

Smartcool Systems Inc. (TSX-V: SSC) Management Discussion and Analysis

2016 First Quarter (ending March 31)



Smartcool Systems Inc.
7155 Kingsway
PO Box 54523 Highgate PO
Burnaby, BC
V5E 4J6 Canada

TEL +1 604 669 1388
TOLL-FREE +1 888 669 1388
FAX +1 604 602 0674
EMAIL officeCanada@smartcool.net

Management's Discussion and Analysis

The following is management's discussion and analysis ("MD&A") of the operating and financial results of Smartcool Systems Inc. for the three months ended March 31, 2016. This information is provided as of May 31, 2016.

This MD&A should be read in conjunction with the Company's audited consolidated financial statements for the years ended December 31, 2015 and 2014 together with accompanying notes. These documents and additional information about Smartcool can be located on the SEDAR website at www.sedar.com or the Company's website at www.smartcool.net.

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Business Overview

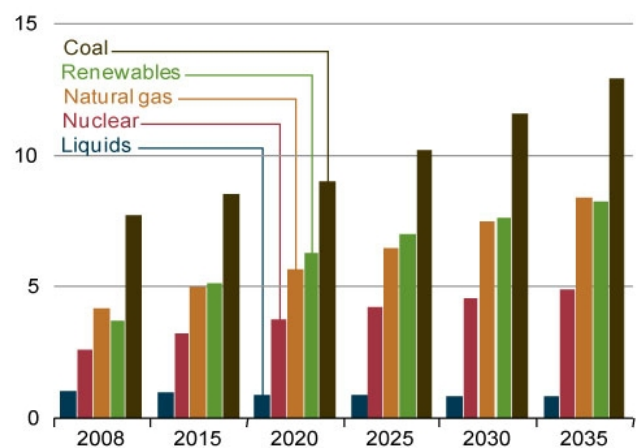
Smartcool Systems Inc. is a clean technology company specializing in the development and distribution of energy efficiency solutions for air conditioning, refrigeration and heat pump systems (HVAC).

Smartcool was established in 2004, beginning as the North American distributor for the Energy Saving Module (ESM)™, a unique energy efficiency retrofit developed by Abbotly Technologies Pty Ltd of Australia. In 2006, Smartcool purchased the assets of Abbotly, including the intellectual property of the ESM™, and became the sole manufacturer and master distributor. In 2009, Smartcool’s research and development cumulated in the delivery of the ECO³™ to market, a new product specifically designed to bring unprecedented energy efficiency to small scale HVAC systems.

Energy Issues

Smartcool has focused on developing energy efficiency solutions to address the critical energy issues facing the world today and in the future. Electricity is a crucial part of the global economy and our communities. The worldwide demand for electricity has increased by 5.4% since 2010, with developing countries averaging a 9.5% growth in demand. Coal continues to be the most widely used fuel for electricity generation, followed by natural gas. Electricity generated by these fossil fuels releases vast amounts of greenhouse gases into the atmosphere, contributing to climate change and general air pollution.

**EIA World Net Electricity Generation by Fuel
2008-2035
(in trillion kWh)**



An instinctive solution is to switch to renewable energy sources, not only for environmental reasons but also due to issues of energy security. Electricity generation by renewable resources such as hydro, wind, waves and solar is increasing by an average of 3% each year thanks to government incentives. However, as the Energy Information Administration explains, “Although renewable energy sources have positive environmental and energy security attributes, most renewable technologies other than hydroelectricity are not able to compete economically with fossil fuels during the projection period except in a few regions or in niche markets.”¹

On average, residential electricity rates around the globe have increased by 150% from 2005 to 2008.² Combined with environmental concerns surrounding fossil fuel generated electricity, it is

¹ Energy Information Administration, *International Energy Outlook 2011*, Published Sept. 19, 2011

<http://www.eia.gov/forecasts/ieo/electricity.cfm>

² Energy Information Administration, *Electricity Prices for Households*, Updated June 10, 2010

<http://www.eia.gov/emeu/international/elecprh.html>

clear that a solution to high energy consumption is urgently needed. Energy efficiency is the only option which is both cost effective and can be implemented rapidly.

Smartcool’s Energy Efficiency Solutions

Smartcool focuses on reducing the electricity used by refrigeration, air conditioning and heat pumps (HVAC). For target customer industries, such as supermarkets, these systems consume well over 50% of their total energy usage. Even for customers less dependent on HVAC, the systems still account for roughly 20% of their energy bill. The ability to save energy with Smartcool’s energy efficiency technology represents a major opportunity to cut operating expenses for any customer, typically giving them a return on their investment averaging 18 to 36 months. Electricity generated for buildings produces more greenhouse gases than any other source, so cutting HVAC energy consumption can also have a significant impact on the environment.

Smartcool’s ECO³™ and ESM™ are retrofit products, meaning that they are installed by wiring in between the existing thermostat and the compressor in the HVAC system, rather than replacing any expensive equipment. Once installed, the products immediately begin monitoring the cooling cycle of the compressor to identify inefficiencies and opportunities for saving energy. Even the most modern systems have pre-existing inefficiencies that can only be resolved by the intellectual property provided in Smartcool’s products. The ECO³™ and ESM™ dynamically adjust the cooling cycle to save customers energy without any impact to the temperature performance of the HVAC system.

The ECO³™



The ESM™



With the ECO³™ and ESM™, customers see all the benefits of energy efficiency, without any risks. The technology has undergone extensive independent third party testing by highly reputable organizations such as Oak Ridge National Laboratories, the University of Miami for Florida Power & Light, and the Los Angeles Department of Power & Water. These tests have proven unequivocally that the technology provides energy savings with no risks, as do over 30,000 installations worldwide.

For more information on Smartcool’s technology, visit www.smartcool.net or for information specific to the ECO³™, visit www.smartcooleco3.com

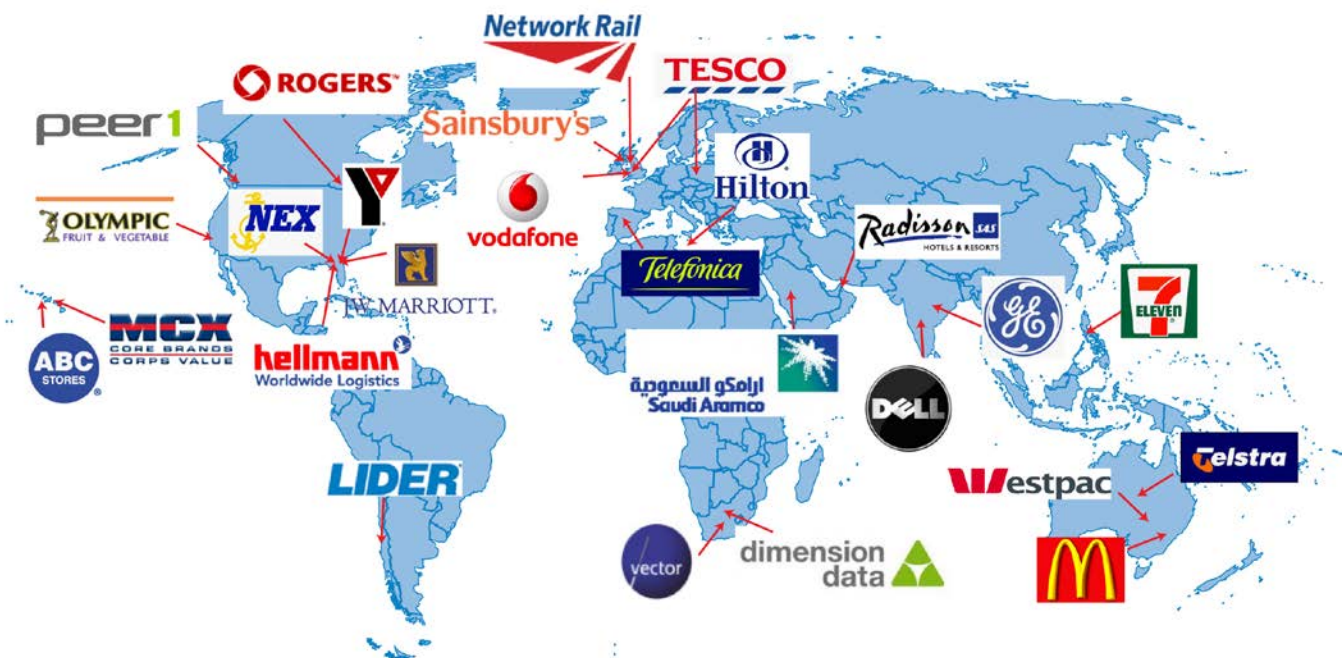
The Market Strategy

Smartcool’s ECO³™ and ESM™ are cost effective energy efficiency solutions for any air conditioning, refrigeration or heat pump system. The few other energy efficiency products geared towards the HVAC market, do not offer the full package of benefits that the ECO³™ and ESM™ provide. Other products on the market do not provide the same degree of safety, and can cause temperature and humidity performance to be affected. They all lack the wide range of compatibility held by the ECO³™ and ESM™, which can be installed on any HVAC system. Perhaps most significantly, other products cannot easily prove consistent energy savings. Smartcool’s energy savings can be instantly verified on the product display screens, letting customers monitor energy savings as they happen. This is a critical feature for utility rebate

qualification, which Smartcool has already received from major utilities like Florida Power & Light, Southern California Edison and Con Edison. These factors give Smartcool exclusive access to an immense market.

Direct Sales

The company distributes its products directly to major clients, providing them with superior project management and service as they roll out Smartcool products to their facilities. For direct sales, Smartcool targets specific industries such as food retailers, telecommunications, commercial real estate and hospitality, where HVAC energy usage tends to represent a very high percentage of a client's operating budget. In Europe, Smartcool has built a strong portfolio of direct sales through major electrical wholesalers like Rexall, utilities like EON and facilities management companies like Matrix and EMCOR. They have introduced Smartcool to their customers for energy efficiency solutions such as Southern Gas & Electric and Transport for London.



Distribution Sales

Smartcool has developed an intricate network of distributors to target regional markets. Distributors are provided both technical and sales training by Smartcool and receive ongoing support. Distributors have the advantage of detailed regional knowledge, allowing them to build strong client portfolios across the residential sector as well as in industries like food retail, climate controlled storage, hospitality and commercial real estate. Smartcool's distributors have continued to expand their businesses in Australia, India, UAE, Saudi Arabia, Eastern Europe, France, South Africa, and the US (particularly Florida, California and the Mid-West). Distributors have also proven instrumental in launching key accounts for Smartcool, like Telefonica, GE Healthcare, Dell, Saudi Aramco, 7-Eleven, JW Marriott and more.

Corporate Structure

Smartcool has gone through several phases of growth to reach its current structure. Smartcool Systems Inc. is the publicly traded parent company, with three wholly owned subsidiaries: Smartcool International Inc., Smartcool Systems USA Inc. and Lenten Street Ltd. DBA Smartcool. Smartcool International holds the intellectual property and is the master distributor of Smartcool's product line. Smartcool Systems USA distributes the technology within the United States, using a network of local distributors to deliver the products to market. Lenten Street distributes the technology in Europe, the Middle East, Africa and the Indian Sub-Continent with a focus on direct sales.

Financial Overview

Business improved significantly in the United Kingdom during the first quarter while North American had slow activities.

Revenue for the quarter decreased to \$142,497 from \$189,666 for the first quarter of 2015, a decrease of \$47,169 or 25%. Net loss for the quarter was \$312,448 compared to \$356,703 for the first quarter of 2015. Operating expenses for continuing operations increased to \$429,789 from \$ 531,090 for the first quarter of 2015.

Total assets decreased to \$ 2,286,788 from \$2,437,023 at the end of 2015. The Company had \$10,544 in cash and cash equivalents at the end of the quarter, compared to \$ 18,478 at the end of 2015.

Current liabilities at the end of the quarter were \$1,712,838 (December 31, 2015 - \$1,549,708) which includes current portion of acquisition obligations and debentures totaling \$506,196 (December 31, 2015 - \$513,269). Long-term liabilities were \$337,473 (December 31, 2015 - \$358,176), consisting of acquisition obligations \$147,959 and deferred tax liability of \$189,513.

All the fiscal quarters below have been prepared using IFRS.

	Jun 2015 (\$)	Sep 2015 (\$)	Dec 2015 (\$)	Mar 2016 (\$)
Total revenues	181,855	126,602	287,375	142,497
Net income (loss)	(593,014)	(469,150)	(267,173)	(312,448)
Income (loss) per share – basic & diluted	(0.01)	(0.00)	(0.00)	(0.00)

	Jun 2014 (\$)	Sep 2014 (\$)	Dec 2014 (\$)	Mar 2015 (\$)
Total revenues	192,416	147,729	183,502	189,666
Net income (loss)	(255,567)	(291,963)	(175,181)	(356,703)
Income (loss) per share – basic & diluted	(0.00)	(0.00)	(0.00)	0.00

Selected Annual Information

The following is selected information on Smartcool's financial performance for the past three years. This financial information is derived from the audited financial statements of the Company and has been prepared using IFRS.

	Dec. 31, 2013* (\$)	Dec. 31, 2014* (\$)	Dec 31, 2015* (\$)
Revenue	858,636	738,121	785,498
Selling, General & Administrative	1,058,940	1,367,476	1,449,091
Net Income (Loss)	(414,976)	(849,400)	(1,676,473)
Net income (loss) – per share (basic and diluted)	(0.01)	(0.01)	(0.00)
Total assets	4,177,175	2,525,695	2,437,023
Total long term liabilities	787,581	443,515	358,176
Cash dividends	-	-	-

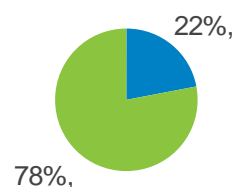
* Continuing operations only

Summary of Operating Results

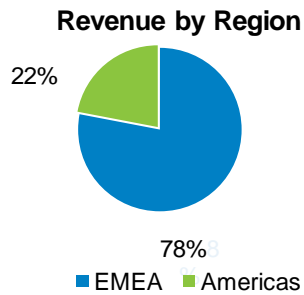
Revenue

Smartcool sells its products both directly to major customers and through a network of independent distributors. Distribution sales were \$ 31,361 or 22% of total revenue for the quarter, compared to \$171,312 or 90% of total revenue for the first quarter of 2015. Direct sales for the quarter were \$ 111,136 or 78% of total revenue compared to \$18,354 or 10% of total revenue for the first quarter of 2015.

Revenue by Channel



■ Distribution Channels ■ Direct



Revenue from the Americas for the quarter was \$31,361 or 22% of total revenue compared to \$128,176 or 62% of total revenue for the first quarter of 2015. The decrease was attributable to seasonally reduced activities in addition to the lack of new distribution channels being established in the region.

Revenue from the Europe, Middle East, and Africa was \$111,136 or 78% of total revenue compared to \$61,490 or 38% of total revenue for the first quarter of 2015. The increase was as result of Lenten Street being awarded a

couple of large projects by two major businesses in the UK.

Gross profit

Gross profit for the quarter was \$108,480 compared to \$ 165,223 for the first quarter of 2015, a decrease of \$56,743 or 34%. Profit margin for the quarter was 76%, compared to 87% for the first quarter of 2015s. Though profit margin decreased due to the smaller contribution of more profitable distribution sales, it was within the expected range.

General and administrative expenses

General and administrative (“G & A”) expenses for the quarter were \$268,880, compared to \$335,601 for the first quarter of previous year, a decrease of \$66,721 or 20%. The decrease was attributable to reduced consulting fees, professional fees and travel expenses. Consulting fees for the quarter decreased to \$ 83,529 from \$107,065 for the first quarter of 2015, primarily as a result of the termination of a consulting service agreement with the principal of SmartACR in November 2015. Professional fees decreased to \$2,358 from \$25,671 and travel expenses decreased to \$14,176 from \$28,301, due to fewer activities.

	Three months ended March 31, 2016	Three months ended March 31, 2015
Advertising and promotion	\$20	\$335
Bad debts (recoveries)	-	(15,894)
Consulting and management fees	83,529	107,065
Filing and transfer fees	8,970	6,948
Insurance	1,892	2,939
Interest	1,655	117
Investor relations	4,580	15,135
Product certification	2,164	1,541
Professional fees	2,358	25,671
Office and supplies	6,220	7,576
Rent	14,031	24,356
Salaries and benefits	124,250	128,082
Telephone	5,035	3,429
Travelling	14,176	28,301
Total general and administrative expenses	\$268,880	\$335,601

Total operating expenses for the quarter decreased to \$ 429,789 from \$531,090 for the first quarter of 2015, a reflection of both cost reduction efforts and lower volume of businesses.

Net loss

Net loss for the quarter was \$312,448 compared to \$356,703 for the first quarter of 2015. The decrease was due partly to unrealized foreign exchange gains. The loss per share (basic and diluted) for the quarter was \$0.0025, compared to the loss per share \$0.0036 for the first quarter of 2015.

Loss per share is calculated based on the weighted average number of common shares outstanding throughout the period.

Comprehensive income

Comprehensive loss for the quarter was \$ 310,834 consisting of net operating loss \$ 312,448 and positive foreign currency translation adjustment \$1,614. As the functional currencies of Smartcool USA and Lenten Street are different from the reporting currency (Canadian dollar), their monetary assets and liabilities as well as non-monetary assets and liabilities in the consolidated financial statements must be translated into the reporting currency based on

December 31, 2015 exchange rate under IFRS. This method of foreign currency translation resulted in the above adjustment which is classified as a component of equity.

Comprehensive loss for the first quarter of 2015 was \$361,381, consisting of net operating loss \$356,703 and foreign currency translation adjustment \$4,678.

Amortization and depreciation

Amortization and depreciation expenses for the quarter were \$ 142,124 compared to \$156,204 for the first quarter of 2015. Amortization on property and equipment was \$4,512 (March 31, 2015 - \$8,384) and amortization of intangible assets was \$137,612 (March 31, 2015 - \$147,820).

Share-based compensation

Share-based compensation costs for the quarter was \$18,785, compared to \$39,285 for the first quarter of 2015. No stock options were granted in the quarter while a larger number (3,400,000) were granted in the first quarter of 2015.

Capital expenditures

There were no capital expenditures in the quarter and the first quarter of 2015.

Liquidity and Capital Resources

As at March 31, 2016, the Company had \$10,544 in cash and cash equivalents (December 31, 2015 - \$18,478). Working capital deficit at March 31, 2016 was \$995,825 compared to \$824,492 at December 31, 2015.

The Company used net cash flow of \$55,495 during the quarter to finance operations and used \$343,300 in the first quarter of 2015. The decrease in net cash used was attributable to changes in accounts receivable and account payables.

The Company was unable to make debenture and acquisition obligation payments as scheduled. Debenture payments consist of 5 monthly interest payments totaling \$12,151 and principal payments totaling \$ 119,273. Acquisition obligation payments consist of installments totaling \$179,059 (£96,000). To ensure that Smartcool continues to be a going concern with adequate working capital in the next 12 months, the Company completed the first tranche of a private placement in May and obtained additional capital of \$165,000. The second tranche is expected to close by June 2016.

The timing of future payments related to financial liabilities is outlined in the table below:

	Total	1 year	1-2 years
Trade payables	\$824,198	\$824,198	\$-
Short-term loans	334,550	334,550	-
Debentures	267,708	267,708	-
Obligations under acquisition contracts	307,136	238,488	68,648
Total	\$1,733,592	\$ 1,664,944	\$68,648

Outstanding Share Data

The authorized share capital of the Company is an unlimited number of common shares without par value. As at March 31, 2016 the Company had 123,142,737 (December 31, 2015 – 122,097,737) common shares outstanding. The weighted average number of common shares outstanding for the quarter was 122,848,848 (March 31, 2015 - 99,846,284).

As at May 28, 2016 the outstanding shares are 129,742,737 and diluted are 176,902,737.

Warrants and Stock Options

As at March 31, 2016, there were 28,017,000 (December 31, 2015 – 28,800,546) share purchase warrants and 12,415,000 (December 31, 2015 – 12,415,000) stock options outstanding which collectively could result in the issuance of 40,432,000 common shares if these warrants and stock options are exercised. The outstanding options have a weighted average exercise price of \$0.05. The outstanding warrants have weighted average exercise price of \$0.08.

As at March 31, 2016 there were 9,480,000 (December 31, 2015 - 8, 630, 00) exercisable options with a weighted average exercise price of \$0.06 (December 31, 2015 - \$0.06). No options were granted during the quarter (March 31, 2015 – 3,400,000).

As at May 28, 2016, there are 34,745,000 outstanding warrants and 12,415,000 outstanding options. The outstanding options have weighted average exercise price of \$0.05.

Intangible Assets

a. *ESM™ Intellectual Property and worldwide distribution rights*

The Company acquired intangible assets in relation to the acquisition of Abbotly Technologies Inc. in March 2006.

During the year ended December 31, 2014, management performed a review of the carrying value of these assets. As discrepancies between revenue projections and actual operating results in 2014 resulted in significant uncertainty in future cash generation of these assets, an

impairment loss of \$175,313 was recorded based on cash flow projections as at December 31, 2014.

b. *Distribution Rights from TECC Services*

In July 2008, the Company acquired the exclusive rights to distribute the ESM™ in the United Kingdom, Spain, Portugal, and the Middle East from T.E.C.C. Services Ltd. (“TECC”) (note 8).

c. *Intangible Assets from Smartcool UK*

In February 2011, the Company acquired intangible assets in relation to the acquisition of Smartcool UK. These intangible assets include the distribution rights of the ESM™ in the United Kingdom, the distribution right related to sales to a major customer and a customer relationship.

During the year ended December 31, 2014, management performed a review of the carrying value of these assets. As discrepancies between revenue projections and actual operating results in 2014 resulted in significant uncertainty in future cash generation of these assets, an impairment loss of \$528,716 (\$344,251 for distribution rights and \$184,465 for a customer relationship) was recorded based on cash flow projections as at December 31, 2014.

d. *SmartACR Intellectual Property and Customer Relationship*

In February 2015, the Company acquired \$25,000 of intangible assets in relation to the termination of a license agreement (note 12). These intangible assets include intellectual property (\$25,000) and a customer relationship (\$Nil).

Critical Accounting Policies & Estimates

Revenue Recognition

Revenue from the sale and installation of the ESMTM and ECO3TM is recognized when the ESMTM and ECO3TM have been installed, significant risks and rewards of ownership of the equipment have been transferred to the customer, the Company does not retain continuing managerial involvement or effective control over the equipment, the sales price can be determined and collection is probable, and the cost of the transaction can be measured reliably. Revenue from the international distribution of the ESMTM and ECO3TM is recognized when the equipment has been shipped, title has been transferred, the sales price has been determined and the cost of the equipment can be measured reliably. Revenue is also recognized when equipment has been ordered and laid away as instructed by the customer, the sales price has been determined and a significant portion of it has been paid. Provisions are established for estimated warranty costs at the time revenue is recognized. The Company records deferred revenue when cash is received in advance of the above revenue recognition criteria being met.

Share-based Payments

The fair value of all stock options granted to employees is determined using the Black-Scholes Option Pricing Model, and the resulting value is charged to operations over the vesting period. Volatility rate is determined based on the trading history of the Company's shares for the relevant period and interest rate is based on Canadian bond rates.

The fair value of options granted to non-employees is determined using the fair value of the goods or services received. The resulting value is charged to operations when a performance commitment is made or the options are fully vested and non-forfeitable, whichever is earliest, and the expense is recognized over the period in which the goods or services from the non-employees are received. To estimate the fair value of options granted to non-employees, management considers primarily the fees management would be willing to pay in cash for the service if no options were granted.

A corresponding increase in equity, the reserve for equity settled share-based transactions, is recorded when stock options are expensed. When stock options are exercised, share capital is credited by the sum of the consideration paid and the related portion previously recorded in the reserve is reversed. At the time of grant, the expense is determined based on estimated forfeiture rate. The expense will be adjusted to recognize the effect of actual forfeitures as they occur. The fair value of warrants issued to agents for their finder’s fee is based on the fair value of the services provided and charged to share issuance costs.

When the terms of an equity-settled award are modified, the minimum expense recognized is the expense as if the terms had not been modified. An additional expense is recognized for any modification which increases the total fair value of the share-based payment arrangement or is otherwise beneficial to the employee as measured at the date of modification.

Intangible assets

Intangible assets are recorded at cost and include the ESM™ brand, ESM™ intellectual property, distribution rights, distribution agreements, supplier agreements and customer relationships. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and any accumulated impairment losses. The ESM™ brand has been determined to have an indefinite life and is not amortized. The remaining intangible assets with finite lives are amortized on a straight-line basis. The useful lives of the intangible assets have been assessed as follows:

Intellectual property - ESM™	13.5 years
Intellectual property - SmartACR	10 years
Distribution rights - North American	10 years
Distribution rights - TECC and United Kingdom	9.5 - 12 years
Distribution agreements	13.5 - 15 years
Supplier agreements	13.5 years
Customer relationship	12 years

Residual value and estimated useful lives are reviewed annually. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortization period or method, as appropriate, and are treated as changes in accounting estimates.

Use of estimates and judgments

The preparation of these consolidated financial statements in accordance with IFRS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and reported amounts of revenues and expenses during the reporting period. Actual outcomes could differ from these estimates. It also requires management to exercise judgement in applying the Company's accounting policies. These consolidated financial statements include estimates which, by their nature, are uncertain. The impacts of such estimates are pervasive throughout these consolidated financial statements, and may require accounting adjustments based on future occurrences. Revisions to accounting estimates are recognized in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and further periods if the revision affects both current and future periods.

Significant assumptions about the future and other sources of estimation uncertainty that management has made at the consolidated statement of financial position date, that could result in a material adjustment to the carrying amounts of assets and liabilities, in the event that actual results differ from assumptions made, relate to, but are not limited to, the following:

- Allowance for doubtful accounts – as at December 31, 2015, approximately \$186,000 in trade receivables was outstanding for more than 120 days. This balance is primarily receivable from one customer. It is management's opinion, based on an assessment of the customer's business, the payment plan in place and payment received subsequent to year end that this balance will be received in full.

Critical judgments in applying the Company's accounting policies relate to, but are not limited to, the following:

- Useful lives of intangible assets with finite lives – the determination that there are no indicators suggesting that the useful lives and/or that the method of calculating amortization require revision;
- Unlimited life of the ESM brand – the determination that useful life of the ESM brand remains unlimited;
- Impairment of intangible assets – the determination that there are no indicators of impairment indicating that the carrying amount exceeds the recoverable amount;
- Analysis of the functional currency for each entity of the Company; and
- Ability to continue as a going concern – the determination that the Company will continue as a going concern for the next year.

Off-balance sheet arrangements

The Company has no off-balance sheet arrangements that would require disclosure.

Forward-looking statements

This MD&A contains forward-looking information and statements regarding the future results of operations and marketing activities. Forward-looking statements generally can be identified by the use of forward-looking terminology such as “may”, “will”, “expect”, “intend”, “anticipate”, “plan”, “foresee”, “believe” or similar terminology. Although these forward-looking statements are based on what management believes to be current and reasonable assumptions, they involve known and unknown risks, uncertainties and other factors that may cause the actual results and performance to differ materially from those stated, anticipated, or implied in these forward-looking statements. Readers are cautioned not to place undue reliance on forward-looking information as no assurances can be given to future results, performances, or achievements.

The forward-looking statements included in this MD&A speak only as of the date of this document. The Company does not undertake any obligation to publicly update or revise any of these forward-looking statements to reflect events or circumstances after this date except when required by applicable legislation.

Additional Information

Additional information relating to the Company, including the Company’s latest Annual Financial Statements and news releases can be located on the Company’s website at www.smartcool.net or on the SEDAR website at www.sedar.com.