



**AUXLY CANNABIS GROUP INC.**

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND  
RESULTS OF OPERATIONS**

**FOR THE THREE AND TWELVE MONTHS ENDED DECEMBER 31, 2024**

**Dated March 20, 2025**

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## MANAGEMENT'S DISCUSSION AND ANALYSIS

This Management's Discussion and Analysis ("MD&A") was prepared as of March 20, 2025 unless otherwise indicated. This MD&A reviews the operating results, financial position and liquidity of Auxly Cannabis Group Inc. ("Auxly", "we", "our", or the "Company"). All amounts are stated in millions of Canadian dollars unless otherwise noted, except common shares ("Shares"), options, warrants, and per Share amounts. This MD&A should be read in conjunction with the consolidated financial statements and the notes thereto for the year ended December 31, 2024.

This MD&A may contain forward-looking information that is based on the Company's expectations, estimates and projections regarding its business and the economic environment in which it operates. Forward-looking information contained herein is made as of the date of this MD&A and is not a guarantee of future performance and involves risks and uncertainties that are difficult to control or predict. Readers should refer to the "*Forward Looking Statements*" section in this MD&A. This MD&A references certain financial measures, including non-GAAP measures and readers should refer to the "*Non-GAAP Measures*" section in this MD&A.

## DESCRIPTION OF BUSINESS

### Our Business

We are a leading Canadian consumer packaged goods company in the cannabis products market, headquartered in Toronto, Canada. Our mission is to help consumers live happier lives through quality cannabis products that they trust and love.

Our vision is to be a leader in branded cannabis products that deliver on our consumer promise of quality, safety and efficacy.

### Canadian Market

On October 17, 2018, the Cannabis Act came into force, initially permitting the recreational sale of certain classes of cannabis products, including dried cannabis, fresh cannabis, cannabis plants, cannabis seeds, and cannabis oil (collectively referred to as "Cannabis 1.0 Products"). On October 17, 2019, edible cannabis, cannabis extracts and cannabis topicals were added to the authorized classes of cannabis (collectively referred to as "Cannabis 2.0 Products", and together with Cannabis 1.0 Products, collectively referred to as "Cannabis Products") and such Cannabis 2.0 Products were first available for sale on December 16, 2019. Since 2019, Health Canada undertook a consultation, established a Scientific Advisory Committee, and has been engaged in discussions regarding the possible legalization of Cannabis Health Products, which would permit the making of health claims in respect of cannabis products without the required oversight of a practitioner, such as a doctor, but such products are not currently permitted.

## Canadian Strategy and Capabilities

### ***Brand Portfolio and Product Offering***


We have created a portfolio of brands designed for a broad market of cannabis consumers, with differentiation in price points across targeted consumer segments.


	<b>Our Brands</b>
	<b>PARCEL</b> Parcel delivers on its promise – high quality cannabis for less. No bells, no whistles, just really good cannabis grown by really good people.
	<b>BACK FORTY</b> Take a Trip. Explore the Back Forty. Back Forty is all about embracing simplicity, getting back to basics and not taking life too seriously. Back Forty's mission is to bring to consumers a simple, uncomplicated cannabis product that already feels familiar.
	<b>FORAY</b> Foray is a versatile, modern, and inviting cannabis brand, designed for the curious. Foray is an accessible entry point for anybody—at any stage of their cannabis journey. Designed for the curious, Foray is an approachable brand that aims to both celebrate and guide one's foray into cannabis, ultimately inviting them to see cannabis differently.
	<b>DOSECANN</b> We believe in the natural potential of cannabis. Backed by science and advanced research and development, Dosecann products are driving today's innovation and establishing tomorrow's standards. Cannabis down to a science.
	<b>KOLAB PROJECT</b> Offering a refined collection of high quality cannabis products and design-focused, purposeful goods. We connect consumers with a carefully selected group of collaborators in order to create experiences that are inspired by the ever-evolving world we live in.

Based upon consumer insights, Auxly has developed a broad portfolio of Cannabis Products to meet the evolving needs and preferences of Canadian cannabis consumers. Our initial focus was on the development of Cannabis 2.0 Products and we were one of the first cannabis companies to distribute and sell Cannabis 2.0 Products across Canada following their legalization.

Auxly has maintained its position as a top-selling licensed producer of Cannabis Products, ranking as the 4<sup>th</sup> largest licensed producer in Canada by total recreational retail sales in the fourth quarter of 2024, as reported by Hifyre IQ (“Hifyre IQ”)<sup>1</sup>.

Our Cannabis Products available during the fourth quarter of 2024 are described below by brand and product format:



Products Available by Brand				
BACK FORTY	KOLAB PROJECT	Foray	Parcel	 Dosecann
Dried Flower Milled Flower Pre-Roll Vapes – 510 Cartridges Vapes – All-In-One Infused Pre-Rolls Edibles	Vapes – 510 Cartridges Vapes – All-In-One Dried Flower Concentrates	Vapes – 510 Cartridges Vapes – All-In-One Edibles	Dried Flower Pre-Rolls Vapes – 510 Cartridges	Oils Softgels

Our Cannabis Products have been well received by consumers. We plan to further strengthen our brand recognition by using consumer insights to drive innovation as we continue to introduce new Cannabis Products to the Canadian market, with an emphasis on expanding our dried flower, vape and pre-roll offerings. The Company's upcoming product offerings are presented below:



<sup>1</sup> HiFyre IQ as at February 14, 2025.

## ***Distribution***

Given the current provincial legislative framework in Canada, we have pursued a multifaceted strategy to gain access to Canadian consumers. This includes supply arrangements with provincial control boards and distributors, medical cannabis sales channels and relationships with major Canadian retailers. We have secured listings and sold our Cannabis Products in all Canadian provinces, including recently Quebec, the Yukon and Northwest Territories. The Company is supported by an internal sales team.

The Company also engages in wholesale bulk cannabis transactions with various licensed producers in Canada. Most of these wholesale transactions serve domestic end consumers, with a small portion reaching international markets. As part of its growth strategy, the Company is actively exploring opportunities for direct international wholesale bulk cannabis sales. This includes establishing new partnerships to meet the increasing demand for high-quality cannabis products in emerging international markets.

## ***Cannabis Operations: Cultivation, Product R&D and Manufacturing***

The Company has assessed the current tariff environment between the United States and Canada and does not anticipate a material impact on its business operations or financial performance. We continue to monitor trade developments and will adapt the Company's strategies as necessary to mitigate any potential risks.

### **Auxly Charlottetown**

The Company's primary Cannabis 2.0 Product development, manufacturing and R&D activities are conducted by its subsidiary Auxly Charlottetown Inc. ("Auxly Charlottetown") at a purpose-built, GMP-compliant cannabis processing facility located in Charlottetown, Prince Edward Island. Auxly Charlottetown holds licences for processing, analytical testing and research under the Cannabis Act. The full perimeter of the 52,000 square foot facility is licensed under the Cannabis Regulations for the production, storage and sale of Cannabis Products.

Product development is led by Auxly Charlottetown's team, who have experience in the pharmaceutical, food, scientific research and product development fields. This facility provides the Company with the ability to be responsive to changing industry regulation and evolving consumer preferences. Auxly Charlottetown is authorized to conduct broad in-house analytical and sensory testing, incorporating consumer input and feedback on attributes such as flavour, aroma, texture or mouthfeel, to better evaluate later-stage product formulations. In 2022, the Company also obtained a research licence to conduct sensory testing at its head office in Toronto.

In 2023, the Company entered into contract manufacturing agreements for the production of certain of its Cannabis Products with the aim of using an adaptive third-party sourcing model to further streamline the Company's operations and to reduce costs where possible.

In 2024, the Company made \$0.1 million expenditures towards automation initiatives at the Auxly Charlottetown facility to increase production efficiency. The Company anticipates that expenditures of approximately \$nil-0.5 million will be made towards further automation initiatives at the Auxly Charlottetown facility in 2025.

### **Auxly Ottawa**

Auxly Ottawa Inc. ("Auxly Ottawa") holds licences for cultivation and processing under the Cannabis Act, and conducts the Company's primary dried flower and pre-roll manufacturing, processing and distribution activities out of its own licensed space at the Company's Auxly

Leamington Inc. ("Auxly Leamington") facility. This includes the production of the Company's Cannabis 1.0 Products, including dried flower, pre-rolls, and milled flower.

In 2023, Auxly announced the transition of the Company's dried flower and pre-roll cannabis product manufacturing, processing and distribution activities from the Auxly Ottawa facility in Carleton Place, Ontario to the Auxly Leamington facility, and the Auxly Ottawa Carleton Place facility was subsequently closed. In 2024, the Company sold its Auxly Ottawa facility for \$1.7 million and applied the proceeds from the sale to support its ongoing operations.

#### Auxly Leamington

Auxly Leamington, a wholly owned subsidiary of the Company, is comprised of a 1.1 million square foot automated greenhouse in Leamington, Ontario, which holds licences for cultivation and processing under the Cannabis Act, authorizing the cultivation, processing, storage and sale of Cannabis Products. Auxly Leamington holds a Control Union Medical Cannabis Standard GAP ("CUMCS-GAP") Certificate, issued by the independent verification body Control Union Global, and confirming compliance with the World Health Organization guidelines on Good Agricultural & Collection Practices for medicinal plants. CUMCS-GAP is a leading international standard for medical cannabis propagation, cultivation, and post-harvest processes.

Auxly Leamington provides the Company with a secure and cost-efficient source of dried cannabis, milled flower and extraction materials. Auxly Leamington utilizes a perpetual harvest methodology resulting in a continuous supply of cannabis and flexibility to adjust production capacity to demand as required. The total area of the licensed perimeter at Auxly Leamington for cultivation, processing and storage stands at 876,270 square feet. Auxly Leamington is producing award-winning cannabis strains, all of which are sold to and used by the Company in its full suite of Cannabis Products across all Auxly brands. In addition, Auxly Leamington possesses an extensive genetic library and continues to evaluate all opportunities to acquire new cultivars suited for Auxly's portfolio of Cannabis Products.

In 2024, expenditures of approximately \$0.5 million were made towards capacity expansion, equipment and post-harvest automation. We expect to incur expenditures of approximately \$1.5-2.0 million towards capital projects throughout 2025 to implement building enhancements to support higher and consistent output from the facility.

Over the past several years, the Company undertook new capital projects to increase pre-roll production through the purchase, installation and commissioning of automated manufacturing and packaging equipment. All pre-roll equipment is operational, and the Company saw increased production starting in 2023. In 2024, expenditures of approximately \$2.2 million were made towards pre-roll automation initiatives. We expect to incur expenditures of approximately \$nil-0.5 million in 2025 for final payments owing for the currently operational automated pre-roll manufacturing and packaging equipment.

Funding for Auxly Leamington's initial project budget was provided by the Company in the form of an equity contribution and a subordinated promissory note totaling approximately \$98.5 million provided prior to 2020, and an \$84.0 million secured credit facility underwritten by a syndicate of lenders led by the Bank of Montreal ("BMO"). The Company's contribution along with the credit facility comprised the required expenditures for the initial budgeted construction of the facility. Concurrently with the Auxly Leamington acquisition, the Company and Auxly Leamington amended and restated the secured credit facility with BMO and the same syndicate of lenders thereby remedying the defaults noted by BMO on April 16, 2021. Under the amended and restated secured credit agreement ("ARCA"), Auxly made a \$15.0 million cash payment towards the outstanding principal balance of the credit facility and the maturity date of the credit facility was extended to September 30, 2023. The obligations of Auxly Leamington under the credit facility

also continue to be supported by an unsecured \$33.0 million limited recourse guarantee provided by the Company.

Between September 29, 2023 and December 28, 2023, the Company received three interim extensions of the maturity date of the ARCA from September 30, 2023 to January 31, 2024, as the Company and the lenders worked towards a formal credit amendment. On January 31, 2024, the Company and the lenders entered into a definitive agreement to amend and restate the ARCA, in order to, among other things, extend the maturity date by two years until December 31, 2025.

As at December 31, 2024, Auxly Leamington was in compliance with its covenants under the credit facility, including all financial covenants. Upon filing the Company's financial statements for the year ended December 31, 2024, the Company was in breach of certain reporting covenants under the ARCA due to the inclusion of going concern qualifications. The Company has received a waiver from the syndicate of lenders for such breach.

### ***Strategic Partner***

#### **Imperial Brands**

In 2019, as part of a strategic partnership, Imperial Brands PLC ("Imperial") invested approximately \$123.0 million in the Company by way of a 4% unsecured debenture, convertible into common shares of the Company at a conversion price of \$0.81 per share (the "Imperial Debenture"). Auxly was granted global licenses to Imperial's vaping technology for cannabis uses, and access to its vapour innovation business, Nerudia. In connection with this strategic partnership with Imperial, the parties entered into an investor rights agreement (the "Investor Rights Agreement") which provides, among other things, that Auxly would be Imperial's exclusive cannabis partner, and that for so long as Imperial holds a partially diluted percentage of outstanding common shares in the capital of Auxly of not less than 15%, it is eligible to nominate one individual designated by Imperial for election as a director to Auxly's Board and one non-voting observer. Imperial's nominee, Murray McGowan, Chief Strategy and Development Officer for Imperial, who was appointed to Auxly's Board of Directors on November 1, 2021, resigned from the Board on July 26, 2023, and there is currently no Imperial nominee appointed to the Board, however Imperial retains its nomination rights under the Investor Rights Agreement.

In 2023, Imperial and the Company amended certain provisions of the Imperial Debenture in order to extend the maturity date of the Imperial Debenture by 24 months from September 25, 2024 to September 25, 2026.

In 2024, Imperial converted (i) \$121.9 million of the principal amount outstanding under the Imperial Debenture at an exercise price of \$0.81 for 150,433,450 common shares in the capital of the Company, and (ii) \$1.5 million of accrued interest under the Debenture into 90,882,667 common shares in the capital of the Company at a price of \$0.017, resulting in Imperial holding an equity position in the Company of approximately 19.8% (the "Imperial Debt Conversion"). Concurrently with the Imperial Debt Conversion, Imperial and the Company amended and restated the Investor Rights Agreement to, among other things, remove the existing requirement that Imperial will use the Company as its exclusive cannabis partner.

### ***International Operations***

Presently the Company does not have any active international operations. In 2020, the Company ceased all activities at its subsidiary Inverell S.A. ("Inverell") in Uruguay due to the slower than anticipated pace of cannabis-specific regulatory development in Latin America, and in 2023, the Company divested of all its shares in Inverell. We continue to monitor the progress of other jurisdictions towards recreational and medical cannabis legalization, including the United States



and Europe. Leveraging our intellectual property and expertise developed in one of the world's most highly regulated cannabis markets, we are well positioned to capitalize on the increasing global demand.

## **OUTLOOK**

As the Company looks ahead to 2025, it remains steadfast in its commitment to profitable growth. Building on a record-breaking year, the Company expects to further improve in 2025 through focused innovation, expansion of our distribution footprint and enhanced production efficiency.

At the core of the Company's strategy is its commitment to teamwork and the excellence of its people. The Company will continue to foster an inclusive, collaborative, high-performance culture with a shared commitment to quality, innovation and continuous improvement. The Company's people are the foundation of its success, and the Company will continue to invest in their development. By empowering the team with the tools, training, and leadership needed to excel, the Company will drive operational discipline, efficiency and success in all areas of the business.

The Company will continue to build on its track record of product innovation leadership. The Company's commitment to consumer insights and its culture of operational agility and speed to market in a sector where consumer preferences evolve rapidly will continue to support its excellence in this area. In 2024, the Company accepted several new genetics into commercial production from its dried flower research and development program. Two of these strains, Liquid Imagination and Fire Breath, were top selling flower products in Canada in 2024. In the pre-roll category, the Company was the first to introduce the extra large 0.75g format in the straight-cut pre-roll segment and developed in-house automation technology for coating infused pre-rolls, improving product quality and enhancing efficiency. The Company's Back Forty all-in-one vapes significantly grew the category and shifted the demand for new vape products, winning "Innovation of the year" at the KIND Industry Awards. All of these product innovations highlight Auxly's ability to achieve market-leading success across its key categories and underpins the Company's continued financial success in a market where consumer preferences are dynamic and still evolving. The Company's innovation leadership in the largest and fastest-growing product categories is a competitive advantage.

The Company anticipates continued market success across its core categories through focus and execution. This includes defending the leadership position of the Back Forty brand, which exited 2024 as the #1 brand in Canada by retail sales. The Company will expand its domestic distribution channels and continue to assess available options for sustainable international expansion. The Company will continue to deepen its relationships with retailers across the country to ensure that our products are always accessible. The Company will remain dedicated to consumer and competitor insights and will refine its proprietary business intelligence tools to maximize the value proposition of its product offerings.

Efficiency remains a key priority as Auxly remains focused on profitable growth. In 2024, the Company successfully increased cultivation yields at its Auxly Leamington facility by increasing plant density and optimizing post-harvest processes. The Company has identified further areas to expand production in 2025 on a capital-light basis. The Company will leverage its culture of continuous improvement by improving its supply chain, enhancing inventory management, and building in-house capabilities for international market diversification.

Enhancing financial stability is a key piece of the Company's corporate strategy. The Company's disciplined approach to capital management has reduced overhead expenses and strengthened its balance sheet. In 2024, the Company reduced total debt by 56% and refinanced its debt facilities. In the coming year, the Company will maintain a sharp focus on reducing debt and its

cost of capital, while working with its existing capital partners to ensure long-term stability and liquidity needed for continued profitable growth.

Looking ahead, the Company is confident in its ability to continue delivering exceptional results by focusing on innovation, operational excellence, and profitable growth in its key categories. By executing on its strategic priorities, the Company will reinforce its leadership in the Canadian cannabis market, fortify its foundations for continued profitable growth and create value for all of its stakeholders in 2025 and beyond.

## FINANCIAL HIGHLIGHTS AND KEY PERFORMANCE INDICATORS

For the three months ended: (000's)	December 31, 2024	December 31, 2023	Change	% Change
Net revenues	\$ 34,626	\$ 26,909	\$ 7,717	29%
Gross Margin on Finished Cannabis Inventory Sold*	18,684	10,804	7,880	73%
Gross Margin on Finished Cannabis Inventory Sold (%)*	54%	40%	14%	35%
Net income/(loss)	4,423	(54,020)	58,443	108%
Adjusted EBITDA*	11,006	2,294	8,712	380%
Weighted average shares outstanding - basic	1,284,329,265	1,005,194,829	279,134,436	28%

For the years ended: (000's)	December 31, 2024	December 31, 2023	Change	% Change
Net revenues	\$ 122,329	\$ 101,078	\$ 21,251	21%
Gross Margin on Finished Cannabis Inventory Sold*	55,861	34,295	21,566	63%
Gross Margin on Finished Cannabis Inventory Sold (%)*	46%	34%	12%	35%
Net income/(loss)	(16,348)	(44,511)	28,163	63%
Adjusted EBITDA*	26,705	1,471	25,234	1715%
Weighted average shares outstanding - basic	1,204,591,972	990,994,056	213,597,916	22%

As at December 31: (000's)	2024	2023	Change	% Change
Cash and cash equivalents	\$ 18,356	\$ 15,608	\$ 2,748	18%
Total assets	261,530	261,904	(374)	0%
Debt*	54,683	123,579	(68,896)	-56%

\*Non-IFRS or supplementary financial measure. Refer to the Non-GAAP Measures section for definitions.

### Financial Year 2024 vs. 2023

For the year ended December 31, 2024, net revenues were \$122.3 million, an increase of approximately \$21.3 million or 21% over the same period of 2023. Sales increased primarily as a result of an increase in both volumes and price of dried flower, vape and pre-roll products.

The Gross Margin on Finished Cannabis Inventory Sold improved to 46% versus 34% in 2023, as a result of improvements made in our manufacturing process to reduce operating costs, increased pricing of products in the adult-used recreational market, and increased pricing of bulk flower product due to increased demand.

Net loss of \$16.3 million for the year ended December 31, 2024 improved by \$28.2 million over the same period in 2023. The net loss of \$16.3 million for 2024 included \$16.0 million of deferred tax expense on the conversion of Imperial Debenture into Shares. Excluding the gains on the extension of the Imperial Brands Debenture in the third quarter of 2023 of \$46.9 million and the after-tax charges of \$32.7 million related to the impairment of other assets during the fourth quarter of 2023, net income increased by \$42.4 million primarily due to improved gross profits and reduction in expenses, including the operational stability as a result of the consolidation of the Company's dried flower and pre-roll manufacturing to the Auxly Leamington facility.

Adjusted EBITDA was \$26.7 million for the quarter, an improvement of \$25.2 million when compared to \$1.5 million during 2023. Adjusted EBITDA for the year ended December 31, 2024 improved primarily as a result of improved gross profits and lower SG&A.

For the year ended December 31, 2024, the average number of Shares outstanding increased to 1.2 billion Shares, an increase of 213.6 million Shares or 22% over 2023 primarily as a result of the Shares issued from the Imperial Debt Conversion in March 2024.

Cash and cash equivalents were \$18.4 million on December 31, 2024, an increase of \$2.8 million from December 31, 2023. The change in cash was primarily driven by net cash provided by operating activities, proceeds from the second tranche of the October 2023 inventory financing loan and the conversion of warrants, partially offset by payments made towards debt instruments, including the remaining principal of \$6.2 million advanced under the April 2020 standby financing investment agreement, and lease liabilities.

### ***Financial Year 2023 vs. 2022***

For the year ended December 31, 2023, net revenues were \$101.1 million, an increase of approximately \$6.6 million or 7% over the same period of 2022. Sales increased primarily as a result of an increased focus on the sale of dried flower and pre-roll products which supported the Company's top 5 LP status for the year, partially offset by price compression in the adult-use recreational market as the customer and product mix evolve to focus on more value offerings.

The Gross Margin on Finished Cannabis Inventory Sold improved to 34% versus 26% in 2022, as a result of the higher proportion of Cannabis 1.0 Products sold by the Company utilizing low-cost cannabis cultivated at Auxly Leamington, the streamlining of certain Cannabis 2.0 Products, and the reduction in operating costs that includes input costs and overhead, especially in vapes, a key category for the Company.

Net loss of \$44.5 million decreased by \$85.8 million over the same period in 2022, primarily due to improved operating results in 2023, a gain from the extension of the Imperial Debenture in 2023, and losses of \$25.7 million associated with the closure of the Auxly Annapolis Inc. ("Auxly Annapolis") and Auxly Annapolis OG Inc. ("Auxly Annapolis OG") facilities in 2022.

Adjusted EBITDA was \$1.5 million for the year, an improvement of \$18.4 million when compared to negative \$16.9 million during the same period of 2022. Adjusted EBITDA for the year ended December 31, 2023 improved primarily as a result of improved gross profits and SG&A reductions.

For the year ended December 31, 2023, the average number of Shares outstanding increased to 1.0 billion Shares, an increase of 101.1 million Shares or 11% over 2022 primarily as a result of the full year impact of Shares issued in 2022 and Shares issued in connection with the February 2023 private placement.

Cash and equivalents were \$15.6 million on December 31, 2023, an increase of \$1.0 million from December 31, 2022. The change in cash was primarily driven by net cash provided by operating activities, net proceeds from the February 2023 private placement and the October 2023 inventory financing loan, partially offset by capital expenditures and cash used in financing activities.

## RESULTS OF OPERATIONS

For the years ended December 31:

(000's)	2024	2023
<b>Revenues</b>		
Revenue from sales of cannabis products	\$ 185,666	\$ 151,762
Excise taxes	(63,337)	(50,684)
<b>Total net revenues</b>	<b>122,329</b>	<b>101,078</b>
<b>Costs of sales</b>		
Costs of finished cannabis inventory sold	66,468	66,783
Inventory impairment	2,332	10,474
<b>Gross profit/(loss) excluding fair value items</b>	<b>53,529</b>	<b>23,821</b>
Unrealized fair value gain/(loss) on biological transformation	32,627	16,207
Realized fair value gain/(loss) on inventory	(26,227)	(18,751)
<b>Gross profit</b>	<b>59,929</b>	<b>21,277</b>
<b>Expenses</b>		
Selling, general, and administrative expenses	35,676	38,641
Equity-based compensation	5,055	1,641
Depreciation and amortization	4,484	6,943
Interest and accretion expenses	15,041	25,715
<b>Total expenses</b>	<b>60,256</b>	<b>72,940</b>
<b>Other income/(loss)</b>		
Interest and other income	240	32
Impairment of assets	-	(39,706)
Gain/(loss) on settlement of assets and liabilities and other expenses	1,401	48,365
Gain/(loss) on disposal of assets held for sale	(453)	-
Gain/(loss) on disposal of subsidiary	-	(4,006)
Foreign exchange gain/(loss)	(1,217)	(771)
<b>Total other income/(loss)</b>	<b>(29)</b>	<b>3,914</b>
<b>Net income/(loss) before income tax</b>	<b>(356)</b>	<b>(47,749)</b>
Income tax recovery/(expense)	(15,992)	3,238
<b>Net income/(loss)</b>	<b>\$ (16,348)</b>	<b>\$ (44,511)</b>
<b>Adjusted EBITDA</b>	<b>\$ 26,705</b>	<b>\$ 1,471</b>
<b>Net income/(loss) per common share – basic and diluted (\$)</b>	<b>\$ (0.01)</b>	<b>\$ (0.04)</b>
<b>Weighted average shares outstanding – basic and diluted</b>	<b>1,204,591,972</b>	<b>990,994,056</b>

### Net Revenues

For the year ended December 31, 2024, net revenues were \$122.3 million as compared to \$101.1 million during the same period in 2023, representing increases of 21%. Revenues for the year ended December 31, 2024 were comprised of approximately 61% (2023 – 61%) in sales of dried flower and pre-roll Cannabis Products, with the remainder from oils and Cannabis 2.0 Product sales.

For the year ended December 31, 2024, approximately 76% (2023 – 82%) of cannabis sales originated from sales to British Columbia, Alberta and Ontario. During 2024, the Company had sales in all Canadian provinces and the Yukon and Northwest Territories.

## **Gross Profit**

Auxly realized a gross profit of \$59.9 million for the year ended December 31, 2024, resulting in a 49% Gross Profit Margin, respectively as compared to \$21.3 million or 21% during the same periods in 2023. The Gross Margin on Finished Cannabis Inventory Sold for the year ended December 31, 2024 improved to 46% versus 34% in 2023 as a result of the streamlining and improvements made in our manufacturing process to reduce operating costs and increased demand and pricing of adult-use recreational market and bulk flower products. Higher cultivation yields lowered costs, and efficiency improvements at our Auxly Charlottetown facility further reduced costs. Contract manufacturing agreements for certain Cannabis 2.0 products also helped drive cost efficiencies.

Realized and unrealized fair value gains and losses reflect accounting treatments associated with Auxly Leamington cultivation activities and sales and are influenced by changes in production, sales and net realizable value assumptions.

Inventory impairments during 2024 of \$2.3 million were associated with charges related to reductions in net realizable value of dried cannabis under the Company's product specifications and obsolescence of certain retired products and packaging, a decrease of \$8.1 million from the comparative period.

## **Total Expenses**

Selling, general and administrative expenses ("SG&A") are comprised of wages and benefits, office and administrative, professional fees, business development, and selling expenses. SG&A expenses were \$35.7 million in 2024, \$3.0 million or 8% lower than 2023. The decrease in SG&A was primarily as a result of measures taken to reduce overhead in the organization.

Wages and benefits were \$16.9 million for the year, as compared to \$16.3 million during 2023. Wages and benefits increased compared to 2023 due to an increase in bonus accruals which was partially offset by cost savings from the streamlining of operations and support staff as a result of a more focused product portfolio.

Office and administrative expenses were \$5.2 million for the year, \$5.2 million lower than the same period in 2023. The decreased expenditures were primarily related to streamlining of operations, lower corporate head office spending, and reduced insurance expenses.

Auxly's professional fees were \$2.2 million during 2024, \$0.8 million lower than 2023. Professional fees incurred primarily related to accounting fees, regulatory matters, reporting issuer fees, and legal fees associated with certain corporate activities and as a result can fluctuate significantly from one period to the next.

Business development expenses were \$0.4 million for year ended December 31, 2024 as compared to \$0.5 million for the same period in 2023. These expenses primarily relate to business development and travel related expenses.

Selling expenses were \$11.0 million for the year ended December 31, 2024, an increase of \$2.5 million from the same periods in 2023. The increase in expenditures was primarily as a result of investments in marketing initiatives and higher Health Canada fees related to higher revenues.

Equity-based compensation for the year was \$5.1 million, primarily due to the impact of the increased closing price of the Company's Shares as at December 31, 2024 on the value of Cash Settled RSUs granted in 2023 and RSUs issued in 2024. During the same period in 2023, equity-based compensation was \$1.6 million.

Depreciation and amortization expenses were \$4.5 million for 2024, representing a decrease of \$2.5 million over 2023. The decreases were primarily as a result of reductions in intangible assets

and depreciation associated with disposed assets, including the transition out of the Auxly Ottawa Carleton Place facility.

Interest expenses were \$15.0 million for the year ended December 31, 2024, a decrease of \$10.7 million over the same period in 2023. The decrease in expenses were primarily a result of the conversion of Imperial Debentures into Shares and lower interest expense on adjustable-rate debt, partially offset by interest from newly financed obligations. Interest expense includes accretion on the convertible debentures and interest paid in kind on the Imperial Debenture. Interest payable in cash was approximately \$8.8 million for 2024, \$0.5 million lower than 2023 as a result of lower principal amounts outstanding on debt instruments.

### ***Total Other Income and Loss***

Total other incomes and losses was \$nil for 2024, compared to net gains of \$3.9 million in 2023. The other incomes and losses in 2024 included gains on settlement of assets and liabilities, the extensions of the unsecured promissory notes and gains on the sale of equipment, offset by foreign exchange losses, the loss on the adjustment to the provision related to the claim filed by Kindred Partners Inc. and the loss on the sale of the Auxly Ottawa facility. The net gains in 2023 were primarily driven by the gains on the extension of the Imperial Brands Debenture and the unsecured promissory notes, partially offset by \$35.9 million of impairment of other assets, noting that the Company's market capitalization traded significantly below its shareholders' equity. Other income and losses in 2023 also included the closure of the Auxly Ottawa facility where the carrying value exceeded the fair value less cost to sell, and the disposal of Inverell.

### ***Net Income and Loss***

Net loss for the year ended December 31, 2024 was \$16.3 million, representing a net loss of \$0.01 per share on a basic and diluted basis. The net loss of \$16.3 million for 2024 included \$16.0 million of deferred tax expense on the conversion of Imperial Debenture into Shares. Excluding the gains on the extension of the Imperial Brands Debenture in the third quarter of 2023 of \$46.9 million and the after-tax charges of \$32.7 million related to the impairment of other assets during the fourth quarter of 2023, net income increased by \$42.4 million primarily due to improved gross profits and reduction in expenses, including the operational stability as a result of the consolidation of the Company's dried flower and pre-roll manufacturing to the Auxly Leamington facility.

### ***Adjusted EBITDA***

Adjusted EBITDA was \$26.7 million for the year, an improvement of \$25.2 million when compared to \$1.5 million during 2023. Adjusted EBITDA for the year ended December 31, 2024 improved primarily as a result of improved gross profits and lower SG&A.

## SUMMARY OF QUARTERLY RESULTS

The following table summarizes comparative quarterly results for the last eight quarters.

(000's)	Q1/23	Q2/23	Q3/23	Q4/23	Q1/24	Q2/24	Q3/24	Q4/24
Net revenues	\$ 23,968	\$ 21,990	\$ 28,211	\$ 26,909	\$ 25,241	\$ 29,178	\$ 33,284	\$ 34,626
Cost of finished cannabis inventory sold	15,025	16,035	19,618	16,105	15,672	17,129	17,725	15,942
Gross Margin on Finished Cannabis Inventory Sold*	8,943	5,955	8,593	10,804	9,569	12,049	15,559	18,684
Gross Margin on Finished Cannabis Inventory Sold (%)	37%	27%	30%	40%	38%	41%	47%	54%
Net income/(loss)	(10,249)	(12,863)	32,621	(54,020)	(26,012)	2,002	3,239	4,423
Adjusted EBITDA*	138	(1,078)	117	2,294	2,240	5,173	8,286	11,006
Average shares outstanding (000's) - basic	954,014	1,002,014	1,002,069	1,005,195	1,016,839	1,250,513	1,265,144	1,284,329
Net income/(loss) per common share - basic (\$)	(0.01)	(0.01)	0.03	(0.05)	(0.03)	0.00	0.00	0.00

\*Non-IFRS financial measure. Refer to the Non-GAAP Measures section in this MD&A for definitions.

The Company commenced cannabis sales to the Canadian adult recreational market with the legalization of Cannabis 2.0 Products in the fourth quarter of 2019. Since that date, the Company has continued to introduce new products including Cannabis 1.0 Products to increase total net revenues. To date, net revenues have been seasonally low during the first quarter of any year as a result of retail sales trends which impact the Company's provincial customers' purchasing practices. The Company's expansion into the larger dried flower and pre-roll product categories has contributed to the generally increasing sales trend.

Gross Margin on Finished Cannabis Inventory Sold is a non-IFRS measure that the Company defines as net revenues less cost of finished cannabis inventory sold divided by net revenues. Management believes that this measure provides useful information to assess the profitability of our operations as it represents the gross margin generated from operations and excludes the effects of non-cash inventory and biological asset impairments and fair value adjustments on inventories and biological assets, which are required by IFRS. The Gross Margin on Finished Cannabis Inventory Sold has improved through 2023 and 2024 as a result of the shift in sales mix towards the Company's core product categories. This includes products that leverage Auxly Leamington's low-cost structure, products benefiting from operational improvements at Auxly Charlottetown, and the consolidation of our dried flower and pre-roll manufacturing capabilities at Auxly Leamington that includes automation efficiencies.

Net income and losses have fluctuated over the eight quarters primarily as a result of other losses which include impairment charges, fair value adjustments and gains and losses on settlement of assets and liabilities. The first quarter of 2024 reflects the deferred tax expense of \$16.0 million on the conversion of Imperial Debenture into Shares. The fourth quarter of 2023 reflects the impact of the disposal of Inverell and also reflects pre-tax charges of \$35.9 million related to the impairment of other assets, noting that the Company's market capitalization trades significantly below its shareholders' equity. The third quarter of 2023 reflects the impact of the gains on the extension of the Imperial Debenture. The second quarter of 2023 reflects the impact of the transition of the Company's dried flower and pre-roll cannabis product manufacturing from Auxly Ottawa to Auxly Leamington.

Adjusted EBITDA has fluctuated with changes in net revenues, changes to product mix with an increase of dried flower, vape and pre-roll Cannabis Products, and the timing of SG&A expenditures, in particular selling expenses. Improvements since 2023 compared to the historical average reflect the impact of lower cultivation costs, improved overall margins and reductions in SG&A.

The increases in average outstanding Shares reflect financing activities which includes issuance and exchange of Shares, exercise of warrants, options and conversion of convertible debentures.

## FOURTH QUARTER RESULTS OF OPERATIONS

For the three months ended December 31:

(000's)	2024	2023
<b>Revenues</b>		
Revenue from sales of cannabis products	\$ 52,882	\$ 39,794
Excise taxes	(18,256)	(12,885)
<b>Total net revenues</b>	<b>34,626</b>	<b>26,909</b>
<b>Costs of sales</b>		
Costs of finished cannabis inventory sold	15,942	16,105
Inventory impairment	729	5,109
<b>Gross profit/(loss) excluding fair value items</b>	<b>17,955</b>	<b>5,695</b>
Unrealized fair value gain/(loss) on biological transformation	11,073	2,481
Realized fair value gain/(loss) on inventory	(11,625)	(5,428)
<b>Gross profit</b>	<b>17,403</b>	<b>2,748</b>
<b>Expenses</b>		
Selling, general, and administrative expenses	9,287	9,725
Equity-based compensation	1,103	148
Depreciation and amortization	990	1,708
Interest and accretion expenses	2,291	6,837
<b>Total expenses</b>	<b>13,671</b>	<b>18,418</b>
<b>Other income/(loss)</b>		
Interest and other income	27	22
Impairment of assets	-	(37,118)
Gain/(loss) on settlement of assets and liabilities and other expenses	1,461	-
Gain/(loss) on disposal of subsidiary	-	(4,006)
Foreign exchange gain/(loss)	(797)	(486)
<b>Total other income/(loss)</b>	<b>691</b>	<b>(41,588)</b>
<b>Net income/(loss) before income tax</b>	<b>4,423</b>	<b>(57,258)</b>
Income tax recovery/(expense)	-	3,238
<b>Net income/(loss)</b>	<b>\$ 4,423</b>	<b>\$ (54,020)</b>
<b>Adjusted EBITDA</b>	<b>\$ 11,006</b>	<b>\$ 2,294</b>
<b>Net income/(loss) per common share – basic (\$)</b>	<b>\$ 0.00</b>	<b>\$ (0.05)</b>
<b>Net income/(loss) per common share – diluted (\$)</b>	<b>\$ 0.00</b>	<b>\$ (0.05)</b>
<b>Weighted average shares outstanding – basic</b>	<b>1,284,329,265</b>	<b>1,005,194,829</b>
<b>Weighted average shares outstanding – diluted</b>	<b>1,383,825,100</b>	<b>1,005,194,829</b>



Unless stated otherwise, the narrative in this section is in reference to the operating results for the fourth quarter of 2024 as compared to the same period in 2023.

### ***Net Revenues***

Net revenues for the fourth quarter of 2024 were \$34.6 million, approximately \$7.7 million higher than the same period in 2023. During the quarter, dried flower and pre-roll products comprised approximately 63% of net revenues while Cannabis 2.0 Products and oil sales contributed the remaining 37% of net revenues.

### ***Gross Profit***

Auxly achieved a gross profit of \$17.4 million in the fourth quarter of 2024, compared to a gross profit of \$2.7 million for the fourth quarter of 2023. Gross Profit Margin was approximately 50% whereas Gross Margin on Finished Cannabis Inventory Sold was 54%. Gross profits were driven by an increase in volumes and prices of Cannabis 1.0 Products which have an improved margin profile based on the favourable Auxly Leamington costs of production. Inventory impairments were \$0.7 million or \$4.4 million lower than those of 2023, comprised of charges related to reductions in net realizable value of dried cannabis under the Company's product specifications and obsolescence of certain retired products and packaging.

### ***Total Expenses***

Selling, general and administrative expenses of \$9.3 million during the fourth quarter of 2024 decreased by \$0.4 million over the same period in 2023. Wages and benefits were \$3.9 million, as compared to \$4.4 million for the same period of 2023. The decrease in wages and benefits were due to the streamlining of operations and support staff as a result of a more focused product portfolio. Office and administrative expenses were \$1.5 million for the fourth quarter of 2024, \$0.9 million lower than the same period in 2023. The decreased expenditures primarily relate to lower insurance premiums and reduced overhead from streamlining of operations. Professional fees of \$0.8 million and business development expenses of \$0.1 million were \$0.2 million higher and flat when compared to the same period in 2023, respectively. Selling expenses were \$3.0 million or \$0.7 million higher than the same period in 2023, primarily driven by higher investment in marketing initiatives and higher Health Canada fees related to higher revenues.

Depreciation and amortization expenses were \$1.0 million, which was \$0.7 million lower than the same period of 2023, primarily as a result of reductions in intangible assets and depreciation associated with disposed assets.

Interest expenses were \$2.3 million for the three months ended December 31, 2024, which reflects a decrease of \$4.5 million from 2023, primarily as a result of the conversion of Imperial Debentures into Shares and lower interest expense on adjustable-rate debt, partially offset by interest from newly financed obligations.

### ***Total Other Income and Loss***

For the quarter, total other incomes and losses was a net income of \$0.7 million compared to a net loss of \$41.6 million during the same period in 2023. The net income in 2024 was primarily driven by gains on settlement of assets and liabilities, partially offset by foreign exchange losses. The net loss in 2023 was primarily comprised of \$35.9 million of impairment of other assets, \$4.0 million loss on disposal of Inverell and \$1.2 million impairment of assets related to the production of certain Cannabis Products pursuant to contract manufacturing agreements entered into by the Company.

### **Net Income and Loss**

Net income for the three months ended December 31, 2024 was \$4.4 million, representing a net income of \$nil per share on a basic and diluted basis. The change in net income in 2024 as compared to a net loss of \$54.0 million in 2023 was primarily driven by increased gross profits, reduction of expenses and non-recurring charges in 2023, including the impairment of other assets and the loss in disposal of Inverell.

### **Adjusted EBITDA**

Adjusted EBITDA for the three months ended December 31, 2024 was \$11.0 million, an improvement of \$8.7 million over the same period of 2023, primarily as a result of improvements in gross profits.

## **TRANSACTIONS WITH RELATED PARTIES**

### *Key management and director compensation*

Auxly's key management personnel have authority and responsibility for overseeing, planning, directing and controlling the activities of the Company. Key management personnel include members of the Board of Directors and executive officers. Compensation of key management personnel may include short-term and long-term benefits, as applicable, including salaries, bonuses, equity-based awards or post-employment benefits.

Compensation provided to current and key management personnel is as follows:

For the years ended December 31:				
(000's)		2024		2023
Short-term benefits	\$	2,155	\$	1,758
Long-term benefits		3,783		1,094
<b>Total</b>	<b>\$</b>	<b>5,938</b>	<b>\$</b>	<b>2,852</b>

## **LIQUIDITY AND CAPITAL RESOURCES**

For the years ended December 31:				
(000's)		2024		2023
Cash provided by/(used in) operating activities	\$	16,778	\$	8,214
Net change in investments and proceeds from sale of assets		2,318		47
Capital expenditures		(2,763)		(1,604)
Cash provided by/(used in) investing activities		(445)		(1,557)
Net cash provided by/(used in) financing activities		(13,585)		(5,685)
Cash position, at the beginning of the year		15,608		14,636
Cash position, end of the year	\$	18,356	\$	15,608

Auxly's objectives when managing its liquidity and capital resources are to safeguard its ability to continue as a going concern and to maintain a flexible capital structure which optimizes the cost of capital within a framework of acceptable risk. Auxly considers its capital structure to include debt and shareholders' equity.

Auxly manages its capital structure by preparing rolling cash flow forecasts, monitoring the condition and value of assets available for use as well as those assets being used as security in financing arrangements, seeking flexibility in financing arrangements, and establishing programs to monitor and maintain compliance with terms of financing agreements.

Auxly is dependent on expected business growth, changes in the business environment and capital markets as its source of operating capital and may issue additional Shares or debt, acquire or dispose of assets to maintain or adjust its capital structure.

During the year ended December 31, 2024, Auxly generated \$16.8 million in net cash from operating activities, including the negative impact of \$0.1 million from net changes in working capital. Net investing activities for the year were an outflow of \$0.4 million capital expenditures. Net financing activities were a use of cash of \$13.6 million for the year ended December 31, 2024 that reflects the repayment of the remaining principal of \$6.2 million advanced under the April 2020 standby financing investment agreement, the Company's loans, lease and other debt obligations, partially offset by proceeds from the second tranche of the October 2023 inventory financing loan and proceeds from warrants exercised.

#### *Going concern uncertainty*

The Company's financial statements were prepared on a going concern basis. The going concern basis assumes that the Company will continue in operation for the foreseeable future and will be able to realize its assets and discharge its liabilities and commitments in the normal course of business. The financial statements do not include any adjustments to the amounts and classification of assets and liabilities that would be necessary should the Company be unable to continue as a going concern. Such adjustments could be material.

On December 31, 2024, the Company had total cash and cash equivalents of \$18.4 million, negative working capital of \$46.7 million, and cash flow provided by operating activities of \$16.8 million for the year ended December 31, 2024. The Company will have insufficient cash to fund its operations for the next 12 months if the Company's sales do not improve or if they decline; if the Company's margins do not improve or if they decline; if the Company's selling, general and administrative expenses increase; and/or debt obligations due within 12 months mature without extension or refinancing. The Company's ability to sustain profitability and positive cash flows from operations is subject to material uncertainty that may cast significant doubt upon the Company's ability to continue as a going concern.

In assessing whether the going concern assumption was appropriate, management considered all relevant information available about the future including, but not limited to, all relevant information available about the 12-month period following December 31, 2024. While the Company has made improvements to its operating cash flow, the Company will continue to seek to improve its sales and cash flow by prioritizing certain products and projects with greater expected return and reduce operating costs by streamlining its operations and support function. In the event of negative cash flows from operations, the Company may seek additional financing through debt and equity financings (which may include use of an at-the-market offering program and/or rights offerings to existing shareholders) and non-core asset sales. The Company's ability to raise capital may be adversely impacted by: market conditions that have resulted in a lack of normally available financing in the cannabis industry; increased competition and price compression across the industry; and the industry's inability to quickly eliminate Canada's large illicit cannabis market.

Should the Company be unable to generate sufficient cash flow from financing and operating activities, the carrying value of the Company's assets could be subject to material adjustments and other adjustments may be necessary to these consolidated financial statements should such events impair the Company's ability to continue as a going concern.

Auxly's business is subject to risks and uncertainties that could significantly impair Auxly's ability to raise funds or to generate profits sufficient to meet future obligations, operational, or

development needs. See “*Risk Factors*” in this MD&A for information on the risks and uncertainties that could have a negative effect on Auxly’s liquidity.

## OUTSTANDING SHARE DATA

Auxly’s authorized share capital consists of an unlimited number of Shares. The following table quantifies the number of issued and outstanding Shares and exercisable securities.

	March 20, 2025	December 31, 2024	December 31, 2023
Issued Shares	1,314,937,075	1,308,255,933	1,013,138,454
Escrowed shares	1,888,421	1,888,421	6,994,190
Outstanding shares	1,313,048,654	1,306,367,512	1,006,144,264
Outstanding securities			
Warrants	103,289,000	109,970,142	187,977,199
Convertible debentures	1,234,568	1,234,568	196,914,452
Options	18,321,581	19,286,581	19,721,837
Restricted share units	84,913,751	84,913,751	51,286,687

Shares outstanding as at December 31, 2024 increased from December 31, 2023 by approximately 300.2 million to 1,306.4 million primarily as a result of the conversion of 150.4 million units of the Imperial Debenture into Shares. The number of warrants decreased to 110.0 million as a result of expired warrants and the conversion of 33.4 million of warrants, issued as part of the February 2023 private placement, into Shares. The number of options decreased to 19.3 million as at December 31, 2024 due to options expired and employee forfeitures, partially offset by options granted. The number of RSUs increased to 84.9 million as at December 31, 2024 primarily as a result of 86.1 million RSUs issued in 2024, partially offset by settlements and forfeitures.

## NON-GAAP MEASURES

The audited consolidated financial statements of Auxly are prepared in accordance with IFRS. Auxly’s basis of presentation and material accounting information are summarized in detail in notes 2 and 3 of the consolidated financial statements for the year ended December 31, 2024.

This MD&A makes reference to certain financial measures, including non-GAAP measures that are historical, non-IFRS measures that are forward-looking, and supplementary financial measures. Management uses these financial measures for the purpose of comparison to prior periods and the development of future projections and earnings growth prospects. This information is also used by management to measure the profitability of ongoing operations and in analyzing our business performance and trends. These measures are not recognized measures under IFRS, do not have a standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies. Rather, these measures are provided as additional information to complement those IFRS measures by providing further understanding of our results of operations from management’s perspective. Accordingly, they should not be considered in isolation nor as a substitute for analysis of our financial information reported under IFRS. We use the following non-GAAP financial measures: “EBITDA”, “Adjusted EBITDA,” and the supplementary financial measures of “Gross Margin on Finished Cannabis Inventory Sold”, “Gross Profit Margin”, and “Debt.”

## Financial Measures

### **EBITDA and Adjusted EBITDA**

These are non-GAAP measures used in the cannabis industry and by the Company to assess operating performance removing the impacts and volatility of non-cash adjustments. The definition may differ by issuer. EBITDA and Adjusted EBITDA used by the Company are reconciled with net income or loss from continuing operations of the Company, an IFRS measure, in the section “Results of Operations” in this MD&A. The calculation of Adjusted EBITDA is comprised of the net income or loss of the Company added or subtracted as applicable as provided in the detailed reconciliation found in this MD&A. There are a number of individual financial statement adjustments however, they are inclusive of, interest expense and income, income taxes, depreciation and amortizations, fair value gains or losses, impairments or settlements, foreign exchange, equity-based compensation, gains or losses on the sale or disposal of assets and any other unusual items.

The Adjusted EBITDA reconciliation is as follows:

(000's)	Q1/23	Q2/23	Q3/23	Q4/23	Q1/24	Q2/24	Q3/24	Q4/24
Net income/(loss)	\$ (10,249)	\$ (12,863)	\$ 32,621	\$ (54,020)	\$ (26,012)	\$ 2,002	\$ 3,239	\$ 4,423
Interest and accretion expenses	5,808	6,457	6,613	6,837	6,868	2,749	3,133	2,291
Interest and other income	(14)	20	(16)	(22)	(19)	(140)	(54)	(27)
Income tax expense/(recovery)	-	-	-	(3,238)	15,992	-	-	-
Depreciation and amortization included in cost of sales	1,120	911	1,151	1,084	1,292	1,780	1,382	1,338
Depreciation and amortization included in expenses	1,745	1,673	1,817	1,708	1,230	1,067	1,197	990
<b>EBITDA</b>	<b>(1,590)</b>	<b>(3,802)</b>	<b>42,186</b>	<b>(47,651)</b>	<b>(649)</b>	<b>7,458</b>	<b>8,897</b>	<b>9,015</b>
Impairment of biological assets	-	-	-	-	-	-	-	-
Impairment of inventory	673	1,459	3,233	5,109	456	473	674	729
Unrealized fair value loss/(gain) on biological transformation	(4,247)	(4,713)	(4,766)	(2,481)	(2,773)	(8,817)	(9,964)	(11,073)
Realized fair value loss/(gain) on inventory	4,639	3,146	5,538	5,428	2,435	4,464	7,703	11,625
Restructuring and acquisition costs	165	86	29	131	-	655	(75)	271
Equity-based compensation	409	377	707	148	1,927	701	1,324	1,103
Impairment of assets	-	2,588	-	37,118	-	-	-	-
Non-recurring bad debt expense/(recovery)	-	780	360	-	-	-	(123)	-
Loss/(gain) on settlement of assets, liabilities and disposals	-	(1,478)	(46,887)	4,006	634	62	(183)	(1,461)
Foreign exchange loss/(gain)	89	479	(283)	486	210	177	33	797
<b>Adjusted EBITDA</b>	<b>\$ 138</b>	<b>\$ (1,078)</b>	<b>\$ 117</b>	<b>\$ 2,294</b>	<b>\$ 2,240</b>	<b>\$ 5,173</b>	<b>\$ 8,286</b>	<b>\$ 11,006</b>

## Supplementary Financial Measures

### *Gross Margin on Finished Cannabis Inventory Sold*

“Gross Margin on Finished Cannabis Inventory Sold” is a supplementary financial measure and is defined as net revenues less cost of finished cannabis inventory sold divided by net revenues.

### *Gross Profit Margin*

“Gross Profit Margin” is defined as gross profit divided by net revenues. Gross Profit Margin is a supplementary financial measure.

## Debt

“Debt” is defined as current and long-term debt and is a supplementary financial measure. It is a useful measure in managing our capital structure and financing requirements.

## COMMITMENTS AND OFF-BALANCE SHEET ARRANGEMENTS

As at December 31, 2024, the Company has entered into certain agreements which commit the Company to future funding following a mutually agreed upon event or events. Commitments have not been described where agreements are insufficiently advanced, unlikely to progress further or amounts are indeterminable.

The Company has funding commitments as follows:

As part of the debt financing provided by a syndicate led by BMO towards the construction of the Auxly Leamington purpose-built greenhouse facility, the Company has guaranteed payments up to \$33 million in the event of default;

Payments of an aggregate of €0.2 million in 2025 for the currently operational automated pre-roll manufacturing and packaging equipment;

The Company has commitments in respect of long-term debt obligations and leases relating to office spaces, equipment and land which will require payments as follows:

(000's)	Fiscal year 2025	Fiscal year 2026	Fiscal year 2027	Fiscal year 2028	Thereafter	Total
Lease obligations	\$ 3,160	\$ 3,181	\$ 2,397	\$ 1,072	\$ 7,679	\$ 17,489
Loans payable obligations	51,098	-	-	-	-	51,098
Promissory note obligations	1,050	1,200	1,200	1,157	-	4,607
Convertible debenture obligations	-	21,706	-	-	-	21,706
<b>Total</b>	<b>\$ 55,308</b>	<b>\$ 26,087</b>	<b>\$ 3,597</b>	<b>\$ 2,229</b>	<b>\$ 7,679</b>	<b>\$ 94,900</b>

Long-term debt obligations include principal and interest on the Imperial Debenture maturing on September 25, 2026. Pursuant to the prior amendments to the Imperial Debenture, interest payable may also be converted to Shares or capitalized and paid at maturity.

Concurrently with the acquisition of Auxly Leamington in 2021, Auxly Leamington and Fresh Energy Inc. agreed to complete the transfer of (or part of) a load facility located at 525 County Rd. 14, Mersea Rd 9 PH 5 (the “Transfer”) for which Auxly Leamington shall pay Fresh Energy consideration of:

- an unsecured promissory note in the principal amount of \$3.0 million payable in monthly instalments of \$0.1 million for 30 months (the “Fresh Energy Promissory Note”) and;
- contingent consideration payable of \$0.5 million upon the completion of effecting such Transfer, included in the consideration paid for the acquisition of Auxly Leamington.

In June 2023, the Company entered into an agreement to amend the Fresh Energy Promissory Note whereby the \$0.5 million contingent consideration was added to the remaining principal amount outstanding and the Company shall continue to pay monthly instalments of \$0.1 million until the revised outstanding amount is repaid. In April 2024, the Company and Fresh Energy entered into a second agreement to amend the Fresh Energy Promissory Note to revise the payment schedule for the remaining principal outstanding. Under the revised payment plan, the monthly instalments were reduced to a total of \$0.3 million payable over 12 months beginning March 15, 2024 and resume to \$0.1 million until the outstanding amount is repaid. The maturity date of the amended Fresh Energy Promissory Note is July 15, 2025

In June 2023, the Company entered into an agreement to amend the \$3.4 million unsecured promissory note owing to Peter Quiring, which required the Company to pay monthly instalments of \$0.1 million for 36 months, starting November 2024 and maturing in November 2027. In April 2024, the unsecured note owing to Peter Quiring was amended for a second time, such that the Company will be required to pay monthly instalments of \$0.1 million, starting in August 2025 and maturing in November 2028, and a one-time payment of \$0.1 million on the maturity date of the note. The unsecured promissory note bears interest of 8.0% per annum between November 2024 and August 2025, and 6.0% per annum starting in August 2025.

The Company entered into a brokerage agreement with Kindred Partners Inc. ("Kindred") to act as the Company's strategic sales agent in September 2019. In October 2022, the brokerage agreement with Kindred was terminated. In January 2023, Kindred commenced arbitration against the Company for an aggregate claim of \$3.4 million. The Company filed its defence and counterclaim against Kindred. During the second quarter of 2024, the Company reached a settlement of \$2.2 million payable to Kindred. The first payment of \$0.4 million was made in September 2024, with the remainder payable in 12 monthly instalments starting in October 2024.

On October 25, 2024, the Company entered into an amended agreement to extend the maturity date of its inventory financing agreement to October 25, 2025. The Company agreed to pay an extension fee of approximately \$0.2 million on the closing date of the amended agreement. All other terms related to the amendment remain materially unchanged.

The Company and its subsidiaries are involved in litigation matters arising out of the ordinary course and conduct of its business. Although such matters cannot be predicted with certainty, management does not consider the Company's exposure to litigation to be material to the consolidated financial statements.

## **CRITICAL ACCOUNTING ESTIMATES**

The preparation of the consolidated financial statements requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, and revenues and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The effect of a change in an accounting estimate is recognized prospectively by including it in comprehensive income in the period of the change, if the change affects that period only; or in the period of the change and future periods, if the change affects both.

Areas requiring estimates and judgements are as follows:

### *Impairment of intangible assets*

The carrying value of intangible assets is reviewed annually for impairment or more frequently when there are indicators that impairment may have occurred. The Company's impairment tests for intangible assets are based on the comparison of the carrying amount of the CGU and the recoverable amount, which is the greater of value-in-use calculations that use a discounted cash flow model and estimated fair value less cost of disposal. The determination of the Company's CGUs are based on management's judgment.

If the recoverable amount of the CGU is greater than the carrying amount, the difference is written off as impairment loss. The impairment loss is first allocated to goodwill and the remainder is

allocated to other assets of the CGU subject to the limitation that the carrying amount of an asset should not be reduced below the highest of fair value less cost of disposal, value in use or zero.

The value-in-use calculations employ the following key assumptions: future cash flows, growth projections including economic risk assumptions and estimates of achieving key operating metrics. The cash flows are derived from the Company's budget for the future and do not include restructuring activities that the Company is not yet committed to or significant future investments that will enhance the asset base of the CGU being tested. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash inflows and the growth rate used for extrapolation purposes. The estimated fair value less cost of disposal is based on assessment of comparable company multiples and precedent transactions. The fair value measurement was categorized as a Level 3 fair value based on the inputs in the valuation technique used.

The discount rates used to calculate impairment analysis are based on management's best estimates of an approximate industry peer group weighted average cost of capital and management's best estimate of the Company's risk levels. Changes in the general economic environment could result in significant changes to this estimate.

#### *Biological assets and inventory*

In calculating the value of the biological assets and inventory, management is required to make a number of estimates, including estimating the stage of growth of the cannabis up to the point of harvest, harvesting costs, expected yields for the cannabis plants, selling costs, and average or expected selling prices. In calculating final inventory values, management compares the inventory cost to estimated net realizable value. Further information on estimates used in determining the fair value of biological assets is contained in note 6 of the consolidated financial statements.

#### *Estimated useful lives and depreciation and amortization of property, plant and equipment and intangible assets*

Depreciation and amortization of property, plant and equipment and intangible assets are dependent upon estimates of useful lives, which are determined through the exercise of judgment. The assessment of any impairment of these assets is dependent upon estimates of recoverable amounts that consider factors such as economic and market conditions and the useful lives of assets.

#### *Equity-based compensation*

In calculating the equity-based compensation expense, key estimates such as the rate of forfeiture of options and RSUs granted, the expected life of the option and RSU, the volatility of the Company's stock price, forfeiture rates and the risk-free interest rate are used.

#### *Fair value measurements*

Certain of the Company's assets and liabilities are measured at fair value. In estimating the fair value of Level 3 investments, the Company uses market-observable data to the extent it is available.



### *Convertible instruments*

Convertible debentures are compound financial instruments which are accounted for separately by their components: a financial liability and an equity instrument. The financial liability, which represents the obligation to pay coupon interest on the convertible debentures in the future, is initially measured at its fair value and subsequently measured at amortized cost. The residual amount is accounted for as an equity instrument at issuance.

The identification of convertible debenture components is based on interpretations of the substance of the contractual arrangement and therefore requires judgment from management. The separation of the components affects the initial recognition of the convertible debenture at issuance and the subsequent recognition of interest on the liability component. The determination of the fair value of the liability is also based on a number of assumptions, including contractual future cash flows, discount rates and the presence of any derivative financial instruments.

## **DISCLOSURE AND INTERNAL CONTROLS AND PROCEDURES**

Internal controls over financial reporting (ICFR) and disclosure controls and procedures (DCP) are designed to provide reasonable assurance that material information required to be publicly disclosed is gathered and reported on a timely basis so that appropriate decisions can be made regarding public disclosure.

Auxly's certifying officers have designed, and assessed the design of, ICFR to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financials for external purposes in accordance with IFRS using the criteria set forth in the Internal Control-Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO"). In addition, the Company's certifying officers and its disclosure committee have designed, and assessed the design of, a system of DCP to provide reasonable assurance that (i) material information relating to Auxly, including its consolidated subsidiaries, is made known to them and others; and (ii) information required to be disclosed by Auxly in its annual filings, interim filings and other reports filed or submitted by Auxly under securities legislation is recorded, processed, summarized and reporting within the time periods specified.

The Company has used the Internal Control – Integrated Framework (2013) from COSO in order to assess the effectiveness of the Company's internal control over financial reporting. There are no material weaknesses relating to the design of either ICFR or DCP at December 31, 2024. There have been no changes to our ICFR during the quarter and the year ended December 31, 2024, that has materially affected, or is reasonably likely to materially affect, Auxly's ICFR.

Management does recognize that any controls and procedures no matter how well designed and operated, can only provide reasonable assurance and not absolute assurance of achieving the desired control objectives. In the unforeseen event that lapses in the disclosure or internal controls and procedures occur and/or mistakes happen, Auxly intends to take whatever steps are necessary to minimize the consequences thereof.

## **CHANGES IN ACCOUNTING POLICIES**

### ***Adoption of new accounting pronouncements***

#### *Amendments to IAS 1, Presentation of Financial Statements: Classification of Liabilities as Current or Non-Current*

In January 2020 and October 2022, the IASB issued amendments to clarify the requirements for classifying liabilities current or non-current. The amendments specify that the conditions that exist

at the end of a reporting period are those that will be used to determine if a right to defer settlement of a liability exists. The amendments also clarify the situations that are considered a settlement of a liability. The amendments are effective January 1, 2024, with early adoption permitted, and the amendments are to be applied retrospectively. The Company adopted the amendments to IAS 1, *Presentation of Financial Statements* (“IAS 1”), effective January 1, 2024, and reclassified comparative figures. As at December 31, 2024, interest payable of \$20.6 million (December 31, 2023 – \$20.9 million) related to the Imperial convertible debentures was classified as current liabilities as a result of the amendments to IAS 1.

### ***Future changes in accounting policies***

The Company monitors the potential accounting policy changes proposed by the IASB and analyzes the impact of those changes on the Company’s consolidated financial statements.

#### ***Amendments to IFRS 9, Financial Instruments, and IFRS 7, Financial Instruments: Disclosures***

In May 2024, amendments to IFRS 9, *Financial Instruments*, and IFRS 7, *Financial Instruments: Disclosures*, were issued. The amendments clarify the timing of recognition and derecognition for a financial asset or a financial liability, including clarifying that a financial liability is derecognized on the settlement date. Additional disclosures are required for financial instruments with contingent features and investments in equity instruments classified at fair value through other comprehensive income. These amendments are effective for annual reporting periods beginning on or after January 1, 2026. Early adoption is permitted, with an option to only early adopt the amendments to the classification of financial assets. The adoption is not expected to have a material impact on the Company’s consolidated financial statements.

#### ***IFRS 18, Presentation and Disclosure in Financial Statements***

In April 2024, the IASB issued IFRS 18, *Presentation and Disclosure in Financial Statements* (“IFRS 18”) to replace International Accounting Standards 1, *Presentation of Financial Statements* (“IAS 1”). IFRS 18 impacts the presentation of the financial statements and notes, primarily the statements of income/loss and comprehensive income/(loss) where companies will be required to present separate categories of income and expenses for operating, investing and financing activities with subtotals for each new category. IFRS 18 will require management-defined performance measures to be defined and included in a separate note within the consolidated financial statements. The standard is effective for annual reporting periods beginning on or after January 1, 2027, including interim financial statements, and require retrospective application. The Company is currently assessing the impact of the new standard on its financial statements.

## **FINANCIAL INSTRUMENTS AND RISK MANAGEMENT**

Auxly's financial instruments include cash and cash equivalents, restricted cash, short-term investments, accounts receivable, other receivables, deposits, long-term investments, accounts payable and accrued liabilities, promissory notes, loans payable, convertible debentures, other current liabilities, and other non-current liabilities. Cash and cash equivalents and short-term investments are exposed to credit risk and Auxly reduces its credit risks by placing these instruments with institutions of high credit worthiness. Auxly is exposed to liquidity risk with respect to its trade and other payables and Auxly manages liquidity risk by maintaining sufficient cash balances for settlement of financial liabilities on their due dates.

## **RISK FACTORS**

Auxly's business and structure are subject to a number of risks and uncertainties which could cause future results to differ materially from those described herein, including without limitation, the risk factors discussed in Auxly's Annual Information Form dated March 20, 2025, which risk factors are incorporated by reference into this document and should be reviewed by all readers. These documents as well as additional information regarding Auxly can be found on SEDAR at [www.sedar.com](http://www.sedar.com).

## **FORWARD LOOKING STATEMENTS**

This MD&A and the documents incorporated by reference herein contain certain statements which contain "forward-looking information" within the meaning of Canadian securities legislation (each a "forward-looking statement"). No assurance can be given that the expectations in any forward-looking statement will prove to be correct and, as such, the forward-looking statements included in this MD&A should not be unduly relied upon. Forward-looking information is by its nature prospective and requires Auxly to make certain assumptions and is subject to inherent risks and uncertainties. All statements, other than statements of historical fact included in this MD&A, including information that address activities, events or developments that the Company expects or anticipates will or may occur in the future, are forward-looking statements. The use of any of the words "anticipates", "plans", "contemplates", "continues", "estimates", "expects", "intends", "proposes", "might", "may", "will", "shall", "projects", "should", "could", "would", "believe", "predict", "forecast", "pursue", "potential", "capable", "budget" and similar expressions are intended to identify forward-looking statements. Forward-looking statements in this MD&A may include, but is not limited to, statements pertaining to:

- the ability of the Company to continue as a going concern;
- future liquidity and financial position;
- the Company's growth strategy, targets for future growth and projections of the results of such growth;
- the competitive and business strategies of the Company;
- the intention to grow the business, operations and existing and potential activities of the Company;
- the sufficiency of the Company's resources to fund continued operations;
- the Company's expectations regarding its future sales;

- the success, and integration of operations, of the entities the Company acquires and the Company's collaborations;
- any ongoing construction, expansions, consolidations, improvements, commissioning of the Company's facilities, equipment or assets, including those of Auxly Charlottetown, Auxly Leamington and Auxly Ottawa, and the timing thereof;
- expectations regarding the anticipated benefits of the Imperial Debt Conversion;
- inventory and production capacity, including discussions of anticipated yields or plans or potential for expansion of capacity at existing facilities;
- the market for the Company's current and proposed product offerings, as well as the Company's ability to capture and maintain market share;
- the distribution methods expected to be used by the Company to deliver its products;
- the benefits and applications of the Company's current and proposed product offering and expected sales mix thereof;
- development of brands, product diversification and future corporate development;
- the competitive landscape in which the Company operates and the Company's market expertise;
- expectations regarding the Company's ability to raise additional financing to further the Company's investment in the business;
- the applicable legislation, regulations and licensing, and any amendments thereof, related to the cultivation, production, processing, distribution and sale of cannabis products by the Company's subsidiaries and other business interests;
- the ability of the Company to use consumer insights to drive innovation; continuously innovate new cannabis products; and introduce innovative cannabis products to the market;
- the ability of the Company, its subsidiaries and its cultivation partners to cultivate, produce, process, distribute or sell cannabis and cannabis products;
- the ability of the Company to maintain and/or increase its wholesale bulk cannabis sales;
- expectations regarding the Company's licences, including in respect of the grant and maintenance of licences under the Cannabis Act, the Cannabis Regulations and the Industrial Hemp Regulations enacted pursuant to the Cannabis Act, and the permitted activities thereunder;
- the fluctuations in the price of Shares and the market for the Shares;
- the expectation, timing and quantum of future revenues, Gross Margin on Finished Cannabis Inventory Sold, SG&A and of positive Adjusted EBITDA;
- expectations regarding the costs and benefits associated with third party contract manufacturing agreements;
- expectations regarding the Company's expansion of sales, operations and investment into foreign jurisdictions;
- the performance of the Company's business and operations;

- the ability of the Company to generate cash flow from operations and from financing activities; and
- the Company's competitive position.

The forward-looking statements in this MD&A are based on information currently available and what management believes are reasonable assumptions. Forward-looking statements speak only to such assumptions as of the date of this MD&A. In addition, this MD&A may contain forward-looking statements attributed to third party industry sources, the accuracy of which has not been verified by Auxly. The purpose of forward-looking information is to provide the reader with a description of management's expectations, and such forward-looking information may not be appropriate for any other purpose.

Forward-looking statements are subject to known and unknown risks, uncertainties and other factors, that may cause the actual results, performance or achievements of the Company to be materially different from those expressed or implied by the forward-looking statements. A number of factors could cause actual results to differ materially from a conclusion, forecast or projection contained in the forward-looking statements in this MD&A including, but not limited to, whether:

- the Company will be able to continue as a going concern, will have sufficient working capital and be able to secure adequate financing required in the future on acceptable terms to develop its business and continue operations;
- current and future management will abide by the business objectives and strategies outlined herein;
- the Company will retain and supplement its Board of Directors and management, or otherwise engage consultants and advisors, having knowledge of the industries in which Auxly participates;
- the Company will be able to continue to attract, develop, motivate and retain highly qualified and skilled employees;
- no adverse changes will be made to the regulatory framework governing cannabis, taxes and all other applicable matters in the jurisdictions in which the Company conducts business and any other jurisdiction in which the Company may conduct business in the future;
- the Company will be able to generate cash flow from operations, including, where applicable, the cultivation, production, processing, distribution and sale of Cannabis Products;
- the Company will be able to execute on its business strategy or achieve its goals;
- the Company will be able to maintain and/or grow its market share;
- the Company's subsidiaries will be able to meet the governmental and regulatory requirements necessary to maintain their licences;
- overall macroeconomic environment, which may impact customer spending, the Company's cost and margins, including tariffs (and related retaliatory measures), the levels of inflation, and interest rates;
- general economic, financial market, regulatory and political conditions in which Auxly operates will remain the same;
- the Company will be able to compete in the cannabis industry;

- the Company will be able to manage anticipated and unanticipated costs;
- the expected benefits of the Imperial Debt Conversion materialize in the manner expected, or at all;
- Auxly Leamington will generate sufficient cash flow to satisfy its payment obligations under the amended and restated credit facility; and whether Auxly Leamington will remain in compliance with its operating covenants under the amended and restated credit facility;
- the expected benefits of the amended and restated credit facility materialize in the manner expected, or at all;
- Auxly will be able to maintain effective internal controls over financial reporting and disclosure, controls and procedures;
- there will not be material price compression in the cannabis industry;
- the Company will be able to continue to achieve and maintain its target SG&A expenses;
- the Company will be able to increase and maintain revenues, achieve and maintain positive Adjusted EBITDA and/or achieve and maintain its target Gross Margin on Finished Cannabis Inventory Sold;
- the Company will be able to continue to further expand production capacity and introduce new products and product formats;
- the Company will be able to increase its wholesale bulk cannabis sales;
- the Company will be able to successfully launch and commercialize new brands, create new products and product formats and enter into new markets; and
- there is acceptance and demand for current and future Company products by consumers and provincial purchasers;

Although management believes that the expectations represented in such forward-looking statements are reasonable, there is no assurance that such expectations will prove to have been correct. Auxly cannot guarantee future results, performance or achievements.

Readers are further cautioned that the preparation of financial statements in accordance with IFRS requires management to make certain judgments and estimates that affect the reported amount of assets, liabilities, revenues and expenses. These estimates may impact the financial performance of Auxly when further information becomes available.