# Smartcool Systems Inc. (TSX-V: SSC) Management Discussion and Analysis

## 2015 Second Quarter (ending June 30)



### Management's Discussion and Analysis

The following is management's discussion and analysis ("MD&A") of the operating and financial results of Smartcool Systems Inc. for the quarter ended June 30, 2015. This information is provided as of August 27, 2015. This MD&A should be read in conjunction with the Company's condensed consolidated financial statements for the quarter ended June 30, 2015, its audited consolidated financial statements for the years ended December 31, 2014 and 2013 together with accompanying notes. These documents and additional information about Smartcool can be located on the SEDAR website at <a href="https://www.smartcool.net">www.smartcool.net</a>.

### **Business Overview**

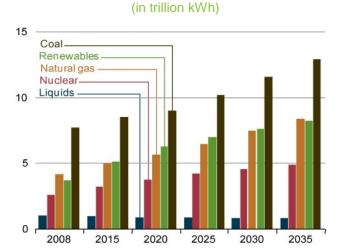
Smartcool Systems Inc. is a clean technology company specializing in the development and distribution of energy efficiency solutions for air conditioning, refrigeration and heat pump systems (HVAC).

Smartcool was established in 2004, beginning as the North American distributor for the Energy Saving Module (ESM) <sup>™</sup>, a unique energy efficiency retrofit developed by Abbotly Technologies Pty Ltd of Australia. In 2006, Smartcool purchased the assets of Abbotly, including the intellectual property of the ESM<sup>™</sup>, and became the sole manufacturer and master distributor. In 2009, Smartcool's research and development cumulated in the delivery of the ECO<sup>3™</sup> to market, a new product specifically designed to bring unprecedented energy efficiency to small scale HVAC systems.

#### **Energy Issues**

Smartcool has focused on developing energy efficiency solutions to address the critical energy issues facing the world today and in the future. Electricity is a crucial part of the global economy and our communities. The worldwide demand for electricity has increased by 5.4% since 2010, with developing countries averaging a 9.5% growth in demand. Coal continues to be the most widely used fuel for electricity generation, followed by natural gas. Electricity generated by these fossil fuels releases vast amounts of greenhouse gases into the atmosphere, contributing to climate change and general air pollution.

EIA World Net Electricity Generation by Fuel 2008-2035



An instinctive solution is to switch to renewable energy sources, not only for environmental reasons but also due to issues of energy security. Electricity generation by renewable resources such as hydro, wind, waves and solar is increasing by an average of 3% each year thanks to government incentives. However, as the Energy Information Administration explains, "Although renewable energy sources have positive environmental and energy security attributes, most renewable technologies other than hydroelectricity are not able to compete economically with fossil fuels during the projection period except in a few regions or in niche markets."

<sup>&</sup>lt;sup>1</sup> Energy Information Administration, *International Energy Outlook 2011*, Published Sept. 19, 2011 <u>http://www.eia.gov/forecasts/ieo/electricity.cfm</u>

On average, residential electricity rates around the globe have increased by 150% from 2005 to 2008.<sup>2</sup> Combined with environmental concerns surrounding fossil fuel generated electricity, it is clear that a solution to high energy consumption is urgently needed. Energy efficiency is the only option which is both cost effective and can be implemented rapidly.

### Smartcool's Energy Efficiency Solutions

Smartcool focuses on reducing the electricity used by refrigeration, air conditioning and heat pumps (HVAC). For target customer industries, such as supermarkets, these systems consume well over 50% of their total energy usage. Even for customers less dependent on HVAC, the systems still account for roughly 20% of their energy bill. The ability to save energy with Smartcool's energy efficiency technology represents a major opportunity to cut operating expenses for any customer, typically giving them a return on their investment averaging 18 to 36 months. Electricity generated for buildings produces more greenhouse gases than any other source, so cutting HVAC energy consumption can also have a significant impact on the environment.

Smartcool's ECO<sup>3</sup>™ and ESM<sup>™</sup> are retrofit products, meaning that they are installed by wiring in between the existing thermostat and the compressor in the HVAC system, rather than replacing any expensive equipment. Once installed, the products immediately begin monitoring the cooling cycle of the compressor to identify inefficiencies and opportunities for saving energy. Even the most modern systems have pre-existing inefficiencies that can only be resolved by the intellectual property provided in Smartcool's products. The ECO<sup>3</sup>™ and ESM<sup>™</sup> dynamically adjust the cooling cycle to save customers energy without any impact to the temperature performance of the HVAC system.



#### The ESM™



With the ECO<sup>3</sup>™ and ESM<sup>™</sup>, customers see all the benefits of energy efficiency, without any risks. The technology has undergone extensive independent third party testing by highly reputable organizations such as Oak Ridge National Laboratories, the University of Miami for Florida Power & Light, and the Los Angeles Department of Power & Water. These tests have proven unequivocally that the technology provides energy savings with no risks, as do over 30,000 installations worldwide.

For more information on Smartcool's technology, visit <u>www.smartcool.net</u> or for information specific to the ECO<sup>3</sup>™, visit <u>www.smartcooleco3.com</u>

### **The Market Strategy**

Smartcool's ECO<sup>3</sup>™ and ESM<sup>™</sup> are cost effective energy efficiency solutions for any air conditioning, refrigeration or heat pump system. The few other energy efficiency products geared towards the HVAC market, do not offer the full package of benefits that the ECO<sup>3</sup>™ and ESM<sup>™</sup> provide. Other products on the market do not provide the same degree of safety, and

<sup>&</sup>lt;sup>2</sup> Energy Information Administration, *Electricity Prices for Households*, Updated June 10, 2010 <u>http://www.eia.gov/emeu/international/elecprih.html</u>

can cause temperature and humidity performance to be affected. They all lack the wide range of compatibility held by the ECO<sup>3</sup>™ and ESM<sup>™</sup>, which can be installed on any HVAC system. Perhaps most significantly, other products cannot easily prove consistent energy savings. Smartcool's energy savings can be instantly verified on the product display screens, letting customers monitor energy savings as they happen. This is a critical feature for utility rebate qualification, which Smartcool has already received from major utilities like Florida Power & Light, Southern California Edison and Con Edison. These factors give Smartcool exclusive access to an immense market.

### **Direct Sales**

The company distributes its products directly to major clients, providing them with superior project management and service as they roll out Smartcool products to their facilities. For direct sales, Smartcool targets specific industries such as food retailers, telecommunications, commercial real estate and hospitality, where HVAC energy usage tends to represent a very high percentage of a client's operating budget. In Europe, Smartcool has built a strong portfolio of direct sales to Fortune 500 clients such as Sainsbury's and Tesco.



### **Distribution Sales**

Smartcool has developed an intricate network of distributors to target regional markets. Distributors are provided both technical and sales training by Smartcool and receive ongoing support. Distributors have the advantage of detailed regional knowledge, allowing them to build strong client portfolios across the residential sector as well as in industries like food retail, climate controlled storage, hospitality and commercial real estate. Smartcool's distributors have continued to expand their businesses in Australia, India, UAE, Saudi Arabia, Eastern Europe, France, South Africa, and the US (particularly Florida, California and the Mid-West). Distributors

have also proven instrumental in launching key accounts for Smartcool, like Telefonica, GE Healthcare, Dell, Saudi Aramco, 7-Eleven, JW Marriott and more.

### **Corporate Structure**

Smartcool has gone through several phases of growth to reach its current structure. Smartcool Systems Inc. is the publicly traded parent company, with three wholly owned subsidiaries: Smartcool International Inc., Smartcool Systems USA Inc. and Lenten Street Ltd. DBA Smartcool. Smartcool International holds the intellectual property and is the master distributor of Smartcool's product line. Smartcool Systems USA distributes the technology within the United States, using a network of local distributors to deliver the products to market. Lenten Street distributes the technology in Europe, the Middle East, Africa and the Indian Sub-Continent with a focus on direct sales.

### **Financial Overview**

Thanks to the absorption of SmartACR and the customer relationships it had established, the Company was awarded with a couple of installation projects in California with great roll-out potential early in the quarter. Energy saving rates on these projects were excellent and the rollout can start once the customers' application for incentive from the regional electric utility is approved. The approval process, however, has been slow and this procedural delay resulted in lower than expected revenue for the quarter.

Revenue from continuing operations for the quarter slightly decreased to \$181,855 from \$192,415 for the second quarter of 2014. Net loss for the quarter was \$593,017 compared to \$529,169 (\$245,129 from continuing operations and \$284,040 from discontinued operations) for the second quarter of 2014. Operating expenses for continuing operations increased to \$718,941 from \$\$399,374 for the second quarter of 2014, due to the engagement of SmartACR consultants and the technical reclassification of amortization of intangible assets.

Total assets increased to \$2,769,518 from \$2,525,695 at the end of 2014, thanks to additional capital raised in January and May. The Company had \$44,174 in cash and cash equivalents at the end of the quarter, compared to \$15,490 at the end of 2014.

Current liabilities at the end of the quarter were \$ 1,255,254 (2014 - \$1,425,810) which includes current portion of acquisition obligations, debentures, and tenant inducement totaling \$ 453,137 (2014 - \$458,837). Long-term liabilities were \$ 402,316 (2014 - \$443,515), consisting of acquisition obligations \$174,715 and deferred tax liability of \$227,601.

All the fiscal quarters below have been prepared using IFRS.

Continuing Operations	Sep 2014 (\$)	Dec 2014 (\$)	Mar 2015 (\$)	Jun 2015 (\$)
Total revenues	147,729	183,502	189,666	181,855
Net income (loss)	(291,963)	(175,181)	(356,703)	(593,017)
Income (loss) per share – basic & diluted	(0.00)	(0.00)	0.00	0.01
Continuing Operations	Sep 2013 (\$)	Dec 2013 (\$)	Mar 2014 (\$)	Jun 2014 (\$)
Total revenues	223,475	185,786	214,475	192,415
Net income (loss)	(235,868)	79,643	(137,952)	(245,129)
Income (loss) per share – basic & diluted	(0.00)	(0.00)	0.00	0.00
Discontinued Dperations	Sep 2014 (\$)	Dec 2014 (\$)	Mar 2015 (\$)	Jun 2015 (\$)
Total revenues	2,950	-	-	-
Net income (loss)	(507,646)	-	-	-
ncome (loss) per share – basic & diluted	(0.01)	-	-	-
Discontinued Operations	Sep 2013 (\$)	Dec 2013 (\$)	Mar 2014 (\$)	Jun 2014 (\$)
Fotal revenues	452,648	171,194	279,720	7,129
Net income (loss)	(56,820)	1,890,003	(142,115)	(284,040)
ncome (loss) per share – basic & diluted	(0.00)	0.02	(0.00)	(0.00)

### **Selected Annual Information**

The following is selected information on Smartcool's financial performance for the past three years. This financial information is derived from the audited financial statements of the Company and has been prepared using IFRS.

	Dec. 31, 2012 (\$)	Dec. 31, 2013* (\$)	Dec 31, 2014* (\$)
Revenue	4,212,750	858,636	738,121
Selling, General & Administrative	3,209,334	1,058.940	1,367,476
Net Income (Loss)	(1,932,272)	(414,976)	(849,400)
Net income (loss) – per share (basic and diluted)	(0.03)	(0.01)	(0.01)
Total assets	5,467,176	4,177,175	2,525,695
Total long term liabilities	500,188	787,581	443,515
Cash dividends	0	0	0

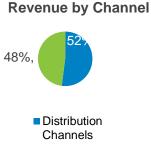
\* Continuing operations only

### **Summary of Operating Results**

### Revenue

Smartcool sells its products both directly to major customers and through a network of independent distributors.

Distribution sales from continuing operations for the quarter were \$95,044 or 52% of total revenue from continuing operations, compared to \$192,415 or 100% of total revenue for the same period of the previous year. Direct sales from continuing operations were \$86,811 or 48% of total revenue for the quarter compared to no direct sales from continuing operations for the same period of the previous year.



Distribution sales from continuing operations for the six months ended June 30, 2015 were \$266,356 or 72% of total revenue from continuing operations, compared to \$406,890 or 100% of total revenue for the same period of the previous year. Direct sales from continuing operations were \$105,165 or 28% of total revenue for the six months compared to no direct sales from continuing operations for the same period of the previous year.

#### **Revenue by Region**



Revenue from the Americas for the quarter was \$134,716 or 74% of total revenue from continuing operations, compared to \$63,886 or 33% of total revenue from continuing operations for the second quarter of the previous year. The increase was

attributable to the establishment of several new distribution channels, most significantly Smart Cooling.

Revenue from the Europe, Middle East, and Africa for the quarter was \$47,139 or 26% of total revenue from continuing operations compared to no revenue for this region for the same quarter of the previous year. There was no revenue from the Australia region in the quarter compared to \$128,529 or 67% of total revenue from continuing operations for the second quarter of the previous year. This distribution channel has been unsuccessful in closing pending projects.

Revenue from the Americas for the six months ended June 30, 2015 was \$262,891 or 71% of total revenue from continuing operations, compared to \$147,493 or 36% of total revenue from continuing operations for the same period of the previous year. Revenue from the Europe, Middle East, and Africa for the six months was \$108,630 or 29% of total revenue from continuing operations compared to no revenue for this region in the same period of the previous year. There was no revenue from the Australia region in the six months compared to \$259,397 or 64% of total revenue from continuing operations for the same period of the previous year.

### Gross profit

Gross profit from continuing operations for the quarter was \$149,328, almost no change from \$149,862 for the second quarter of the previous year. Profit margin for the quarter, however, increased to 82% from 78% for the second quarter of the previous year. These high margins have become more or less within expectations since 2013 when management were able to negotiate a significant reduction of manufacturing costs of the ECO3 products.

### General and administrative expenses

	Three months ended June 30, 2015	Three months ended June 30, 2014
Advertising and promotion	\$9,541	\$4,729
Bad debts	-	-
Consulting & management fees	220,278	95,597
Filing and transfer fees	32,579	3,892
Insurance	1,962	2,345
Interest	134	(86)
Investor relations	5,208	15,393
Product certification	1,501	2,617
Professional fees	24,310	6,305
Office and supplies	17,931	10,128
Rent	8,799	19,116
Salaries and benefits	117,437	120,412
Telephone	4,247	3,497
Travelling	29,604	7,943
Total selling, general & admin expenses	473,530	291,888
Share-based compensation	97,427	26,486
Amortization & depreciation	147,984	81,000
Total operating expenses	\$718,941	\$399,374

General and administrative ("G & A") expenses from continuing operations for the quarter were \$473,530, compared to \$291,888 for the second quarter of the previous year, an increase of \$181,642. The increase was attributable to greater consulting fees, filing fees, professional fees, and travel expenses. Consulting fees increased to \$220,278 from \$95,597 as a result of the engagement of Maxwell Mercantile for executive services and two other consultants for marketing services. The Company started listing its shares on the QTCQB in June 2015, and completed a second private placement in May 2015, resulting in filing fees for the quarter increasing to \$32,579 from \$3,892 for the same quarter of the previous year. Professional fees for the quarter increased to \$24,310 from \$6,305 for the same quarter of the previous year, due to financing activities. Travel expenses increased to \$29,604 from \$7,943 due to new developments in the North American operations.

Total operating expenses from continuing operations for the quarter increased to \$718,941 from \$399,374 for the first quarter of the previous year. Amortization expense increased to \$147,984

from \$81,000. The transfer of intangible assets from the discontinued business (Smartcool EMEA) to the parent company has shifted this expense from discontinued operations to continuing operations; the increase was a reclassification matter, not an actual increase.

	Six months ended June 30, 2015	Six months ended June 30, 2014
Advertising and promotion	\$9,875	\$6,714
Bad debts	(15,894)	-
Consulting & management fees	327,342	167,591
Filing and transfer fees	39,527	10,298
Insurance	4,901	6,337
Interest	251	22
Investor relations	20,342	15,393
Product certification	3,042	2,617
Professional fees	49,981	9,643
Office and supplies	25,507	18,703
Rent	33,155	43,397
Salaries and benefits	245,519	234,448
Telephone	7,676	7,364
Travelling	57,905	15,061
Total selling, general & admin expenses	809,131	537,588
Share-based compensation	136,711	67,592
Amortization & depreciation	304,187	162,001
Total operating expenses	\$1,250,029	\$767,181

General and administrative ("G & A") expenses from continuing operations for the six months ended June 30, 2015 were \$809,131, compared to \$537,588 for the same period of the previous year, an increase of \$271,543. The increase was again attributable to greater consulting fees, filing fees, professional fees, and travel expenses. Consulting fees increased to \$327,342 from \$167,591 for the same period of the previous year. Filing fees for the six months increased to \$39,527 from \$10,298. Professional fees increased to \$49,981 from \$9,643 and travel expenses increased to \$57,905 from \$15,061.

Total operating expenses from continuing operations for the six months increased to \$1,250,029 from \$767,181 for the same period of the previous year. Amortization expense increased to \$304,187 from \$ 162,001. This increase was, again, a technical, not actual increase.

### Net loss

Net loss from continuing operations for the quarter was \$593,017, compared to net loss of \$245,129 for the second quarter of the previous year. The increase in net loss was a result of greater operating expenses.

The loss per share (basic and diluted) for the quarter was \$0.01, the same as the loss per share for the same quarter of previous year. The loss per share related to continuing operations was \$0.01 for the quarter, compared to loss per share \$0.01 for the same quarter of previous year.

Net loss from continuing operations for the six months ended June 30, 2015 was \$949,717, compared to net loss of \$383,083 for the same period of the previous year. The increase in net loss was primarily a result of greater operating expenses.

The loss per share (basic and diluted) for the six months was \$0.01, the same as the loss per share for the same period of previous year. The loss per share related to continuing operations for the six months was \$0.01, compared to loss per share \$0.00 for the same period of previous year.

Loss per share is calculated based on the weighted average number of common shares outstanding throughout the period.

### Comprehensive income

Comprehensive loss for the quarter was \$581,407, compared to \$511,724 for the second quarter of the previous year, consisting of net operating loss \$593,017 (June 30, 2014 - \$529,169) and foreign currency translation adjustment income \$11,610 (June 30, 2014 - \$17,445). As the functional currencies of Smartcool EMEA, Smartcool UK, Smartcool USA and Lenten Street are different from the reporting currency (Canadian dollar), their monetary assets and liabilities as well as non-monetary assets and liabilities in the consolidated financial statements must be translated into the reporting currency based on June 30, 2015 exchange rate under IFRS. This method of foreign currency translation resulted in the above adjustment which is classified as a component of equity.

### Amortization and depreciation

### Continuing operations

Amortization and depreciation expenses from continuing operations for the quarter were \$147,984 compared to \$81,000 for the second quarter of the previous year. Amortization on property and equipment was \$7,502 (June 30, 2014 - \$7,186) and amortization of intangible assets was \$140,482 (June 30, 2014 - \$73,814).

Amortization and depreciation expenses from continuing operations for the six months ended June 30, 2015 were \$304,187 compared to \$162,001 for the same period of the previous year. Amortization on property and equipment was \$15,885 (June 30, 2014 - \$14,373) and amortization of intangible assets was \$288,302 (June 30, 2014 - \$147,628).

As certain distributions rights previously acquired by Smartcool EMEA were transferred back to the parent company upon the subsidiary's liquidation, amortization of these intangible assets is classified as a discontinued operations expense for the previous year but accounted for as a

continuing operations expense in the current year, resulting in a more technical than actual increase.

### Share-based compensation

Share-based compensation costs for the quarter was \$97,427, compared to \$26,486 for the second quarter of the previous year. The increase was attributable to the grant of 2,500,000 options to consultants and 1,970,000 options to directors, officers and employees during the second quarter.

Share-based compensation costs for the six months ended June 30, 2015 was \$136,711, compared to \$67,592 for the same period of the previous year. The increase was attributable to new grants of 3,400,000 options in the first quarter and 4,670,000 options in the second quarter.

### **Discontinued operations**

	Three months ended June 30, 2015	Three months ended June 30, 2014
Revenue	\$-	\$ 7,129
Cost of sales	-	4,285
Gross profit	-	11,414
Operating expenses	-	(313,409)
Finance expense	-	(9,284)
Foreign exchange gain	-	(1,448)
Gain on sale of equipment	-	9,258
Income tax recovery	-	19,429
Loss from discontinued operations	\$-	(\$284,040)

#### **Operating expenses**

Discontinued Operations	Three months ended June 30, 2015	Three months ended June 30, 2014
Advertising and promotion	\$-	\$ 644
Insurance	-	4,799
Professional fees	-	1,006
Office and supplies	-	8,987
Rent	-	30,302
Research and development	-	-
Salaries and benefits	-	139,975
Telephone	-	6,464
Travelling	-	19,735
Amortization	-	101,497
Total operating expenses, discontinued operations	\$-	\$313,409

### **Capital expenditures**

The Company had no capital expenditures during the three and six months ended June 30, 2015 (June 30, 2014 - \$0 and \$17,224).

### Liquidity and Capital Resources

As at June 30, 2015, the Company had \$44,174 in cash and cash equivalents (December 31, 2014 - \$15,490). Working capital deficit at June 30, 2015 was \$563,214 compared to \$1,173,229 at December 31, 2014. This improvement in working capital was attributable to additional capital raised in January and May and a shares-for-debt settlement completed in March.

The Company used net cash flow of \$498,622 during the quarter to finance operations compared to \$385,161 in the second quarter of the previous year. The increase was attributable to inventory purchase deposits and additional consulting fees.

To ensure that the Company continues to be a going concern over the next twelve months, the Company is considering another private placement.

### **Outstanding Share Data**

The authorized share capital of the Company is an unlimited number of common shares without par value. As at June 30, 2015 the Company had 119,427,737 (December 31, 2014 – 89,017,297) common shares outstanding. The weighted average number of common shares outstanding for the quarter was 115,155,869. The weighted average number of common shares outstanding for the second quarter of the previous year was 86,451,143.

As at August 27, 2015 the outstanding shares were 119,427,737 and diluted were 161,793,283.

### Warrants and Stock Options

As at June 30, 2015, there were 26,130,546 (December 31, 2014 – 5,216,000) share purchase warrants and 13,735,000 (December 31, 2014 – 6,215,000) stock options outstanding which collectively could result in the issuance of 39,865,546 common shares if these warrants and stock options are exercised. The outstanding options have a weighted average exercise price of \$0.06. The outstanding warrants have weighted average exercise price of \$0.08

As at June 30, 2015 there were 7,382,500 (December 31, 2014 - 4,958,750) exercisable options with a weighted average exercise price of \$0.06 ((December 31, 2014 - \$0.07). During the quarter 1,970,000 options were granted directors, offices and employees and 2,700,000 options were granted to consultants.

As at August 27, 2015, there are 26,130,546 outstanding warrants and 13,735,000 outstanding options. The outstanding options have weighted average exercise price of \$0.06.

### Intangible Assets

### Smartcool UK

In February 2011, the Company acquired all the outstanding shares of the third party distributor Smartcool Systems UK Ltd. which held the exclusive rights for sale of ESM<sup>™</sup> products to customers in the UK and Ireland.

In consideration, the Company agreed to pay cash consideration of \$4,410,745 (£2,840,438) and non-cash consideration of \$227,675 (£143,891) in 1,000,000 share purchase warrants. \$2,922,622 (£1,840,438) was paid in cash upon closing. The remaining balance of \$1,582,200 (£1,000,000) was due in four equal payments quarterly with the last one on March 1, 2012. Total discounted consideration was \$4,638,420 (£2,924,822).

The Company was unable to make payments as scheduled. As at December 10, 2013, principal balance of \$1,744,600 (£1,000,000) and accrued interest of \$285,274 (£163,517) were outstanding. The Company was able to negotiate a debt reduction; the existing obligation was extinguished and replaced with two new obligations. These new obligations have principal amounts of \$130,845 (£75,000), which is non-interest bearing, secured, and is due in installments over 6 months, and \$53,210 (£30,500), which is non-interest bearing, unsecured, and is due in installments over 5 years. Fees of \$2,291,510 (£1,300,000) would be payable by the Company if it defaults on any of the prepayment terms with respect to the obligation with a principal amount of £75,000.

The terms of the obligation with principal amount of £75,000 was renegotiated again in December 2014.

During the quarter ended March 2015, payment of \$19,091(£10,000) was made. In March 2015, the Company issued 231,800 common shares at a deemed price of \$0.05 per share to settle a portion of the obligations that was due on December 15, 2014 (£6,100).

As at June 30, 2015, the outstanding balance was \$88,935 (£45,368).

The allocation of the purchase price was based on management's estimates and certain assumptions with respect to the fair value increment associated with the assets acquired and the liabilities assumed. The finalized, discounted purchase price allocation is summarized as follows:

	CAD
Purchase of all outstanding shares of Smartcool	4,410,745
Fair value of warrants issued	227,675
	4,638,420
Allocation of the purchase price	
Net working capital	850,484
Property and equipment	103,230
Distribution rights	2,570,862
Customer relationship	1,058,584
Goodwill	1,213,285
Finance leases	(79,460)
Deferred tax liability	(1,078,565)
	4,638,420

### T.E.C.C. Services

In July 2008, the Company acquired distribution rights for the ESM<sup>TM</sup> from T.E.C.C. Services Ltd. ("TECC"). TECC held exclusive rights to sell the ESM<sup>TM</sup> to existing distributors in the United Kingdom, Spain, Portugal, and the Middle East, as well as to develop new distributors in these regions. A consideration of \$1,738,750 (£1,035,000) was payable in cash and \$532,067 (£265,000) was payable in common shares of the Company. Upon closing, payment of \$873,393 (£435,000) was made and 743,709 shares were issued. The remaining balance of \$1,204,680 (£600,000) was due in scheduled installments over four years with the last payment due on July 16, 2012. These installments were non-interest bearing at the acquisition date. The fair value of consideration was determined to be \$2,270,800 based on discounting the future payments at a rate of 16%. Transaction costs of \$28,300 were also incurred.

The purchase agreement was amended in 2009 and again in 2012 to accrue interest at Royal Bank of Canada prime rate plus 4% and to adjust timing and amount of repayments.

As at December 10, 2013, the balance of \$886,714 (£508,217), including accrued interest of \$145,181 (£83,217), was outstanding. The Company was able to negotiate a debt reduction and the existing obligation was extinguished and replaced with two new obligations. These new obligations have principal amounts of \$226,798 (£130,000) and \$112,527 (£64,500) are non-interest bearing, unsecured, and are to be paid in annual installments over 5 years starting December 15, 2014.

In March 2015, the Company issued 490,200 common shares at a deemed price of \$0.05 per share to settle a portion of the obligations that was due on December 15, 2014 (£12,900).

As at June 30, 2015, the outstanding balance was \$292,153 (£148,950).

### Impairment

### Impairment of Long-Lived Assets

Smartcool amortizes long-lived assets over the estimated useful life of the asset. Evaluation of all long-lived assets occurred periodically for impairment in accordance with IAS 36.

Under IFRS, long-lived assets including property and equipment and intangible assets with a finite life are assessed for indications of impairment at the end of each reporting period. If such indications exist, then the recoverable amount of the asset or cash-generating unit ("CGU") is estimated.

An impairment loss is recognized when the carrying amount of the asset or CGU exceeds its recoverable amount. A CGU is the smallest identifiable group of assets that generates cash inflows that are largely independent of cash inflows from other assets or groups of assets. The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and risks specific to the asset or CGU.

Impairment losses are recognized in respect of CGU's are first allocated to reduce the carrying amount of any goodwill allocated to cash generating units, and then to reduce the carrying amount of the other assets in the unit on a pro-rata basis. Impairment losses are recognized in profit and loss for the period it is identified.

Intangible assets with an indefinite life are reviewed for impairment annually, or more frequently, if events or changes in circumstances indicate that the asset might be impaired. The asset is written down when the carrying amount exceeds its recoverable amount. Goodwill is reviewed for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. Impairment is determined by assessing the recoverable amount of the cash-generating unit to which the goodwill relates. Where the recoverable amount of the cash-generating unit is less than the carrying amount, an impairment loss is recognized in the statement of operations.

The Company's definite life intangible assets are ESM<sup>TM</sup> intellectual property, ESM<sup>TM</sup> distribution contracts and ESM<sup>TM</sup> supplier contracts that we acquired from Abbotly USA and Abbotly Technologies Pty, and assets acquired from TECC Services and Smartcool UK. As our revenue is primarily derived from the sales of ESM<sup>TM</sup> products, revenue associated with the above intangible assets is readily identifiable. Revenue from existing distribution channels is projected based on minimum purchase requirements in conjunction with forecasts provided by the distributors themselves. Revenue expected from potential distribution channels is based on business development progress. Cost of goods sold projections are based on our expected margin and operating costs projections based on 2013 cost structures. The undiscounted cash flows supported the recoverability of our definite life intangible assets.

### Impairment of Intangible Assets

### ESM<sup>™</sup> Intellectual Property and worldwide distribution rights

The Company acquired \$2,278,350 of intangible assets in relation to the acquisition of Abbotly.

The Company performed a review of the carrying value of its distribution agreements in 2008 and recognized an impairment of \$116,914 related to distribution agreements. As a result of this impairment recognition, the total cost of distribution agreements was reduced by \$148,799 to \$1,835,702. As at December 31, 2014, cost of distribution agreements consisted of:

Total	\$1,861,742
Other distribution rights	\$26,040
ESM <sup>™</sup> Distribution agreements (b)	\$1,835,702
FONATM Distributions a supervise (h)	

The impairment loss recognized in 2008 was not reversed upon transition to IFRS.

During the year ended December 31, 2013, management reassessed the useful life of the ESM intellectual property to be 13.5 years (2012 - 10 years), and the useful life of the worldwide distribution rights to be 13.5 to 15 years (2012 - 10 to 15 years).

In September 2014, management performed a review of the carrying value of these assets upon the liquidation of Smartcool EMEA. As discrepancies between revenue projections and actual operating results in 2014 have resulting in significant uncertainty in future cash generation of these assets, impairment loss of \$175,313 was recognized as at September 30, 2014 based on cash flow projections at this time.

No further impairment was recognized as at December 31, 2014.

### Intangible assets from Smartcool UK

On February 28, 2011, the Company acquired \$4,842,731 of intangible assets in relation to the acquisition of Smartcool UK as described in note 3 of December 31, 2011 consolidated financial statements.

In December 2011, management performed a review of the carrying values of these intangible assets. Discrepancies between revenue projections and actual operating results indicated significant uncertainty in future cash generation of these assets and an impairment loss was recorded for the year based on cash flow projections as at December 31, 2011. The value of goodwill was written off and the other assets were reduced as follows:

	Impairment
Distribution rights-General	\$104,919
Distribution rights-Major customer	347,740
Customer relationship	188,484
Goodwill	1,213,285

### Total impairment for the year 2011 \$1,854,428

In September 2014, management performed a review of the carrying value of these assets upon the liquidation of Smartcool UK. As discrepancies between revenue projections and actual operating results in 2014 have resulting in significant uncertainty in future cash generation of these assets, impairment loss of \$528,716 was recognized as at September 30, 2014 based on cash flow projections at this time.

No further impairment was recognized as at December 31, 2014.

	Impairment
Distribution rights - Major customer	\$344,251
Customer relationship	184,465
Total impairment for the year 2014	\$528,716

### **Critical Accounting Policies & Estimates**

### Business combinations

The identifiable assets, liabilities and contingent liabilities of a subsidiary, joint venture entity or an associate, which can be measured reliably, are recorded at their provisional fair values at the date of acquisition. Goodwill is the fair value of the consideration transferred (including contingent and previously held non-controlling interests) less the fair value of the Company's share of identifiable net assets on acquisition. Transaction costs incurred in connection with the business combination are expensed. Provisional fair values are finalized within twelve months of the acquisition date.

Where the fair value of the identifiable net assets acquired exceeds the cost of the acquisition, the surplus, which represents the discount on the acquisition, is recognized directly in the statement of operations and total comprehensive loss in the period of acquisition.

### Revenue Recognition

Revenue from the sale and installation of the ESM<sup>TM</sup> and ECO3<sup>TM</sup> is recognized when the ESM<sup>TM</sup> & ECO3<sup>TM</sup> have been installed, significant risks and rewards of ownership of the equipment have been transferred to the customer, the Company does not retain continuing managerial involvement or effective control over the equipment, the sales price can be determined and probably collectible, and the cost of the transaction can be measured reliably.

Revenue from the international distribution of the ESM<sup>TM</sup> & ECO3<sup>TM</sup> is recognized when the equipment has been shipped, title has been transferred, the sales price has been determined and the cost of the equipment can be measured reliably. Revenue is also recognized when equipment has been ordered and laid away as instructed by the customer, the sales price has been determined and a significant portion of it has been paid. Provisions are established for estimated warranty costs at the time revenue is recognized. The Company records deferred revenue when cash is received in advance of the above revenue recognition criteria being met.

### Share-based Payments

The fair value of all stock options granted to employees is determined using the Black-Scholes option pricing model, and the resulting value is charged to operations over the vesting period.

The fair value of options granted to non-employees is determined using fair value of the goods or services received. The resulting value is charged to operations when a performance commitment is made or the options are fully vested and non-forfeitable, whichever is earliest, and the expense is recognized over the period in which the goods or services from the nonemployees are received. A corresponding increase in equity reserve is recorded when stock options are expensed. When stock options are exercised, share capital is credited by the sum of the consideration paid and the related portion previously recorded in equity reserve. At the time of grant, the expense is determined based on estimated forfeiture rate. The expense will be adjusted to recognize the effect of actual forfeitures as they occur.

The fair value of warrants issued to agents for their finder's fee is determined using the Black-Scholes option pricing model and the resulting value is charged to share issuance costs.

### Intangible assets

Intangible assets are recorded at cost and include the ESM<sup>TM</sup> brand, ESM<sup>TM</sup> intellectual property, distribution agreements, supplier agreements and customer relationship. The ESM<sup>TM</sup> brand has been determined to have an indefinite life and is not amortized. The remaining intangible assets with finite lives are amortized on a straight-line basis.

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During the year ended 31 December 2013, management re-assessed the useful lives of the remaining intangible assets as follows:

	2013	2012
ESM <sup>™</sup> Intellectual property	13.5 years	10 years
North American distribution rights	10 years	10 years
TECC and United Kingdom distribution rights	9.5 - 12 years	5 - 9 years
Distribution agreements	13.5 - 15 years	10 - 15 years
Supplier agreements	13.5 years	10 years
Customer relationship	12 years	5 years

### Use of estimates and judgments

The preparation of these consolidated financial statements in accordance with IFRS requires the use of certain critical accounting estimates and assumptions. It also requires management to exercise judgment in applying the Company's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are outlined below. Actual results may differ from those estimates.

Significant estimates are used for, but not limited to, assessment of impairment of intangible assets and recoverability of long-lived assets, determination of present value of obligations under acquisition contract, determination of fair value of debentures, valuation of stock options

and warrants, recoverability of trade and other receivables, inventory valuation, determination of valuation allowance for income tax assets, amortization rates and methods and ability to continue as a going concern.

Judgments made by management in the application of IFRS that have a significant effect on the consolidated financial statements and estimates with a significant risk of material adjustment in the current and following fiscal years are discussed below:

- Useful lives the useful lives of intangible assets and the related depreciation
- Impairment the assessment of impairment of intangible assets and goodwill
- Inventory valuation the provision for obsolescence of inventory and net realizable value
- Receivable valuation the recoverability of trade receivables
- Share-based payments the inputs used in accounting for share-based payments
- Debentures discount rate used in fair value calculation of the debentures
- Contingencies any future contingencies and commitments
- Going concern the assessment of the Company's ability to continue as a going concern

### Accounting Standards Issued but not yet Effective

At the date of authorization of these consolidated financial statements, the IASB and IFRIC have issued the following new and revised standards and amendments which are not yet effective:

 IFRS 9, "Financial Instruments". This standard is effective for annual periods beginning on or after January 1, 2018 and replaces IAS 39 and IFRIC 9 for classification and measurement of financial assets and financial liabilities.

IFRS 15 – Revenue from Contracts with Customers. This standard is effective for annual periods ending on or before December 31, 2017 and is available for early adoption and replaces IAS 11 Construction Contracts, IAS 18 Revenue, IFRIC 13 Customer Loyalty Programmes, IFRIC 15 Agreements for the Construction of Real Estate, IFRIC 18 Transfer of Assets from Customers, and SIC 31Revenue – Barter Transactions Involving Advertising Services.

### **Off-balance sheet arrangements**

The Company has no off-balance sheet arrangements that would require disclosure.

### **Forward-looking statements**

This MD&A contains forward-looking information and statements regarding the future results of operations and marketing activities. Forward-looking statements generally can be identified by the use of forward-looking terminology such as "may", "will", "expect", "intend", "anticipate", "plan", "foresee", "believe" or similar terminology. Although these forward-looking statements are based on what management believes to be current and reasonable assumptions, they involve known and unknown risks, uncertainties and other factors that may cause the actual results and performance to differ materially from those stated, anticipated, or implied in these forward-looking statements. Readers are cautioned not to place undue reliance on forward-looking information as no assurances can be given to future results, performances, or achievements.

The forward-looking statements included in this MD&A speak only as of the date of this document. The Company does not undertake any obligation to publicly update or revise any of these forward-looking statements to reflect events or circumstances after this date except when required by applicable legislation.

### **Additional Information**

Additional information relating to the Company, including the Company's latest Annual Financial Statements and news releases can be located on the Company's website at <u>www.smartcool.net</u> or on the SEDAR website at <u>www.sedar.com</u>.