



**TransForce**

**Q3**

**THIRD QUARTERLY REPORT**

Three-month period ended September 30, 2014

## Our Mission



To establish itself as a leader in the North American transportation and logistics industry through strategic, profitable acquisitions and partnerships. TransForce will create shareholder value by fostering a positive work environment to leverage the skills of its team of dedicated professionals and provide creative solutions tailored to specific customer needs.

## Corporate Profile

**TRANSFORCE INC.** is a North American leader in the transportation and logistics industry, operating across Canada and the United States through its subsidiaries. TransForce creates value for shareholders by identifying strategic acquisitions and managing a growing network of wholly-owned, operating subsidiaries. Under the TransForce umbrella, companies benefit from financial and operational resources to build their businesses and increase their efficiency. TransForce companies service the following segments:

- Package and Courier;
- Less-Than-Truckload;
- Truckload;
- Waste Management;
- Logistics and Other Services.

TransForce Inc. is publicly traded on the Toronto Stock Exchange (TSX: TFI). For more information, visit [www.transforcecompany.com](http://www.transforcecompany.com)



## MANAGEMENT'S DISCUSSION AND ANALYSIS

For the third quarter ended  
**September 30, 2014**

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## GENERAL INFORMATION

The following is TransForce Inc.'s management discussion and analysis ("MD&A"). Throughout this MD&A, the terms "Company" and "TransForce" shall mean TransForce Inc., and shall include its independent operating subsidiaries. This MD&A provides a comparison of the Company's performance for its three- and nine-month periods ended September 30, 2014 with the corresponding three- and nine-month periods ended September 30, 2013 and it reviews the Company's financial position as at September 30, 2014. It also includes a discussion of the Company's affairs up to October 30, 2014. This discussion should be read in conjunction with the consolidated financial statements and accompanying notes as at and for the year ended December 31, 2013.

In this document, all financial data are prepared in accordance with the International Financial Reporting Standards ("IFRS"). All amounts are in Canadian dollars, and the term "dollar", as well as the symbols "\$" and "C\$", designate Canadian dollars unless otherwise indicated. This MD&A also uses non-IFRS financial measures. Please refer to the section of this report entitled "Reconciliation of non-IFRS financial measures" for a complete description of these measures.

The Company's unaudited condensed consolidated interim financial statements have been approved by its Board of Directors ("Board") upon recommendation of its audit committee on October 30, 2014. Prospective data, comments and analysis are also provided wherever appropriate to assist existing and new investors to see the business from a corporate management point of view. Such disclosure is subject to reasonable constraints for maintaining the confidentiality of certain information that, if published, would probably have an adverse impact on the competitive position of the Company.

Additional information relating to the Company can be found on its website at [www.transforcecompany.com](http://www.transforcecompany.com). The Company's continuous disclosure materials, including its annual and quarterly MD&A, annual and quarterly consolidated financial statements, annual report, annual information form, management proxy circular and the various press releases issued by the Company are also available on its website or directly through the SEDAR system at [www.sedar.com](http://www.sedar.com).

## FORWARD-LOOKING STATEMENTS

The Company may make statements in this report that reflect its current expectations regarding future results of operations, performance and achievements. These are "forward-looking" statements and reflect management's current beliefs. They are based on information currently available to management. Words such as "may", "could", "should", "would", "believe", "expect", "anticipate" and words and expressions of similar import are intended to identify these forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from historical results and those presently anticipated or projected.

The Company wishes to caution readers not to place undue reliance on any forward-looking statements which reference issues only as of the date made. The following important factors could cause the Company's actual financial performance to differ materially from that expressed in any forward-looking statement: the highly competitive market conditions, the Company's ability to recruit, train and retain qualified drivers, fuel price variation and the Company's ability to recover these costs from its customers, foreign currency fluctuations, the impact of environmental standards and regulations, changes in governmental regulations applicable to the Company's operations, adverse weather conditions, accidents, the market for used equipment, changes in interest rates, cost of liability insurance coverage, downturns in general economic conditions affecting the Company and its customers, and credit market liquidity.

The foregoing list should not be construed as exhaustive, and the Company disclaims any obligation subsequently to revise or update any previously made forward-looking statements unless required to do so by applicable securities laws. Unanticipated events are likely to occur. Readers should also refer to the section "Risks and uncertainties" at the end of this MD&A for additional information on risk factors and other events that are not within the Company's control. The Company's future financial and operating results may fluctuate as a result of these and other risk factors.

## HIGHLIGHTS AND SELECTED FINANCIAL DATA

### Third quarter

- On July 3, 2014, the Company concluded the acquisition of Transport America, Inc. for US\$310 million, with trailing twelve months revenue and EBITDA of US\$350 million and US\$54 million, respectively.
- On July 24, 2014, the Company entered into an agreement to acquire Contrans Group Inc. for \$14.60 in cash per share or approximately \$495 million. The offer has been extended to October 31, 2014 to finalize approval under the Competition Act. Mainly a specialized TL company, Contrans had trailing twelve months revenue and EBITDA of \$580 million and \$80 million, respectively.
- In Q3, the Company incurred \$4.7 million of transaction costs related to the Transport America acquisition and the Contrans shares offer, and also incurred \$1.8 million of employee termination expenses (YTD \$4.2 million).
- On September 9, 2014, the Company announced the redemption of its 5.65% convertible debentures, which was completed on October 9, 2014. The outstanding convertible debentures were mainly converted into shares.
- Announcement of normal course issuer bid ("NCIB") program from September 19, 2014 to September 18, 2015.
- Total revenue was \$981.1 million, up 27% and EBITDA up 29% to \$116.5 million from \$90.2 million in Q3 2013, both essentially from acquisitions.
- EBIT up 40% to \$82.8 million due to acquisitions, gain on sale of property and equipment and operating improvements. EBIT margin improved to 8.4%.
- Diluted earnings per share ("EPS") down to \$0.41 from \$0.45 in Q3 2013.
- Adjusted EPS, fully diluted, up 43% to \$0.53 from \$0.37 in Q3 2013.
- Free cash flow ("FCF") up to \$104.6 million from \$53.0 million in Q3 2013.

### Nine-month period

- Total revenue up 14% to \$2.64 billion.
- EBIT before impairment up 18%, to \$195.5 million. Strong Q2 and Q3 margins contributed to average YTD EBIT margin of 7.4% from the 4.3% margin of Q1.
- Adjusted net income increased 29% to \$129.2 million.
- Adjusted EPS, fully diluted, up 24% to \$1.29.
- Diluted EPS before impairment up to \$1.10 from \$0.94 in 2013.
- Free cash flow ("FCF") increased to \$237.1 million compared to \$164.7 million in 2013.
- Proceeds of \$34.7 million from disposal of excess rig moving equipment and assets held for sale.

### During the first six months

- On January 1, 2014, conclusion of the acquisition of Clarke Transport Inc. and Clarke Road Transport Inc.
- On February 3, 2014, completion of the 6% convertible debentures redemption into shares.
- On March 26, 2014, all shares of Vitran not already owned were purchased at a price per share of US\$6.50.
- On April 1, 2014, modifications to the composition of reportable segments resulting in the presentation of the Waste Management segmented information and a pre-tax \$27.8 million goodwill impairment in the rig moving services.
- On June 18, 2014, the Company signed an amendment to its credit facility to increase it by \$245 million to \$1,045 million and to extend the term to August 2017.

<i>(unaudited)</i> <i>(in thousands of dollars, except per share data)</i>	Third quarters ended September 30			Nine months ended September 30		
	2014	2013	Variance	2014	2013	Variance
Revenue	<b>856,757</b>	694,414	23%	<b>2,315,654</b>	2,075,358	12%
Fuel surcharge	<b>124,355</b>	80,701	54%	<b>325,013</b>	241,733	34%
Total revenue	<b>981,112</b>	775,115	27%	<b>2,640,667</b>	2,317,091	14%
EBITDA <sup>(1)</sup>	<b>116,504</b>	90,239	29%	<b>280,550</b>	252,718	11%
Income from operating activities ("EBIT") <sup>(1) (2)</sup>	<b>82,838</b>	59,009	40%	<b>195,544</b>	165,844	18%
Adjusted net income <sup>(1)</sup>	<b>53,654</b>	35,535	51%	<b>129,204</b>	100,295	29%
Net income <sup>(2)</sup>	<b>41,548</b>	43,960	-5%	<b>110,250</b>	89,379	23%
Net cash from operating activities before net change in working capital	<b>88,191</b>	65,570	34%	<b>201,775</b>	149,028	35%
Net cash from operating activities	<b>106,058</b>	69,650	52%	<b>185,132</b>	164,874	12%
Free cash flow <sup>(1)</sup>	<b>104,558</b>	53,032	97%	<b>237,060</b>	164,689	44%
Per share data						
Free cash flow <sup>(1)</sup>	<b>1.06</b>	0.58	83%	<b>2.41</b>	1.78	35%
Adjusted EPS – diluted <sup>(1)</sup>	<b>0.53</b>	0.37	43%	<b>1.29</b>	1.04	24%
EPS – diluted <sup>(2)</sup>	<b>0.41</b>	0.45	-9%	<b>1.10</b>	0.94	17%
Dividends	<b>0.145</b>	0.130	12%	<b>0.435</b>	0.390	12%
As a percentage of total revenue						
EBITDA margin	<b>11.9%</b>	11.6%		<b>10.6%</b>	10.9%	
Depreciation of property and equipment	<b>3.2%</b>	3.1%		<b>2.9%</b>	3.2%	
Amortization of intangible assets	<b>1.2%</b>	1.2%		<b>1.1%</b>	1.2%	
EBIT margin <sup>(2)</sup>	<b>8.4%</b>	7.6%		<b>7.4%</b>	7.2%	
Operating ratio <sup>(1)</sup>	<b>91.6%</b>	92.4%		<b>92.6%</b>	92.8%	

(1) Please refer to the section "Reconciliation of non-IFRS financial measures". (2) Before \$27.8 million goodwill impairment (after tax \$25.5 million) in Q2 2014.

## ABOUT TRANSFORCE

### Services

TransForce is a North American leader in the transportation and logistics industry, operating across Canada and the United States through its subsidiaries. TransForce creates value for shareholders by identifying strategic acquisitions and managing a growing network of wholly-owned operating subsidiaries. Under the TransForce umbrella, companies benefit from financial and operational resources to build their businesses and increase their efficiency. TransForce companies service the following segments:

- Package and Courier;
- Less-Than-Truckload;
- Truckload;
- Waste Management;
- Logistics and Other Services.

### Seasonality of operations

The activities conducted by the Company are subject to general demand for freight transportation. Historically, demand has been relatively stable with the first quarter being generally the weakest in terms of demand, both the second and third quarters being stronger, and the fourth quarter being the strongest. Furthermore, during the harsh winter months, fuel consumption and maintenance costs tend to rise.

### Human resources

The Company's workforce totals 23,140. This comprises 15,090 employees and 8,050 independent contractors who work in TransForce's different business segments across North America. The Company also uses numerous third party agents to render its services. This compares to 14,530 employees and 7,950 independent contractors as at September 30, 2013. The number of employees increased year-over-year by 560. Acquisitions added 3,080 employees, mainly from Clarke, Vitran and Transport America. This increase was offset by rationalizations affecting 1,570 employees mainly in the Package and Courier and Less-Than-Truckload ("LTL") segments, as well as a reduction of 950 positions consequent to the sale of the personnel agency in January 2014. The Company considers that it has a relatively low turnover rate among its employees and that employee relations are very good.

### Equipment

The Company has the largest trucking fleet in Canada and a presence in the U.S. market. As at September 30, 2014, the Company had 13,560 power units (including 8,050 independent contractors) and 15,880 trailers. This compares to 12,280 power units (including 7,950 independent contractors) and 11,450 trailers as at September 30, 2013.

### Service centers

TransForce's head office is in Montréal, Québec and its executive office is located in Etobicoke, Ontario. As at September 30, 2014, the Company had 404 service centers. Of these, 292 are located in Canada, 163 and 129 respectively in Eastern and Western Canada. The Company also had 112 terminals in the United States. This

compares to 442 terminals as at September 30, 2013. Acquisitions brought 45 new terminals, mainly from Clarke, Vitran and Transport America. The terminal consolidation achieved in the last twelve months decreased the total number of service centers by 83, mainly in Package and Courier, LTL and rig moving services segments. In Q3 2014, the Company added 15 sites as a result of the Transport America acquisition and closed 20 sites, of which 18 were in the Package and Courier segment.

### Customers

The Company has a diverse customer base operating across a broad cross-section of industries with no single client accounting for more than 10% of consolidated revenue. Because of its customer diversity, as well as the wide geographic scope of the Company's service offering and the range of segments in which it operates, a downturn in the activities of individual customers or customers in a particular industry is not expected to have a material adverse impact on the operations of the Company. The Company concluded strategic partnerships with other transport companies in order to extend its service offering to customers across North America.

<b>Revenue by Top Customers' Industry</b> (56% of total revenue)	
Retail	26%
Energy	15%
Manufactured Goods	10%
Services	8%
Waste Management	7%
Automotive	7%
Forest Products	6%
Food & Beverage	5%
Metals & Mining	4%
Building Materials	3%
Chemicals & Explosives	2%
Maritime Containers	2%
Others	5%

*(As of June 30, 2014)*

## CONSOLIDATED RESULTS

*This section provides general comments on the consolidated results of operations. A more detailed analysis is provided in the "Segmented results" section.*

### 2014 significant business acquisitions

In line with the Company's growth strategy, on January 1, 2014, the Company acquired all of the shares of Clarke Transport Inc. and of Clarke Road Transport Inc., two subsidiaries of Clarke Inc. Clarke Transport Inc., a fully integrated provider of LTL intermodal transportation services, operates a network of 15 terminals across Canada. Clarke Road Transport Inc. offers regular and specialized truckload ("TL") transportation services. The acquisition is expected to generate annual revenues of approximately \$190 million.

On March 26, 2014, TransForce completed the acquisition of Vitran Corporation Inc. ("Vitran") pursuant to which it has acquired all of the issued and outstanding shares of Vitran not already owned by TransForce at a price of US\$6.50 per share in cash. Vitran, a fully

integrated provider of LTL intermodal transportation services, is expected to add \$200 million in revenue.

On July 3, 2014, the Company completed the acquisition of Transport America Inc. ("Transport America"), an important provider of TL carriage and logistics services. Founded in 1984 and headquartered in Eagan, Minnesota, Transport America provides an integrated offering of dry-van TL transportation services across the United States. It offers a wide array of short and long haul freight carriage, expedited and dedicated shipping services, as well as international and intermodal services through various partners. Transport America's last twelve months revenue was approximately US\$350 million as of June 30, 2014.

### Business disposition in the logistics services

At the beginning of the year, the Company disposed of its personnel agency, Unique Personnel Services, included in its logistics services resulting in a pre-tax gain of \$1.1 million. 2013 total revenue from that operation was \$45.5 million and the margins were positive but limited.

The impacts of these acquisitions and the disposition on the Company's financial position and financial performance are disclosed in the relevant sections of this MD&A.

### Q3 Overview

TransForce delivered strong third quarter results. Total revenue increased by \$206 million mainly due to acquisitions.

EBIT significantly increased on the back of positive contributions from Clarke, Vitran and Transport America operating divisions and operating improvements from existing operations. Real estate disposals also contributed to the EBIT improvement through gains on sale of properties.

EBIT margin improved from 7.6% in last year's Q3 to 8.4% in the current Q3. Acquisitions generated \$13.1 million of additional EBIT to the group but reduced the 9.2% EBIT margin that would have been recorded before acquisitions. We believe over time and with synergies, the EBIT margins from acquired companies will improve.

The Company also benefited from the U.S. dollar appreciation. The average exchange rate used to convert Transforce's business done in U.S. dollars was 5% higher this quarter than it was for the same quarter last year. The estimated revenues earned by Transforce in US\$ in the quarter were \$280 million of which approximately \$50 million came from businesses operated in Canada.

As of July 3, 2014, following the major investment in the U.S., the Company hedged for accounting purposes a portion of its long term debt denominated in U.S. dollars against its net investments in the United States. As a result, an after tax loss on foreign exchange of \$19.8 million has been recorded in other comprehensive income.

### Revenue

For the third quarter ended September 30, 2014, total revenue increased \$206 million, or 27%, to \$981 million from \$775 million in Q3 2013. The increase is mainly due to the contribution of the business

acquisitions offset by decreases in revenue from the rig moving business and the sale of a business unit.

For the nine-month period ended September 30, 2014, total revenue increased \$324 million, or 14%, to \$2.64 billion. The increase is mainly due to the contribution from the business acquisitions, which was offset by the revenue declines from the sale of a business unit and the lower revenue from the rig moving services.

### Operating expenses

*The Company's operating expenses include: a) materials and services expenses, which are primarily costs related to independent contractors and vehicle operation; vehicle operation expenses, which primarily include fuel, repairs and maintenance, insurance, permits and operating supplies; b) personnel expenses; c) other operating expenses, which are primarily composed of costs related to the rental of offices and terminals, taxes, heating, telecommunications, maintenance, security and other general expenses; and d) depreciation and amortization and gain or loss on disposition of property and equipment.*

For the third quarter, the Company's total operating expenses increased \$182.2 million from \$716.1 million in 2013 to \$898.3 million in 2014. Excluding acquisitions and the business disposition, total operating expenses decreased \$25.9 million, or 4% mainly attributable to rationalization and terminal optimization. This particularly resulted in salary savings of \$13.8 million, while subcontractors' charges, included in the materials and services expenses, increased \$4.6 million on higher usage of independent contractors and third party agents. This continuing transition to subcontracting reduces the need for capital. It also contributed to a decrease in expenses related to the rental of offices and terminals, included in other operating expenses.

During this quarter, the Company recorded, in other operating expenses of its corporate segment, \$3.2 million of transaction costs related to the Transport America acquisition and the Contrans shares purchase offer. This explains the \$2.7 million year-over-year increase in this category before acquisitions. In addition, the Company recorded a charge of \$1.5 million in finance costs to secure financing for the Contrans transaction. The Company believes these expenses of \$4.7 million are of a non-recurring nature and have therefore adjusted net income accordingly. TransForce also incurred \$1.8 million of employee termination expenses, up \$0.8 million from last year's same quarter.

On a consolidated level, the operating ratio improved to 91.6% in this quarter, compared to 92.4% for Q3 2013 as a result of higher operating margins from the Package and Courier segment and \$8.5 million in gains on disposition of two properties and one land parcel in the LTL segment.

For the nine-month period ended September 30, 2014, excluding the impairment of intangible assets and the gain on sale of business, the Company's total operating expenses increased \$295.0 million to \$2.45 billion in 2014. This 14% increase is mainly due to the acquisitions, offset by the business disposition and the rationalization and terminal optimization. The improved operational efficiency generated in Q2 and Q3 erased the poor Q1 results, which were affected by the bad

weather, improving the operating ratio to 92.6% versus 92.8% in last year's comparative period.

### Depreciation and amortization

For the three-month period ended September 30, 2014, depreciation of property and equipment increased by \$7.3 million, as a result of acquisitions for \$10.8 million, including \$8.6 million for Transport America. For the nine-month period ended September 30, 2014, depreciation of property and equipment increased by \$3.2 million.

Excluding acquisitions, for the three- and nine-month periods ended September 30, 2014, depreciation of property and equipment decreased by \$3.5 million and \$10.5 million, respectively, mainly due to a lower rig moving asset base.

For the three-month period ended September 30, 2014, intangible asset amortization increased by \$2.8 million and was stable for the nine-month period. Increases due to acquisitions were offset by the reduction attributable to the intangible asset impairment recorded in Q4 2013 in the rig moving services.

### Impairment of intangible assets

In the second quarter of 2014, a pre-tax asset impairment charge of \$27.8 million was accounted for in the consolidated statement of comprehensive income. This non-cash impairment charge is associated to the rig moving services operating segment.

As a result of modifications to the composition of its operating segments on April 1, 2014, the Company's goodwill allocated to its operating segments, which represents the lowest level within the Company at which the goodwill is monitored for internal management purposes, had to be reallocated based on the relative values of the cash-generating units affected by the modifications.

Following the reallocation of its goodwill, the Company performed a goodwill impairment test on the rig moving services operating segment and the results determined that the carrying value of the Company's rig

moving services operating segment exceeded its recoverable amount, requiring the complete depreciation of this segment's goodwill in the amount of \$27.8 million.

### Income from operating activities (EBIT)

#### Third quarter

TransForce's income from operating activities ("EBIT") increased \$23.8 million to \$82.8 million in Q3 2014 compared to \$59.0 million for Q3 2013. The improvement is attributable to positive contributions of \$13.1 million from acquisitions, additional gains of \$6.0 million on sale of property and equipment from existing operations and \$7.9 million improvements in the Company's operating divisions partially offset by \$3.2 million of acquisition related transaction costs. With the exception of the LTL segment, where EBIT decreased by \$2.4 million on lower volume, all other segments recorded operating improvements from existing operations amounting to \$10.3 million.

As a percentage of revenue, EBIT margin increased to 8.4%, up 80 basis points on a year-over-year basis.

#### Nine-month period

TransForce's EBIT, before impairment, increased \$29.7 million to \$195.5 million for the nine-month period ended September 30, 2014. This increase is attributable to a positive contribution from acquisitions, which generated \$26.5 million in the first nine months of 2014.

The last two quarters showed positive results, which offset the disappointing Q1 results that were negatively impacted by the bad weather. This rapid and steady return to more acceptable performance is the result of the Company's continuous focus on cost control and its past actions to optimize its existing and newly acquired businesses within its network.

As a percentage of revenue, year-over-year EBIT margin increased 20 basis points to 7.4%.

### Finance income and costs

<i>(unaudited)</i> <i>(in thousands of dollars)</i>	<b>Third quarters ended September 30</b>			<b>Nine months ended September 30</b>		
	<b>2014</b>	2013	Variance	<b>2014</b>	2013	Variance
Finance costs (income)						
Interest expense on long-term debt	<b>11,482</b>	10,548	934	<b>29,543</b>	31,270	(1,727)
Accelerated accretion expense on conversion of debentures	<b>3,984</b>	-	3,984	<b>9,541</b>	-	9,541
Reclassification to income of accumulated unrealized gain on investment in equity securities of Vitran Corporation Inc.	-	-	-	<b>(6,245)</b>	-	(6,245)
Net foreign exchange (gain) loss	<b>7,439</b>	(9,199)	16,638	<b>6,765</b>	12,726	(5,961)
Change in fair value of foreign exchange derivatives	<b>(442)</b>	(1,943)	1,501	<b>(121)</b>	(995)	874
Change in fair value of interest rate derivatives	<b>(1,729)</b>	1,354	(3,083)	<b>1,528</b>	672	856
Other financial expenses	<b>3,878</b>	2,324	1,554	<b>6,953</b>	4,625	2,328
<b>Net finance (income) costs</b>	<b>24,612</b>	3,084	21,528	<b>47,964</b>	48,298	(334)

### Interest expense on long-term debt

For the three-month period ended September 30, 2014, interest expense on long-term debt increased \$0.9 million as a result of the increase in long term debt coming from the Transport America acquisition at the beginning of this quarter. However, in Q1 2014, the company converted into shares \$118.2 million of its 6% convertible debentures, providing interest savings of approximately \$1.8 million.

For the nine-month period ended September 30, 2014, interest expense on long-term debt decreased \$1.7 million attributable to savings from the conversion of the debentures as explained in the previous paragraph, which were offset by an higher debt level compared to last year's same period attributable to 2014 business acquisitions.

## **Accelerated accretion**

The announcement, on January 3, 2014, of the Company's intention to redeem its 6% convertible debentures and, on September 9, 2014, to redeem its 5.65% convertible debentures resulted in the revaluation of these debentures at fair value. This resulted in accelerated accretion expenses of \$5.6 million during the first quarter and of \$4.0 million during this quarter representing the total unamortized financing fees of each of the redeemed convertible debentures as at their respective date of announcement.

## **Reclassification to income of accumulated unrealized gain on investment in equity securities of Vitran**

As a result of the acquisition of control of Vitran in Q1 2014, the cumulative \$6.2 million fair value pre-tax gain recorded to other comprehensive income related to the Vitran shares previously held, has been reclassified to profit or loss in Q1 2014.

## **Net foreign exchange gain or loss and hedge accounting**

The Company's net foreign exchange gain or loss for 2014 and 2013 is mainly attributable to the portion of the revolving facility denominated in U.S. dollars (US\$672.4 million at September 30, 2014, US\$364.0 million at December 31, 2013).

However, following the closure of the Transport America transaction on July 3, 2014, the Company's net investment in the U.S. increased significantly. As permitted under the hedge accounting rules, management has decided to designate from that date a portion of the Company's U.S. dollar denominated debt held against its net investments in U.S. operations. This accounting treatment will permit the Company to offset the designated portion of foreign exchange gain (or loss) of its debt against the foreign exchange loss (or gain) of its net investments in U.S. operations and present them in other comprehensive income. This change will provide a more meaningful and economical representation of net earnings and EPS figure for TransForce and reduce earnings volatility resulting from fluctuations in exchange rates. For reference purposes, since July 3, 2014, the foreign exchange gain recorded in translating the Company's net investment in foreign operations was \$23.1 million and has been recorded in the accumulated foreign currency translation differences account in equity. Because of the hedge accounting designation, \$22.8 million (\$19.8 million after tax) of foreign exchange loss on the U.S. dollar denominated debt was also recorded in the accumulated foreign currency translation differences account in equity.

Consequently, since July 3, 2014, the net foreign exchange loss of \$7.4 million recorded to finance income and costs is related to the excess of the U.S. dollar denominated net liabilities in the Company's Canadian operations over its net investments in foreign operations.

## **Other financial expenses**

The other financial expenses mainly comprise bank charges and the increases from last year's same periods is mainly due to the \$1.5 million finance costs recorded in Q3 2014 to secure financing for the Contrans transaction.

## **Income tax expense**

For the quarter ended September 30, 2014, the effective tax rate was 28.7%. The income tax expense of \$16.7 million reflected a \$1.0 million unfavourable variance versus an anticipated income tax expense of \$15.7 million based on the Company's statutory tax rate of 26.9%. The unfavourable variance is mainly due to a \$2.1 million impact from non-deductible expenses.

For the nine-month period ended September 30, 2014, the effective tax rate was 29.2%. The income tax expense of \$35.0 million reflected a \$2.8 million unfavourable variance versus an anticipated income tax expense of \$32.2 million based on the Company's statutory tax rate of 26.9%. The unfavourable variance is mainly due to negative prior-year adjustments of \$1.8 million and to an \$11.7 million impact from non-deductible expenses. Non-deductible expenses are mainly composed of the non-deductible goodwill impairment. These variances were offset by positive differences between the statutory rate and the effective rates in other jurisdictions of \$6.2 million and tax exempt income, mainly capital gains, for \$4.5 million.

## **Net income**

For the three-month period ended September 30, 2014, TransForce's net income amounted to \$41.5 million compared to \$44.0 million in Q3 2013, a decrease of \$2.5 million or 5% over last year's same quarter. Although the Company's operating results are stronger than last year's same quarter, the decrease in net income was mainly attributable to specific items as evidenced by the year-over-year variance in the Company's adjusted net income. It excludes the after tax impact of the foreign exchange gain or loss, the change in fair value of derivatives, the accelerated accretion expense on conversion of debentures and the transaction costs on business combinations. Thus, the Company's adjusted net income was \$53.7 million for the three-month period ended September 30, 2014 compared to \$35.5 million in Q3 2013, up 51% or \$18.2 million on superior income from operating activities. The adjusted earnings per share, fully diluted, increased 43% to \$0.53.

For the nine-month period ended September 30, 2014, TransForce's net income amounted to \$84.8 million compared to \$89.4 million in 2013. The Company's adjusted net income was \$129.2 million for the nine-month period ended September 30, 2014 compared to \$100.3 million in 2013, an increase of \$28.9 million, or 29%, year-over-year. The adjusted earnings per share, fully diluted, increased 24% to \$1.29.

## SEGMENTED RESULTS

For the purpose of this section, "EBIT" and "EBITDA" refer to the same definitions as in the section "Reconciliation of non-IFRS financial measures" for the consolidated results. Also, to facilitate the comparison of business level activity and operating costs between periods, the Company compares the revenue before fuel surcharge ("revenue") and reallocates the fuel surcharge revenue to materials and services expenses within operating expenses. Note that "Total revenue" is not affected by this reallocation.

Selected segmented financial information<sup>(1)</sup>

(unaudited) (in thousands of dollars)	Package and Courier	Less- Than- Truckload	Truckload	Waste Management	Logistics and Other Services	Corporate	Eliminations	Total
<b>Q3 2014</b>								
Total revenue	331,967	239,810	291,716	56,105	76,882	-	(15,368)	981,112
EBITDA	33,586	22,482	39,929	18,078	9,221	(6,792)	-	116,504
EBIT	24,397	21,840	25,384	12,104	6,298	(7,185)	-	82,838
% of total revenue <sup>(2)</sup>	33%	24%	29%	6%	8%			100%
EBIT margin	7.3%	9.1%	8.7%	21.6%	8.2%			8.4%
Net capital expenditures <sup>(3)</sup>	2,616	(6,357)	3,805	3,200	(1,418)	47		1,893

## Q3 2013 (restated)

Total revenue	315,831	165,020	167,257	43,096	101,906	-	(17,995)	775,115
EBITDA	29,561	18,540	21,150	16,647	8,500	(4,159)	-	90,239
EBIT	20,666	13,702	15,024	12,032	1,988	(4,403)	-	59,009
% of total revenue <sup>(2)</sup>	40%	21%	21%	5%	13%			100%
EBIT margin	6.5%	8.3%	9.0%	27.9%	2.0%			7.6%
Net capital expenditures <sup>(4)</sup>	3,384	2,125	(39)	15,360	(4,222)	10		16,618

## YTD 2014

Total revenue	962,013	669,985	689,482	139,834	226,884	-	(47,531)	2,640,667
EBITDA	91,427	56,777	81,465	46,022	23,052	(18,193)	-	280,550
EBIT	64,656	46,330	56,034	31,072	16,686	(19,234)	-	195,544
% of total revenue <sup>(2)</sup>	36%	25%	26%	5%	8%			100%
EBIT margin	6.7%	6.9%	8.1%	22.2%	7.4%			7.4%
Total assets	657,752	728,856	909,253	318,698	192,856	(13,186)		2,794,229
Net capital expenditures <sup>(3)</sup>	11,328	(50,692)	6,490	24,034	(34,983)	630		(43,193)

## YTD 2013 (restated)

Total revenue	948,187	485,918	502,527	115,281	312,087	-	(46,909)	2,317,091
EBITDA	87,925	46,716	58,938	42,243	26,816	(9,920)	-	252,718
EBIT	61,424	38,660	40,972	28,262	7,104	(10,578)	-	165,844
% of total revenue <sup>(2)</sup>	40%	21%	21%	5%	13%			100%
EBIT margin	6.5%	8.0%	8.2%	24.5%	2.3%			7.2%
Total assets	634,033	495,914	405,636	267,536	325,894	18,951		2,147,964
Net capital expenditures <sup>(4)</sup>	8,181	(20,650)	3,082	19,912	(11,216)	876		185

(1) Before impairment of assets in Logistics and Other Services – rig moving services. (2) Before eliminations. (3) 2014 LTL negative net capital expenditures are due to the sale of a rental property in Calgary for a consideration of \$12.2 million in Q1 2014, to the sale and leaseback of a terminal located in Concord, Ontario, for \$32.0 million in Q2 2014, and to the sales of two properties and one parcel of land for a total consideration of \$9.7 million in Q3 2014. In Logistics and Other Services – rig moving services, equipment and assets held for sale have been sold for an aggregate consideration of \$1.3 million and \$34.7 million in Q3 and YTD Q3 2014, respectively. (4) 2013 LTL negative net capital expenditures are due to the sale and leaseback of a terminal located in Dorval, Québec, for \$18.4 million in Q1 2013 and the disposition of three properties in 2013 for \$19.0 million. In Logistics and Other Services – rig moving services, excess equipment has been sold for an aggregate consideration of \$4.7 million and \$11.7 million in Q3 and YTD Q3 2014, respectively.

## 2013 restated segmented financial information

The Company operates within the transportation and logistics industry in Canada and the United States in different reportable segments. Effective April 1, 2014, the composition of reportable segments has been modified to reflect changes in the structure of the Company's internal organization. The newly adopted presentation continues to show separately the operating segments that are managed independently as they require different technology and capital resources. In addition, the current presentation reflects the nature of services for all of the operating segments whereas prior presentation for the Specialized Services – services to the energy sector operating segment was mainly based on the type of customer. The Company's management believes that the newly adopted presentation better enables users of its financial statements to evaluate the nature and financial effects of the business

activities in which it engages and the economic environments in which it operates.

Consequently, the most significant modifications are the distinct disclosure of the Waste Management segment, previously included in Specialized Services – other services, and the transfer of trucking operating divisions from Specialized Services – services to the energy sector, mostly to TL. Logistics and Other Services now include logistics services and rig moving services, which is only composed of the U.S. rig moving operation, TForce Energy Services.

<i>(unaudited)</i> <i>(in thousands of dollars)</i>	Package and Courier	Less- Than- Truckload	Truckload	Waste Management	Logistics and Other Services	Corporate	Eliminations	Total
<b>Q1 2013</b>								
Total revenue	304,585	152,144	164,259	32,210	109,821	-	(13,296)	749,723
EBITDA	25,849	10,794	16,533	11,052	9,905	(4,803)	-	69,330
EBIT	17,357	12,654	10,571	6,522	2,432	(4,971)	-	44,565
% of total revenue <sup>(1)</sup>	40%	20%	22%	4%	14%			100%
EBIT margin	5.7%	8.3%	6.4%	20.2%	2.2%			5.9%
Total assets	643,464	516,052	382,794	245,177	362,940	15,887		2,166,314
Net capital expenditures <sup>(2)</sup>	1,871	(12,472)	1,130	2,461	379	681		(5,950)

<b>Q2 2013</b>								
Total revenue	327,771	168,754	171,011	39,975	100,360	-	(15,618)	792,253
EBITDA	32,515	17,382	21,255	14,544	8,411	(958)	-	93,149
EBIT	23,401	12,304	15,377	9,708	2,684	(1,204)	-	62,270
% of total revenue <sup>(1)</sup>	41%	21%	21%	5%	12%			100%
EBIT margin	7.1%	7.3%	9.0%	24.3%	2.7%			7.9%
Total assets	633,694	498,091	375,488	246,794	339,910	23,869		2,117,846
Net capital expenditures <sup>(3)</sup>	2,926	(10,303)	1,991	2,091	(7,373)	185		(10,483)

<b>Q3 2013</b>								
Total revenue	315,831	165,020	167,257	43,096	101,906	-	(17,995)	775,115
EBITDA	29,561	18,540	21,150	16,647	8,500	(4,159)	-	90,239
EBIT	20,666	13,702	15,024	12,032	1,988	(4,403)	-	59,009
% of total revenue <sup>(1)</sup>	40%	21%	21%	5%	13%			100%
EBIT margin	6.5%	8.3%	9.0%	27.9%	2.0%			7.6%
Total assets	634,033	495,914	405,636	267,536	325,894	18,951		2,147,964
Net capital expenditures <sup>(4)</sup>	3,385	2,125	(39)	15,359	(4,222)	10		16,618

<b>Q4 2013</b>								
Total revenue	329,276	163,744	182,034	41,497	91,657	-	(15,653)	792,555
EBITDA	28,283	8,855	19,008	16,650	6,039	(2,519)	-	76,316
EBIT <sup>(5)</sup>	18,878	2,189	13,433	12,165	(395)	(2,761)	-	43,509
% of total revenue <sup>(1)</sup>	41%	20%	23%	5%	11%			100%
EBIT margin <sup>(5)</sup>	5.7%	1.3%	7.4%	29.3%	-0.4%			5.5%
Total assets	632,322	478,381	400,399	259,645	254,573	39,282		2,064,602
Net capital expenditures	5,753	1,566	1,680	5,515	(2,070)	15		12,459

<b>Total 2013</b>								
Total revenue	1,277,463	649,662	684,561	156,778	403,744	-	(62,562)	3,109,646
EBITDA	116,208	55,571	77,946	58,893	32,855	(12,439)	-	329,034
EBIT <sup>(5)</sup>	80,302	40,849	54,405	40,427	6,709	(13,339)	-	209,353
% of total revenue <sup>(1)</sup>	40%	20%	22%	5%	13%			100%
EBIT margin <sup>(5)</sup>	6.3%	6.3%	7.9%	25.8%	1.7%			6.7%
Total assets	632,322	478,381	400,399	259,645	254,573	39,282		2,064,602
Net capital expenditures	13,935	(19,084)	4,762	25,426	(13,286)	891		12,644

(1) Before eliminations. (2) LTL negative net capital expenditures are due to the sale and leaseback of a terminal located in Dorval, Québec, for \$18.4 million in Q1 2013.

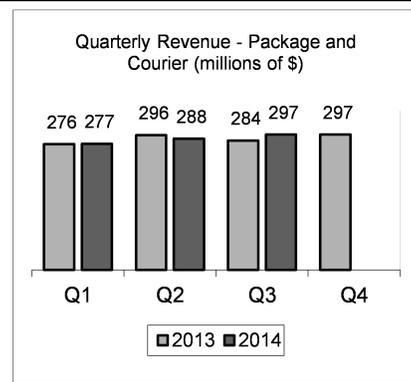
(3) LTL negative net capital expenditures are due to the disposition of two properties in Q2 2013 for \$11.9 million. In the rig moving services, excess equipment has been sold for an aggregate consideration of \$7.0 million in Q2 2013. (4) In the rig moving services, excess equipment has been sold for an aggregate consideration of \$4.7 million in Q3 2013. (5) Before Q4 2013 impairment of intangible assets in Logistics and Other Services – rig moving services.

**Package and Courier**

<i>(unaudited)</i> <i>(in thousands of dollars)</i>	Third quarters ended September 30			Nine months ended September 30		
	2014	2013	Variance	2014	2013	Variance
Total revenue	331,967	315,831	5%	962,013	948,187	1%
Fuel surcharge	(35,097)	(31,942)	10%	(100,030)	(93,152)	7%
<b>Revenue</b>	<b>296,870</b>	<b>283,889</b>	<b>5%</b>	<b>861,983</b>	<b>855,035</b>	<b>1%</b>
Materials and services expenses (net of fuel surcharge)	167,930	154,877	8%	481,129	468,793	3%
Personnel expenses	68,802	73,396	(6%)	210,210	219,755	(4%)
Other operating expenses	26,552	26,055	2%	79,217	78,562	1%
<b>EBITDA</b>	<b>33,586</b>	<b>29,561</b>	<b>14%</b>	<b>91,427</b>	<b>87,925</b>	<b>4%</b>
Depreciation of property and equipment	4,357	4,397	(1%)	13,520	13,262	2%
Amortization of intangible assets	4,579	4,303	6%	13,404	13,030	3%
(Gain) Loss on sale of property and equipment	253	195		(153)	209	
<b>EBIT</b>	<b>24,397</b>	<b>20,666</b>	<b>18%</b>	<b>64,656</b>	<b>61,424</b>	<b>5%</b>
EBIT margin (% of total revenue)	7.3%	6.5%		6.7%	6.5%	

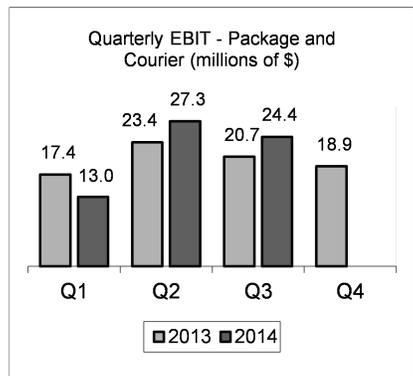
**Revenue**

During the three- and nine-month periods ended September 30, 2014, revenues increased 5% and 1%, respectively, compared to the same periods in the prior year mainly due to the acquisition of Ensenda in May 2014. Based in California, U.S., Ensenda is a specialist of same-day and last-mile delivery and is expected to generate annual total revenue of approximately US\$47 million. Excluding the acquisition, revenue for the three- and nine-month periods were down \$3.6 million, or 1%, and \$14.6 million, or 2%, respectively, compared to the prior year comparable periods. The non-renewal of unprofitable business from Velocity's customers in U.S. same-day services offset by a favorable foreign exchange impact on the conversion of revenue of the segment's U.S. operating divisions was the main driver for the variances. The segment's operating divisions continue to focus on a strategy of sourcing and servicing customers in new markets, in particular E-Commerce, to mitigate the decline. For the Company's Canadian next-day operations, this translated into higher revenue of \$4.9 million, or 3% for the three-month period ended September 30, 2014.



**Operating expenses**

During the three- and nine-month periods ended September 30, 2014, the increase in operating expenses from Package and Courier activities are mainly attributable to the acquisition. Excluding the acquisition, total operating expenses were down \$7.4 million or 3% for the three-month period, and down \$17.6 million or 2% for the nine-month period compared to the prior year. Personnel expenses were down \$5.2 million or 7% and \$10.4 million or 5% year-over-year for the three- and nine-month periods, respectively. Significant savings were achieved through synergies that were obtained by combining or eliminating operations and corporate overhead at several large operating divisions. Included in the net reduction of personnel expenses are \$1.5 million and \$2.9 million of employee termination expenses, respectively, for the quarter and the nine months ended September 30, 2014. Materials and services expense were down \$2.4 million, or 2%, and \$7.2 million, or 2%, year-over-year for the three- and nine-month periods, respectively, largely as a function of lower revenues. These variances were offset by an unfavorable foreign exchange impact on the conversion of expenses of the segment's U.S. operating divisions. Excluding the acquisition, other operating expenses were stable for both reported periods, but the Company expects to generate \$3.0 million of additional annual savings when leases relating to excess facility space expire, mostly by the end of 2014.



**EBIT**

EBIT for the three-month period ended September 30, 2014, for the Package and Courier segment increased 18% to \$24.4 million and the EBIT margin increased to 7.3%, up 80 basis points from last year's comparable period results and slightly increased year-over-year at 6.7% for the nine-month period ended September 30, 2014. These increases are mainly attributable to margin improvements in the existing operations. The operating results in the third quarter of 2014 show further improvement as strategic plans continue to be executed in the Company's same-day services operations in the U.S. and sustained efforts in productivity improvements and cost controls continue across all operating divisions.

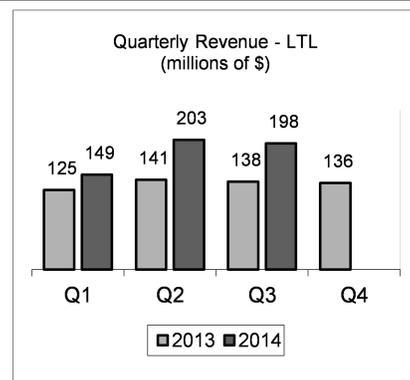
**Less-Than-Truckload**

<i>(unaudited)</i> <i>(in thousands of dollars)</i>	Third quarters ended September 30			Nine months ended September 30		
	2014	2013	Variance	2014	2013	Variance
Total revenue	239,810	165,020	45%	669,985	485,918	38%
Fuel surcharge	(42,034)	(27,442)	53%	(119,486)	(82,194)	45%
<b>Revenue</b>	<b>197,776</b>	<b>137,578</b>	<b>44%</b>	<b>550,499</b>	<b>403,724</b>	<b>36%</b>
Materials and services expenses (net of fuel surcharge)	100,068	57,145	75%	273,571	165,320	65%
Personnel expenses	60,367	52,860	14%	178,604	161,892	10%
Other operating expenses	14,859	9,033	64%	41,547	29,796	39%
<b>EBITDA</b>	<b>22,482</b>	<b>18,540</b>	<b>21%</b>	<b>56,777</b>	<b>46,716</b>	<b>22%</b>
Depreciation of property and equipment	6,236	5,810	7%	18,867	17,857	6%
Amortization of intangible assets	2,836	965	194%	5,927	2,977	99%
Gain on sale of property and equipment	(8,430)	(1,937)		(14,347)	(12,778)	
<b>EBIT</b>	<b>21,840</b>	<b>13,702</b>	<b>59%</b>	<b>46,330</b>	<b>38,660</b>	<b>20%</b>
EBIT margin (% of total revenue)	9.1%	8.3%		6.9%	8.0%	

During the first quarter of 2014, TransForce acquired two new asset light businesses in the LTL segment as their depreciation of property and equipment as a percentage of revenue is approximately 1%. On January 1, 2014, part of the Clarke acquisition, Clarke Transport Inc. was added to this segment's results. Also, on March 26, 2014, the Company completed the acquisition of Vitran. These two operations are expected to generate \$115 million and \$200 million, respectively, in annual revenue.

**Revenue**

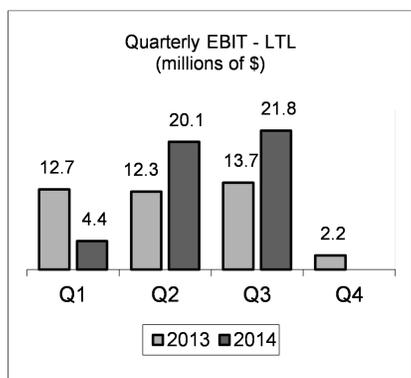
For the three-month period ended September 30, 2014, revenue from the LTL segment increased 44% to \$197.8 million. The \$60.2 million increase is attributable to the acquisitions. Before acquisitions, revenue was down \$6.3 million, or 5%, attributable to the decline in transported tonnage year-over-year. For the three-month period, the yield (\$ per tonne) was stable year-over-year. Given the U.S. dollar appreciation, which positively impacted revenue by approximately \$1.3 million, the mix of delivered goods generated a lower yield, before the U.S. exchange rate difference. For the nine-month period ended September 30, 2014, revenue increased 36% to \$550.5 million, mainly from acquisitions. Before acquisitions, revenue declined 3% mainly on volume.


**Operating expenses**

For the three- and nine month period ended September 30, 2014, total operating expenses increased by \$52.1 million, or 42%, and \$139.1 million, or 38%, respectively, mainly attributable to acquisitions. Excluding acquisitions, total operating expenses before gain on sale of property and equipment decreased by \$3.9 million, or 3%, and \$6.6 million, or 2%, respectively, for the three- and nine-month periods compared to last year's comparable periods. For this quarter, terminal consolidation and closures achieved in the last twelve months generated significant savings in personnel expenses (\$3.8 million or 7%). Also before acquisitions, depreciation of property and equipment decreased \$0.6 million or 10% from Q3 2013. Accident and claim costs continued to decrease, \$0.2 million in this quarter. However, other operating expenses increased \$1.3 million, before acquisitions, in part due to higher maintenance cost for the terminals. Given the volume decline, the Company limited the margin deterioration by reducing variable and fixed costs; consolidation reduced the number of equipment, terminals and administrative employees, thus providing a more efficient cost structure going forward.

For the three- and nine-month periods ended September 30, 2014, depreciation of property and equipment and amortization of intangible assets increased due to the acquisitions.

The Company sold a rental property in Calgary for a consideration of \$12.2 million in Q1 2014, which generated a \$3.8 million gain, and completed a sale and leaseback of a terminal located in Concord, Ontario, for \$32.0 million in Q2 2014, which did not generate any gain as this asset was part of the



Vitran acquisition. Three properties were disposed of in Q3 2014 for a total consideration of \$9.7 million, of which two were in British Columbia for a net gain of \$8.1 million, and a parcel of land in Chicoutimi, Quebec for a net gain of \$0.4 million. Last year, disposal of properties generated gains of \$1.8 million and \$13.0 million, respectively, in the three- and nine-month periods ended September 30, 2013.

**EBIT**

For the three-month period ended September 30, 2014, EBIT increased \$8.1 million to \$21.8 million from \$13.7 million in Q3 2013. The recent acquisitions contributed \$4.0 million to this quarter's EBIT, the additional gain on sale of property and equipment added \$6.5 million, and the existing LTL operations have seen their EBIT before gain on dispositions contract by \$2.4 million. EBIT margins, before gain on dispositions, for the three-month period ended September 2014, were 5.9% and 5.0%, respectively, for

the existing operations and the recent acquisitions.

For the nine-month period ended September 30, 2014, EBIT increased \$7.6 million to \$46.3 million from \$38.7 million in Q3 2013. The recent acquisitions contributed \$10.3 million to EBIT, the additional gain on sale of property and equipment also added \$1.3 million and the existing LTL operations have seen their EBIT contracted by \$4.0 million. EBIT margin, before gain on dispositions, for the nine-month period ended September 30, 2014, were 4.6% and 5.3%, respectively, for existing operations and recent acquisitions.

## Truckload

<i>(unaudited)</i> <i>(in thousands of dollars)</i>	Third quarters ended September 30			Nine months ended September 30		
	2014	2013	Variance	2014	2013	Variance
Total revenue	291,716	167,257	74%	689,482	502,527	37%
Fuel surcharge	(45,471)	(19,670)	131%	(99,762)	(61,547)	62%
<b>Revenue</b>	<b>246,245</b>	<b>147,587</b>	<b>67%</b>	<b>589,720</b>	<b>440,980</b>	<b>34%</b>
Materials and services expenses (net of fuel surcharge)	129,684	91,968	41%	349,026	277,207	26%
Personnel expenses	66,660	29,402	127%	137,757	90,404	52%
Other operating expenses	9,972	5,067	97%	21,472	14,431	49%
<b>EBITDA</b>	<b>39,929</b>	<b>21,150</b>	<b>89%</b>	<b>81,465</b>	<b>58,938</b>	<b>38%</b>
Depreciation of property and equipment	13,415	5,379	149%	23,389	16,004	46%
Amortization of intangible assets	3,138	798	293%	4,892	2,405	103%
Gain on sale of property and equipment	(2,008)	(51)		(2,850)	(443)	
<b>EBIT</b>	<b>25,384</b>	<b>15,024</b>	<b>69%</b>	<b>56,034</b>	<b>40,972</b>	<b>37%</b>
EBIT margin (% of total revenue)	8.7%	9.0%		8.1%	8.2%	

On August 21, 2013, the Company completed the acquisition of E.L. Farmer, an asset-light dedicated provider of pipe storage and hauling services for the oilfield industry. On January 1, 2014, as part of the Clarke acquisition, Clarke Road Transport Inc. was added to this segment's results. This division is expected to generate \$65 million in annual revenue.

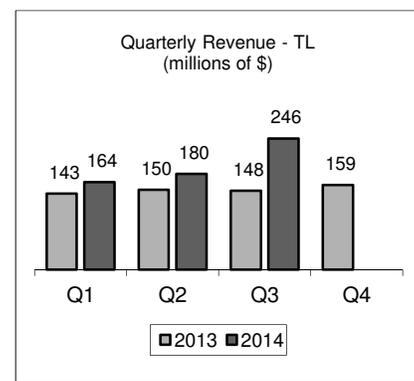
On July 3, 2014, TransForce completed the acquisition of Transport America through the signature of the Purchase and Sale Agreement ("PSA"). The purchase price was US\$310 million minus all external debts and some adjustments. During the quarter, the Company completed the audit for the adjustment related to the closing working capital accounts under the purchase price adjustment clause of the PSA. TransForce has done its initial purchase price allocation over the identifiable net assets acquired and goodwill under the IFRS rules. To date, goodwill of \$130.2 million was recorded representing the excess of the purchase price over the sum of the net asset fair value. Considering the stability of their customer base, an intangible asset of \$71.8 million has been recorded for their customer relationships. Other intangible assets for \$10.5 million have also been recorded. The annual depreciation on these assets is impacting the consolidated operating margin of the TL segment. Transport America is expected to generate annual revenues of approximately US\$350 million.

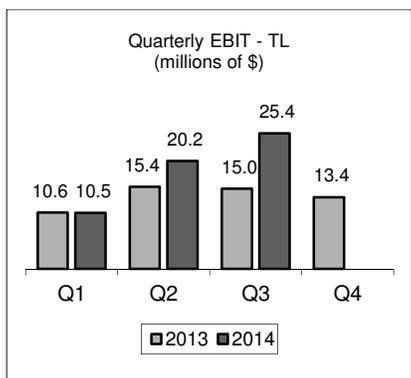
## Revenue

For the three-month period ended September 30, 2014, TL revenue increased 67% to \$246.2 million from \$147.6 million in Q3 2013. The \$98.6 million increase is attributable to the 2014 acquisitions and the marginal contribution of E.L. Farmer for a total of \$96.0 million. Excluding acquisitions, revenue increased to \$150.2 million, up 2% year-over-year. Volume was stable and yield was up on higher efficiencies compared to last year. For the nine-month period ended September 30, 2014, TL revenue increased 34% to \$589.7 million. The \$148.7 million increase is mainly attributable to acquisitions. Excluding acquisitions, revenue was down 2% or \$7.1 million, mostly reflecting bad weather in Q1.

## Operating expenses

Mainly due to acquisitions, operating expenses from TL activities for Q3 2014 were up \$88.3 million or 67%, to \$220.9 million, from Q3 2013. Excluding acquisitions, operating expenses slightly increased \$0.7 million, year-over-year. For the three-month period ended September 30, 2014, materials and services expenses increased \$2.4 million while personnel expenses remained stable and depreciation of property and equipment decreased 15% or \$0.8 million. Given that TL revenue before acquisitions increased 2%, these expense variations provided evidence of the Company's commitment to reduce its capital expenditures and to favor the use of independent contractors and leased equipment to service its clientele. Thus, total operating expenses for existing operations decreased one percent over revenue. Continuous cost-reduction efforts and asset rationalization mitigated the weak economic fundamentals faced in the last two years in the traditional trucking market. The Company is not looking to add more capacity to serve its current clientele as the priority is to improve the efficiency and profitability of its existing fleet and network of independent contractors. For the nine-month period ended September 30, 2014, operating expenses were up \$133.7 million or 33%, to \$533.7 million mainly due to acquisitions. Before acquisitions, operating expenses were down 2% compared to 2013 (as the





revenue declined); slightly improving the EBIT margin by 20 basis points for the first nine months of 2014 compared to 2013.

### EBIT

The Company's EBIT in the TL segment for the three-month period ended September 30, 2014 increased \$10.4 million, to \$25.4 million compared to \$15.0 million in Q3 2013. Acquisitions contributed \$8.4 million to the EBIT increase. The EBIT margin was 8.7%, down 30 basis points from Q3 2013. As a percentage of revenue, the acquisitions, mainly Transport America with 6.8% EBIT margin, reduced the consolidated TL's EBIT margin. Excluding acquisition, the existing TL businesses improved their EBIT margin from 9.0% in Q3 2013 to 10.0% in this quarter. Newly acquired businesses have a higher charge for intangible amortization impacting their operating margins. As the synergies and the integration plan are realized, management is confident that operating margins will improve.

For the nine-month period ended September 30, 2014, EBIT increased 37% to \$56.0 million and the EBIT margin was slightly down at 8.1%. The Company is confident that rigorous management will protect the TL segment's margins and improve its profitability.

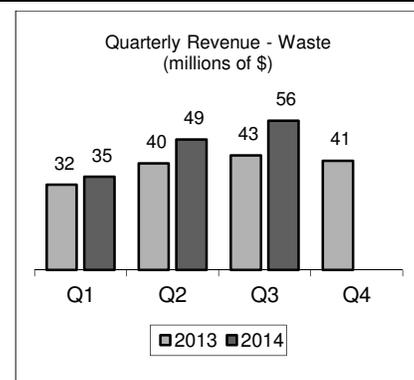
## Waste Management

(unaudited) (in thousands of dollars)	Third quarters ended September 30			Nine months ended September 30		
	2014	2013	Variance	2014	2013	Variance
<b>Total Revenue</b>	<b>56,105</b>	43,096	30%	<b>139,834</b>	115,281	21%
Materials and services expenses	25,937	17,819	46%	62,122	46,915	32%
Personnel expenses	10,271	7,215	42%	26,467	21,642	22%
Other operating expenses	1,819	1,415	29%	5,223	4,481	17%
<b>EBITDA</b>	<b>18,078</b>	16,647	9%	<b>46,022</b>	42,243	9%
Depreciation of property and equipment	4,837	3,468	39%	11,715	10,202	15%
Amortization of intangible assets	1,135	1,158	(2%)	3,259	3,801	(14%)
(Gain) loss on sale of property and equipment	2	(11)		(24)	(22)	
<b>EBIT</b>	<b>12,104</b>	12,032	1%	<b>31,072</b>	28,262	10%
EBIT margin (% of total revenue)	<b>21.6%</b>	27.9%		<b>22.2%</b>	24.5%	

Effective June 1, 2014, assets of Veolia Solid Waste Canada were added to this segment's results. At this date, this division had trailing twelve months revenue and EBITDA of \$30.0 million and more than \$5.0 million, respectively.

### Total revenue

For the three-month period ended September 30, 2014, total revenue from the Waste Management segment increased by 30% or \$13.0 million compared to the third quarter of 2013. For the nine-month period ended September 30, 2014, total revenue increased by 21% or \$24.6 million compared to the prior year period. The increases of \$8.9 million and \$12.5 million, respectively, in the third quarter of 2014 and in the nine-month period ended September 30, 2014 are attributable to the acquisition. The remaining portion of the revenue growth for both reported periods is attributable to the Company's Lafleche environmental complex in Ontario with higher revenue from the landfill operation and the composting facility, as well as from the organic growth of the customer base mostly in collection and disposal operations in Quebec.

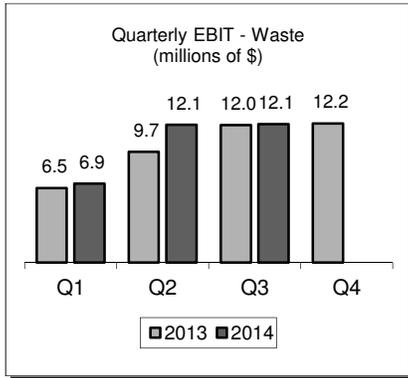


### Operating expenses

For the three-month period ended September 30, 2014, total operating expenses increased 42% or \$12.9 million compared to the third quarter of 2013 due to the acquisition and increased activity level. Before the acquisition, operating expenses increased \$4.6 million or 15% mainly in materials and services due to higher disposal expenses and transportation costs.

For the nine-month period ended September 30, 2014, total operating expenses increased 25% or \$21.7 million compared to the prior year period due to the acquisition and increased activity level. Before the acquisition, operating expenses increased \$10.0 million or 11% mainly in materials and services also due to higher disposal expenses and transportation costs.

For the three- and nine-month periods ended September 30, 2014, the increase of depreciation of property and equipment is mostly attributable to the acquisition. Excluding the acquisition, depreciation increased 11% and 2%, respectively, for the three- and nine-month periods as additional services were executed mainly with existing equipment and infrastructure.



## EBIT

The Company's EBIT in the Waste management segment for the three-month period ended September 30, 2014 was virtually unchanged at \$12.1 million, compared to \$12.0 million in the third quarter of 2013. The EBIT margin was 21.6%, down 6.3 percentage points from the third quarter of 2013. The EBIT margin deterioration is attributable to the acquisition, for which the margin stood at 5.9% and from a lower margin from waste collection operations for this quarter.

For the nine-month period ended September 30, 2014, EBIT was \$31.1 million, compared to \$28.3 million in 2013, an increase of \$2.8 million or 10% and is attributable to existing operations, which contributed \$2.0 million to the increase, and to the acquisition with a cumulative contribution of 0.8 million. The EBIT margin was 22.2%; down 2.3 percentage points compared to 2013 mainly attributable to the acquisition and offset by higher operating results from existing divisions. These positive operating results were

partially offset by the absorption of the business acquired from Veolia. A strategic plan to optimize this operation is being implemented to generate synergies and improve Veolia's profitability.

## LIQUIDITY AND CAPITAL RESOURCES

### Sources and uses of cash

<i>(unaudited)</i> <i>(in thousands of dollars)</i>	Third quarters ended September 30		Nine months ended September 30	
	2014	2013	2014	2013
<b>Sources of cash:</b>				
Net cash from operating activities before net change in non-cash operating working capital	88,191	65,570	201,775	149,028
Net change in non-cash operating working capital	17,867	4,080	-	15,846
Proceeds from sale of property and equipment	19,255	14,116	78,914	58,237
Proceeds from sale of assets held for sale	1,274	-	31,745	-
Increase in bank indebtedness	-	-	4,897	-
Proceeds from long-term debt	264,628	13,359	442,232	21,521
Proceeds from exercise of stock options and warrants	20,084	1,545	22,633	2,726
Others	-	116	1,595	-
<b>Total sources</b>	<b>411,299</b>	<b>98,786</b>	<b>783,791</b>	<b>247,358</b>
<b>Uses of cash:</b>				
Net change in non-cash operating working capital	-	-	16,643	-
Additions to property and equipment	22,029	30,734	58,731	58,422
Business combinations, net of cash acquired	166,369	35,801	357,929	59,401
Decrease in bank indebtedness	7,028	8,715	-	20,362
Repayment of long-term debt	195,884	7,035	273,802	49,084
Dividends paid	14,288	11,987	42,135	36,126
Repurchase of own shares	4,686	4,514	34,551	19,238
Others	1,015	-	-	4,725
<b>Total usage</b>	<b>411,299</b>	<b>98,786</b>	<b>783,791</b>	<b>247,358</b>

### Cash flow from operating activities

For the nine-month period ended September 30, 2014, net cash from operating activities before net change in non-cash operating working capital increased 35% to \$201.8 million from \$149.0 million in 2013. The \$52.7 million increase is attributable to a decrease of \$31.3 million in income tax paid over last year and the higher contribution from operations in 2014 compared to 2013.

For the nine-month period ended September 30, 2014, the Company's negative cash flow from its working capital amounting to \$16.6 million is attributable to the higher working capital, before acquisitions, due to the increase of activities from its operations compared to December 2013. The Company's DSO (day sales outstanding) has been rather stable since December 2013.

## Cash flow used in investing activities

### Property and equipment

The following table presents the Company's additions to its property and equipment by category for the three- and nine-month periods ended September 30, 2014 and 2013.

<i>(unaudited)</i> <i>(in thousands of dollars)</i>	Third quarters ended September 30		Nine months ended September 30	
	2014	2013	2014	2013
Additions to property and equipment:				
Additions as stated on cash flows statements	22,029	30,734	58,731	58,422
Additions that did not affect cash	393	-	8,735	-
	<b>22,422</b>	30,734	<b>67,466</b>	58,422
Additions by category:				
Land and buildings	3,156	11,143	8,435	15,137
Rolling stock	16,614	14,073	35,333	32,285
Furniture and equipment	2,652	5,518	23,698	11,000
	<b>22,422</b>	30,734	<b>67,466</b>	58,422

The Company invests in new equipment to maintain its quality of service while keeping maintenance costs low. Its capital expenditures reflect the level of reinvestment required to keep its equipment in good order as well as maintain an adequate allocation of its capital resources. In line with its asset light model, increasing the use of independent contractors to replace owned equipment is beneficial for the Company as it reduces capital needs to serve customers; the Company intends to further pursue such conversion.

In 2014, higher investments in furniture and equipment included two major items. A new landfill capacity obtained following a management agreement with the Régie de la Gestion des Matières Résiduelles de la Mauricie, in Quebec. The Company recorded this landfill capacity as a capital lease for \$8.3 million. This addition did not have any impact on cash flow and an equivalent long term liability was recorded. The second major addition was a \$5.0 million investment project in a new conveyor system in the Burnaby terminal for Loomis Express, for which \$4.0 million was capitalized in Q1 2014.

The following table indicates the Company's proceeds from its sale of property and equipment by category for the three- and nine-month periods ended September 30, 2014 and 2013.

<i>(unaudited)</i> <i>(in thousands of dollars)</i>	Third quarters ended September 30		Nine months ended September 30	
	2014	2013	2014	2013
Dispositions by category:				
Land and buildings	9,652	7,104	58,013	37,429
Rolling stock	9,542	6,985	20,436	20,781
Furniture and equipment	61	27	465	27
	<b>19,255</b>	14,116	<b>78,914</b>	58,237

In 2014, the Company sold a rental property in Calgary for a consideration of \$12.2 million in Q1 2014, which generated a \$3.8 million gain. The sale and leaseback of a terminal located in Concord, Ontario, for \$32.0 million in Q2 2014, did not generate any gain as this asset was part of the Vitran acquisition. Three properties were disposed of in Q3 2014 for a total consideration of \$9.7 million, of which two were in British Columbia for a net gain of \$8.1 million, and a parcel of land in Chicoutimi, Quebec for a net gain of \$0.4 million. Last year, the Company completed a sale and leaseback transaction, in Q1 2013, of a terminal located in Dorval, Québec for a consideration of \$18.4 million, and disposed of three properties, in 2013, for \$19.0 million. These four transactions generated a \$13.0 million gain. The Company believes that it can generate in excess of \$100 million in proceeds from the sale of properties that it may choose to dispose of in the future. The aggregate carrying value of these properties is significantly lower than the expected sale proceeds.

For the nine-month period ended September 30, 2014, the Company sold assets held for sale for an aggregate proceed of \$31.7 million, which generated a \$1.9 million gain. These assets were previously used in the rig moving services.

### Business acquisitions

For the nine-month period ended September 30, 2014, cash used in business acquisitions totalled \$357.9 million (2013 – \$59.4 million). In line with the Company's growth strategy and as mentioned in the "2014 significant business acquisitions" section above, TransForce concluded the acquisition of Clarke Transport Inc. and of Clarke Road Transport Inc. on January 1, 2014. Clarke Transport Inc. is a fully integrated provider of LTL intermodal transportation services. Clarke Road Transport Inc. offers regular and specialized TL transportation services. Also, on March 26, 2014, TransForce completed the acquisition of Vitran, a fully integrated provider of LTL intermodal transportation services. In Q2 2014, the Company acquired the assets of Veolia Solid Waste Canada in the Waste Management services segment and Ensenda, a last mile provider of same-day services business based in California, U.S., in the Package and Courier segment. On July 3, 2014, the Company completed the acquisition of Transport America Inc. ("Transport

America"), an important provider of TL carriage and logistics services.

### Free cash flow

The Company's objectives when managing its cash flow from operations are to ensure proper capital investment in order to provide stability and competitiveness to its operations, to ensure sufficient liquidity to pursue its growth strategy, and to undertake selective acquisitions within a sound capital structure and a solid financial position.

TransForce generated a free cash flow<sup>(1)</sup> of \$237.1 million in 2014 compared to \$164.7 million in 2013, which represented an increase of \$72.4 million from last year. This increase is mainly attributable to higher dispositions of property and equipment and assets held for sale for an amount of \$52.4 million compared to 2013. On a per share basis, the free cash flow for the nine-month period totalled \$2.41, versus \$1.78 in 2013.

(1) Please refer to the section "Reconciliation of non-IFRS financial measures".

### Free cash flow yield

Based on the September 30, 2014 closing share price of \$27.03, the free cash flow generated by the Company in the last twelve months represented a free cash flow yield of 11.3% (9.6% for the year 2013).

### Financial position

<i>(unaudited)</i> <i>(in thousands of dollars)</i>	As at September 30, 2014	As at Dec. 31, 2013	As at Dec. 31, 2012
Total assets	2,794,229	2,064,602	2,114,123
Long-term debt	1,142,087	773,556	808,135
Shareholders' equity	944,328	790,817	727,365
Debt-to-equity ratio <sup>(1)</sup>	1.21	0.98	1.11
Debt-to-capital ratio <sup>(2)</sup>	0.55	0.49	0.53
Debt-to-EBITDA ratio <sup>(3)</sup>	3.20	2.00	2.09
Debt-to-FCF ratio <sup>(4)</sup>	3.84	3.02	3.16

(1) Long-term debt divided by shareholders' equity. (2) Long-term debt divided by the sum of shareholders' equity and long-term debt. (3) Long-term debt divided by trailing twelve months EBITDA. (4) Long-term debt divided by trailing twelve months free cash flow.

Compared to December 31, 2013, the Company's total assets and long-term debt increased by 35% and 48%, respectively, due to the acquisitions. The 2014 acquisitions added \$822.9 million of assets, including goodwill, which are detailed in note 5 of the condensed consolidated interim financial statements. Following these acquisitions and particularly that of Transport America, the debt-to-equity ratio and the debt-to-capital ratio weakened but still reflect appropriate debt level so that there are no financial constraints on the use of capital. Strict cash flow management and strong cash flow generated from operations allowed the Company to pursue debt reduction when the situation dictated.

### Contractual obligations

The following table indicates the Company's contractual obligations with their respective maturity dates at September 30, 2014, excluding future interest payments.

<i>(unaudited)</i> <i>(in thousands of dollars)</i>	Total	Less Than 1 year	1 to 3 years	3 to 5 years	After 5 years
Unsecured revolving facility – August 2017	835,071	-	835,071	-	-
5.65% Convertible debentures <sup>(1)</sup> – September 2018	82,667	82,667	-	-	-
Unsecured debentures – November 2017	125,000	-	-	125,000	-
Finance lease obligations	10,548	3,254	3,379	1,049	2,866
Other long-term debt	92,087	22,269	28,326	37,392	4,100
Operating leases (see commitments)	463,226	99,037	134,974	74,882	154,333
Other commitments (see commitments)	74,437	4,096	9,390	9,390	51,561
<b>Total contractual obligations</b>	<b>1,683,036</b>	<b>211,323</b>	<b>1,011,140</b>	<b>247,713</b>	<b>212,860</b>

(1) The above table assumes no conversion of the 5.65% convertible debentures to maturity. These convertible debentures have been converted or redeemed as of October 9, 2014 (see below).

As at September 30, 2014, the Company had \$35.3 million (December 31, 2013 - \$24.5 million) of outstanding letters of guarantee.

### Credit facility

On June 18, 2014, the Company signed an amendment to its credit facility to increase it by \$245 million to \$1,045 million and to extend the term to August 2017. The applicable interest rate and covenants remain unchanged. TransForce's credit facility is unsecured and can be extended annually. The credit facility is provided by a bank syndicate led by National Bank Financial, RBC Capital Markets and Bank of America Merrill Lynch in their capacity as co-lead arrangers.

The following table indicates the Company's financial covenants to be maintained under its credit facility. These covenants are measured on a consolidated rolling twelve-month basis:

<b>Covenants</b>	<b>Requirements</b>	<b>As at September 30, 2014</b>
<b>Funded debt-to-EBITDA ratio</b> [ratio of total debt plus letters of credit and some other long-term liabilities to earnings before interest, income taxes, depreciation and amortization ("EBITDA"), including last twelve months adjusted EBITDA from acquisitions]	< 3.50	2.79
<b>EBITDAR-to-interest and rent ratio</b> [ratio of EBITDAR (EBITDA before rent and including last twelve months adjusted EBITDAR from acquisitions) to interest and net rent expenses]	> 1.75	2.98

The Company believes it will be in compliance with these covenants for the next twelve months.

### **6% convertible debentures – November 2015**

On January 3, 2014, the Company announced that it will redeem, as of February 3, 2014, all of the aggregated principal amount of \$122.1 million of its outstanding 6% convertible debentures. Pursuant to the conversion option available to debenture holders, the Company received conversion requests for a principal amount of \$118.2 million resulting in the issuance of 6,202,974 new common shares. The Company redeemed an unconverted principal amount of \$3.9 million as at February 3, 2014. As a result, the Company will reduce its interest expense by \$7.3 million in 2014.

### **5.65% convertible debentures – September 2018**

On September 9, 2014, the Company announced that it will redeem, as of October 9, 2014, all of the aggregated principal amount of \$84.4 million of its outstanding 5.65% convertible debentures. As of September 30, 2014, pursuant to the conversion option available to debenture holders, the Company received conversion requests for a principal amount of \$1.7 million resulting in the issuance of 76,193 new common shares. The equity portion of the converted debentures was reclassified to share capital. As of September 30, 2014, there was \$82.7 million principal amount of 5.65% convertible debentures issued and outstanding.

As of October 9, 2014, the Company received conversion requests for a principal amount of \$81.6 million (including \$1.7 million before the end of the nine-month period ended September 30, 2014) resulting in the issuance of 3,692,572 new common shares of TransForce (including 76,193 common shares issued before the end of the nine-month period ended September 30, 2014). The Company redeemed an unconverted principal amount of \$2.7 million as at October 9, 2014. This conversion will result in a reduction of the financing fees of approximately \$4.6 million on an annual basis.

On December 27, 2013, the Company announced normal course issuer bid ("NCIB") to repurchase its 5.65% convertible debentures. The Company is authorized to repurchase for cancellation a maximum of 10% of the public float under certain conditions. This NCIB is in place for a period of twelve months starting December 31, 2013 and ending on December 30, 2014. This NCIB ceased on October 9, 2014 as a result of the above.

### **Commitments, contingencies and off-balance sheet arrangements**

The following table indicates the Company's commitments with their respective terms at September 30, 2014.

<b>(unaudited) (in thousands of dollars)</b>	<b>Total</b>	<b>Less Than 1 year</b>	<b>1 to 3 years</b>	<b>3 to 5 Years</b>	<b>After 5 years</b>
Operating leases – rolling stock	66,026	25,832	31,583	8,611	0
Operating leases – real estate & others	397,200	73,205	103,391	66,271	154,333
Total operating leases	463,226	99,037	134,974	74,882	154,333
Other commitments	74,437	4,096	9,390	9,390	51,561
Total off-balance sheet obligations	537,663	103,133	144,364	84,272	205,894

Long-term real estate leases totalling \$397.2 million included five significant real estate commitments for an aggregate value of \$162.9 million, which expire between 2024 and 2035. A total of 339 properties constituted the remaining real estate operating leases.

Other commitments are the Company's obligation to dispose of a minimum number of tons at third-party disposal facilities. Under these put-or-pay agreements, there is a requirement to pay a certain amount for the agreed upon minimum volumes regardless of the actual number of tons placed at the facilities. The Company generally fulfills minimum contractual obligations by disposing of volumes collected in the ordinary course of business at these disposal facilities. In the waste management industry, it's a common practice to exchange volume to benefit from the proximity of third party landfill capacity. As a result, TransForce has commitment from third parties to deliver tonnage to its landfills for approximately \$122 million over the same period.

### **Derivative financial instruments**

The Company has entered into foreign exchange contracts and currency option instruments for the sale of U.S. dollars in exchange for Canadian dollars that expire at various dates through January 2016. As at September 30, 2014, these contracts' notional amount totalled US\$34.3 million (December 2013 - US\$94.2 million). As at September 30, 2014, the foreign exchange contract fair value was negative \$0.6 million (December 2013 – negative \$0.8 million).

The Company has also entered into interest rate swap contracts in order to mitigate the interest rate risk on a portion of its variable rate debt. As at September 30, 2014, the Company had interest rate swap contracts on the notional amount of \$300.0 million of debt (December 2013 - \$232.5 million), at an average rate of 1.37% (December 2013 - 1.54%), that expire at various dates through June 2020. This represents 36% of the Company's total variable rate long-term debt. As a result, the effective interest rate on the interest swap contracts is 3.52% at September 30, 2014 (December 2013-3.24%). As at that date, the fair value of the interest rate swap contracts was negative \$1.9 million (December 2013 - negative \$0.3 million).

### **Dividends and outstanding share data**

#### **Dividends**

The Company declared \$14.4 million in dividends, or \$0.145 per outstanding common share, in the third quarter of 2014. For the nine-month period ended September 30, 2014, dividends declared were \$43.0 million.

On April 24, 2014, TransForce adopted a Dividend Policy (the "Policy") whereby approximately 20-25% of TransForce's annualized free cash flow available would be distributed every year as dividends to shareholders on a quarterly basis. The Board has determined that this level of distribution would allow TransForce to maintain sufficient financial resources and flexibility to execute its operating and disciplined acquisition strategies, while providing an adequate return on shareholders' capital. The Board may also, at its discretion and at any time, change the amount of dividends distributed and/or elect not to distribute a dividend, whether as a result of a one-time decision or a change in the Policy.

#### **NCIB on common shares**

The Company renewed its Normal Course Issuer Bid ("NCIB") that allows it to repurchase for cancellation up to a maximum of 6,000,000 of its common shares. This NCIB expires on September 18, 2015. Repurchases under this NCIB are made in accordance with the requirements of the TSX at market prices through the facilities of the TSX. Accordingly, TransForce has the right to repurchase during any one trading day a maximum of 59,173 common shares. In addition, TransForce may make, once per calendar week, a block purchase of its common shares not directly or indirectly owned by insiders of TransForce.

The Board of TransForce believes that, at appropriate times, repurchasing its shares through the NCIB represents a good use of TransForce's financial resources, as such action can protect and enhance shareholder value when opportunities or volatility arise.

For the nine-month period ended September 30, 2014, the Company repurchased 1,479,000 common shares (2013 - 965,200) at a price ranging from \$22.46 to \$26.58 (2013 - from \$19.71 to \$20.00) for a total purchase price of \$34.6 million (2013 - \$19.2 million).

#### **Outstanding shares and stock options**

A total of 99,489,588 common shares were outstanding as at September 30, 2014 (December 2013 - 93,405,264). There was no significant change in the Company's outstanding share capital between September 30, 2014 and October 30, 2014, other than the above mentioned issuance of shares following the conversion of the 5.65% convertible debentures and the repurchase of 319,400 common shares at a price ranging from \$25.75 to \$26.49 for a total purchase price of \$8.4 million under the NCIB program.

As at September 30, 2014, the number of outstanding options to acquire common shares issued under the Company's stock option plan was 4,243,714 (December 2013 - 4,229,252) of which 2,887,654 were exercisable (December 2013 - 2,376,216). Each stock option entitles the holder to purchase one common share of the Company at an exercise price based on the closing price of the volume weighted average trading price of the Company's shares for the last five trading days immediately preceding the effective date of the grant.

Effective July 1, 2014, the Board approved an equity incentive plan to the benefit of senior employees of the Group. The plan provides for the issuance of restricted share units ("RSUs") under conditions to be determined by the Board. Upon satisfaction of the required service period, the plan provides for settlement of the award through shares. On July 24, 2014, the Corporation granted a total of 82,278 RSUs under the Corporation equity incentive plan. The RSUs will vest after 3 consecutive years of service from the grant date.

In addition, on February 1, 2013, the Company issued 1,000,000 warrants having an exercise price of \$20.17 per share and a two-year life for a portion of the consideration transferred in relation to the Velocity acquisition. During 2014, 935,000 of these warrants were exercised (2013 - 25,000). As of September 30, 2014, there were 40,000 warrants outstanding.

#### **Legal proceedings**

The Company is involved in litigation arising from the ordinary course of business primarily involving claims for bodily injury and property damage. It is not feasible to predict or determine the outcome of these or similar proceedings. However, the Company believes the ultimate recovery or liability, if any, resulting from such litigation individually or in total would not materially adversely affect the Company's financial condition or performance and, if necessary, have been provided for in the financial statements.

#### **Subsequent event**

On September 9, 2014, the Company announced that it will redeem, as of October 9, 2014, all of the aggregate principal amount of \$84.4 million of its outstanding 5.65% convertible debentures. Pursuant to the conversion option available to debenture holders, the Company received conversion

requests for a principal amount of \$81.6 million (including \$1.7 million before the end of the nine-month period ended September 30, 2014) resulting in the issuance of 3,692,572 new common shares of TransForce (including 76,193 common shares issued before the end of the nine-month period ended September 30, 2014). The Company redeemed an unconverted principal amount of \$2.7 million as at October 9, 2014.

On July 24, 2014, the Company entered into a Support Agreement with Contrans Group Inc. ("Contrans") to acquire all of the Class A Subordinate Voting Shares and Class B Voting Shares of Contrans by way of a friendly, Board-approved take-over bid. On October 6, 2014, the Company has extended the expiry date of its all-cash offer to October 31, 2014. The expiry date was extended in order to finalize approval under the Competition Act.

## OUTLOOK

Looking ahead, as the Canadian economy continues to modestly improve and as the Canadian dollar has weakened, conditions are expected to progress accordingly in TransForce's main operating markets through 2015 and early 2016. In the U.S., greater consumer confidence and robust increases in business investments are generating more activity for TransForce. As the relatively challenging environment in Canada, our major market, limits organic growth, key drivers for revenue and EBIT growth remain further efficiency improvement, asset rationalization, tight cost controls, as well as the execution of a disciplined acquisition strategy in the fragmented North American transportation market.

In the Package and Courier and LTL segments, TransForce's priorities are the consolidation of its operations, administration and IT platforms. Initial benefits are being achieved, but more significant savings are still expected going forward. As the Company believes that general conditions will remain relatively challenging as long as the capacity issues continue to affect the industry, TransForce will remain proactive in implementing measures to further optimize asset utilization. This includes completing the integration and optimization of businesses in U.S. same-day operations, replacing non-contributing customers by more profitable ones, and capturing an increasing share of the e-commerce delivery business. Implemented by new management in certain major divisions, the Company is confident that these initiatives will generate profitable growth going forward. Some major competitors announced price adjustments in order to better recover their operating costs. Moreover, the acquisitions of Clarke Transport and Vitran will create a solid contribution to operating results in 2014 as TransForce seeks to leverage its enhanced density and capabilities. To this end, the Company also will continue to focus on major cities and exit low density regions to enhance value.

In the TL market, the Canadian units performed relatively well and are expected to keep their momentum, while the U.S. divisions are expected to grow and will have to improve their return on capital employed. TransForce will focus on capturing all strategic benefits related to its recent acquisition of Transport America, while remaining disciplined by carefully managing supply and optimizing the utilization of existing assets in order to maximize returns. Success will also stem from continuous efforts to deploy leading-edge analytical tools across the Company's network that will allow its people to make appropriate business decisions. As the TL market is fragmented, TransForce aims to gain further size and density across North America by pursuing its selective acquisition strategy.

Finally, in the Waste Management sector, the Company will benefit from the acquisition of Veolia Solid Waste Canada, from investments made to expand the composting facility at the Lafleche environmental complex, and investments in Ontario's transfer stations, while the long term agreement to obtain landfill airspace from Waste Management in Lachute, Québec is providing opportunities to grow its customer base and density.

As the Company's intent is to continue to move into an asset-light business model, capital will be increasingly deployed in initiatives that provide better return on capital employed and a solid cash flow. In so doing, TransForce aims to increasingly distinguish itself by providing innovative, value-added solutions to its growing North American customer base. TransForce, in the short term, will also use its cash flow to reimburse debt.

The appreciation in the value of the U.S. dollar versus the Canadian currency over the last quarter will have a beneficial impact on operating income due to the Company's net annual U.S. dollar cash flow of approximately \$190 million. A weaker Canadian dollar is also beneficial for the Company's export-oriented customers.

TransForce is well positioned to benefit significantly when the economy recovers more vigorously, and management is confident that the steps it has taken and has planned will continue to grow shareholder value. The Company aims to deliver on this commitment by adhering to its operating principles and by executing its strategy with the same discipline and rigour that have made TransForce a North American leader in the transportation and logistics industry.

## SUMMARY OF EIGHT MOST RECENT QUARTERLY RESULTS

<i>(unaudited) - (in millions of dollars, except per share data)</i>								
	Q3 14	Q2 14	Q1 14	Q4 13	Q3 13	Q2 13	Q1 13	Q4 12
Revenue	981.1	889.1	770.5	792.6	775.1	792.3	749.7	778.4
EBITDA <sup>(1)</sup>	116.5	107.3	56.8	76.3	90.2	93.1	69.3	98.2
Adjusted net income <sup>(1)</sup>	53.7	49.1	26.5	23.3	35.5	39.2	25.5	38.2
Net income	41.5	37.3	5.9	-27.0	44.0	26.6	18.9	36.1
Earnings per share								
Basic	0.42	0.38	0.06	-0.29	0.48	0.29	0.20	0.39
Diluted	0.41	0.37	0.06	-0.29	0.45	0.28	0.20	0.37

(1) Please refer to the section "Reconciliation of non-IFRS financial measures".

## RECONCILIATION OF NON-IFRS FINANCIAL MEASURES

Financial data have been prepared in conformity with IFRS. However, certain measures used in this discussion and analysis do not have any standardized meaning under IFRS and could be calculated differently by other companies. The Company believes that certain non-IFRS financial measures, when presented in conjunction with comparable IFRS financial measures, are useful to investors and other readers because that information is an appropriate measure for evaluating the Company's operating performance. Internally, the Company uses this non-IFRS financial information as an indicator of business performance. These measures should be considered in addition to, not as a substitute for or superior to, measures of financial performance prepared in accordance with IFRS.

## Non-IFRS financial measures

EBIT	Net income before finance income and costs and income tax expense.
EBITDA	Net income before finance income and costs, income tax expense, depreciation, amortization, asset impairments, gain or loss on sale of property and equipment, assets held for sales and of business.
EBIT margin and EBITDA margin	EBIT / EBITDA as a percentage of total revenue.
Operating ratio	Operating expenses divided by total revenue. Operating expenses comprise: materials and services expenses, personnel expenses, other operating expenses, depreciation and amortization, gain or loss on sale of property and equipment and assets held for sale.
Adjusted net income and adjusted earnings per share	Net income and earnings per share excluding the after-tax effect of changes in the fair value of derivatives, net foreign exchange gain or loss, and of items that are not in the Company's normal business.
Free cash flow	Net cash from operating activities less additions to property and equipment plus proceeds from sale of property and equipment and assets held for sale.
Free cash flow per share	Free cash flow divided by the weighted average number of common shares outstanding.

## EBIT &amp; EBITDA

EBIT refers to "income from operating activities" in the condensed consolidated interim financial statements and management believes EBITDA to be a useful supplemental measure. EBITDA is provided to assist in determining the ability of the Company to generate cash from its operations.

<i>(unaudited)</i> <i>(in thousands of dollars)</i>	Third quarters ended September 30		Nine months ended September 30	
	2014	2013	2014	2013
Net income	41,548	43,960	84,751	89,379
Net finance costs	24,612	3,084	47,964	48,298
Income tax expense	16,678	11,965	34,990	28,167
<b>EBIT (Income from operating activities)</b>	<b>82,838</b>	<b>59,009</b>	<b>167,705</b>	<b>165,844</b>
Impairment of intangible assets	-	-	27,839	-
<b>EBIT before impairment charge</b>	<b>82,838</b>	<b>59,009</b>	<b>195,544</b>	<b>165,844</b>
Depreciation and amortization	43,737	33,651	105,442	102,232
Gain on sale of property and equipment	(10,191)	(2,421)	(17,411)	(15,358)
Gain on sale of assets held for sale	120	-	(1,899)	-
Gain on sale of business	-	-	(1,126)	-
<b>EBITDA</b>	<b>116,504</b>	<b>90,239</b>	<b>280,550</b>	<b>252,718</b>

## Operating ratio

Although the operating ratio is not a recognized financial measure defined by IFRS, it is a widely recognized measure in the transportation industry, which we believe provides a comparable benchmark for evaluating the Company's performance.

(unaudited) (in thousands of dollars)	Third quarters ended September 30		Nine months ended September 30	
	2014	2013	2014	2013
Materials and services expenses	574,294	435,262	1,568,967	1,304,405
Personnel expenses	228,981	201,487	626,062	614,012
Other operating expenses	61,333	48,127	165,088	145,956
Depreciation and amortization	43,737	33,651	105,442	102,232
Gain on sale of property and equipment and assets held for sale	(10,071)	(2,421)	(19,310)	(15,358)
Total operating expenses	898,274	716,106	2,446,249	2,151,247
Total revenue	981,112	775,115	2,640,667	2,317,091
Operating ratio	91.6%	92.4%	92.6%	92.8%

## Adjusted net income and adjusted earnings per share

In presenting an adjusted net income and adjusted earnings per share the Company's intent is to help provide an understanding of what would have been the net income and earnings per share excluding specific impacts and to reflect earnings from a strictly operating perspective.

(unaudited) (in thousands of dollars, except per share data)	Third quarters ended September 30		Nine months ended September 30	
	2014	2013	2014	2013
<b>Net income</b>	<b>41,548</b>	43,960	<b>84,751</b>	89,379
Change in fair value of derivatives (after tax)	(1,597)	(434)	1,035	(238)
Net foreign exchange (gain) loss (after tax)	6,456	(7,991)	5,871	11,054
Accelerated accretion expense on conversion of debentures (after tax)	2,931	-	7,018	-
Transaction costs on business combinations (net of tax)	4,316	-	5,030	100
Impairment of intangible assets (after tax)	-	-	25,499	-
<b>Adjusted net income</b>	<b>53,654</b>	35,535	<b>129,204</b>	100,295
<b>Adjusted earnings per share – basic</b>	<b>0.54</b>	0.39	<b>1.31</b>	1.08
<b>Adjusted earnings per share – diluted</b>	<b>0.53</b>	0.37	<b>1.29</b>	1.04

## Free cash flow and free cash flow per share

Management believes that this measure provides a benchmark to evaluate the performance of the Company in regard to its ability to meet capital requirements.

(unaudited) (in thousands of dollars)	Third quarters ended September 30		Nine months ended September 30	
	2014	2013	2014	2013
Net cash from operating activities before net change in non-cash operating working capital	88,191	65,570	201,775	149,028
Net change in non-cash operating working capital	17,867	4,080	(16,643)	15,846
Additions to property and equipment	(22,029)	(30,734)	(58,731)	(58,422)
Proceeds from sale of property and equipment	19,255	14,116	78,914	58,237
Proceeds from sale of assets held for sale	1,274	-	31,745	-
<b>Free cash flow</b>	<b>104,558</b>	53,032	<b>237,060</b>	164,689
<b>Free cash flow per share<sup>(1)</sup></b>	<b>1.06</b>	0.58	<b>2.41</b>	1.78

(1) Based on weighted average number of shares outstanding during the periods.

## RISKS AND UNCERTAINTIES

### Economic conditions

Demand for freight transport is closely linked to the state of the overall economy. Consequently, a change in general economic growth could affect the Company's performance. However, the Company serves an extensive customer base, covers a broad geographic area, and

operates in four distinct transport sectors. These factors may mitigate the effects of an economic downturn.

### Competition

Deregulation in the transport industry has increased the number of competitors, as well as competition with respect to pricing. Competition is strong within the Canadian market. In addition, the Company faces competition from other transporters in the United States.

### Regulation

Notwithstanding that the transportation industry is largely deregulated, carriers must obtain licenses issued by provincial transport boards in order to carry goods inter-provincially or to transport goods within any province. Licensing from United States regulatory authorities is also required for the transportation of goods between Canada and the United States. Any change in these regulations could have an adverse impact on the scope of the Company's activities.

### General operating environment

The Company is subject to changes in its general operating environment. The elements affecting its environment are the cost of liability insurance, the market for used equipment, adverse weather conditions and accidents.

### Fuel prices

The Company is exposed to variations in the price of fuel. The Company is generally able to recover the majority of additional fuel costs through surcharges to its customers. It also strives to ensure that the fuel consumption of its fleet is as efficient as possible.

### Currency fluctuations

The Company's financial results are reported in Canadian dollars and a portion of its revenue and operating costs are realized in currencies other than Canadian dollars, primarily U.S. dollars. The results of operations are therefore affected by movements of this currency against the Canadian dollar. Significant fluctuations in relative currency values against the Canadian dollar could therefore have a significant impact on the Company's future profitability.

### Interest rate fluctuations

Changes in interest rates may result in fluctuations in the Company's future cash flows related to variable-rate financial liabilities. For these items, cash flows could be impacted by changes in benchmark rates such as Bankers' Acceptance or Libor. In addition, we are exposed to gains and losses arising from changes in interest rates through our derivative financial instruments carried at fair value.

### Credit

The Company provides services to clients primarily in Canada and the United States. The concentration of credit risk to which the Company is exposed is limited due to the significant number of customers that make up its client base and their distribution across different geographic areas. Furthermore, no client accounted for more than 10% of total accounts receivable.

### Loan default

The Company's current credit facilities and financing agreements impose certain covenant requirements. There is a risk that such loans may go into default if there is a breach in complying with such covenants and obligations which could result in the Company being unable to pay dividends to shareholders, and result in lenders realizing on their security and causing the Company to lose some or all of its investment. As at September 30, 2014, the Company is in compliance with all of its debt covenants and obligations.

### Key personnel

The future success of the Company will be based in large part on the quality of its management and key personnel. The loss of key personnel could have a negative effect on the Company. There can be no assurance that the Company will be able to retain its current personnel or, in the event of their departure, to attract new personnel of equal quality.

## CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The preparation of the financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions about future events. These estimates and the underlying assumptions affect the reported amounts of assets and liabilities, the disclosures about contingent assets and liabilities, and the reported amounts of revenues and expenses. Such estimates include the valuation of accounts receivable, goodwill, intangible assets, identified assets and liabilities acquired in business combinations, other long-lived assets, income taxes, site restoration obligations and pension obligations. These estimates and assumptions are based on management's best estimates and judgments.

Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors, including the current economic environment, which management believes to be reasonable under the circumstances. Management adjusts such estimates and assumptions when facts and circumstances dictate. Actual results could differ from these estimates. Changes in those estimates and assumptions are recognized in the period in which the estimates are revised.

## CHANGES IN ACCOUNTING POLICIES

### Adopted during the period

The following new standards, and amendments to standards and interpretations, are effective for the first time for interim periods beginning on or after January 1, 2014 and have been applied in preparing the condensed consolidated interim financial statements:

Amendments to IAS 32, *Offsetting Financial Assets and Liabilities*  
IFRIC 21, *Levies*

These new standards did not have a significant impact on the Group's condensed consolidated interim financial statements.

### To be adopted in future periods

The following new standards and amendments to standard are not yet effective for the year ended December 31, 2014, and have not been applied in preparing the condensed consolidated interim financial statements:

IFRS 9, *Financial Instruments*  
IFRS 15, *Revenue from Contracts with Customers*  
Amendments to IAS 19, *Employee Benefits*

Further information can be found in note 3 of the September 30, 2014 condensed consolidated interim financial statements.

### CONTROLS AND PROCEDURES

#### Disclosure controls and procedures ("DC&P")

The President and Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO") have designed DC&P, or have caused them to be designed under their supervision, in order to provide reasonable assurance that:

- material information relating to the Company is made known to the CEO and CFO by others, particularly during the period in which the interim and annual filings are being prepared; and
- information required to be disclosed by the Company in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation.

#### Internal controls over financial reporting ("ICFR")

The CEO and CFO have also designed ICFR, or have caused them to be designed under their supervision, in order to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS.

The control framework used to design the Company's ICFR is based on the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) on Internal Control – Integrated Framework (1992 framework).

#### Limitation on scope of design

The Company has limited the scope of its DC&P and ICFR to exclude controls, policies and procedures of businesses acquired not more than 365 days before the last day of the period covered by the interim filing.

#### Changes in internal controls over financial reporting

No changes were made to the Company's ICFR during the nine-month period ended September 30, 2014 that have materially affected, or are reasonably likely to materially affect, the Company's ICFR.



## CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the third quarter ended  
September 30, 2014

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**TransForce Inc.**
**CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION  
UNAUDITED**

(in thousands of Canadian dollars)	Note	As at September 30, 2014	As at December 31, 2013
<b>Assets</b>			
Trade and other receivables		557,362	414,985
Inventoried supplies		8,080	6,424
Current tax receivable		1,145	7,511
Prepaid expenses		27,420	14,082
Derivative financial instruments		846	274
Assets held for sale		-	29,043
<b>Current assets</b>		<b>594,853</b>	<b>472,319</b>
Property and equipment	6	957,312	702,420
Intangible assets	7	1,222,409	850,711
Other assets		15,254	36,255
Deferred tax assets		4,239	2,591
Derivative financial instruments		162	306
<b>Non-current assets</b>		<b>2,199,376</b>	<b>1,592,283</b>
<b>Total assets</b>		<b>2,794,229</b>	<b>2,064,602</b>
<b>Liabilities</b>			
Bank indebtedness		15,671	9,437
Trade and other payables		417,991	308,578
Derivative financial instruments		1,539	822
Long-term debt	8	108,190	20,849
<b>Current liabilities</b>		<b>543,391</b>	<b>339,686</b>
Long-term debt	8	1,033,897	752,707
Employee benefits		12,230	12,553
Provisions		31,722	29,940
Derivative financial instruments		1,920	857
Deferred tax liabilities		226,741	138,042
<b>Non-current liabilities</b>		<b>1,306,510</b>	<b>934,099</b>
<b>Total liabilities</b>		<b>1,849,901</b>	<b>1,273,785</b>
<b>Equity</b>			
Share capital	9	722,670	577,993
Contributed surplus		13,550	17,233
Equity component of convertible debentures		2,155	7,767
Accumulated other comprehensive income (loss)		25,903	25,526
Retained earnings		180,050	162,298
<b>Equity attributable to owners of the Company</b>		<b>944,328</b>	<b>790,817</b>
Operating leases, contingencies and guarantees	15		
<b>Total liabilities and equity</b>		<b>2,794,229</b>	<b>2,064,602</b>

The notes on pages 6 to 21 are an integral part of these condensed consolidated interim financial statements.

**TransForce Inc.**
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
UNAUDITED**

(In thousands of Canadian dollars, except per share amounts)	Note	Three months ended Sept. 30, 2014	Three months ended Sept. 30, 2013	Nine months ended Sept. 30, 2014	Nine months ended Sept. 30, 2013
Revenue		856,757	694,414	2,315,654	2,075,358
Fuel surcharge		124,355	80,701	325,013	241,733
		<b>981,112</b>	775,115	<b>2,640,667</b>	2,317,091
Materials and services expenses	12	574,294	435,262	1,568,967	1,304,405
Personnel expenses	12	228,981	201,487	626,062	614,012
Other operating expenses	12	61,333	48,127	165,088	145,956
		<b>864,608</b>	684,876	<b>2,360,117</b>	2,064,373
<b>Income before the following:</b>		<b>116,504</b>	90,239	<b>280,550</b>	252,718
Depreciation of property and equipment	12	31,695	24,370	77,039	73,819
Amortization of intangible assets	12	12,042	9,281	28,403	28,413
Impairment of intangible assets	4, 12	-	-	27,839	-
Gain on sale of property and equipment	12	(10,191)	(2,421)	(17,411)	(15,358)
Impairment (gain) on sale of assets held for sale	12	120	-	(1,899)	-
Gain on sale of business	12	-	-	(1,126)	-
<b>Income from operating activities</b>		<b>82,838</b>	59,009	<b>167,705</b>	165,844
Finance income	13	(2,171)	(11,154)	(6,882)	(1,663)
Finance costs	13	26,783	14,238	54,846	49,961
Net finance costs		<b>24,612</b>	3,084	<b>47,964</b>	48,298
Income before income taxes		<b>58,226</b>	55,925	<b>119,741</b>	117,546
Income tax expense	14	16,678	11,965	34,990	28,167
<b>Net income for the period attributable to owners of the Company</b>		<b>41,548</b>	43,960	<b>84,751</b>	89,379
Other comprehensive income					
Items that may be reclassified to income or loss in future period					
Foreign currency translation differences		21,926	(8,101)	25,588	13,151
Net investment hedge, net of tax	8	(19,791)	-	(19,791)	-
Reclassification to income of accumulated unrealized gain on investment in equity securities of Vitran Corporation Inc., net of tax		-	-	(5,420)	-
Unrealized gain on investment in equity securities net of tax		-	(2,273)	-	(101)
<b>Other comprehensive income (loss) for the period</b>		<b>2,135</b>	(10,374)	<b>377</b>	13,050
<b>Total comprehensive income for the period attributable to owners of the Company</b>		<b>43,683</b>	33,586	<b>85,128</b>	102,429
Earnings per share					
Basic earnings per share	10	0.42	0.48	0.86	0.97
Diluted earnings per share	10	0.41	0.45	0.84	0.94

The notes on pages 6 to 21 are an integral part of these condensed consolidated interim financial statements.

**TransForce Inc.**
**CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY  
PERIODS ENDED SEPTEMBER 30, 2014 AND 2013 – UNAUDITED**

(In thousands of Canadian dollars)								
	Note	Share capital	Contributed surplus	Equity component of convertible debentures	Accumulated foreign currency translation differences	Accumulated unrealized gain on investment in equity securities	Retained earnings	Total equity attributable to owners of the Company
<b>Balance as at December 31, 2013</b>		<b>577,993</b>	<b>17,233</b>	<b>7,767</b>	<b>20,106</b>	<b>5,420</b>	<b>162,298</b>	<b>790,817</b>
Net income for the period		-	-	-	-	-	84,751	84,751
Other comprehensive income (loss) for the period		-	-	-	5,797	(5,420)	-	377
Total comprehensive income (loss) for the period		-	-	-	5,797	(5,420)	84,751	85,128
Share-based payment transactions	11	-	3,061	-	-	-	-	3,061
Stock options and warrants exercised	9, 11	29,377	(6,744)	-	-	-	-	22,633
Conversion of convertible debentures	8, 9	125,690	-	(5,433)	-	-	-	120,257
Dividends to owners of the Company		-	-	-	-	-	(43,017)	(43,017)
Repurchase of own shares	9	(10,390)	-	-	-	-	(24,161)	(34,551)
Transactions with owners, recorded directly in equity		144,677	(3,683)	(5,433)	-	-	(67,178)	68,383
Repurchase of convertible debentures	8, 9	-	-	(179)	-	-	179	-
<b>Balance as at September 30, 2014</b>		<b>722,670</b>	<b>13,550</b>	<b>2,155</b>	<b>25,903</b>	<b>-</b>	<b>180,050</b>	<b>944,328</b>
<b>Balance as at December 31, 2012</b>		<b>556,099</b>	<b>8,528</b>	<b>8,733</b>	<b>(6,105)</b>	<b>-</b>	<b>160,110</b>	<b>727,365</b>
Net income for the period		-	-	-	-	-	89,379	89,379
Other comprehensive income (loss) for the period		-	-	-	13,151	(101)	-	13,050
Total comprehensive income (loss) for the period		-	-	-	13,151	(101)	89,379	102,429
Share-based payment transactions	11	-	2,984	-	-	-	-	2,984
Stock options exercised	9, 11	3,544	(818)	-	-	-	-	2,726
Dividends to owners of the Company		-	-	-	-	-	(36,045)	(36,045)
Repurchase of own shares		(5,791)	-	-	-	-	(13,447)	(19,238)
Transactions with owners, recorded directly in equity		(2,247)	2,166	-	-	-	(49,492)	(49,573)
Issuance of warrants		-	6,000	-	-	-	-	6,000
<b>Balance as at September 30, 2013</b>		<b>553,852</b>	<b>16,694</b>	<b>8,733</b>	<b>7,046</b>	<b>(101)</b>	<b>199,997</b>	<b>786,221</b>

The notes on pages 6 to 21 are an integral part of these condensed consolidated interim financial statements.

(In thousands of Canadian dollars)	Note	Three months ended Sept. 30, 2014	Three months ended Sept. 30, 2013	Nine months ended Sept. 30, 2014	Nine months ended Sept. 30, 2013
<b>Cash flows from operating activities</b>					
Net income for the period		41,548	43,960	84,751	89,379
Adjustments for:					
Depreciation of property and equipment		31,695	24,370	77,039	73,819
Amortization of intangible assets		12,042	9,281	28,403	28,413
Impairment of intangible assets		-	-	27,839	-
Share-based payment transactions		906	998	3,061	2,984
Net finance (income) costs		24,612	3,084	47,964	48,298
Income tax expense		16,678	11,965	34,990	28,167
Gain on sale of property and equipment		(10,191)	(2,421)	(17,411)	(15,358)
Loss (gain) on sale of assets held for sale		120	-	(1,899)	-
Gain on sale of business		-	-	(1,126)	-
Others		(1,624)	(768)	(1,519)	(1,658)
		<b>115,786</b>	<b>90,469</b>	<b>282,092</b>	<b>254,044</b>
Net change in non-cash operating working capital		<b>17,867</b>	<b>4,080</b>	<b>(16,643)</b>	<b>15,846</b>
Cash generated from operating activities		<b>133,653</b>	<b>94,549</b>	<b>265,449</b>	<b>269,890</b>
Interest paid		<b>(15,274)</b>	<b>(9,894)</b>	<b>(35,839)</b>	<b>(30,390)</b>
Income tax paid		<b>(12,127)</b>	<b>(15,213)</b>	<b>(44,423)</b>	<b>(75,751)</b>
Net realized (loss) gain on derivatives		<b>(194)</b>	<b>208</b>	<b>(55)</b>	<b>1,125</b>
<b>Net cash from operating activities</b>		<b>106,058</b>	<b>69,650</b>	<b>185,132</b>	<b>164,874</b>
<b>Cash flows used in investing activities</b>					
Additions to property and equipment		<b>(22,029)</b>	<b>(30,734)</b>	<b>(58,731)</b>	<b>(58,422)</b>
Proceeds from sale of property and equipment		<b>19,255</b>	<b>14,116</b>	<b>78,914</b>	<b>58,237</b>
Proceeds from sale of assets held for sale		<b>1,274</b>	<b>-</b>	<b>31,745</b>	<b>-</b>
Additions to intangible assets		<b>(248)</b>	<b>(568)</b>	<b>(1,296)</b>	<b>(2,268)</b>
Business combinations, net of cash acquired		<b>(166,369)</b>	<b>(35,801)</b>	<b>(357,929)</b>	<b>(59,401)</b>
Proceeds from sale of business		<b>-</b>	<b>-</b>	<b>3,869</b>	<b>-</b>
Others		<b>(767)</b>	<b>684</b>	<b>(978)</b>	<b>(2,457)</b>
<b>Net cash used in investing activities</b>		<b>(168,884)</b>	<b>(52,303)</b>	<b>(304,406)</b>	<b>(64,311)</b>
<b>Cash flows from financing activities</b>					
(Decrease) increase in bank indebtedness		<b>(7,028)</b>	<b>(8,715)</b>	<b>4,897</b>	<b>(20,362)</b>
Proceeds from long-term debt		<b>264,628</b>	<b>13,359</b>	<b>442,232</b>	<b>21,521</b>
Repayment of long-term debt		<b>(195,884)</b>	<b>(7,035)</b>	<b>(273,802)</b>	<b>(49,084)</b>
Dividends paid		<b>(14,288)</b>	<b>(11,987)</b>	<b>(42,135)</b>	<b>(36,126)</b>
Repurchase of own shares		<b>(4,686)</b>	<b>(4,514)</b>	<b>(34,551)</b>	<b>(19,238)</b>
Proceeds from exercise of stock options		<b>1,729</b>	<b>1,545</b>	<b>3,774</b>	<b>2,726</b>
Proceeds from exercise of warrants	9	<b>18,355</b>	<b>-</b>	<b>18,859</b>	<b>-</b>
<b>Net cash from (used in) financing activities</b>		<b>62,826</b>	<b>(17,347)</b>	<b>119,274</b>	<b>(100,563)</b>
<b>Net change in cash and cash equivalents</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents, beginning of period		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash and cash equivalents, end of period</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

The notes on pages 6 to 21 are an integral part of these condensed consolidated interim financial statements.

**1. Reporting entity**

TransForce Inc. (the “Company”) is incorporated under the *Canada Business Corporations Act*, and is a company domiciled in Canada. The address of the Company’s registered office is 8801 Trans-Canada Highway, Suite 500, Montreal, Quebec, H4S 1Z6.

The condensed consolidated interim financial statements of the Company as at and for the three and nine months ended September 30, 2014 comprise the Company and its subsidiaries (together referred to as the “Group” and individually as “Group entities”).

The Group is involved in the provision of transportation and logistics services across Canada and the United States.

**2. Basis of preparation****a) Statements of compliance**

These condensed consolidated interim financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRS”) and with IAS 34 *Interim Financial Reporting*. These condensed consolidated interim financial statements do not include all of the information required for full annual financial statements and should be read in conjunction with the most recent annual consolidated financial statements of the Group.

These condensed consolidated interim financial statements were authorized for issue by the Board of Directors on October 30, 2014.

**b) Basis of measurement**

These condensed consolidated interim financial statements have been prepared on the historical cost basis except for the following material items in the statements of financial position:

- derivative financial instruments and contingent considerations are measured at fair value;
- liabilities for cash-settled share-based payment arrangements are measured at fair value in accordance with IFRS-2;
- the defined benefit pension plan liability is recognized as the net total of the present value of the defined benefit obligation less the fair value of the plan assets; and
- assets and liabilities acquired in business combinations are measured at fair value at acquisition date.

**c) Seasonality of interim operations**

The activities conducted by the Group are subject to general demand for freight transportation. Historically, demand has been relatively stable with the first quarter being generally the weakest in terms of demand, both the second and third quarters being stronger, and the fourth quarter being the strongest. Furthermore, during the harsh winter months, fuel consumption and maintenance costs tend to rise. Consequently, the results of operations for the interim period are not necessarily indicative of the results of operations for the full year.

**d) Functional and presentation currency**

These condensed consolidated interim financial statements are presented in Canadian dollars, which is the Group’s functional currency. All financial information presented in Canadian dollars has been rounded to the nearest thousand.

**e) Use of estimates and judgments**

The preparation of the financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions about future events. These estimates and the underlying assumptions affect the reported amounts of assets and liabilities, the disclosures about contingent assets and liabilities, and the reported amounts of revenues and expenses. Such estimates include the valuation of accounts receivable, goodwill, intangible assets, identified assets and liabilities acquired in business combinations, other long-lived assets, income taxes, site restoration obligations and pension obligations. These estimates and assumptions are based on management’s best estimates and judgments.

## 2. Basis of preparation (continued)

### e) Use of estimates and judgments (continued)

Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors, including the current economic environment, which management believes to be reasonable under the circumstances. Management adjusts such estimates and assumptions when facts and circumstances dictate. Actual results could differ from these estimates. Changes in those estimates and assumptions are recognized in the period in which the estimates are revised.

In preparing these condensed consolidated interim financial statements, the significant judgments made by management applying the Group's accounting policies and the key sources of estimation uncertainty are the same as those applied and described in the Group's 2013 annual consolidated financial statements.

## 3. Significant accounting policies

The accounting policies described in the Group's 2013 annual consolidated financial statements have been applied consistently to all periods presented in these condensed consolidated interim financial statements, unless otherwise indicated. The accounting policies have been applied consistently by Group entities.

### ***New standards and interpretations adopted during the period***

The following new standards, and amendments to standards and interpretations, are effective for the first time for interim periods beginning on or after January 1, 2014 and have been applied in preparing these condensed consolidated interim financial statements:

Amendments to IAS 32, *Offsetting Financial Assets and Liabilities*, clarify that an entity currently has a legally enforceable right to set-off if that right is not contingent on a future event; and enforceable both in the normal course of business and in the event of default, insolvency or bankruptcy of the entity and all counterparties. The amendments to IAS 32 also clarify when a settlement mechanism provides for net settlement or gross settlement that is equivalent to net settlement. Adoption of amendments to IAS 32 did not have a material impact on the Group's condensed consolidated interim financial statements.

IFRIC *Interpretation 21 - Levies* ("IFRIC 21") provides guidance on when to recognise a liability for a levy imposed by a government, both for levies that are accounted for in accordance with IAS 37 Provisions, Contingent Liabilities and Contingent Assets and those where the timing and amount of the levy is certain. A levy is an outflow of resources embodying economic benefits that is imposed by governments on entities in accordance with legislation, other than income taxes within the scope of IAS 12, Income Taxes and fines or other penalties imposed for breaches of the legislation. The Interpretation identifies the obligating event for the recognition of a liability as the activity that triggers the payment of the levy in accordance with the relevant legislation. IFRIC 21 adoption did not have a material impact on the Group's condensed consolidated interim financial statements.

### ***New standards and interpretations not yet adopted***

The following new standards are not yet effective for the year ending December 31, 2014, and have not been applied in preparing these condensed consolidated interim financial statements:

IFRS 9, *Financial Instruments*, which will replace IAS 39, *Financial Instruments: Recognition and Measurement*, will become mandatorily effective for annual periods beginning on or after January 1, 2018. The complete standard was issued in July 2014, and the Group does not intend to early adopt the standard in its consolidated financial statements. IFRS 9 provides revised guidance on the classification and measurement of financial assets and introduces a new expected credit loss model for calculating impairment. IFRS 9 (2014) also incorporates the final general hedge accounting requirements originally published in IFRS 9 (2013).

IFRS 15, *Revenue from Contracts with Customers*, which will replace IAS 18, *Revenue*, and will become effective for the Group's 2017 consolidated financial statements. The standard contains a single model that applies to contracts with customers and two approaches to recognising revenue: at a point in time or over time. The model features a contract-based five-step analysis of transactions to determine whether, how much and when revenue is recognized. New estimates and judgmental thresholds have been introduced, which may affect the amount and/or timing of revenue recognized. The extent of the impact of adoption of the standard has not yet been determined.

**3. Significant accounting policies (continued)**

*New standards and interpretations not yet adopted (continued)*

Amendments to IAS 19, *Employee Benefits*, introduce a relief (practical expedient) that will reduce the complexity and burden of accounting for certain contributions from employees or third parties. When employee contributions are eligible for the practical expedient, a company is permitted (but not required) to recognize them as a reduction of the service cost in the period in which the related service is rendered. For companies that cannot (or decide not to) apply the practical expedient, the amendments clarify how service-linked contributions from employees or third parties should be included in determining net current service cost and the defined benefit obligation. The Group intends to adopt these amendments in its financial statements for the annual period beginning on January 1, 2015. The extent of the impact of adoption of the amendments has not yet been determined.

**4. Segment reporting**

The Group operates within the transportation and logistics industry in Canada and the United States in different reportable segments, as described below. Effective April 1, 2014, the composition of reportable segments has been modified to reflect the changes in the structure of the Group's internal organisation. The newly adopted presentation continues to show separately the operating segments that are managed independently as they require different technology and capital resources. In addition, current presentation reflects the nature of services for all of the operating segments whereas prior presentation for the Specialized Services – services to the energy sector operating segment was mainly based on the type of customer. Group's management believes that newly adopted presentation better enables users of its financial statements to evaluate the nature and financial effects of the business activities in which it engages and the economic environments in which it operates.

As a result of modifications to the composition of its operating segments on April 1st, 2014, the Group's goodwill allocated to its operating segments, which represent the lowest level within the Group at which the goodwill is monitored for internal management purposes, had to be reallocated based on the relative values of the cash-generating units affected by the modifications.

Following the reallocation of its goodwill, the Group performed a goodwill impairment test on the rig moving services operating segment and the results determined that the carrying value of the Group's rig moving services operating segment exceeded its recoverable amount, requiring the complete depreciation of this segment's goodwill in the amount of \$27.8 million.

When the Group changes the structure of its internal organization in a manner that causes the composition of its reportable segments to change, the corresponding information for the comparative period is restated to conform to the new structure.

For each of the operating segments, the Group's CEO reviews internal management reports on a monthly basis. The following summary describes the operations in each of the Group's reportable segments:

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Package and Courier:	Pickup, transport and delivery of items across North America.
Less-Than-Truckload:	Pickup, consolidation, transport and delivery of smaller loads.
Truckload:	Full loads carried directly from the customer to the destination using a closed van or specialized equipment to meet customer's specific needs. Includes expedited transportation, flatbed, container and dedicated services.
Waste Management:	Services for integrated residual materials management, ranging from collection to disposal, through conversion and recycling, to meet specific needs of its clients in municipal, industrial, commercial and institutional sectors.
Logistics and Other Services:	Logistics services and rig moving services.

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Information regarding the results of each reportable segment is included below. Performance is measured based on segment income before interest and income tax ("EBIT"), as finance income or costs and income tax are not allocated to reportable segments. This measure is included in the internal management reports that are reviewed by the Group's CEO and refers to "Income from operating activities" in the consolidated statements of comprehensive income. Segment's EBIT is used to measure performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries.

**4. Segment reporting (continued)**

	Package and Courier	Less- Than- Truckload	Truckload	Waste Management	Logistics and Other Services	Corporate	Eliminations	Total
<b>Three months ended September 30, 2014</b>								
External revenue	330,438	237,752	282,197	56,105	74,620	-	-	981,112
Inter-segment revenue	1,529	2,058	9,519	-	2,262	-	(15,368)	-
<b>Total revenue</b>	<b>331,967</b>	<b>239,810</b>	<b>291,716</b>	<b>56,105</b>	<b>76,882</b>	<b>-</b>	<b>(15,368)</b>	<b>981,112</b>
Depreciation and amortization	8,936	9,072	16,553	5,972	2,811	393	-	43,737
Income (loss) from operating activities	24,397	21,840	25,384	12,104	6,298	(7,185)	-	82,838
Intangible assets	410,686	225,478	419,788	120,351	43,532	2,574	-	1,222,409
Total assets	657,752	728,856	909,253	318,698	192,856	(13,186)	-	2,794,229
Total liabilities	145,000	229,311	411,004	67,983	(5,707)	1,002,310	-	1,849,901
Capital expenditures	2,779	4,095	12,288	3,212	1	47	-	22,422
<b>Three months ended September 30, 2013</b>								
External revenue	314,349	162,751	157,684	43,096	97,235	-	-	775,115
Inter-segment revenue	1,482	2,269	9,573	-	4,671	-	(17,995)	-
<b>Total revenue</b>	<b>315,831</b>	<b>165,020</b>	<b>167,257</b>	<b>43,096</b>	<b>101,906</b>	<b>-</b>	<b>(17,995)</b>	<b>775,115</b>
Depreciation and amortization	8,700	6,775	6,177	4,626	7,129	244	-	33,651
Income (loss) from operating activities	20,666	13,702	15,024	12,032	1,988	(4,403)	-	59,009
Intangible assets	397,040	93,729	166,416	123,499	129,559	2,023	-	912,266
Total assets	634,033	495,914	405,636	267,536	325,894	18,951	-	2,147,964
Total liabilities	142,968	145,397	53,391	53,519	71,784	894,683	-	1,361,742
Capital expenditures	3,529	10,026	1,179	15,409	581	10	-	30,734
<b>Nine months ended September 30, 2014</b>								
External revenue	956,818	663,751	659,866	139,834	220,398	-	-	2,640,667
Inter-segment revenue	5,195	6,234	29,616	-	6,486	-	(47,531)	-
<b>Total revenue</b>	<b>962,013</b>	<b>669,985</b>	<b>689,482</b>	<b>139,834</b>	<b>226,884</b>	<b>-</b>	<b>(47,531)</b>	<b>2,640,667</b>
Depreciation and amortization	26,924	24,794	28,281	14,974	9,428	1,041	-	105,442
Impairment	-	-	-	-	27,839	-	-	27,839
Income (loss) from operating activities	64,656	46,330	56,034	31,072	(11,153)	(19,234)	-	167,705
Intangible assets	410,686	225,478	419,788	120,351	43,532	2,574	-	1,222,409
Total assets	657,752	728,856	909,253	318,698	192,856	(13,186)	-	2,794,229
Total liabilities	145,000	229,311	411,004	67,983	(5,707)	1,002,310	-	1,849,901
Capital expenditures	13,562	8,921	20,095	24,201	57	630	-	67,466
<b>Nine months ended September 30, 2013</b>								
External revenue	943,864	479,238	476,422	115,281	302,286	-	-	2,317,091
Inter-segment revenue	4,323	6,680	26,105	-	9,801	-	(46,909)	-
<b>Total revenue</b>	<b>948,187</b>	<b>485,918</b>	<b>502,527</b>	<b>115,281</b>	<b>312,087</b>	<b>-</b>	<b>(46,909)</b>	<b>2,317,091</b>
Depreciation and amortization	26,292	20,834	18,409	14,003	22,036	658	-	102,232
Income (loss) from operating activities	61,424	38,660	40,972	28,262	7,104	(10,578)	-	165,844
Intangible assets	397,040	93,729	166,416	123,499	129,559	2,023	-	912,266
Total assets	634,033	495,914	405,636	267,536	325,894	18,951	-	2,147,964
Total liabilities	142,968	145,397	53,391	53,519	71,784	894,683	-	1,361,742
Capital expenditures	8,466	19,018	8,233	20,052	1,777	876	-	58,422

**4. Segment reporting (continued)**
***Geographical information***

Revenue is attributed to geographical locations based on the origin of service's location. Segment assets are based on the geographical location of the assets.

	<b>Three months ended Sept. 30, 2014</b>	Three months ended Sept. 30, 2013	<b>Nine months ended Sept. 30, 2014</b>	Nine months ended Sept. 30, 2013
Revenues				
Canada	<b>638,493</b>	543,215	<b>1,825,284</b>	1,615,668
United States	<b>342,619</b>	231,900	<b>815,383</b>	701,423
	<b>981,112</b>	775,115	<b>2,640,667</b>	2,317,091
			<b>As at September 30, 2014</b>	As at December 31, 2013
Property and equipment and intangible assets				
Canada			<b>1,477,683</b>	1,243,286
United States			<b>702,038</b>	309,845
			<b>2,179,721</b>	1,553,131

**5. Business combinations**
**a) Business combinations**

The Group acquired five businesses during 2014, of which three are considered significant.

On January 1, 2014, the Group acquired all of the issued and outstanding shares of Clarke Transport Inc. and of Clarke Road Transport Inc. (together referred to as "Clarke"), two subsidiaries of Clarke Inc., for an aggregate consideration of \$57.6 million which was paid in cash. Clarke Transport Inc., a fully integrated provider of LTL intermodal transportation services, operates a network of 15 terminals across Canada. Clarke Road Inc. offers regular and specialized TL transportation services.

On March 26, 2014, the Group completed the acquisition of 100% of Vitran Corporation Inc. ("Vitran"), a fully integrated provider of LTL intermodal transportation services, by acquiring the remaining 81% of Vitran previously not owned by the Group for consideration of US \$6.50 in cash per share. The unrealized gain on previously owned shares of Vitran totalling \$6.2 million was reclassified from other comprehensive income and is presented in finance costs in the condensed consolidated statements of comprehensive income.

On July 3, 2014 the Group completed the acquisition of the entire share capital of Transport Corporation of America Inc. ("Transport America") for an aggregate consideration of \$164.6 million which was paid in cash. Transport America provides an integrated offering of dry-van TL transportation services across the United States. It offers a wide array of short and long haul freight carriage, expedited and dedicated shipping services, as well as international and intermodal services through various partners.

During 2014, transaction costs of \$3.0 million have been expensed in relation to the above mentioned business acquisitions. This amount excludes \$2.3 million related to the offer for Contrans Group Inc. shares (see Note 16).

**5. Business combinations (continued)**
**a) Business combinations (continued)**

The following table provides the revenue and profit contributions of the above 2014 significant business combinations from their respective date of acquisition and as if these acquisitions had occurred on January 1, 2014, per management's best estimates. In determining these estimated amounts, management assumed that the fair value adjustments that arose on the date of acquisition would have been the same if the acquisition had occurred on January 1, 2014.

<i>Significant 2014 business combination contributions</i>	From acquisition date		Estimated - if acquired on January 1, 2014	
	Revenue	Profit (loss)	Revenue	Profit (loss)
Business (acquisition date)				
Clarke (January 1)	145,367	4,833	145,367	4,833
Vitran (March 26)	105,995	1,653	153,400	2,400
Transport America (July 3)	95,659	2,599	292,400	7,900

As of the reporting date, the Group has not completed the purchase price allocation over the identifiable net assets and goodwill of the businesses acquired in 2014. Information to confirm fair value of certain assets and liabilities is still to be obtained for these acquisitions. As the Group obtains more information, the allocation will be completed. The table below presents the purchase price allocation based on the best available information to the Group to date.

<i>Identifiable assets acquired and liabilities assumed</i>	Note	Clarke	Vitran	Transport America	Other	As at September 30, 2014
Cash and cash equivalents		96	6,109	(1,645)	-	<b>4,560</b>
Trade and other receivables		25,115	22,394	46,778	3,029	<b>97,316</b>
Inventoried supplies and prepaid expenses		945	1,150	4,120	-	<b>6,215</b>
Income tax receivable (payable)		99	3,015	(363)	-	<b>2,751</b>
Property and equipment	6	12,749	96,086	178,370	24,612	<b>311,817</b>
Intangible assets	7	40,747	51,136	82,273	5,786	<b>179,942</b>
Trade and other payables		(14,615)	(26,715)	(36,749)	-	<b>(78,079)</b>
Long-term debt		(41,274)	(54,921)	(164,189)	-	<b>(260,384)</b>
Deferred tax liabilities		(10,844)	(17,597)	(74,210)	(1,168)	<b>(103,819)</b>
Total identifiable net assets		13,018	80,657	34,385	32,259	<b>160,319</b>
Total consideration		57,624	117,894	164,596	45,039	<b>385,153</b>
<b>Goodwill</b>	7	<b>44,606</b>	<b>37,237</b>	<b>130,211</b>	<b>12,780</b>	<b>224,834</b>
Cash		57,624	95,230	164,596	45,039	<b>362,489</b>
Investment in equity securities of Vitran already owned		-	22,664	-	-	<b>22,664</b>
Total consideration		57,624	117,894	164,596	45,039	<b>385,153</b>

The trade receivables comprise gross contractual amounts due of \$89.7 million, of which \$3.3 million was expected to be uncollectible at the acquisition date.

Of the goodwill and intangible assets acquired through business combinations in 2014, \$26.5 million is deductible for tax purposes.

**5. Business combinations (continued)**
**b) Goodwill**

The goodwill is attributable mainly to the premium of an established business operation with a good reputation in the transportation industry, and the synergies expected to be achieved from integrating the acquired entity into the Group's existing business.

The goodwill arising in the above business combinations has been allocated to operating segments as indicated in the table below, which represents the lowest level at which goodwill is monitored internally.

Operating segment	Reportable segment	Nine months ended Sept. 30, 2014
Package and courier	Package and courier	12,782
Less-Than-Truckload	Less-Than-Truckload	64,115
Truckload	Truckload	145,564
Logistics services	Logistics and Other services	2,373
		<b>224,834</b>

**6. Property and equipment**

	Land and buildings	Rolling stock	Furniture and equipment	Total
<b>Cost</b>				
Balance at December 31, 2013	376,362	661,563	187,056	1,224,981
Additions through business combinations	107,436	199,821	4,560	311,817
Other additions	8,435	35,333	23,698	67,466
Disposals	(46,038)	(57,246)	(5,429)	(108,713)
Reclassification to assets held for sale	-	(9,962)	-	(9,962)
Effect of movements in exchange rates	1,268	15,861	833	17,962
Balance at September 30, 2014	447,463	845,370	210,718	1,503,551
<b>Depreciation</b>				
Balance at December 31, 2013	65,974	357,654	98,933	522,561
Depreciation	7,956	53,139	15,944	77,039
Disposals	(2,730)	(39,738)	(4,742)	(47,210)
Reclassification to assets held for sale	-	(9,783)	-	(9,783)
Effect of movements in exchange rates	280	2,951	401	3,632
Balance at September 30, 2014	71,480	364,223	110,536	546,239
<b>Net carrying amounts at September 30, 2014</b>	<b>375,983</b>	<b>481,147</b>	<b>100,182</b>	<b>957,312</b>
Net carrying amounts at December 31, 2013	310,388	303,909	88,124	702,420

**7. Intangible assets**

	Note	Other intangible assets					Total
		Goodwill	Customer relationships	Trademarks	Non-compete agreements and permits	Information technology	
<b>Net carrying amounts</b>							
Balance at December 31, 2013		613,077	99,058	25,606	99,062	13,908	<b>850,711</b>
Additions through business combinations		224,834	157,219	22,099	-	624	<b>404,776</b>
Other additions		-	-	-	-	1,296	<b>1,296</b>
Disposition on sale of business		(934)	-	-	-	(39)	<b>(973)</b>
Amortization		-	(19,215)	(2,781)	(3,171)	(3,236)	<b>(28,403)</b>
Impairment	4	(27,839)	-	-	-	-	<b>(27,839)</b>
Effect of movements in exchange rates		15,419	5,389	1,786	13	234	<b>22,841</b>
<b>Balance at September 30, 2014</b>		<b>824,557</b>	<b>242,451</b>	<b>46,710</b>	<b>95,904</b>	<b>12,787</b>	<b>1,222,409</b>

**8. Long-term debt**

	As at September 30, 2014	As at December 31, 2013
<b>Non-current liabilities</b>		
Convertible debentures (a)	-	196,749
Revolving facility (b)	<b>832,181</b>	388,370
Unsecured debenture	<b>124,603</b>	124,504
Conditional sales contracts	<b>29,588</b>	32,406
Finance lease liabilities	<b>7,293</b>	4,379
Notes payable	<b>40,232</b>	6,299
	<b>1,033,897</b>	752,707
<b>Current liabilities</b>		
Convertible debentures (a)	<b>82,667</b>	-
Current portion of conditional sales contracts	<b>19,358</b>	16,924
Current portion of finance lease liabilities	<b>3,254</b>	2,113
Current portion of notes payable	<b>2,911</b>	1,812
	<b>108,190</b>	20,849

- a) On January 3, 2014, the Company announced that it will redeem, as of February 3, 2014, all of the aggregate principal amount of \$122.1 million of its outstanding 6% convertible debentures. Following the announcement, the Company revalued these debentures at fair value. This resulted in accelerated accretion expense totalling \$5.6 million which is presented in finance costs in the condensed consolidated statements of comprehensive income. Pursuant to the conversion option available to debenture holders, the Company received conversion requests for a principal amount of \$118.2 million resulting in the issuance of 6,202,974 new common shares. The equity portion of the converted debentures amounting to \$5.4 million was reclassified to share capital. The Company redeemed an unconverted principal amount of \$3.9 million as at February 3, 2014, repayment of which is presented in repayment of long-term debt in the condensed consolidated statements of cash flows. The equity component of the repurchased debentures amounting to \$0.2 million was reclassified to retained earnings.

During 2014, a principal amount of \$0.4 million (2013 – nil) of the outstanding 5.65% convertible debentures had been converted into 19,092 common shares. The equity portion of the converted debentures was reclassified to share capital.

**8. Long-term debt (continued)**

On September 9, 2014, the Company announced that it will redeem, as of October 9, 2014, all of the aggregated principal amount of \$84.4 million of its outstanding 5.65% convertible debentures. Following the announcement, the Company revalued these debentures at fair value. This resulted in accelerated accretion expense totalling \$4.1 million which is presented in finance costs in the condensed consolidated statements of comprehensive income. Pursuant to the conversion option available to debenture holders, the Company received conversion requests for a principal amount of \$1.7 million resulting in the issuance of 76,193 new common shares. The equity portion of the converted debentures was reclassified to share capital.

- b) On June 18, 2014, the Group amended and extended its existing revolving facility to August 2017. The facility is unsecured and can be extended annually. The total available amount under the revolving facility was increased by \$245 million to \$1,045 million. The agreement still provides, under certain conditions, additional \$245 million of credit availability.

Effective July 3, 2014, the Company designated a portion of its U.S. denominated debt as hedging item in a net investment hedge. The Company applies hedge accounting to foreign currency differences arising between the functional currency of the foreign operation and the Company's functional currency (CDN), regardless of whether the net investment is held directly or through an intermediate parent.

Foreign currency differences arising on the retranslation of a financial liability designated as a hedge of a net investment in a foreign operation are recognized in other comprehensive income to the extent that the hedge is effective, and are presented in the currency translation differences account within equity. To the extent that the hedge is ineffective, such differences are recognized in profit or loss. When the hedged net investment is disposed of, the relevant amount in the translation reserve is transferred to profit or loss as part of the gain or loss on disposal.

**9. Share capital**

The Company is authorized to issue an unlimited number of common shares and preferred shares, issuable in series. Both common and preferred shares are without par value. All issued shares are fully paid.

The following table summarizes the number of common shares issued. There were no preferred shares issued and outstanding.

<i>(in number of shares)</i>	Note	<b>Nine months ended Sept. 30, 2014</b>	Nine months ended Sept. 30, 2013
Balance, beginning of period		<b>93,405,264</b>	92,767,278
Conversion of convertible debentures	8	<b>6,298,259</b>	-
Repurchase of own shares		<b>(1,479,000)</b>	(965,200)
Stock options exercised	11	<b>330,065</b>	346,977
Warrants exercised		<b>935,000</b>	-
<b>Balance, end of period</b>		<b>99,489,588</b>	92,149,055

The following table summarizes the share capital issued and fully paid:

	Note	<b>Nine months ended Sept. 30, 2014</b>	Nine months ended Sept. 30, 2013
Balance, beginning of period		<b>577,993</b>	556,099
Conversion of convertible debentures	8	<b>120,257</b>	-
Equity component of convertible debentures credited to share capital on conversion of debentures	8	<b>5,433</b>	-
Repurchase of own shares		<b>(10,390)</b>	(5,791)
Cash consideration of stock options and warrants exercised		<b>22,633</b>	2,726
Ascribed value credited to share capital on stock options and warrants exercised		<b>6,744</b>	818
<b>Balance, end of period</b>		<b>722,670</b>	553,852

**9. Share capital (continued)**

Pursuant to the renewal of the normal course issuer bid ("NCIB") which began on September 19, 2014 and expiring on September 18, 2015, the Company is authorized to repurchase for cancellation up to a maximum of 6,000,000 of its common shares under certain conditions.

During the nine months ended September 30, 2014, the Company repurchased 1,479,000 common shares (2013 – 965,200) at a price ranging from \$22.46 to \$26.58 per share (2013 – from \$19.71 to \$20.00) for a total purchase price of \$34.6 million (2013 - \$19.2 million) relating to the NCIB, which began on August 2, 2013, expired on August 1, 2014 and was renewed on September 19, 2014. The excess of the purchase price paid over the carrying value of the shares repurchased in the amount of \$24.2 million for the nine months ended September 30, 2014 (2013 - \$13.4 million) was charged to retained earnings as share repurchase premium.

On February 1, 2013, the Company issued 1,000,000 warrants having an exercise price of \$20.17 per share and a two-year life for a portion of the consideration transferred in relation to one of the business combinations. During the nine months ended September 30, 2014, 935,000 warrants were exercised (2013 – nil).

**10. Earnings per share**
**Basic earnings per share**

The basic earnings per share and the weighted average number of common shares outstanding have been calculated as follows:

<i>(in thousands of dollars and number of shares)</i>	<b>Three months ended Sept. 30, 2014</b>	Three months ended Sept. 30, 2013	<b>Nine months ended Sept. 30, 2014</b>	Nine months ended Sept. 30, 2013
Net income attributable to owners of the Company	<b>41,548</b>	43,960	<b>84,751</b>	89,379
Issued common shares, beginning of period	<b>98,535,100</b>	92,204,257	<b>93,405,264</b>	92,767,278
Effect of converted debentures	<b>41,444</b>	-	<b>5,882,399</b>	-
Effect of stock options and warrants exercised	<b>139,550</b>	85,549	<b>205,854</b>	166,561
Effect of repurchase of own shares	<b>(88,750)</b>	(113,150)	<b>(1,055,933)</b>	(407,167)
Weighted average number of common shares	<b>98,627,344</b>	92,176,656	<b>98,437,584</b>	92,526,672
Earnings per share – basic	<b>0.42</b>	0.48	<b>0.86</b>	0.97

**Diluted earnings per share**

The diluted earnings per share and the weighted average number of common shares outstanding after adjustment for the effects of all dilutive common shares have been calculated as follows:

<i>(in thousands of dollars and number of shares)</i>	<b>Three months ended Sept. 30, 2014</b>	Three months ended Sept. 30, 2013	<b>Nine months ended Sept. 30, 2014</b>	Nine months ended Sept. 30, 2013
Net income attributable to owners of the Company	<b>41,548</b>	43,960	<b>84,751</b>	89,379
Dilutive effect:				
Convertible debentures	-	3,145	-	9,391
Net income attributable to owners of the Company, adjusted for dilution effect	<b>41,548</b>	47,105	<b>84,751</b>	98,770
Weighted average number of common shares	<b>98,627,344</b>	92,176,656	<b>98,437,584</b>	92,526,672
Dilutive effect:				
Stock options and warrants	<b>1,965,374</b>	1,485,791	<b>1,876,744</b>	1,537,594
Convertible debentures	-	11,360,659	-	11,360,659
Weighted average number of diluted common shares	<b>100,592,718</b>	105,023,106	<b>100,314,328</b>	105,424,925
Earnings per share – diluted	<b>0.41</b>	0.45	<b>0.84</b>	0.94

**10. Earnings per share (continued)***Diluted earnings per share (continued)*

For the three and nine months ended September 30, 2014 and for the nine months ended September 30, 2013, the convertible debentures were excluded from the calculation of diluted earnings per share as they were anti-dilutive.

For the nine months ended September 30, 2014, 479,062 stock options were excluded from the calculation of diluted earnings per share, as these options were deemed to be anti-dilutive. For the three and nine months ended September 30, 2013, 922,300 such options were excluded.

The average market value of the Company's shares for purposes of calculating the dilutive effect of stock options was based on quoted market prices for the period during which the options were outstanding.

**11. Share-based payment arrangements***Stock option plan*

The Company offers a stock option plan for the benefit of certain of its employees. The maximum number of shares which may be issued under this plan may not exceed ten percent (10%) of the number of issued and outstanding shares of the Company from time to time. Each stock option entitles its holder to receive one common share upon exercise. The exercise price payable for each option is determined by the Board of Directors at the date of grant, and may not be less than the closing price of volume weighted average trading price of the Company's shares for the last five trading days immediately preceding the grant date. The options vest in equal instalments over three years and the expense is recognized following the accelerated method as each instalment is fair valued separately. The table below summarizes the changes in the outstanding stock options:

<i>(in thousands of options and in dollars)</i>	<b>Three months ended Sept. 30, 2014</b>		Three months ended Sept. 30, 2013		<b>Nine months ended Sept. 30, 2014</b>		Nine months ended Sept. 30, 2013	
	<b>Number of options</b>	<b>Weighted average exercise price</b>	Number of options	Weighted average exercise price	<b>Number of options</b>	<b>Weighted average exercise price</b>	Number of options	Weighted average exercise price
Balance, beginning of period	<b>3,937</b>	<b>13.60</b>	3,617	11.65	<b>4,229</b>	<b>13.57</b>	3,803	11.44
Granted	<b>479</b>	<b>25.14</b>	922	20.18	<b>479</b>	<b>25.14</b>	922	20.18
Exercised	<b>(139)</b>	<b>12.43</b>	(170)	9.10	<b>(330)</b>	<b>11.43</b>	(347)	7.92
Forfeited	<b>(34)</b>	<b>18.52</b>	(17)	14.93	<b>(135)</b>	<b>18.10</b>	(26)	15.18
<b>Balance, end of period</b>	<b>4,243</b>	<b>14.90</b>	4,352	13.55	<b>4,243</b>	<b>14.90</b>	4,352	13.55
<b>Options exercisable, end of period</b>					<b>2,888</b>	<b>10.17</b>	2,495	10.23

**11. Share-based payment arrangements (continued)**

The following table summarizes information about stock options outstanding and exercisable at September 30, 2014:

<i>(in thousands of options and in dollars)</i>	Options outstanding		Options exercisable
	Number of options	Weighted average remaining contractual life (in years)	Number of options
Exercise prices			
6.32	750	4.8	750
9.46	696	5.8	696
14.28	641	3.8	641
16.46	846	4.8	540
20.18	831	5.8	261
25.14	479	6.8	-
	<b>4,243</b>	<b>5.3</b>	<b>2,888</b>

Of the options outstanding at September 30, 2014, a total of 3,389,123 (December 31, 2013 – 3,392,503) is held by key management personnel.

The weighted average share price at the date of exercise for stock options exercised in the nine months ended September 30, 2014 was \$25.37 (September 30, 2013 – \$22.01).

For the three and nine months ended September 30, 2014, the Group recognized a compensation expense of \$0.8 million and \$2.9 million respectively (2013 – \$1.0 million and \$3.0 million) with a corresponding increase to contributed surplus.

On July 24, 2014, the Board of Directors approved the grant of 479,062 stock options under the Company's stock option plan of which 290,188 were granted to key management personnel. The options vest in equal instalments over three years and have a life of seven years. The fair value of the stock options granted was estimated using the Black-Scholes option pricing model using the following weighted average assumptions:

	July 24, 2014
Average expected option life	4.5 years
Risk-free interest rate	1.69%
Expected stock price volatility	26.88%
Average dividend yield	2.36%
<b>Weighted average fair value of options granted</b>	<b>\$4.78</b>

**11. Share-based payment arrangements (continued)*****Deferred share unit plan for board members***

The Company offers a deferred share unit plan (“DSU”) for its board members. Under this plan, board members may elect to receive cash, deferred share units or a combination of both for their compensation. The following table provides the number of units related to this plan:

<i>(in units)</i>	<b>Three months ended Sept. 30, 2014</b>	Three months ended Sept. 30, 2013	<b>Nine months ended Sept. 30, 2014</b>	Nine months ended Sept. 30, 2013
Balance, beginning of period	<b>203,380</b>	174,736	<b>188,690</b>	182,242
Board members compensation	<b>5,953</b>	6,031	<b>18,336</b>	17,948
Deferred share units redeemed	-	-	-	(21,721)
Dividends paid in units	<b>1,207</b>	1,069	<b>3,514</b>	3,367
Balance, end of period	<b>210,540</b>	181,836	<b>210,540</b>	181,836

For the three and nine months ended September 30, 2014, as a result of deferred share units the Group recognized a compensation expense of \$0.2 million and \$0.5 million respectively (2013 - \$0.1 million and \$0.4 million) with a corresponding increase to trade and other payables.

As at September 30, 2014, the total carrying amount of liabilities for cash-settled arrangements amounted to \$5.7 million (December 31, 2013 - \$4.8 million).

***Performance contingent restricted share unit plan***

Effective July 1, 2014, the Board of Directors approved an equity incentive plan to the benefits of senior employees of the Group. The plan provides for the issuance of restricted share units (“RSUs”) under condition to be determined by the Board of Directors. Upon satisfaction of the required service period, the plan provides for settlement of the award through shares.

On July 24, 2014, the Corporation granted a total of 82,278 RSUs under the Corporation equity incentive plan. The RSUs will vest after 3 consecutive years of service from the grant date. The fair value of the RSUs is determined to be the share price fair value at date of grant and is recognized as share-based compensation expense, through contributed surplus, over the vesting period. The fair value of the RSUs granted during the period was \$25.14 per unit and the expense amounts to \$0.1 million.

**12. Operating expenses**

The Group's operating expenses include: a) materials and services expenses, which are primarily costs related to independent contractors and vehicle operation; vehicle operation expenses primarily include fuel, repairs and maintenance, insurance, permits and operating supplies; b) personnel expenses; c) other operating expenses, which are primarily composed of costs related to offices' and terminals' rent, taxes, heating, telecommunications, maintenance, security and other general expenses; and d) depreciation and amortization.

	Three months ended Sept. 30, 2014	Three months ended Sept. 30, 2013	Nine months ended Sept. 30, 2014	Nine months ended Sept. 30, 2013
Materials and services expenses				
Independent contractors	430,818	331,369	1,192,581	988,158
Vehicle operation expenses	143,476	103,893	376,386	316,247
	<b>574,294</b>	435,262	<b>1,568,967</b>	1,304,405
Personnel expenses	228,981	201,487	626,062	614,012
Other operating expenses	61,333	48,127	165,088	145,956
Depreciation of property and equipment	31,695	24,370	77,039	73,819
Amortization of intangible assets	12,042	9,281	28,403	28,413
Impairment of intangible assets	-	-	27,839	-
Gain on sale of property and equipment	(10,191)	(2,421)	(17,411)	(15,358)
Impairment (gain) on sale of assets held for sale	120	-	(1,899)	-
Gain on sale of business	-	-	(1,126)	-
	<b>898,274</b>	716,106	<b>2,472,962</b>	2,151,247

Operating expenses increases are mainly attributable to business combinations. In 2014 and 2013, acquired businesses were mostly asset light and therefore, the independent contractors expense is predominant.

**13. Finance income and finance costs**
**Recognized in income:**

<i>(Income) costs</i>		Three months ended Sept. 30, 2014	Three months ended Sept. 30, 2013	Nine months ended Sept. 30, 2014	Nine months ended Sept. 30, 2013
Interest expense on long-term debt		11,482	10,548	29,543	31,270
Accelerated accretion expense on conversion of debentures	8	3,984	-	9,541	-
Unwinding of discount provisions		289	223	851	669
Change in fair value of contingent considerations		-	123	-	(181)
Reclassification to income of accumulated unrealized gain on investment in equity securities of Vitran Corporation Inc.	5 a)	-	-	(6,245)	-
Gain on sale of investment in equity securities		-	(12)	(516)	(487)
Net foreign exchange loss (gain)		7,439	(9,199)	6,765	12,726
Net change in fair value of foreign exchange derivatives		(442)	(1,943)	(121)	(995)
Net change in fair value of interest rate derivatives		(1,729)	1,354	1,528	672
Other financial expenses		3,589	1,990	6,618	4,624
Net finance costs		<b>24,612</b>	3,084	<b>47,964</b>	48,298

Presented as:

Finance income	(2,171)	(11,154)	(6,882)	(1,663)
Finance costs	26,783	14,238	54,846	49,961

**14. Income tax expense**
*Income tax recognized in net income:*

	Three months ended Sept. 30, 2014	Three months ended Sept. 30, 2013	Nine months ended Sept. 30, 2014	Nine months ended Sept. 30, 2013
Current tax expense				
Current period	24,601	19,245	55,904	53,251
Adjustment for prior periods	42	2,031	1,047	2,031
	<b>24,643</b>	21,276	<b>56,951</b>	55,282
Deferred tax expense				
Origination and reversal of temporary differences	(6,995)	(7,811)	(22,654)	(25,766)
Variation in tax rate	(31)	-	(31)	151
Adjustment for prior periods	(939)	(1,500)	724	(1,500)
	<b>(7,965)</b>	(9,311)	<b>(21,961)</b>	(27,115)
Income tax expense	<b>16,678</b>	11,965	<b>34,990</b>	28,167

*Reconciliation of effective tax rate:*

	Three months ended Sept. 30, 2014		Three months ended Sept. 30, 2013		Nine months ended Sept. 30, 2014		Nine months ended Sept. 30, 2013	
Income before income taxes		58,226		55,925		119,741		117,546
Income tax using the Company's statutory tax rate	26.9%	15,662	26.9%	15,044	26.9%	32,210	26.9%	31,620
Increase (decrease) resulting from:								
Rate differential between jurisdictions	0.8%	437	-3.8%	(2,151)	-5.2%	(6,167)	-4.2%	(4,971)
Variation in tax rate	-0.1%	(31)	-	-	0.0%	(31)	0.1%	151
Non-deductible expenses	3.5%	2,050	0.9%	509	9.8%	11,712	2.8%	3,273
Tax exempt income	-0.9%	(543)	-3.5%	(1,968)	-3.8%	(4,505)	-2.1%	(2,437)
Adjustment for prior periods	-1.5%	(897)	0.9%	531	1.5%	1,771	0.5%	531
	<b>28.7%</b>	<b>16,678</b>	21.4%	11,965	<b>29.2%</b>	<b>34,990</b>	24.0%	28,167

**15. Operating leases, commitments, contingencies and guarantees**
**a) Operating leases**

The Group entered into operating leases expiring on various dates through March 2035, with respect to rolling stock, real estate and other. The total future minimum lease payments under non-cancellable operating leases are as follows:

	As at September 30, 2014	As at December 31, 2013
Less than 1 year	99,037	80,621
Between 1 and 5 years	209,856	164,042
More than 5 years	154,333	134,432
	<b>463,226</b>	379,095

During the three and nine months ended September 30, 2014, amounts of \$25.9 million and \$73.7 million respectively were recognized as expenses in income or loss in respect of operating leases (2013 – \$22.0 million and \$67.1 million).

**15. Operating leases, commitments, contingencies and guarantees (continued)****b) Commitments**

According to agreements expiring at various dates through 2044, the Group has to dispose of a minimum number of tons at third-party disposal facilities. Under these put-or-pay agreements, there is a requirement to pay a certain amount for the agreed upon minimum volumes regardless of the actual number of tons placed at the facilities. The Group generally fulfills minimum contractual obligations by disposing of volumes collected in the ordinary course of business at these disposal facilities. As at September 30, 2014, the estimated minimum obligations for the above-described purchase commitments, which are not recognized in the condensed consolidated statements of financial position, were \$4.1 million due in less than a year, \$18.8 million between one and five years and \$51.6 million thereafter.

**c) Contingencies**

There are pending claims against the Group and, in the opinion of management, these claims are adequately provided for and settlement should not have a significant impact on the Group's financial position or financial performance.

**d) Guarantees**

As at September 30, 2014, the Group had \$35.3 million of outstanding letters of guarantee (December 31, 2013 - \$24.5 million).

**16. Subsequent events**

On September 9, 2014, the Company announced that it will redeem, as of October 9, 2014, all of the aggregate principal amount of \$84.4 million of its outstanding 5.65% convertible debentures. Pursuant to the conversion option available to debenture holders, the Company received conversion requests for a principal amount of \$81.6 million (that includes \$1.7 million before the end of the nine-month period ended September 30, 2014) resulting in the issuance of 3,692,572 new common shares of TransForce (that number includes 76,193 common shares issued before the end of the nine-month period ended September 30, 2014). The Company redeemed an unconverted principal amount of \$2.7 million as at October 9, 2014.

On July 24, 2014, the Company entered into a Support Agreement with Contrans Group Inc. ("Contrans") to acquire all of the Class A Subordinate Voting Shares and Class B Voting Shares of Contrans for \$14.60 in cash per share totalling approximately \$495 million by way of a friendly, Board-approved take-over bid. On October 6, 2014, the Company has extended the expiry date of its all-cash offer to October 31, 2014 in order to finalize approval under the Competition Act. The Company has signed a committed financing agreement with banking syndicate in order to fund this acquisition.

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# Corporate Information

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## STOCK EXCHANGE LISTING

TransForce Inc. shares are listed on the Toronto Stock Exchange under the symbol TFI and on the OTCQX marketplace in the U.S. under the symbol TFIFF.

## FINANCIAL INSTITUTIONS

National Bank of Canada  
Royal Bank of Canada  
Bank of America Merrill Lynch  
The Bank of Nova Scotia  
Bank of Montreal  
Caisse Centrale Desjardins  
Investissement Québec  
Business Development Bank of Canada (BDC)  
Canadian Imperial Bank of Commerce  
Toronto Dominion Bank  
Bank Of Tokyo-Mitsubishi UFJ (Canada)  
HSBC Bank Canada  
Alberta Treasury Branch  
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TRANSFORCE INC. is a North American leader in the transportation and logistics industry, operating across Canada and the United States through its subsidiaries. TransForce creates value for shareholders by identifying strategic acquisitions and managing a growing network of wholly-owned operating subsidiaries. Under the TransForce umbrella, companies benefit from financial and operational resources to build their businesses and increase their efficiency. TransForce companies service the following segments:

- PACKAGE AND COURIER
- LESS-THAN-TRUCKLOAD
- TRUCKLOAD
- WASTE MANAGEMENT
- LOGISTICS AND OTHER SERVICES

TransForce Inc. is publicly traded on the Toronto Stock Exchange (TSX: TFI).

**TransForce**

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