|  | 1Q Results <br> FY2017.3 | 1Q Results (Previous Year) FY2016.3 |  | $\begin{gathered} \hline \begin{array}{c} \text { Projections } \\ \text { (Full Year) } \\ \text { FY2017.3 } \end{array} \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Results } \\ \text { (Previous Year) } \\ \text { FY2016.3 } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 98.4 | 105.5 | 420.0 | 411.0 | 435.5 |
| Japan Sales | $34.4{ }_{(35.0 \%)}$ | $39.2{ }^{(37.2 \%)}$ | $140.0{ }_{(33.3 \%)}$ | $140.2{ }_{\text {(34.1\%) }}$ | 145.0 (33.3\%) |
| Overseas Sales | 64.0 (65.0\%) | 66.3 (62.8\%) | 280.0 (66.7\%) | $270.8{ }_{(65.9 \%)}$ | 290.5 (66.7\%) |
| Operating Income | 11.8 (12.0\%) | 8.9 (8.4\%) | $42.0{ }^{(10.0 \%)}$ | $42.0{ }_{(10.2 \%)}$ | $40.7{ }^{(9.3 \%)}$ |
| Ordinary Income | 11.5 (11.6\%) | 8.5 (8.0\%) | $42.0{ }_{(10.0 \%)}$ | $42.0{ }_{\text {(10.2\%) }}$ | $40.9{ }^{(9.4 \%)}$ |
| Net Income ${ }^{\left({ }^{(1)}\right)}$ | 22.5 (22.9\%) | 6.3 (5.9\%) | 45.5 (10.8\%) | $45.5{ }_{\text {(11.1\%) }}$ | 32.6 (7.5\%) |
| Currency Exchange Rate (Settlement Rate) (=yen) | $\begin{aligned} & \text { 111/US\$ } \\ & \text { 126/EUR } \end{aligned}$ | $\begin{aligned} & \text { 121/US\$ } \\ & \text { 133/EUR } \end{aligned}$ | $\begin{aligned} & \text { 110/US\$ } \\ & \text { 125/EUR } \end{aligned}$ | $\begin{aligned} & \text { 106/US\$ } \\ & \text { 120/EUR } \end{aligned}$ | $\begin{aligned} & \text { 121/US\$ } \\ & \text { 134/EUR } \end{aligned}$ |
| ROE ${ }^{(2)}$ | 30.1\% | 7.2\% | 14.3\% | 14.9\% | 10.1\% |
| ROA ${ }^{(3)}$ | 19.7\% | 4.7\% | 9.5\% | 9.8\% | 6.5\% |
| Earnings per Share | 119.8 yen | 32.3 yen | 242.7 yen | 242.6 yen | 168.9 yen |
| Capital Expenditures (Depreciation Expenses) | $\begin{array}{r} 3.6 \\ (2.8) \\ \hline \end{array}$ | $\begin{array}{r} 2.6 \\ (3.0) \\ \hline \end{array}$ | $\begin{array}{r} 20.6 \\ (12.6) \\ \hline \end{array}$ | $\begin{array}{r} 20.7 \\ (11.7) \\ \hline \end{array}$ | $\begin{array}{r} 11.2 \\ (12.7) \\ \hline \end{array}$ |
| R\&D Expenses | 6.0 | 6.0 | 25.9 | 25.6 | 24.8 |
| Cash Flows Operating Activities Investing Activities | $\begin{array}{r} 5.3 \\ -3.2 \\ \hline \end{array}$ | $\begin{array}{r} 6.8 \\ -5.0 \\ \hline \end{array}$ | $\begin{array}{r} 43.0 \\ -21.5 \\ \hline \end{array}$ | $\begin{array}{r} 43.0 \\ -21.0 \\ \hline \end{array}$ | $\begin{array}{r} 42.4 \\ 0.6 \\ \hline \end{array}$ |
| Total | 2.1 | 1.8 | 21.5 | 22.0 | 43.0 |
| Inventories at End of Period | 93.3 | 97.4 | 87.8 | 86.3 | 91.9 |
| Number of Employees Japan Overseas | $\begin{array}{r} 6,226 \\ 14,413 \end{array}$ | $\begin{array}{r} 6,595 \\ 13,662 \end{array}$ | $\begin{array}{r} 6,200 \\ 14,700 \end{array}$ | $\begin{array}{r} 6,200 \\ 14,600 \end{array}$ | $\begin{array}{r} 6,149 \\ 14,199 \end{array}$ |
| $\text { Total }{ }^{(4)}$ <br> Changes from the changes in the scope of consolidation) | $\begin{array}{r} 20,639 \\ (-125) \end{array}$ | $\begin{array}{r} 20,257 \\ (21) \end{array}$ | $\begin{array}{r} 20,900 \\ (-) \end{array}$ | $\begin{array}{r} 20,800 \\ (-) \\ \hline \end{array}$ | $\begin{array}{r} 20,348 \\ (-102) \end{array}$ |
| Temporary Staff (average during the period) | 8,239 | 7,970 | 8,000 | 7,800 | 7,990 |
| Sales by Business Segment <br> Musical Instruments ${ }^{(5)}$ <br> Audio Equipment ${ }^{\left({ }^{* 5)}\right.}$ Others ${ }^{\left({ }^{(6)}\right)}$ | $\begin{array}{rr} 64.7 & (65.7 \%) \\ 25.5 & (26.0 \%) \\ 8.2 & (8.3 \%) \\ \hline \end{array}$ | $\begin{array}{ll} 70.4 & (66.7 \%) \\ 25.1 & (23.8 \%) \\ 10.0 & (9.5 \%) \end{array}$ | $\begin{array}{r} 263.0{ }_{(62.6 \%)} \\ 120.0_{(28.6 \%)} \\ 37.0_{(8.8 \%)} \end{array}$ | $\begin{array}{rr} 258.0 & (62.8 \%) \\ 116.0 & (28.2 \%) \\ 37.0 & (9.0 \%) \\ \hline \end{array}$ | $\begin{array}{r} 277.4^{(63.7 \%)} \\ 120.9_{(27.8 \%)} \\ 37.2_{(8.5 \%)} \end{array}$ |
| Operating Income by Business Segment Musical Instruments ${ }^{(5)}$ Audio Equipment ${ }^{\left({ }^{* 5)}\right.}$ Others ${ }^{\left({ }^{*} 6\right)}$ | $\begin{aligned} & 9.4 \\ & 2.0 \\ & 0.4 \end{aligned}$ | $\begin{aligned} & 7.1 \\ & 1.0 \\ & 0.8 \end{aligned}$ | $\begin{array}{r} 32.5 \\ 9.0 \\ 0.5 \end{array}$ | $\begin{array}{r} 32.5 \\ 9.0 \\ 0.5 \end{array}$ | $\begin{array}{r} 31.7 \\ 8.5 \\ 0.4 \end{array}$ |

Non-Consolidated Basis

| Net Sales | 58.3 | 58.5 |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Operating Income | 5.0 | $(8.6 \%)$ | 3.9 | $(6.7 \%)$ |
| Ordinary Income | 12.0 | $(20.6 \%)$ | 14.4 | $(24.6 \%)$ |
| Net Income | 22.1 | $(37.8 \%)$ | 13.0 | $(22.2 \%)$ |

* 1 Net income is presented as net income attributable to owners of parent on the consolidate financial statements.
$* 2,3$ ROE and ROA are calculated on an annually adjusted basis.
*4 Number of employees = Number of full-time staff at end of period
*5 Effective in FY2017.3, soundproof room business which was previously reported as a part of the musical instrument segment has now been reported as a part of the audio equipment segment. The figures for FY2016.3 reflect the new segment accordingly.
*6 Effective in FY2017.3, others segment includes electronic devices segment which was closed at the end of FY2016.3. The figures for FY2016.3 has been adjusted to conform to current year disclosure for reference only.
* 7 2Q-4Q currency exchange rates US\$1=JPY105, EUR1=JPY115 (exchange contract rate for Q2 EUR1=JPY121)

