731)	4,201,850	278,810,160
3Q 2025	278,810,160	67,888,854	(16,665,938)	3,935,248	333,968,324

RiverPark Strategic Income Fund (in dollars)

	Beginning Balance	Gross Inflows	Gross Outflows	Market Appreciation (Depreciation)	Ending Balance
4Q 2024	503,480,022	107,299,392	(87,118,150)	10,178,328	533,839,592
1Q 2025	533,839,592	125,886,780	(68,453,827)	8,562,842	599,835,387
2Q 2025	599,835,387	71,868,400	(94,048,047)	10,930,680	588,586,420
3Q 2025	588,586,420	65,279,252	(49,166,366)	14,135,079	618,834,385

CrossingBridge Responsible Credit Fund (in dollars)

	Beginning Balance	Gross Inflows	Gross Outflows	Market Appreciation (Depreciation)	Ending Balance
4Q 2024	40,689,490	13,511,172	(5,548,038)	888,078	49,540,702
1Q 2025	49,540,702	9,890,395	(15,835,370)	473,744	44,069,471
2Q 2025	44,069,471	11,480,057	(9,097,907)	691,516	47,143,137
3Q 2025	47,143,137	3,986,037	(4,854,639)	778,676	47,053,211

CrossingBridge Pre-Merger SPAC ETF (in dollars)

	Beginning Balance	Gross Inflows	Gross Outflows	Market Appreciation (Depreciation)	Ending Balance
4Q 2024	68,932,582	-	(5,247,306)	863,996	64,549,272
1Q 2025	64,549,272	-	(34,720,494)	621,251	30,450,029
2Q 2025	30,450,029	2,315,080	(1,904,535)	692,664	31,553,238
3Q 2025	31,553,238	-	(9,716,761)	296,758	22,133,235

CrossingBridge Low Duration High Income Fund (UCITS) (in dollars)

	Beginning Balance	Gross Inflows	Gross Outflows	Market Appreciation (Depreciation)	Ending Balance
4Q 2024	111,565,241	8,007,456	(8,925,736)	458,759	111,105,720
1Q 2025	111,105,720	14,377,917	(14,276,221)	4,591,082	115,798,498
2Q 2025	115,798,498	18,666,692	(9,840,137)	9,697,809	134,322,862
3Q 2025	134,322,862	4,175,353	(3,240,578)	1,535,840	136,793,477

CrossingBridge Nordic High Income Bond Fund (in dollars)

	Beginning Balance	Gross Inflows	Gross Outflows	Market Appreciation (Depreciation)	Ending Balance
4Q 2024	2,000,000	26,397,052	(2,694,625)	650,957	26,353,384
1Q 2025	26,353,384	33,547,744	(4,387,419)	557,525	56,071,234
2Q 2025	56,071,234	23,623,251	(25,743,331)	1,122,904	55,074,058
3Q 2025	55,074,058	20,626,904	(11,857,844)	1,182,172	65,025,290

*RiverPark Short Term High Yield Fund (in dollars)
Sub-advised starting on March 9, 2024*

	Beginning Balance	Gross Inflows	Gross Outflows	Market Appreciation (Depreciation)	Ending Balance
4Q 2024	782,547,960	52,912,700	(109,559,891)	13,337,634	739,238,403
1Q 2025	739,238,403	62,471,155	(48,180,080)	4,463,585	757,993,063
2Q 2025	757,993,063	36,854,019	(58,589,758)	8,589,397	744,846,721
3Q 2025	744,846,721	35,108,239	(50,668,490)	9,770,521	739,056,991

Destinations Low Duration Fixed Income Fund (in dollars)

	Beginning Balance	Gross Inflows	Gross Outflows	Market Appreciation (Depreciation)	Ending Balance
4Q 2024	163,680,866	-	(17,000,000)	1,736,245	148,417,111
1Q 2025	148,417,111	-	(15,000,000)	(103,475)	133,313,636
2Q 2025	133,313,636	-	(3,000,000)	3,548,768	133,862,404
3Q 2025	133,862,404	-	(11,000,000)	4,157,098	127,019,502

Destinations Global Fixed Income Opportunities Fund (in dollars)

	Beginning Balance	Gross Inflows	Gross Outflows	Market Appreciation (Depreciation)	Ending Balance
4Q 2024	304,319,680	-	(42,000,000)	5,737,457	268,057,137
1Q 2025	268,057,137	-	(14,000,000)	3,813,386	257,870,523
2Q 2025	257,870,523	-	(13,000,000)	3,093,998	247,964,521
3Q 2025	247,964,521	-	-	6,373,427	254,337,948

*AlphaCentric Real Income Fund (in dollars)
Sub-advised starting November 1, 2024*

	Beginning Balance	Gross Inflows	Gross Outflows	Market Appreciation (Depreciation)	Ending Balance
4Q 2024	-	57,695,362	(2,086,910)	(110,452)	55,498,000
1Q 2025	55,498,000	2,522,168	(8,869,882)	(92,777)	49,057,509
2Q 2025	49,057,509	5,374,876	(5,004,484)	209,599	49,637,500
3Q 2025	49,637,500	2,062,826	(7,011,248)	1,834,995	46,524,073

In the tables above, gross inflows include reinvested dividends and gross outflows include dividends paid/withdrawn from the funds.

As of September 30, 2025 compared to September 30, 2024, CBA's AUM increased by approximately 29% to approximately \$4.26 billion. The overall net increase in AUM was primarily the result of organic year-over-year growth in the CrossingBridge Low Duration High Income Fund, the CrossingBridge Ultra-Short Duration Fund, and the RiverPark Strategic Income Fund, which collectively added approximately \$0.84 billion in AUM period over period. Net outflows period over period are primarily attributable to a reduction of assets in the Destinations Global Fixed Income Opportunities sub-advised account, the RiverPark Short Term High Yield sub-advised account, and CrossingBridge Pre-Merger SPAC ETF. Every proprietary CrossingBridge advised fund, with the exception of CrossingBridge Pre-Merger SPAC ETF, increased their AUM period over period. The AUM of CBA's advised funds as of September 30, 2025, having higher management fee rates than CBA's sub-advised funds, grew by approximately 46% compared to the AUM of advised funds as of September 30, 2024.

CBA has seen interest in its funds continuing to grow in the registered investment adviser, bank/trust company, and family office segments of the market and believes that widening credit spreads and/or falling interest rates may also help drive momentum for additional AUM growth. CBA expects to see continued demand for the CrossingBridge mutual funds as downside risk-management remains a priority for investors in an environment where credit spreads remain tight and interest rate volatility and uncertainty is heightened.

The CrossingBridge Pre-Merger SPAC ETF was launched on September 20, 2021. Over the past several years, the size of the opportunity set has significantly decreased from peak levels as a substantial amount of SPACs have either completed deals or liquidated, paired with a diminishing pipeline of new issuance/capital market activity since the fund was launched. Looking forward, we believe the size of the SPAC market may continue to fluctuate and will be dependent upon a number of factors, including the number and size of mergers and/or liquidations as well as new issues. CBA will continue to closely monitor developments in the market.

Performance

Although performance is a key metric to measure an adviser's success, there are other metrics that CBA believes are more meaningful to its investors, including downside protection during difficult environments, sensitivity to rising interest rates, upside/downside capture, and the risk-adjusted return. Although CBA does not manage to benchmarks, CBA does provide benchmarks to investors as a frame of reference. Performance and benchmark information for funds to which CBA, or an affiliate thereof, serves as the adviser and/or has served as the sole sub-adviser of since fund inception, are set forth below:

	3Q 2025	2Q 2025	1Q 2025	4Q 2024	3Q 2024
CrossingBridge Low Duration High Income Fund Inst. Class	1.73%	1.83%	1.35%	1.28%	1.99%
CrossingBridge Low Duration High Income Fund Retail Class	1.67%	1.77%	1.29%		
ICE BofA 0-3 Year US HY Index ex Financials	2.18%	2.54%	1.56%	1.34%	4.55%
ICE BofA 1-3 Year Corporate Index	1.45%	1.47%	1.64%	0.21%	3.16%
ICE BofA 0-3 Year US Treasury Index	1.13%	1.12%	1.43%	0.30%	2.46%
CrossingBridge Ultra-Short Duration Fund	1.30%	1.52%	1.11%	1.29%	1.52%
ICE BofA 0-1 Year US Corporate Index	1.23%	1.16%	1.23%	1.16%	1.73%
ICE BofA 0-1 Year US Treasury Index	1.15%	1.00%	1.06%	1.08%	1.61%
ICE BofA 0-3 Year US Fixed Rate Asset Backed Securities Index	1.30%	1.28%	1.35%	0.84%	2.45%
RiverPark Strategic Income Fund Inst. Class	2.39%	1.92%	1.55%	1.94%	2.29%
RiverPark Strategic Income Fund Retail Class	2.33%	1.86%	1.48%	1.87%	2.22%
ICE BofA US High Yield Index	2.40%	3.57%	0.94%	0.16%	5.28%
ICE BofA US Corporate Index	2.65%	1.79%	2.36%	(2.84)%	5.72%
ICE BofA 3-7 Year US Treasury Index	1.27%	1.71%	2.91%	(2.37)%	4.47%
CrossingBridge Responsible Credit Fund	1.64%	1.55%	1.03%	2.04%	2.03%
ICE BofA US High Yield Index	2.40%	3.57%	0.94%	0.16%	5.28%
ICE BofA US Corporate Index	2.65%	1.79%	2.36%	(2.84)%	5.72%
ICE BofA 3-7 Year US Treasury Index	1.27%	1.71%	2.91%	(2.37)%	4.47%
CrossingBridge Pre-Merger SPAC ETF (Price)	1.17%	2.24%	1.45%	1.14%	1.08%
CrossingBridge Pre-Merger SPAC ETF (NAV)	1.09%	2.21%	1.50%	1.26%	1.17%
ICE BofA 0-3 Year US Treasury Index	1.13%	1.12%	1.43%	0.30%	2.46%
CrossingBridge Low Duration High Income Fund (US Share Class)	1.78%	2.11%	1.57%	0.99%	2.16%
ICE BofA 0-3 Year US Treasury Index	1.13%	1.12%	1.43%	0.30%	2.46%
CrossingBridge Nordic High Income Bond Fund	1.90%	2.21%	1.60%	1.86%	
ICE BofA US High Yield Index	2.40%	3.57%	0.94%	0.16%	
ICE BofA Global Floating Rate High Yield Index	1.06%	1.38%	1.61%	1.94%	
ICE BofA 3-7 Year US Treasury Index	1.27%	1.71%	2.91%	2.37%	
RiverPark Short Term High Yield Fund Inst. Class	1.14%	1.32%	1.04%	1.23%	1.38%
RiverPark Short Term High Yield Fund Retail Class	1.08%	1.16%	0.99%	1.18%	1.32%
ICE BofA 1-3 Year US Corporate Index	1.45%	1.47%	1.64%	0.21%	3.16%
ICE BofA 1 Year US Treasuries Index	1.14%	0.90%	1.05%	0.70%	2.03%
ICE BofA 0-3 Year US HY Index ex Financials	2.18%	2.54%	1.56%	1.34%	4.55%

With respect to both Destinations Low Duration Fixed Income Fund and Destinations Global Fixed Income Opportunities Fund (collectively, the "Destinations Funds"), CBA serves as one of multiple sub-advisers within the Destinations Funds' manager-of-managers structure. With respect to the AlphaCentric Real Income Fund ("AlphaCentric"), CBA was only recently appointed as the sub-adviser as of November 1, 2024. As CBA has not served as the sole sub-adviser to the fund since its inception, prior period performance for AlphaCentric includes performance related to the prior sub-adviser(s) and not exclusively performance related to CBA. CBA believes that the benchmark performance information is less relevant in these contexts because CBA's advisory services involve either only a portion of the assets, with respect to the Destinations Funds, or only a portion of the historical periods, with respect to AlphaCentric.

All of CBA's proprietary advised products generated positive returns for investors during the quarterly periods ended September 30, 2025 and 2024.

Internet Operations

As of September 30, 2025, the internet operations segment had a total of 4,828 customer subscriptions across the U.S. and Canada. As of September 30, 2025, approximately 92% of our customer accounts are U.S.-based, while approximately 8% are Canada-based. During the quarterly period ended September 30, 2025, approximately 40% of our revenue was driven by internet access services, with the remaining approximately 60% being earned through web hosting, email, and other web-based services.

Included in the unaudited condensed consolidated statements of operations for the three- and nine-month periods ended September 30, 2025, is revenue of \$156,380 and \$454,874 from customers within the United States and revenue of \$6,630 and \$21,281 from customers in Canada, respectively. Included in the unaudited condensed consolidated statements of operations for the three- and nine-month periods ended September 30, 2024, is revenue of \$178,868 and \$505,856 from customers within the United States and revenue of \$7,213 and \$24,574 from customers in Canada, respectively.

During the three- and nine-month periods ended September 30, 2025, the internet operations segment generated \$163,010 and \$476,155 of revenue, cost of revenue totaled \$47,601 and \$152,165, operating expenses totaled \$38,387 and \$125,069, other income (expenses) totaled (\$883) and \$16,528, and net income totaled \$76,139 and \$215,449, respectively. Other income for the internet operations segment for the nine-month period ended September 30, 2025 consisted primarily of proceeds received for the sale of a domain name.

This compares to the three- and nine-month periods ended September 30, 2024, when the internet operations segment generated \$186,081 and \$530,430 of revenue, cost of revenue totaled \$48,355 and \$154,094, operating expenses totaled \$57,206 and \$152,673, other income totaled \$338 and \$4,449, and net income totaled \$80,858 and \$228,112, respectively.

Net EBITDA margins for the internet operations segment increased to approximately 53% for the quarterly period ended September 30, 2025 from approximately 49% for the quarterly period ended September 30, 2024.

Other Operations

During the three- and nine-month periods ended September 30, 2025, our other operations segment did not produce any revenue or cost of revenue, operating expenses totaled \$322,061 and \$3,163,339, and net other expenses totaled \$1,818,945 and \$5,647,248, respectively. During the three- and nine-month periods ended September 30, 2025, within net other expenses reported, the other operations segment reported \$1,760,000 and \$5,602,000 of other non-cash expenses related to the revaluation of the W-1 Warrants, \$227,261 and \$704,381 of interest and dividend income and \$227,308 and \$437,484 of other net investment income, respectively. This resulted in a net loss of \$2,141,006 and \$8,810,587 for the other operations segment for the three- and nine-month periods ended September 30, 2025, respectively.

Corporate operating expenses accounted for \$301,050 and \$1,445,106 of reported operating expenses under our other operations segment during the three- and nine-month periods ended September 30, 2025. Included in corporate operating expenses during the three- and nine-month periods ended September 30, 2025, are \$45,590 and \$218,409 of professional fees, \$127,720 and \$384,539 of compensation related expenses, and \$37,727 and \$463,818 of non-cash stock compensation expenses recorded as part of equity awards granted to directors and employees under the Company's 2022 Omnibus Equity Incentive Plan, respectively.

This compares to the three- and nine-month periods ended September 30, 2024, when our other operations segment produced \$0 and \$62,383 of revenue, no cost of revenue, operating expenses totaled \$330,207 and \$1,430,572 and net other income (expenses) totaled \$268,231 and (\$3,006,691), respectively. During the three- and nine-month periods ended September 30, 2024, within net other expenses reported, the other operations segment reported \$433,240 and (\$3,204,760) of other non-cash income (expenses) related to the revaluation of the W-1 Warrants, \$212,279 and \$578,796 of interest and dividend income, and \$44,318 and \$177,075 of other net investment income, respectively. This resulted in a net loss of \$61,976 and \$4,374,880 for the other operations segment for the three- and nine-month periods ended September 30, 2024, respectively.

Corporate operating expenses accounted for \$305,872 and \$1,220,642 of reported operating expenses under our other operations segment during the three- and nine-month periods ended September 30, 2024, respectively. Included in corporate operating expenses during the three- and nine-month periods ended September 30, 2024, are \$69,299 and \$364,770 of professional fees, \$107,990 and \$344,783 of compensation related expenses, and \$50,303 and \$300,307 of non-cash stock compensation expenses recorded as part of equity awards granted to directors and employees under the Company's 2022 Omnibus Equity Incentive Plan, respectively.

During the nine-month period ended September 30, 2025, the Company recognized \$1,639,102 of transaction fees and expenses for consulting and advisory services, legal services, and other contractual fees related to the CBE Transaction. While these expenses are not considered corporate operating expenses, they are reported under the other operations segment for segment reporting purposes.

The significant non-cash expenses related to the revaluation of the W-1 Warrants is based on a Black-Scholes pricing model, which is largely dependent on a variety of factors, including, but not limited to, the 30-day VWAP of the Company's closing stock price, the warrant exercise price, the remaining term of the W-1 Warrant, the Company's estimated equity volatility over the remaining warrant term, the Company's annual rate of dividends, the bond equivalent yield, and the total number of warrants and shares outstanding. Please see Note 7 for additional information.

The year-over-year decreases in professional fees reported as corporate operating expenses under the other operations segment are primarily attributable to lower legal fees as a result of the Company's SEC deregistration. The period-over-period increases in non-cash stock compensation expenses reported as corporate operating expenses under the other operations segment are largely due to the general increase in the Company's stock price and related settlement of certain employee and director equity awards pursuant to the ENDI Corp. 2022 Omnibus Equity Incentive Plan. Please see the section titled "Stock Compensation Expense" in Note 2 for additional information.

During the three- and nine-month periods ended September 30, 2025, the Company reported \$374,050 and \$897,508, respectively, of income tax expense as a result of the Company's current tax liabilities. Comparatively, during the three- and nine-month periods ended September 30, 2024, the Company reported \$440,226 of income tax expense.

Included within the above reported figures for the other operations segment for the three- and nine-month periods ended September 30, 2024, are historical operations related to Willow Oak. Historically, Willow Oak operations were reported as a standalone segment, however, given the lack of current period activity and limited prior period activity, segment information has been recast in the unaudited condensed consolidated financial statements to include activity related to Willow Oak operations under the other operations segment for all prior periods presented.

Liquidity and Capital Resources

Our primary focus is on generating cash flow so that we have the flexibility to pursue opportunities as they present themselves. We intend to only invest cash in a segment if we believe that the return on the invested capital is appropriate for the risk associated with the investment. This consideration is measured against all investment opportunities available to us and is not limited to these particular segments nor our historical operations.

Significant amounts of our assets are comprised of cash and cash equivalents, investments in securities, and accounts receivable. Our main source of liquidity is cash flows from operating activities, which are primarily generated from investment advisory fees generated through our CrossingBridge operations segment. Cash and cash equivalents, investments in securities, and net accounts receivable represented approximately \$21.4 million, \$27.4 million and \$2.1 million of total assets as of September 30, 2025, respectively, and approximately \$7.0 million, \$9.1 million and \$1.7 million of total assets as of December 31, 2024, respectively. We believe that these sources of liquidity, as well as continuing cash flows from operating activities will be sufficient to meet our current and future operating needs for at least the next 12 months from the date of filing of this report.

In line with our objectives, we anticipate that our main uses of cash will be for operating expenses and seed capital to fund new and existing investment strategies through our CrossingBridge and pursue diversified and strategic business initiatives through our other operations segment. Our management regularly reviews various factors to determine whether we have capital in excess of that required for our business, and the appropriate uses of any such excess capital.

The aging of accounts receivable as of September 30, 2025 and December 31, 2024 is as follows:

	September 30, 2025	December 31, 2024
Current	\$ 2,067,436	\$ 1,717,949
30 - 60 days	4,915	3,576
60+ days	1,925	1,006
Total	<u>\$ 2,074,276</u>	<u>\$ 1,722,531</u>

We have no material capital expenditure requirements.

Cash Flow Analysis

Cash Flows from Operating Activities

The Company reported \$7,816,195 of net cash provided by operating activities during the nine-month period ended September 30, 2025. The W-1 Warrant revaluation, amortization and depreciation expenses, and an increase in accrued compensation represent significant adjusting items to cash flows generated through operations during the current nine-month period. The Company reported \$5,675,159 of net cash provided by operating activities during the nine-month period ended September 30, 2024. The W-1 Warrant revaluation, an increase in accrued compensation, and amortization expenses represented significant adjusting items to cash flows generated through operations during the prior year nine-month period.

Cash Flows from Investing Activities

The Company reported \$18,192,051 of net cash used in investing activities during the nine-month period ended September 30, 2025. This was primarily related to a net increase in investments during the current nine-month period. The Company reported \$2,608,562 of net cash used in investing activities during the nine-month period ended September 30, 2024. This was primarily related to a net increase in investments and additional investments made in private companies and was offset by the redemption of a conditional shareholder investment during the prior year nine-month period.

Cash Flows from Financing Activities

The Company reported \$24,726,930 of net cash flows provided by financing activities during the nine-month period ended September 30, 2025. This was primarily related to the proceeds received pursuant to the CBE Transaction during the current nine-month period. The Company reported \$1,869,270 of net cash flows used in financing activities during the nine-month period ended September 30, 2024. This was primarily related to the payment of earnouts of the Company's contingent liability and the purchase of treasury stock during the prior year nine-month period.

Off-Balance Sheet Arrangements

The Company is not party to any off-balance sheet arrangements.

10) Issuer Certification

Principal Executive Officer:

I, David Sherman, certify that:

1. I have reviewed this Disclosure Statement for ENDI Corp.;
2. Based on my knowledge, this disclosure statement does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this disclosure statement; and
3. Based on my knowledge, the financial statements, and other financial information included or incorporated by reference in this disclosure statement, fairly present in all material respects the financial condition, results of operations and cash flows of the issuer as of, and for, the periods presented in this disclosure statement.

November 12, 2025

/s/ David Sherman

Principal Financial Officer:

I, Alea K. Howard certify that:

1. I have reviewed this Disclosure Statement for ENDI Corp.;
2. Based on my knowledge, this disclosure statement does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this disclosure statement; and
3. Based on my knowledge, the financial statements, and other financial information included or incorporated by reference in this disclosure statement, fairly present in all material respects the financial condition, results of operations and cash flows of the issuer as of, and for, the periods presented in this disclosure statement.

November 12, 2025

/s/ Alea K. Howard