# Earnings Presentation

December 31, 2015

**IFRS Financials** 





## 2015 – Political & geopolitical concerns exacerbated in another year of high global volatility & uncertainties

#### 9M15

- sentiment. Yet, Grexit concerns & slowdown in Chinese economy increased volatility across global markets especially in 2Q & 3Q.
- US data flow shaped sentiment as each data was taken as an indicator to expect the Fed's timing of first rate hike within the frame of monetary policy normalization expectation.

#### 4Q15

- Fed raised its federal funds rate by 25 bps, bringing an end to the seven-year period of nearzero interest rates.
- ECB extended quantitative easing by six months until at least March 2017.
- Falling oil prices hit commodity exporter EM economies, as oil prices ended the year below US\$ 40, the lowest level since 2009.
- Weak macroeconomic data in China continued to take a toll on global equities.

#### CBRT decreased its policy rate, upper & lower band of the corridor in 1Q<sup>1</sup>.

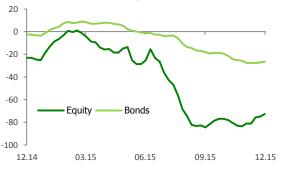
- Unresolved general elections & geopolitical concerns weighed on sentiment.
- TL depreciated by 23% against US\$ in 9M on average due to global EM currency weakness & ongoing political noise in domestic market.
- Despite uncertainties & volatility, economic activity was resilient – GDP growth 3.4%.

- Turkey was unable to take full advantage of falling oil prices due to prevailing political & geopolitical uncertainties.
- Contrary to expectations, following Fed's rate hike CBRT kept interest rates unchanged.
- Despite low commodity prices, inflation exceeded expectations due to food inflation & currency pass through.
- Domestic & external demand continued to support growth in 4Q15.

- Significant dollarization.
- High retail loan growth due to front loaded demand, especially in 1H.
- Uncertainty & volatility caused delay in investment and project finance loans.
- Increasing funding costs due to continued tight monetary policies & fierce competition pressured banking spreads.
- Retail loan growth was muted in 4Q. TL deposits market remained competitive. FC deposits lost ground in 4Q due to de-dollarization.
- Basel III alignment (i) revised regulations on capital (ii) IRB guidelines on application and validation process, pre-application process will start in 2016.

#### EM Fund Flows (12M Cumulative, US\$bn)

Decreasing investor risk appetite weighed on EM portfolio flows. Cumulative portfolio outflows from EMs reached US\$100 billion in 2015



#### **Macroeconomic Indicators**

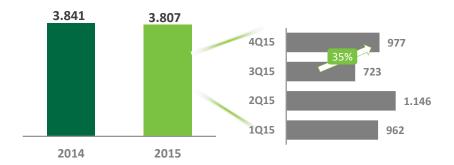
GDP growth beat expectations in 3Q. Primary indicators suggest upside risk on 2015 FY estimate

	1Q15	2Q15	3Q15	4Q15	
GDP Growth (yoy)	2.3%	3.1%	3.4%	2.8%*	
Inflation (yoy)	7.6%	7.2%	8.0%	8.8%	
Benchmark (Qtr.avg.)	8.0%	9.7%	10.5%	10.6%	
CBRT funding rate (Qtr.avg.)	8.0%	8.3%	8.7%	8.8%	
CAD/GDP (yoy)	-5.8%	-5.8%	-5.5%	-5.0%*	
US\$/TL² (Qtr.avg.)	2.47	2.67	2.85	2.91	

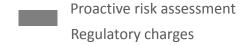


## Strong core banking performance: Increased NIM, strong collections and sustained fee income

2015 vs. 2014 Net Income (1	L million)			
(TL Million)	2014	2015	ΔMn	ΔΥοΥ
(+) NII adj. w/ Swap Costs	7,915	9,356	1,441	18%
(+) Net fees and comm.	2,852	2,718	-134	-5%
(+) Comm. reimbursement related expenses	-113	-254	-142	125%
(+) Net F&C excl. Comm. Reimb. rltd. exp	2,965	2,973	8	0%
(-) Provisions for loans net of collections	-1,564	-1,866	-302	19%
(+) Trading & FX gains	377	21	-356	-94%
(+) Other income	762	897	135	18%
(+)Income on NPL sale	49	27	-22	-45%
(+)Free Provision Reversal	0	73	73	n.m.
(+)Other	712	797	84	12%
(-) OPEX	-5,319	-6,298	-978	18%
(+) Comm. reimbursement related expenses	-106	-55	51	-48%
(+)Administrative Fine	0	-83	   -83	n.m.
(+)Other	-5,214	-6,160	-946	18%
(-) Other provisions & Taxation	-1,181	-1,021	160	-14%
(+)Free Provision	-105	-35	70	-67%
(+)Other	-1,076	-986	90	-8%
= NET INCOME reported	3,841	3,807	-33	-1%





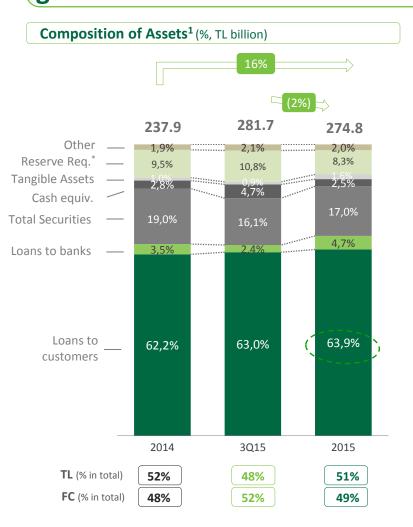


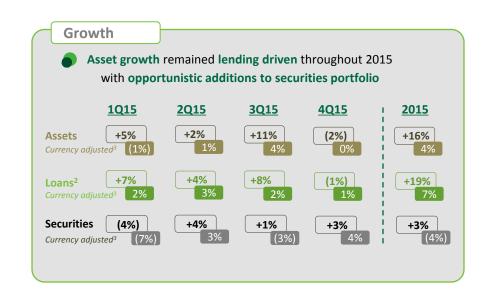


<sup>\*</sup> Excludes fee rebates, income on NPL sales, administrative fines and free provisions 1 Based on BRSA Consolidated financials



## Modest asset growth while increasing the weight of sustainable revenue generators





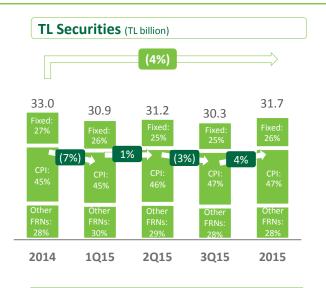
Loans<sup>2</sup>/Assets:

<sup>1</sup> Including accruals
3 Currency adj. growth is calculated with 2014 YE USD/TL exchange rate of 2.305.
\$ CBRT started remunerating TL reserves in 1Q & FC reserves in 2Q. However, the rate introduced on FC reserves is quite symbolic, generating non-material income as opposed to its large share in the asset mix. Note: Reserves exclude subsidiaries



## Securities portfolio continued to help ride out the volatility







FRN heavy securities portfolio

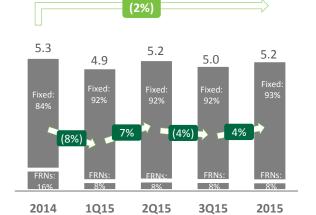
FRN weight in Total: 57% TL: 74%

#### **Total Securities Composition**



as of YE15 vs. ~TL 1.0 bn loss in 9M15 and

TL79mn gain at YE14



FC Securities (US\$ billion)

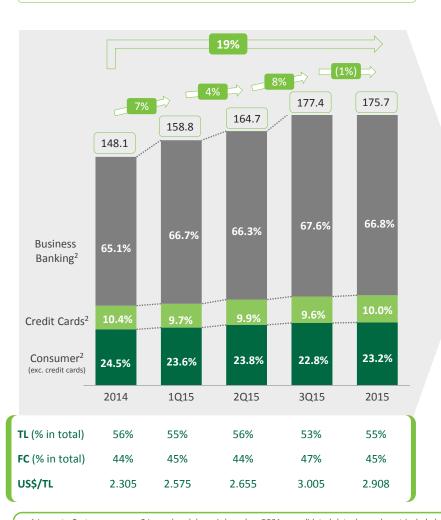
#### In 2015;

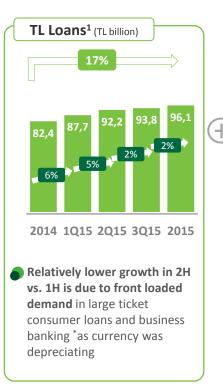
- TL securities -- redemptions mostly replaced with new additions to CPI linkers to strengthen hedge position against volatility
- FC securities -- Eurobond additions at attractive rates

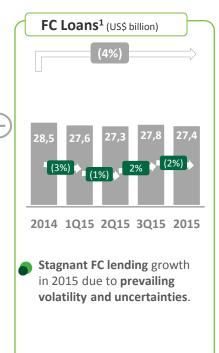


### Selective lending growth with primary focus on profitability

#### Total Loans<sup>1</sup> Breakdown (TL billion)







<sup>1</sup> Loans to Customers 2 Loans breakdown is based on BRSA consolidated data, loans do not include leasing and factoring receivables. 
\* Business banking loans represent total loans excluding credit cards and consumer loans



## Healthy market share gains in key lucrative products

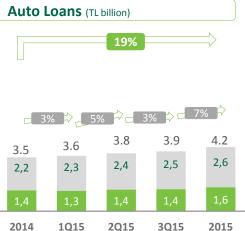




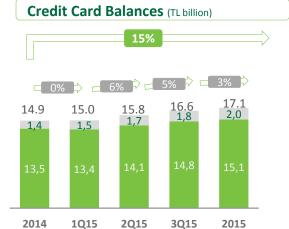


...strengthened leading positions while refraining from pricing competition...

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	Dec'15	QoQ	YoY	Rank
Consumer Loans	14.3%	+8bps	+48bps	#1
Cons. Mortgage	14.3%	+16bps	+60bps	#1
Cons. Auto	27.0%	+180bps	+510bps	#1
Corporate CCs	12.4%	+42bps	+128bps	#2
# of CC customers	14.5%³	+11bps	+20bps	#13
Issuing Vol.	19.2%³	+7bps	+94bps	#2 <sup>3</sup>
Acquiring Vol.	20.6%3	+3bps	+77bps	#2 <sup>3</sup>

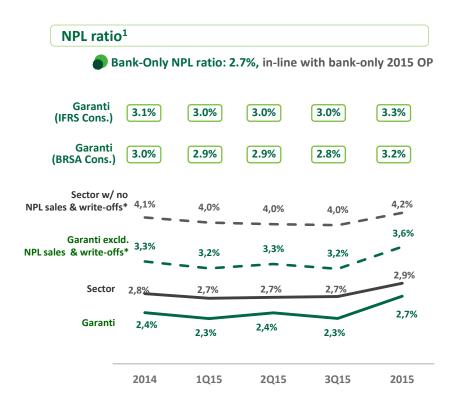








## Proactive approach in risk assessment & outstanding collection performance (+67% YoY) further solidify asset quality

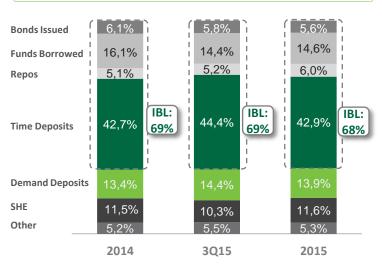




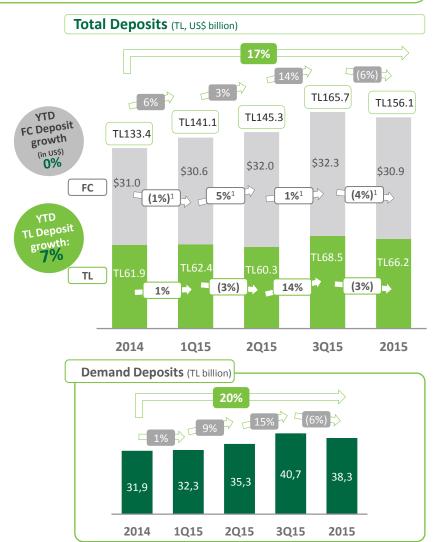


## Deposit remains the major funding source while its growth is actively managed with profitability mindset

#### **Composition of Liabilities**



- Demand deposits constitue 25% of total deposits
  - o Bank-only >22% vs. 18% in the sector<sup>3</sup>
  - Refraining from pricing competition in TL & FC deposits led to deposit shrinkage
    - Sustained focus on sticky & low-cost mass deposits:
       Share of SME & Retail deposits in TL deposits:
    - Opportunistic utilization of other funding sources

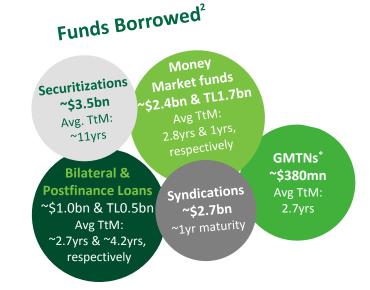




### Other on balance sheet funding sources ease LDR

Adjusted LtD ratio<sup>1</sup> (%,TL Billion)

#### Loans funded via long-term on B/S alternative funding sources Reported Adjusted Loans to Deposits **→ 109.1%** Ratio 170.4 -2.4 -2.6 -6.9 156.1 156.1 -10.8 -33.5 114.3 Loans Deposits Mortgage funded Mortgage funded CC loans funded via TL money via TL bonds via merchant via FC bonds via FC money market funding payables issued & MtNs market funds & and hilateral loans securitizations. syndications and bilateral loans



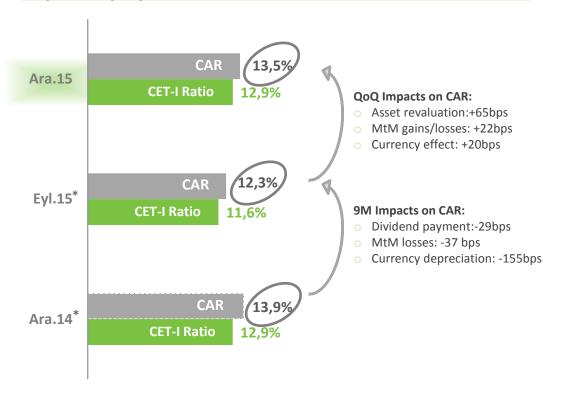
#### **Bond Issuances<sup>2</sup>**

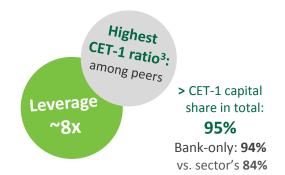
- TL Bond\* issuances: ~TL3bn, Avg TtM ~6mo.
- TL Eurobond: TL750mn, @7.38%, Avg TtM ~2yrs
- FC Eurobonds: USD3.2bn, Avg TtM ~4yrs



## Capital generative growth strategy assures sound solvency ratios

#### Capital adequacy ratios<sup>1</sup> (in accordance with Basel III)



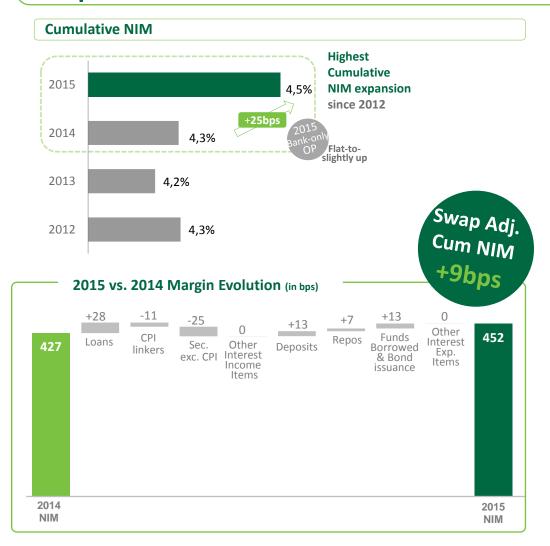


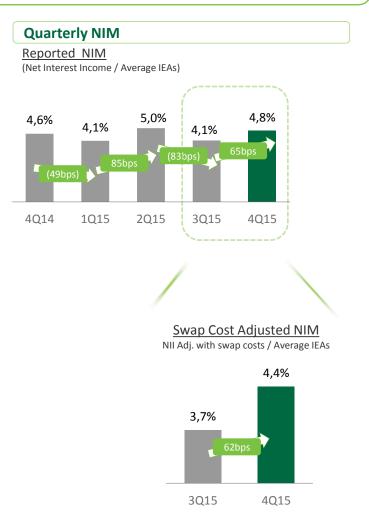
#### Possible impact of recent regulations on CAR in 2016<sup>2</sup>

- (-) Elimination of free provisions from capital: ~15bps
- (-) Increased risk weightings on FC reserves ~70bps
- (+) Lower risk weightings on unsecured consumer loans: ~100-120bps



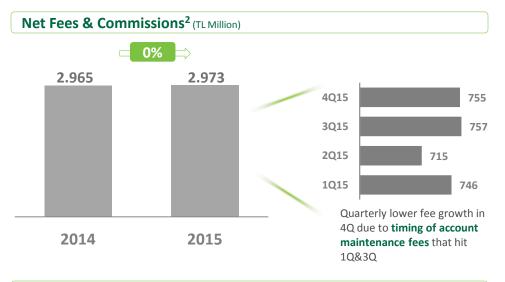
## Superior NIM performance in another challenging and highly competitive environment



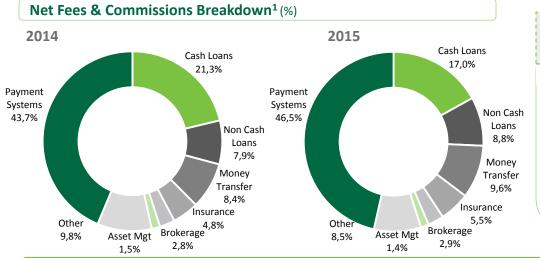




## Sustained strong net fees and commissions base despite the regulatory pressures







## Effective utilization of digital channels

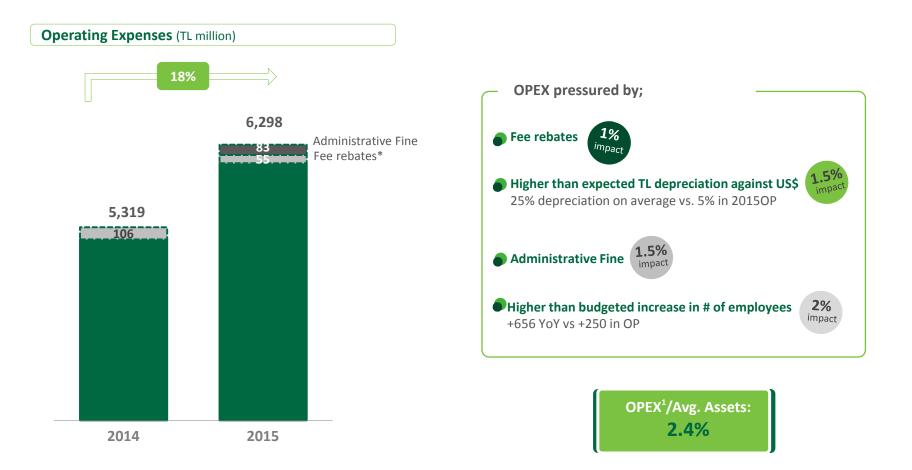
- In non-cash Financial Transactions,
  - Online Banking share: 51% Mobile Banking share: 29%

ATM share: 11%

- Banking Service fees driven via digital channels make up
  - ~37% & is on an increasing trend
- Mobile Banking active customers exceeded 2.5 million



### Regulatory charges and currency depreciation weighed on OPEX



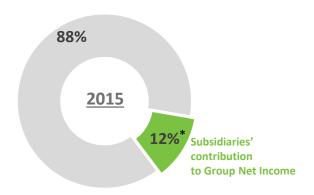
<sup>1</sup> Excluding fee rebates and fine

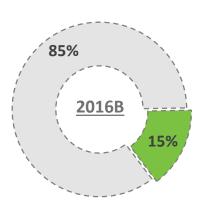


### Subsidiaries' contribution remains strong and is on an increasing trend

Main Contributors

#### **Consolidated Net Income**







Net Income Contribution

0.9%\*
(excl. provisioning\*
NI contribution: ~5%)

- > 15th largest bank in the Netherlands
- > Signed €234mn syndicated loan @ 3M Libor+65bps
- -- 25bps lower vs. prior year's facility
  Soon after the syndication close, **GBI's LT deposit rating**was **upgraded by 2 notches** to A3 by Moody's



Net Income Contribution 5.1%

- > Most profitable pension company for six consecutive years
- > ROAE: 19.8%



Net Income Contribution 3.6%

- > Substantial market share gains in business volume (+16bps YoY as of September'15; ranks #2) backed by new product offerings
- > ROAE: 16.7%



Net Income Contribution 1.5%

- > 11th largest bank1 in Romania by asset size
- > ROAE: 8.5%

<sup>\*</sup> Contribution was suppressed since 2Q due to proactive risk approach

<sup>1</sup> As of September 2015



## Result: Solid business model assures recurring strong results

## **Outstanding NIM performance** in a challenging year

- Lending growth without sacrificing loan yields
- · Actively managed funding mix
- CPI linkers continued to serve as hedge

## Proactive risk approach

 Despite proactively increased provisions, Net Specific CoR<sup>2</sup> remained flattish vs. 2014 backed by robust collections

Dynamic B/S management

Sustainable

Revenue

Sources

Risk-return balance priority

**Highest fee base** among peers with ~14% market share<sup>1</sup>

Preserved strong fee base in 2015 despite regulatory pressures

• **Diversified fee base** assures sustainable fee income generation

Capital Generative Growth

#### Sustained sound solvency ratios

despite currency depreciation & MtM losses

- CET-1 constitutes 95%<sup>2</sup> of capital, highest among peers<sup>1</sup>
- Upside risk on 2016B CAR post recent regulation on consumer loan risk weightings



## **Appendix**

Pg. 18 Subsidiaries' Contribution



## Preserved high contribution from subsidiaries

	Sector Positioning	Asset Contribution	Net Income Contribution	ROAE** (Cum.)	P/L Highlights
GarantiBank International N.V.	> 15 <sup>th</sup> largest bank in the Netherlands     > Provides customer-centric transaction banking services in trade & commodity finance, private banking and structured finance     > Well-capitalized with 19.04% CAR (Local)     > Sound asset quality with 3.8% NPL ratio (Local)     > Comfortable level of LtD ratio: 82.2% (Local)	5.8%	<b>0.9%</b> ~5% excluding additional provisions	2.2% 12% excluding additional provisions	> Proactively bolstered LLP > Core activity supported by trading gains through sale of securities > Increased MTM losses due to market conditions
Garanti Pension Company	> Most profitable company of the sector for six consecutive years > #3 in pension fund size (TL7.4bn) with 15.6% market share > Received corporate governance score of 9.18 for its compliance with Capital Markets Board Corporate Governance Principles	0.5%****	5.1%	19.8%	<ul> <li>Increasing technical income from pension business</li> <li>Superior financial income backed by favorable market conditions</li> </ul>
<b>GarantiBank</b>	> Full-fledged banking operations since May 2010 > 11th bank in Romania* by asset size aims to be among Top 10 > 98% geographic coverage w/ 84 branches & 304 ATMs > Well-capitalized with 13,5% CAR (Local as of Nov 30, 2015) > NPL Ratio (Local):10.2% vs. sector's 11.6% (as of Nov 30, 2015***)	2.7%	1.5%	8.5%	> Better-than-expected NII due to better margins > Gain on NPL sales supporting bottom-line > OPEX savings > Higher loan loss provisions due to prudency
<b> \$\$Garanti Leasing</b>	> Ranks #2, +16bps YoY market share gains in business vol. as of 3Q15 (financial lease) > US\$599mn Business Volume as of 30.09.2015 (financial lease)	2.1%	3.6%	16.7%	> Strong balance-sheet management supporting bottom line and positive effect from cash flow hedge
<b>Garanti Factoring</b>	> Named as the world's "Best Export Factoring Company" in 2015 > TL17.3bn factoring volume > Ranks #2 with 14.9% market share* > #1 in the market with 11.8% market share in factoring receivables (17.4% YoY growth; +14bps YoY market share gains) *	1.1%	0.7%	16.6%	> Better-than-expected margins backed by swar utilization
<b>GarantiBank</b> Moscow	> Established in 1996, active in corporate & commercial banking > Serves Russian firms from various sectors, major Turkish companies as well as Spanish companies active in the Russian market > Well-capitalized with 34.6% CAR (Local) > NPL Ratio: 20.4%	0.2%	-0.2%	-7.0%	> Higher-than- expected funding cost, significant devaluation of RUB, higher loan loss provisions & decreasing volumes due to unfavorable macro conditions arising from geo-political issues.
	> Strong presence in capital markets with 7.0% brokerage market share	0.0%	0.2%	8.4%	> Slightly better gross income than costs
<b>%Garanti</b> Asset Management	> Turkey's first asset management company with TL 11.8bn AUM	0.0%	0.2%	22.7%	> Lower-than- expected commission income

\* As of September 30, 2015. \*\* Calculated as average of quarter-end equities \*\*\* Garanti Romania NPL ratio is per bank-only data for fair comparison with sector

<sup>\*\*\*\*</sup> Starting from December'15, Garanti Pension has netted-off "Client Money" (term is used to describe a variety of arrangements in which the reporting entity holds funds on behalf of clients) both from assets and liabilities. Garanti Pension's asset contribution is affected by the accounting policy change.



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