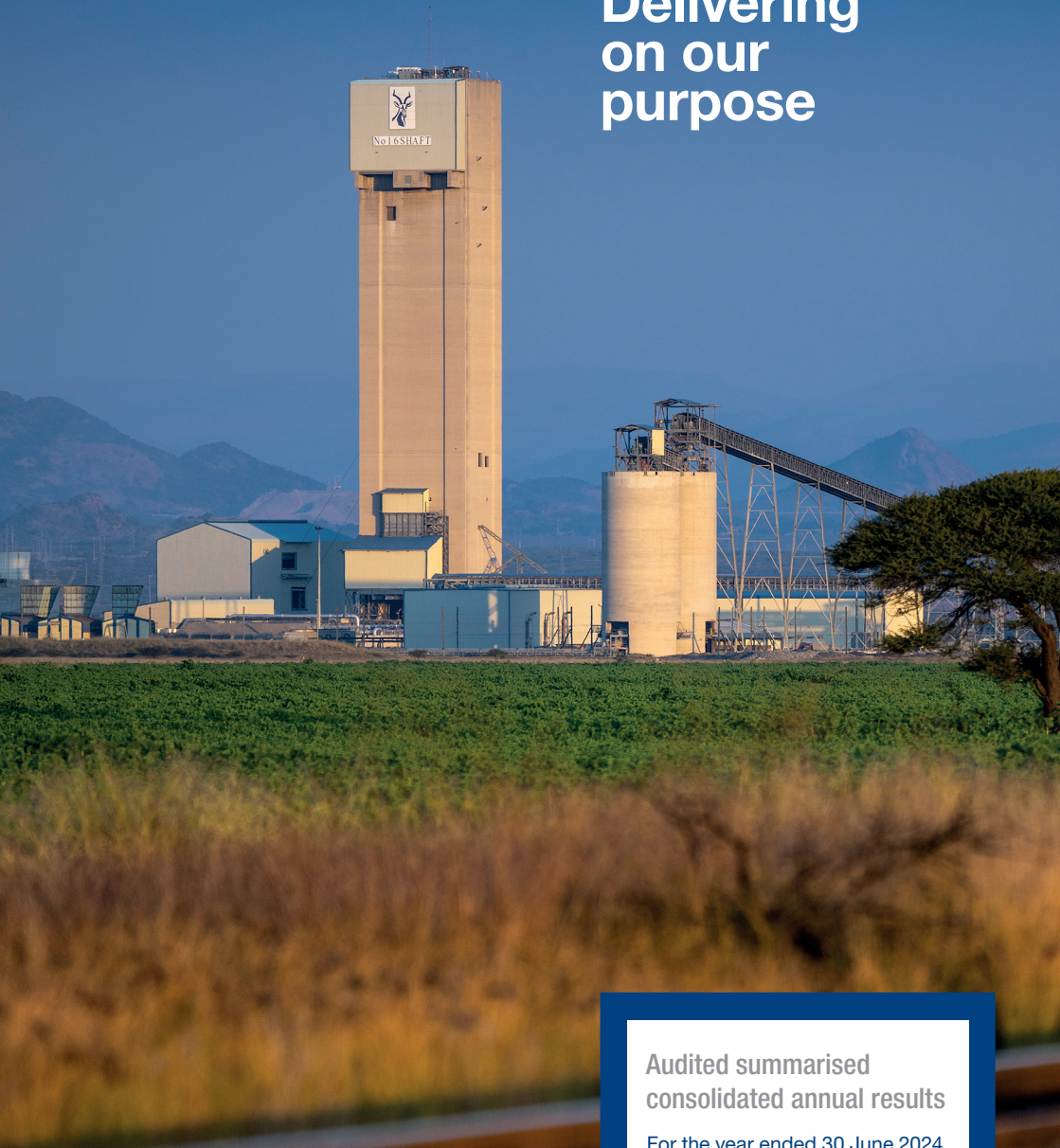


**Delivering
on our
purpose**



**Audited summarised
consolidated annual results**

For the year ended 30 June 2024

Impala (ex-mine) key statistics

		FY2024	FY2023	Variance %
Production				
Tonnes milled	(000t)	10 204	10 248	(0.4)
UG2 milled	(%)	51.4	53.7	(4.3)
Development metres	(metres)	79 785	89 213	(10.6)
Headgrade	(6E g/t)	3.99	3.88	2.8
6E stock-adjusted	(000oz)	1 283.7	1 231.9	4.2
6E refined	(000oz)	1 214.1	1 206.6	0.6
Platinum refined	(000oz)	660.3	647.8	1.9
Palladium refined	(000oz)	305.5	304.9	0.2
Rhodium refined	(000oz)	77.5	80.3	(3.5)
Nickel refined	(tonnes)	3 704	3 708	(0.1)
Labour including capital at period-end**				
	(no)	41 529	43 872	5.3
Own employees	(no)	28 390	29 881	5.0
Contractors	(no)	13 139	13 991	6.1
Tonnes milled per employee costed*	(t/man/annum)	243	239	1.7
Total cost				
	(Rm)	27 949	26 714	(4.6)
	(US\$m)	1 494	1 504	0.7
per tonne milled	(R/t)	2 739	2 607	(5.1)
	(US\$/t)	146	147	0.7
per 6E ounce stock adjusted	(R/oz)	21 772	21 685	(0.4)
	(US\$/oz)	1 164	1 221	4.7
Capital expenditure				
	(Rm)	3 102	4 054	23.5
Stay-in-business capital	(Rm)	2 779	3 562	22.0
Replacement capital	(Rm)	68	333	79.6
Expansion capital	(Rm)	255	159	(60.4)
Capital expenditure	(US\$m)	166	228	27.2
Sales volumes				
6E	(000oz)	1 258.2	1 204.5	4.5
Platinum	(000oz)	662.6	671.2	(1.3)
Palladium	(000oz)	326.0	302.8	7.7
Rhodium	(000oz)	79.4	78.8	0.8
Nickel	(tonnes)	3 702	3 681	0.6
Prices achieved				
Platinum	(US\$/oz)	933	965	(3.3)
Palladium	(US\$/oz)	1 089	1 794	(39.3)
Rhodium	(US\$/oz)	4 355	11 729	(62.9)
Nickel	(US\$/t)	17 716	23 591	(24.9)
Exchange rate achieved	(R/US\$)	18.72	17.70	5.8
Revenue per 6E ounce sold	(R/oz)	24 542	35 768	(31.4)

* Average working cost employees including contractors.

** Labour at Rustenburg (including smelter) for FY2024 at 39 214 (FY2023: 41 472).

Impala (ex-mine) key statistics

		FY2024	FY2023	Variance %
INCOME STATEMENT				
Revenue	(Rm)	30 880	43 082	(28.3)
Platinum	(Rm)	11 563	11 528	0.3
Palladium	(Rm)	6 642	9 587	(30.7)
Rhodium	(Rm)	6 477	16 258	(60.2)
Nickel	(Rm)	1 233	1 548	(20.3)
Chrome	(Rm)	402	305	31.8
Other	(Rm)	4 563	3 856	18.3
Cost of sales	(Rm)	(30 673)	(33 460)	8.3
On-mine operations	(Rm)	(20 578)	(19 735)	(4.3)
Processing operations	(Rm)	(3 810)	(3 518)	(8.3)
Smelting operations	(Rm)	(1 654)	(1 428)	(15.8)
Refining and marketing operations	(Rm)	(1 430)	(1 521)	6.0
Corporate costs	(Rm)	(477)	(512)	6.8
Share-based payments and other	(Rm)	(411)	(949)	56.7
Royalty expense	(Rm)	(696)	(1 734)	59.9
Depreciation	(Rm)	(3 806)	(3 249)	(17.1)
Change in metal inventories	(Rm)	2 189	(814)	368.9
Gross profit	(Rm)	207	9 622	(97.8)
Impairment	(Rm)	(20 220)	–	–
Other*	(Rm)	(324)	1 712	(118.9)
(Loss)/profit before tax	(Rm)	(20 337)	11 334	(279.4)
Income tax credit/(expense)	(Rm)	3 284	(3 320)	198.9
(Loss)/profit for the year	(Rm)	(17 053)	8 014	(312.8)
Gross margin	(%)	0.7	22.3	(96.9)
EBITDA	(Rm)	3 536	13 725	(74.2)
Free cash flow	(Rm)	1 547	7 480	(79.3)

* Includes IFRS 2 BEE charge of R1 144 million.

IRS key statistics

		FY2024	FY2023	Variance %
Receipts				
6E	(000oz)	1 605.7	1 657.7	(3.1)
Managed operations	(000oz)	869.9	838.5	3.7
Joint venture operations	(000oz)	545.0	531.9	2.5
Third parties	(000oz)	190.8	287.3	(33.6)
Refined production				
6E	(000oz)	1 492.1	1 447.5	3.1
Platinum	(000oz)	684.2	673.1	1.7
Palladium	(000oz)	525.6	504.0	4.3
Rhodium	(000oz)	87.4	86.9	0.5
Nickel	(tonnes)	10 589	11 073	(4.4)
Metal refined returned				
6E	(000oz)	0.7	1.6	(56.3)
Platinum	(000oz)	–	0.1	(100.0)
Palladium	(000oz)	0.7	1.5	(53.3)
Rhodium	(000oz)	–	–	–
Nickel	(tonnes)	3 635	3 588	1.3
Total refined sales volumes				
6E	(000oz)	1 508.7	1 463.9	3.1
Platinum	(000oz)	671.5	698.3	(3.8)
Palladium	(000oz)	540.6	503.0	7.5
Rhodium	(000oz)	89.1	86.7	2.8
Nickel	(tonnes)	7 053	7 032	0.3
Prices achieved				
Platinum	(US\$/oz)	932	967	(3.6)
Palladium	(US\$/oz)	1 085	1 792	(39.5)
Rhodium	(US\$/oz)	4 380	11 940	(63.3)
Nickel	(US\$/t)	18 479	24 212	(23.7)
Exchange rate achieved	(R/US\$)	18.71	17.65	6.0
Revenue per 6E ounce sold	(R/oz)	25 720	37 154	(30.8)

IRS key statistics

		FY2024	FY2023	Variance %
INCOME STATEMENT				
Revenue	(Rm)	39 162	54 691	(28.4)
Platinum	(Rm)	11 710	11 983	(2.3)
Palladium	(Rm)	10 977	15 917	(31.0)
Rhodium	(Rm)	7 313	18 142	(59.7)
Nickel	(Rm)	2 436	2 996	(18.7)
Other	(Rm)	6 726	5 653	19.0
Cost of sales	(Rm)	(34 232)	(55 331)	38.1
Metals purchased	(Rm)	(32 017)	(47 151)	32.1
Smelting operations	(Rm)	(880)	(819)	(7.4)
Refining and marketing operations	(Rm)	(1 050)	(1 016)	(3.3)
Corporate costs	(Rm)	(282)	(309)	8.7
Change in metal inventories	(Rm)	(3)	(6 036)	100.0
Gross profit/(loss)	(Rm)	4 930	(640)	870.3
Metals purchased – foreign exchange adjustment	(Rm)	206	219	(5.9)
Other	(Rm)	75	(88)	185.2
Profit/(loss) before tax	(Rm)	5 211	(509)	1 123.8
Income tax (expense)/credit	(Rm)	(1 410)	147	(1 059.2)
Profit/(loss) for the year	(Rm)	3 801	(362)	1 150.0
Gross margin	(%)	12.6	(1.2)	1 150.0
EBITDA	(Rm)	5 161	(553)	1 033.3
Free cash flow	(Rm)	99	1 330	(92.6)

Impala Bafokeng key statistics

		FY2024
Production		
Tonnes milled	(000t)	4 243
Headgrade	(6E g/t)	4.36
6E in concentrate	(000oz)	482.6
Platinum in concentrate	(000oz)	270.3
Palladium in concentrate	(000oz)	114.8
Rhodium in concentrate	(000oz)	29.3
Nickel in concentrate	(tonnes)	2 187
Labour including capital at period-end		
	(no)	10 295
Own employees	(no)	5 652
Contractors	(no)	4 643
Tonnes milled per employee costed*	(t/man/annum)	417
Total cost		
	(Rm)	9 848
	(US\$m)	526
per tonne milled	(R/t)	2 321
	(US\$/t)	124
per 6E ounce in concentrate	(R/oz)	20 406
	(US\$/oz)	1 091
Capital expenditure		
	(Rm)	1 437
Stay-in-business capital	(Rm)	1 318
Replacement capital	(Rm)	17
Expansion capital	(Rm)	102
Capital expenditure	(US\$m)	77
Sales volumes in concentrate		
6E	(000oz)	482.1
Platinum	(000oz)	270.2
Palladium	(000oz)	114.7
Rhodium	(000oz)	29.2
Nickel	(tonnes)	2 191
Prices achieved in concentrate		
Platinum	(US\$/oz)	802
Palladium	(US\$/oz)	919
Rhodium	(US\$/oz)	3 657
Nickel	(US\$/t)	15 626
Exchange rate achieved	(R/US\$)	18.68
Revenue per 6E ounce sold	(R/oz)	21 080

* Average working cost employees including contractors.

Impala Bafokeng key statistics

		FY2024
INCOME STATEMENT		
Revenue	(Rm)	9 729
Platinum	(Rm)	4 047
Palladium	(Rm)	1 970
Rhodium	(Rm)	1 993
Nickel	(Rm)	639
Other	(Rm)	1 582
Treatment charges	(Rm)	(67)
Movement in commodity prices and exchange rate	(Rm)	(435)
Cost of sales	(Rm)	(10 723)
On-mine operations	(Rm)	(8 199)
Processing operations	(Rm)	(1 572)
Corporate costs	(Rm)	(77)
Share-based payments and other	(Rm)	(8)
Royalty expense	(Rm)	(56)
Depreciation	(Rm)	(755)
Change in metal inventories	(Rm)	(56)
Gross loss	(Rm)	(994)
Other*	(Rm)	(1 271)
Loss before tax	(Rm)	(2 265)
Income tax credit	(Rm)	273
Loss for the year	(Rm)	(1 992)
Gross margin	(%)	(10.2)
EBITDA	(Rm)	(1 400)
Free cash flow	(Rm)	(3 111)

* Includes IFRS 2 BEE charge of R788 million.

Marula key statistics

		FY2024	FY2023	Variance %
Production				
Tonnes milled	(000t)	1 851	1 935	(4.3)
Headgrade	(6E g/t)	4.28	4.39	(2.5)
6E in concentrate	(000oz)	223.3	241.0	(7.3)
Platinum in concentrate	(000oz)	86.9	92.2	(5.7)
Palladium in concentrate	(000oz)	86.4	94.9	(9.0)
Rhodium in concentrate	(000oz)	17.8	18.8	(5.3)
Nickel in concentrate	(tonnes)	255	284	(10.2)
Labour including capital at period-end				
(no)		4 834	4 954	2.4
Own employees	(no)	3 781	3 922	3.6
Contractors	(no)	1 053	1 032	(2.0)
Tonnes milled per employee costed*	(t/man/annum)	369	402	(8.2)
Total cost				
(Rm)		4 361	3 929	(11.0)
(US\$m)		233	221	(5.4)
per tonne milled	(R/t)	2 356	2 030	(16.1)
(US\$/t)		126	114	(10.5)
per 6E ounce in concentrate	(R/oz)	19 530	16 303	(19.8)
(US\$/oz)		1 044	918	(13.7)
Capital expenditure				
(Rm)		497	558	10.9
Stay-in-business capital	(Rm)	265	270	1.9
Replacement capital	(Rm)	232	288	19.4
Capital expenditure	(US\$m)	27	31	12.9
Sales volumes in concentrate				
6E	(000oz)	225.6	238.8	(5.5)
Platinum	(000oz)	87.2	91.1	(4.3)
Palladium	(000oz)	87.3	94.1	(7.2)
Rhodium	(000oz)	17.9	18.7	(4.3)
Nickel	(tonnes)	257	282	8.9
Prices achieved in concentrate				
Platinum	(US\$/oz)	793	845	(6.2)
Palladium	(US\$/oz)	910	1 543	(41.0)
Rhodium	(US\$/oz)	3 479	9 438	(63.1)
Nickel	(US\$/t)	13 546	17 244	(21.4)
Exchange rate achieved	(R/US\$)	19.45	17.96	8.3
Revenue per 6E ounce sold	(R/oz)	20 650	32 062	(35.6)

* Average working cost employees including contractors.

Marula key statistics

		FY2024	FY2023	Variance %
INCOME STATEMENT				
Revenue	(Rm)	4 321	6 851	(36.9)
Platinum	(Rm)	1 315	1 343	(2.1)
Palladium	(Rm)	1 509	2 525	(40.2)
Rhodium	(Rm)	1 287	3 244	(60.3)
Nickel	(Rm)	64	86	(25.6)
Other	(Rm)	489	465	5.2
Treatment charges	(Rm)	(5)	(5)	–
Movement in commodity prices and exchange rate	(Rm)	(338)	(807)	58.1
Cost of sales	(Rm)	(4 853)	(4 192)	(15.8)
On-mine operations	(Rm)	(3 899)	(3 485)	(11.9)
Processing operations	(Rm)	(462)	(444)	(4.1)
Share-based payments and other	(Rm)	10	(80)	112.5
Royalty expense	(Rm)	(99)	201	(149.3)
Depreciation	(Rm)	(403)	(384)	(4.9)
Gross (loss)/profit	(Rm)	(532)	2 659	(120.0)
Other	(Rm)	159	162	(1.9)
(Loss)/profit before tax	(Rm)	(373)	2 821	(113.2)
Income tax credit/(expense)	(Rm)	62	(801)	107.7
Loss/profit for the year	(Rm)	(311)	2 020	(115.4)
Intercompany adjustment*	(Rm)	810	1 355	(40.2)
Gross margin	(%)	(12.3)	38.8	(131.7)
EBITDA	(Rm)	(100)	3 046	(103.3)
Free cash flow	(Rm)	(161)	2 488	(106.5)

* The adjustment relates to sales from Marula to the Implats group which at year-end was still in the pipeline.

Two Rivers key statistics

		FY2024	FY2023	Variance %
Production				
Tonnes milled	(000t)	3 568	3 558	0.3
Headgrade	(6E g/t)	3.12	3.09	1.0
6E in concentrate	(000oz)	291.4	295.4	(1.4)
Platinum in concentrate	(000oz)	137.6	137.8	(0.1)
Palladium in concentrate	(000oz)	83.9	82.5	1.7
Rhodium in concentrate	(000oz)	22.5	23.9	(5.9)
Nickel in concentrate	(tonnes)	873	713	22.4
Labour including capital at period-end				
	(no)	6 005	6 060	0.9
Own employees	(no)	2 898	2 911	0.4
Contractors	(no)	3 107	3 149	1.3
Tonnes milled per employee costed*	(t/man/annum)	908	966	(6.0)
Total cost (excluding Chrome)				
	(Rm)	4 673	4 042	(15.6)
	(US\$m)	250	227	(10.1)
per tonne milled	(R/t)	1 310	1 136	(15.3)
	(US\$/t)	70	64	(9.4)
per 6E ounce in concentrate (stock adjusted)	(R/oz)	16 513	13 974	(18.2)
	(US\$/oz)	882	786	(12.2)
Capital expenditure				
	(Rm)	3 987	3 000	(32.9)
Stay-in-business capital	(Rm)	872	1 033	15.6
Expansion capital	(Rm)	3 115	1 967	(58.4)
Capital expenditure	(US\$m)	213	169	(26.0)
Sales volumes in concentrate				
6E	(000oz)	288.3	293.2	(1.7)
Platinum	(000oz)	136.8	136.7	0.1
Palladium	(000oz)	83.3	82.0	1.6
Rhodium	(000oz)	22.2	23.7	(6.3)
Nickel	(tonnes)	813	652	24.7
Prices achieved in concentrate				
Platinum	(US\$/oz)	803	839	(4.3)
Palladium	(US\$/oz)	904	1 467	(38.4)
Rhodium	(US\$/oz)	4 088	9 302	(56.1)
Nickel	(US\$/t)	16 216	20 317	(20.2)
Exchange rate achieved	(R/US\$)	18.71	17.76	5.3
Revenue per 6E ounce sold	(R/oz)	19 746	30 332	(34.9)

* Average working cost employees including contractors.

Two Rivers key statistics

		FY2024	FY2023	Variance %
INCOME STATEMENT				
Revenue	(Rm)	5 914	7 897	(25.1)
Platinum	(Rm)	2 056	2 036	1.0
Palladium	(Rm)	1 408	2 137	(34.1)
Rhodium	(Rm)	1 699	3 919	(56.6)
Nickel	(Rm)	247	235	5.1
Other	(Rm)	863	675	27.9
Treatment charges	(Rm)	(51)	(49)	(4.1)
Movement in commodity prices and exchange rate	(Rm)	(308)	(1 056)	70.8
Cost of sales	(Rm)	(5 376)	(4 867)	(10.5)
On-mine operations	(Rm)	(3 870)	(3 143)	(23.1)
Processing operations	(Rm)	(803)	(899)	10.7
Chrome cost	(Rm)	(89)	(87)	(2.3)
Royalty expense	(Rm)	(27)	(107)	74.8
Depreciation	(Rm)	(451)	(547)	17.6
Change in metal inventories	(Rm)	(136)	(84)	(61.9)
Gross profit	(Rm)	538	3 030	(82.2)
Gross margin	(%)	9.1	38.4	(76.3)
(Loss)/profit for the year**	(Rm)	(1 836)	2 332	(178.7)
46% attributable to Implats	(Rm)	(845)	1 073	(178.8)
Intercompany adjustment***	(Rm)	438	447	(2.0)
Share of (loss)/profit in Implats Group	(Rm)	(407)	1 520	(126.8)
Dividends received	(Rm)	–	414	(100.0)

** Includes impairment of R987 million after tax.

*** The adjustment relates to sales from Two Rivers to the Implats Group which at year-end was still in the pipeline.

Zimplats key statistics

		FY2024	FY2023	Variance %
Production				
Tonnes milled	(000t)	7 912	7 500	5.5
Headgrade	(6E g/t)	3.32	3.33	(0.3)
6E in matte**	(000oz)	645.9	611.2	5.7
Platinum in matte**	(000oz)	297.8	282.0	5.6
Palladium in matte**	(000oz)	253.3	237.7	6.6
Rhodium in matte**	(000oz)	26.2	23.4	12.0
Nickel in matte**	(tonnes)	6 108	5 787	5.5
Labour including capital at period-end				
(no)		8 857	9 021	1.8
Own employees	(no)	4 067	3 966	(2.5)
Contractors	(no)	4 790	5 055	5.2
Tonnes milled per employee costed*	(t/man/annum)	1 232	1 216	1.3
Total cost				
(Rm)		9 947	8 942	(11.2)
(US\$m)		532	503	(5.6)
per tonne milled	(R/t)	1 257	1 192	(5.5)
(US\$/t)		67	67	—
per 6E ounce in matte (stock adjusted)**	(R/oz)	15 502	14 850	(4.4)
(US\$/oz)		829	836	0.8
Capital expenditure				
(Rm)		8 225	5 513	(49.2)
Stay-in-business capital	(Rm)	2 972	2 143	(38.7)
Replacement capital	(Rm)	1 526	1 645	7.2
Expansion capital	(Rm)	3 727	1 725	(116.1)
Capital expenditure	(US\$m)	440	310	(41.6)
Sales volumes in matte**				
6E	(000oz)	641.3	603.3	6.3
Platinum	(000oz)	295.5	277.9	6.3
Palladium	(000oz)	251.3	235.5	6.7
Rhodium	(000oz)	26.2	24.6	6.5
Nickel	(tonnes)	6 059	5 917	2.4
Prices achieved in matte**				
Platinum	(US\$/oz)	831	868	(4.3)
Palladium	(US\$/oz)	957	1 557	(38.5)
Rhodium	(US\$/oz)	3 723	9 455	(60.6)
Nickel	(US\$/t)	13 747	18 214	(24.5)
Exchange rate achieved	(R/US\$)	18.77	18.75	0.1
Revenue per 6E ounce sold	(R/oz)	23 188	32 776	(29.3)

* Average working cost employees including contractors.

** Including 6E ounces in concentrate sold.

Zimplats key statistics

		FY2024	FY2023	Variance %
INCOME STATEMENT				
Revenue	(Rm)	14 402	18 047	(20.2)
Platinum	(Rm)	4 612	4 521	2.0
Palladium	(Rm)	4 515	6 875	(34.3)
Rhodium	(Rm)	1 829	4 356	(58.0)
Nickel	(Rm)	1 564	2 021	(22.6)
Other	(Rm)	2 350	2 001	17.4
Movement in commodity prices	(Rm)	(468)	(1 727)	72.9
Cost of sales	(Rm)	(12 873)	(11 689)	(10.1)
On-mine operations	(Rm)	(5 642)	(5 019)	(12.4)
Processing operations	(Rm)	(2 867)	(2 488)	(15.2)
Smelting operations	(Rm)	(573)	(502)	(14.1)
Corporate costs	(Rm)	(865)	(933)	7.3
Share-based payments and other	(Rm)	(32)	(55)	41.8
Royalty expense	(Rm)	(696)	(674)	(3.3)
Depreciation	(Rm)	(2 219)	(1 940)	(14.4)
Change in metal inventories	(Rm)	21	(78)	126.9
Gross profit	(Rm)	1 529	6 358	(76.0)
Other	(Rm)	(782)	(314)	(149.0)
Profit before tax	(Rm)	747	6 044	(87.6)
Income tax credit/(expense)	(Rm)	924	(1 446)	163.9
Profit for the year	(Rm)	1 671	4 598	(63.7)
Intercompany adjustment*	(Rm)	577	1 606	(64.1)
Gross margin	(%)	10.6	35.2	(69.9)
EBITDA	(Rm)	2 976	7 977	(62.7)
Free cash flow	(Rm)	(2 429)	1 774	(236.9)

* The adjustment relates to sales from Zimplats to the Implats Group which at year-end was still in the pipeline.

Mimosa key statistics

		FY2024	FY2023	Variance %
Production				
Tonnes milled	(000t)	2 894	2 735	5.8
Headgrade	(6E g/t)	3.61	3.77	(4.2)
6E in concentrate	(000oz)	255.4	245.1	4.2
Platinum in concentrate	(000oz)	120.8	115.1	5.0
Palladium in concentrate	(000oz)	93.8	89.7	4.6
Rhodium in concentrate	(000oz)	10.2	9.5	7.4
Nickel in concentrate	(tonnes)	3 697	3 549	4.2
Labour including capital at period-end	(no)	3 549	3 735	5.0
Own employees	(no)	1 239	1 245	0.5
Contractors	(no)	2 310	2 490	7.2
Tonnes milled per employee costed*	(t/man/annum)	786	733	7.2
Total cost	(Rm)	4 966	4 483	(10.8)
	(US\$m)	265	252	(5.2)
per tonne milled	(R/t)	1 716	1 639	(4.7)
	(US\$/t)	92	92	–
per 6E ounce in concentrate	(R/oz)	19 444	18 290	(6.3)
	(US\$/oz)	1 039	1 030	(0.9)
Capital expenditure	(Rm)	1 678	2 160	22.3
	(US\$m)	90	122	26.2
Sales volumes in concentrate				
6E	(000oz)	255.4	236.8	7.9
Platinum	(000oz)	120.8	113.2	6.7
Palladium	(000oz)	93.8	88.4	6.1
Rhodium	(000oz)	10.2	9.9	3.0
Nickel	(tonnes)	3 780	3 662	3.2
Prices achieved in concentrate				
Platinum	(US\$/oz)	868	919	(5.5)
Palladium	(US\$/oz)	1 048	1 723	(39.2)
Rhodium	(US\$/oz)	3 792	9 858	(61.5)
Nickel	(US\$/t)	15 871	20 789	(23.7)
Exchange rate achieved	(R/US\$)	18.71	17.77	5.3
Revenue per 6E ounce sold	(R/oz)	24 832	34 786	(28.6)

* Average working cost employees including contractors.

Mimosa key statistics

		FY2024	FY2023	Variance %
INCOME STATEMENT				
Revenue	(Rm)	5 902	7 500	(21.3)
Platinum	(Rm)	1 962	1 849	6.1
Palladium	(Rm)	1 838	2 705	(32.0)
Rhodium	(Rm)	724	1 732	(58.2)
Nickel	(Rm)	1 123	1 353	(17.0)
Other	(Rm)	1 140	1 010	12.9
Treatment charges	(Rm)	(445)	(413)	(7.7)
Movement in commodity prices	(Rm)	(440)	(736)	40.2
Cost of sales	(Rm)	(6 506)	(5 503)	(18.2)
On-mine operations	(Rm)	(3 568)	(3 292)	(8.4)
Processing operations	(Rm)	(1 292)	(1 071)	(20.6)
Corporate costs	(Rm)	(106)	(120)	11.7
Royalty expense	(Rm)	(243)	(246)	1.2
Depreciation	(Rm)	(1 228)	(905)	(35.7)
Change in metal inventories	(Rm)	(69)	131	(152.7)
Gross (loss)/profit	(Rm)	(604)	1 997	(130.2)
Gross margin	(%)	(10.2)	26.6	(138.3)
(Loss)/profit for the year**	(Rm)	(2 026)	955	(312.1)
50% attributable to Implats	(Rm)	(1 013)	478	(312.1)
Intercompany adjustment***	(Rm)	152	410	(62.9)
Share of profit in Implats Group	(Rm)	(861)	887	(197.1)
Dividends received	(Rm)	91	209	(56.5)

** Includes impairment of R686 million after tax.

*** The adjustment relates to sales from Mimosa to the Implats Group which at year-end was still in the pipeline.

Impala Canada key statistics

		FY2024	FY2023	Variance %
Production				
Tonnes milled	(000t)	3 676	3 798	(3.2)
Headgrade	(6Eg/t)	2.90	2.93	(0.8)
6E in concentrate	(000oz)	280.6	290.9	(3.5)
Platinum in concentrate	(000oz)	19.3	21.8	(11.5)
Palladium in concentrate	(000oz)	242.3	250.0	(3.1)
Labour including capital at period-end				
	(no)	734	948	22.6
Own employees	(no)	684	870	21.4
Contractors	(no)	50	78	35.9
Tonnes milled per employee costed*	(t/man/annum)	4 586	4 143	10.7
Total cost				
	(Rm)	4 233	4 749	10.9
	(C\$m)	306	358	14.4
per tonne milled	(R/t)	1 152	1 250	7.8
	(C\$/t)	83	94	11.7
per 6E ounce in concentrate (stock adjusted)	(R/oz)	15 592	15 854	1.7
	(C\$/oz)	1 129	1 195	5.5
Capital expenditure				
	(Rm)	742	1 223	39.3
Stay-in-business capital	(Rm)	742	1 223	39.3
Capital expenditure	(C\$m)	54	92	41.3
Sales volumes in concentrate				
6E	(000oz)	282.1	287.9	(2.0)
Platinum	(000oz)	19.4	21.7	(10.6)
Palladium	(000oz)	243.5	247.4	(1.6)
Prices achieved in concentrate				
Platinum	(US\$/oz)	774	787	(1.7)
Palladium	(US\$/oz)	1 008	1 593	(36.7)
Exchange rate achieved	(C\$/US\$)	1.35	1.34	0.7
Exchange rate achieved	(R/US\$)	18.72	17.79	5.2
Revenue per 6E ounce sold	(R/oz)	20 175	27 739	(27.3)

* Average working cost employees including contractors.

Impala Canada key statistics

		FY2024	FY2023	Variance %
INCOME STATEMENT				
Revenue	(Rm)	5 580	7 502	(25.6)
Platinum	(Rm)	282	304	(7.2)
Palladium	(Rm)	4 596	7 005	(34.4)
Other	(Rm)	1 008	866	16.4
Treatment charges	(Rm)	(195)	(189)	(3.2)
Movement in commodity prices	(Rm)	(111)	(484)	77.1
Cost of sales	(Rm)	(5 674)	(6 915)	17.9
On-mine operations	(Rm)	(2 973)	(3 447)	13.8
Processing operations	(Rm)	(1 069)	(1 098)	2.6
Corporate costs	(Rm)	(191)	(204)	6.4
Share-based payments and other	(Rm)	(19)	(23)	17.4
Royalty expense	(Rm)	(245)	(332)	26.2
Depreciation	(Rm)	(851)	(2 114)	59.7
Change in metal inventories	(Rm)	(326)	303	(207.6)
Gross (loss)/profit	(Rm)	(94)	587	(116.0)
Impairment	(Rm)	(1 632)	(10 872)	85.0
Other	(Rm)	(429)	(433)	0.9
(Loss)/profit before tax	(Rm)	(2 155)	(10 718)	79.9
Income tax credit	(Rm)	223	2 981	(92.5)
(Loss)/profit for the year	(Rm)	(1 932)	(7 737)	75.0
Gross margin	(%)	(1.7)	7.8	(121.8)
EBITDA	(Rm)	577	2 504	(77.0)
Free cash flow	(Rm)	96	604	(84.1)

Additional notes

for the year ended 30 June 2024

		FY2024	FY2023
Revenue per 6E ounce sold			
Revenue	(Rm)	86 398	106 594
Toll refining income	(Rm)	(95)	(113)
Fair value (price and Fx)	(Rm)	546	897
	(Rm)	86 849	107 378
Sales volumes 6E ounces	(koz)	3 439	2 973
Rand revenue per 6E ounce sold	(R/oz)	25 257	36 118

		FY2024	FY2023
Cost per 6E ounce refined (stock adjusted)			
On-mine operations ¹	(Rm)	41 291	32 476
Concentrating and smelting operations	(Rm)	12 887	10 437
Concentrating operations ¹	(Rm)	9 780	7 688
Smelting operations ²	(Rm)	3 107	2 749
Refining operations ²	(Rm)	2 480	2 537
Head office costs ¹	(Rm)	1 892	2 052
Total cash costs	(Rm)	58 550	47 502
Managed operations 6E ounces: stock adjusted ¹	(000oz)	2 809	2 366
Gross 6E ounces ²	(000oz)	2 706	2 654
Cost per 6E ounce			
On-mine operations ¹	(R/oz)	14 702	13 726
Concentrating operations ¹	(R/oz)	3 482	3 249
Smelting operations ²	(R/oz)	1 148	1 036
Refining operations ²	(R/oz)	916	956
Head office costs ¹	(R/oz)	674	867
Implats costs per 6E ounce	(R/oz)	20 922	19 834

¹ Managed operation divided by managed 6E ounces stock adjusted.

² Smelting and refining costs divided by gross 6E ounces refined.

Additional notes

for the year ended 30 June 2024

		FY2024	FY2023
Free cash flow			
Net cash from operating activities	(Rm)	6 941	23 569
Capital expenditure net of changes in deposits	(Rm)	(12 291)	(12 670)
Interest received	(Rm)	1 014	1 695
Dividends received	(Rm)	249	1 616
Net investments and other	(Rm)	133	(39)
Free cash flow	(Rm)	(3 954)	14 171
		FY2024	FY2023
EBITDA			
(Loss)/profit before taxation	(Rm)	(20 426)	9 787
Finance income	(Rm)	(1 076)	(1 792)
Finance cost	(Rm)	960	615
Depreciation and amortisation	(Rm)	8 370	8 015
Associates adjustment of EBITDA	(Rm)	2 765	2 421
Adjustments to headline earnings	(Rm)	21 774	16 956
EBITDA (earnings before interest, tax and depreciation)	(Rm)	12 367	36 002

Additional notes

for the year ended 30 June 2024

		FY2024	FY2023
ADJUSTED NET CASH (EXCLUDING LEASES)			
Gross cash	(Rm)	9 629	26 820
Long term borrowings	(Rm)	(1 341)	(1 425)
Short term borrowings	(Rm)	(1 147)	(48)
Deferred revenue	(Rm)	(1 499)	(1 382)
Gross debt (excluding leases)	(Rm)	(3 987)	(2 855)
Net cash/(debt) excluding leases	(Rm)	5 642	23 965
Add back PIC loan	(Rm)	1 396	1 473
Add back restricted cash	(Rm)	(115)	(464)
Adjusted net cash/(debt)	(Rm)	6 923	24 974

DEFINITIONS FOR KEY OPERATIONAL PERFORMANCE MEASURES

Cost per ounces refined (stock adjusted)

Cost per ounces refined is a non-IFRS performance measure and is defined as cash cost for on-mine, concentrating and corporate costs divided by stock-adjusted production from Impala Rustenburg, Marula and Zimplats and payable ounces from Impala Canada and Impala Bafokeng, plus smelting and refining costs divided by refined production from own facilities for the period. Cash costs exclude royalties, depreciation, share-based payments and other, as well as any changes in stock.

Free cash flow

Free cash flow is a non-IFRS performance measure and is defined as net cash from operating activities plus net cash flows from investing activities adding back cash flows arising from any merger or acquisition activities for the period.

EBITDA

EBITDA is a non-IFRS performance measure and is defined as earnings before interest, tax, depreciation and amortisation and adjusted for pre-tax headline earnings adjustments for the period. Earnings from associates are also adjusted for interest, tax, depreciation, amortisation and any headline earnings adjustments for the period.

Adjusted net cash/(debt)

Adjusted net cash is defined as gross cash (excluding restricted cash) deducting gross debt (excluding finance leases). Deferred revenue associated with the gold streaming facility is included as debt while due to the limited recourse to Implats, the housing facility from PIC is excluded from debt calculations for the purpose of covenants and as agreed with the Group's lenders.

These non-IFRS performance measures constitute *pro forma* financial information in terms of the JSE Listings Requirements and are the responsibility of the board.

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