

# 2014 MANAGEMENT'S DISCUSSION AND ANALYSIS

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### MANAGEMENT'S DISCUSSION AND ANALYSIS

The following Management's Discussion and Analysis ("MD&A") as provided by management of Spyglass Resources Corp. ("Spyglass" or the "Company") should be read in conjunction with the audited consolidated financial statements, related notes and Management's Discussion and Analysis for the years ended December 31, 2014 and 2013. This MD&A is dated as of March 10, 2015. Additional information relating to Spyglass, including a detailed reserve analysis, will be included in our annual information form, which may be found on Sedar at <a href="https://www.sedar.com">www.sedar.com</a>.

## **Forward Looking Statements**

Certain statements contained within the MD&A, and in certain documents incorporated by reference into this document constitute forward looking statements. These statements relate to future events or future performance. All statements, other than statements of historical fact, may be forward looking statements. Forward looking statements are often, but not always, identified by the use of words such as "seek", "anticipate", "budget", "plan", "continue", "estimate", "expect", "forecast", "may", "will", "project", "predict", "potential", "targeting", "intend", "could", "might", "should", "believe" and similar expressions. These statements involve known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward looking statements.

In particular, this MD&A contains the following forward looking statements pertaining to, without limitation, the following: Spyglass' (i) future production volumes and the timing of when additional production volumes will come on stream; Spyglass' (ii) realized price of commodities in relation to reference prices; (iii) future commodity mix; (iv) future commodity prices; (v) expectations regarding future royalty rates and the realization of royalty incentives; (vi) expectation of future operating costs on a per unit basis; (vii) the relationship of Spyglass' interest expense and the Bank of Canada interest rates; (viii) future general and administrative expenses; future development and exploration activities and the timing thereof; (ix) deferred tax liability or tax asset; (x) estimated future contractual obligations; (xi) future liquidity and financial capacity of the Company; (xii) ability to raise capital and to add to reserves through exploration and development; (xiii) ability to obtain equipment in a timely manner to carry out exploration and development activities; (xiv) ability to obtain financing on acceptable terms, and (xv) ability to fund working capital and forecasted capital expenditures. In addition, statements relating to "reserves" or "resources" are deemed to be forward looking statements, as they involve assessments based on certain estimates and assumptions that the resources and reserves described can be profitably produced in the future.

We believe the expectations reflected in the forward looking statements are reasonable but no assurance can be given that our expectations will prove to be correct and consequently, such forward looking statements included in, or incorporated by reference into, this MD&A should not be unduly relied upon. These statements speak only as of the date of this MD&A or as of the date specified in the documents incorporated by reference in this MD&A. The actual results could differ materially from those anticipated as a result of the risk factors set forth below and elsewhere in this MD&A which include: (i) volatility in market prices for oil and natural gas; (ii) counterparty credit risk; (iii) access to capital; (iv) changes or fluctuations in production levels; (v) liabilities inherent in oil and natural gas operations; (vi) uncertainties associated with estimating oil and natural gas reserves; (vii) competition for, among other things, capital, acquisitions of reserves, undeveloped lands and skilled personnel; (viii) stock market volatility and market valuation of Spyglass' stock; (ix) geological, technical, drilling and processing capabilities; (x) limitations on insurance; (xi) changes in environmental or legislation applicable to our operations, and (xii) our ability to comply with current and future environmental and other laws; (xiii) changes in tax laws and incentive programs relating to the oil and gas industry, and (xiv) the other factors discussed under "Risk Factors" in the Company's 2013 Annual Information Form.

Readers are cautioned that the foregoing lists of factors are not exhaustive. The forward looking statements contained in this MD&A and the documents incorporated by reference herein are expressly qualified by this cautionary statement. The forward looking statements contained in this document speak only as of the date of this document and Spyglass does not assume any obligation to publicly update or revise them to reflect new events or circumstances, except as may be required pursuant to applicable securities laws.

#### Basis of Presentation & Plan of Arrangement (the "Arrangement")

The financial data presented in this MD&A has been prepared in accordance with Part I of Canadian Generally Accepted Accounting Principles ("GAAP") or International Financial Reporting Standards ("IFRS") unless otherwise noted.

The reporting and the measurement currency is in Canadian dollars. For the purpose of calculating unit costs, natural gas is converted to a barrel equivalent ("boe") using six thousand cubic feet of natural gas equal to one barrel of oil unless otherwise stated. Boes may be misleading, particularly if used in isolation. A boe conversion ratio of 6 Mcf to 1 boe is based on an energy equivalency conversion method primarily applicable at the burner tip and does not represent a value equivalency at the wellhead. The following MD&A compares the results of the year ended December 31, 2014 ("2014") to the year ended December 31, 2013 ("2013") and the results of

the three months ended December 31, 2014 ("Q4 2014") to the three months ended December 31, 2013 ("Q4 2013") and the three months ended September 30, 2014 ("Q3 2014").

On December 20, 2012, Pace Oil & Gas Ltd. ("Pace") entered into an arrangement agreement with Charger Energy Corp. ("Charger") and AvenEx Energy Corp. ("AvenEx"), pursuant to which Pace, Charger and AvenEx agreed to amalgamate by way of a plan of arrangement (the "Arrangement") to form Spyglass Resources Corp., an intermediate oil and gas producer.

On March 26, 2013, the shareholders of Pace, Charger and AvenEx approved the transaction and on March 28, 2013 the Arrangement was completed. Pace subdivided its shares on a basis of 1.3 post-subdivided Pace shares for each 1.0 pre-subdivided Pace share. 12,117,821 Pace shares were issued in exchange for the outstanding Charger shares on a basis of 0.18 Pace share for each Charger share. 54,967,543 Pace shares were issued in exchange for the outstanding AvenEx shares on a basis of 1.0 Pace share for each AvenEx share. Pace was then renamed Spyglass Resources Corp. which elected to perform a reduction of stated capital, whereby the Company offset its retained deficit, contributed surplus and accumulated other comprehensive loss against share capital. This resulted in 128,076,720 shares outstanding upon closing of the Arrangement, with a share capital of \$494.3 million. Prior period common share information has been adjusted for the share exchange ratio associated with the Arrangement. The Transaction resulted in former Pace shareholders holding 48% of the combined outstanding common shares of Spyglass, the former AvenEx shareholders holding 43% and the former Charger shareholders holding 9% with the former management team of Charger becoming the new management team of Spyglass. The transaction was accounted for as an acquisition of AvenEx and Charger by Pace. Consideration was \$150.3 million for net assets of \$234.5 million resulting in gains on acquisition of \$84.2 million. The financial statements and MD&A present the historical financial positions, results of operations and cash flows of Pace for all prior periods up to and including March 28, 2013. The results of operations after March 28, 2013 include Pace, AvenEx and Charger.

# 2015 Capital Program and Outlook

Lower commodity prices present a challenging business environment for the Company as 2015 progresses. Spyglass has prudently managed costs through reductions in staffing levels, renegotiating contract rates with business partners, and scaling back the capital program to \$8 million, with spending focused primarily on maintenance capital initiatives with the majority of drilling projects deferred until commodity prices improve.

Management anticipates that the 2015 capital program coupled with the Company's 21 percent decline rate is expected to result in average production of approximately 9,000 boe/d for the year.

Spyglass will continue to focus on strengthening its financial position in 2015 using proceeds from asset sales to reduce debt, fund organic growth opportunities and streamline operations. The focus remains on managing through a difficult commodity price environment and balancing development activity in preparation for future growth with necessary debt reduction.

#### **Non-GAAP Measurements**

In the MD&A references are made to terms commonly used in the oil and gas industry. Funds from operations, funds from operations per share, netbacks, net debt and working capital deficit are not defined by GAAP and are referred to as non-GAAP measures. Funds from operations per share is calculated based on the weighted average number of common shares outstanding consistent with the calculation of net income per share. Operating netback equals total revenue net of royalties and operating and transportation expenses calculated on a per boe basis. Cash flow netback equals operating netbacks described above and cash portion of other income, less cash general and administrative expenses, cash interest expenses and realized gain (loss) on financial derivative instruments. Cash flow and cash flow netbacks do not include transaction costs related to the Arrangement. Working capital (deficit) equals current assets less current liabilities. Net debt equals long-term debt and working capital (deficit) excluding current portion of financial derivative instruments and liabilities associated with assets held for sale. Management utilizes these measures to analyze operating performance and leverage. Funds from operations is not intended to represent operating profit for the period nor should it be viewed as an alternative to operating profit, net income, cash flow from operating activities or other measures of financial performance calculated in accordance with GAAP. Funds from operations is commonly referred to as cash flow by research analysts and is used to value and compare oil and gas companies and is frequently included in published research when providing investment recommendations. Total boes are calculated by multiplying the average daily production by the number of days in the period.

The following table reconciles cash flow from operating activities to funds from operations which is used in the MD&A:

| (\$000s)                            | C  | 24 2014 | Q4 2013      | Q3 2014      | 2014         | 2013         |
|-------------------------------------|----|---------|--------------|--------------|--------------|--------------|
| Cash flow from operating activities | \$ | 8,938   | \$<br>9,360  | \$<br>8,398  | \$<br>55,148 | \$<br>21,561 |
| Transaction costs                   |    | -       | -            | -            | -            | 13,451       |
| Decommissioning expenditures        |    | 3,146   | 1,025        | 516          | 6,762        | 3,574        |
| Change in non-cash working capital  |    | (201)   | 1,041        | 2,988        | (3,056)      | 21,998       |
| Funds from operations               | \$ | 11,883  | \$<br>11,426 | \$<br>11,902 | \$<br>58,854 | \$<br>60,584 |

#### **Production**

The Company categorizes and manages its production in three core areas: North, Central and South with a breakdown of production by product and by area provided in the following tables. Total company production for 2014 averaged 13,798 boe/d compared to 15,215 in 2013. Annual 2014 production was largely consistent with guidance provided in the Q3 2014 press release of approximately 14,000 boe/d.

Production in Q4 2014 averaged 12,666 boe/d compared to 13,518 boe/d in Q3 2014 and 15,873 boe/d in Q4 2013, a decrease of 6% and 20% respectively.

During the quarter, the Company successfully closed several property sales totalling to approximately 260 boe/d of production, and also sold a 50% working interest in its Dixonville property to a third party with an effective date of January 1, 2015. Spyglass also continued work on its pipeline remediation project in Dixonville, which began in the second quarter and saw various sections of the field shut-in and production brought back on in stages as work was completed. The Company completed the majority of the pipeline remediation work by the end of the year, and as of February 15, 2015, gross production capability of 95% or 2,700 boe/d was restored.

The Company saw encouraging results from its 2014 drilling program, which was weighted towards the first and third quarters. Production from new wells drilled in the year totalled to approximately 810 boe/d, and the 10 gross (10.0 net) oil wells drilled in the third quarter contributed to approximately 380 boe/d of new production in the fourth quarter. Combined with restarted production in Dixonville, this improved the Company's oil weighting to 45% in the quarter, compared to 40% in Q3 2014, and increased oil and liquids production to 5,669 bbls/d from 5,455 bbls/d.

Compared to 2013, production in 2014 was lower by 1,417 boe/d, with production from new wells and optimization projects offset by approximately 500 boe/d of sold production, natural declines in production, and downtime at Dixonville of approximately 750 boe/d related to the pipeline remediation project, which is more fully described in the "Environmental Liabilities, Insurance Receivable and Dixonville Pipeline Incidents" section of this MD&A.

Natural gas production for 2014 averaged 45.3 MMcf/d a decrease of 1.3 MMcf/d or 3% from 46.6 MMcf/d in 2013. Decreases in natural gas production are the result of property dispositions and natural declines, offset by additions from 2014 drilling activity, including a horizontal gas well in Noel that was tied-in in July with 30 day initial production rates of 1,100 boe/d.

For 2015, incorporating the Company's low decline rate, 2014 drilling success, non-core dispositions and a \$8 million capital budget which is flexible to changes in commodity pricing, production is anticipated to average approximately 9,000 boe/d.

The following table outlines production volumes for the periods indicated below:

| Production              | Q4 2014 | Q4 2013 | Q3 2014 | 2014   | 2013   |
|-------------------------|---------|---------|---------|--------|--------|
| Oil (bbls/d)            | 5,389   | 7,198   | 5,045   | 5,839  | 7,000  |
| NGLs (bbls/d)           | 280     | 647     | 410     | 404    | 450    |
| Natural Gas (Mcf/d)     | 41,981  | 48,164  | 48,379  | 45,332 | 46,588 |
| Total (boe/d)           | 12,666  | 15,873  | 13,518  | 13,798 | 15,215 |
| Oil & Liquids weighting | 45%     | 49%     | 40%     | 45%    | 49%    |

The following table sets out production volumes by core area:

|                         | Q4 2014 | Q4 2013 | Q3 2014 | 2014   | 2013   |
|-------------------------|---------|---------|---------|--------|--------|
| North                   |         |         |         |        |        |
| Oil (bbls/d)            | 2,589   | 3,738   | 1,984   | 2,806  | 3,994  |
| NGLs (bbls/d)           | 78      | 393     | 145     | 164    | 262    |
| Natural Gas (Mcf/d)     | 24,215  | 30,777  | 30,272  | 27,973 | 30,035 |
| Total (boe/d)           | 6,703   | 9,261   | 7,174   | 7,632  | 9,262  |
| Central                 |         |         |         |        | _      |
| Oil (bbls/d)            | 631     | 787     | 603     | 604    | 559    |
| NGLs (bbls/d)           | 81      | 105     | 104     | 99     | 62     |
| Natural Gas (Mcf/d)     | 4,502   | 4,958   | 4,108   | 4,515  | 3,615  |
| Total (boe/d)           | 1,462   | 1,718   | 1,392   | 1,455  | 1,224  |
| South                   |         |         |         |        | _      |
| Oil (bbls/d)            | 2,169   | 2,673   | 2,458   | 2,429  | 2,447  |
| NGLs (bbls/d)           | 121     | 149     | 161     | 141    | 126    |
| Natural Gas (Mcf/d)     | 13,264  | 12,429  | 13,999  | 12,844 | 12,938 |
| Total (boe/d)           | 4,501   | 4,894   | 4,952   | 4,711  | 4,729  |
| Total Company           |         |         |         |        | _      |
| Oil (bbls/d)            | 5,389   | 7,198   | 5,045   | 5,839  | 7,000  |
| NGLs (bbls/d)           | 280     | 647     | 410     | 404    | 450    |
| Natural Gas (Mcf/d)     | 41,981  | 48,164  | 48,379  | 45,332 | 46,588 |
| Total (boe/d)           | 12,666  | 15,873  | 13,518  | 13,798 | 15,215 |
| Oil & Liquids weighting | 45%     | 49%     | 40%     | 45%    | 49%    |

# **Commodity Pricing**

The principal trading exchange that affects Spyglass' oil price is the US benchmark West Texas Intermediate at Cushing, Oklahoma ("WTI") spot price. The US WTI is the basis for settling of the Edmonton Par benchmark to which most of Spyglass' crude is benchmarked.

The average 2014 US WTI price was \$92.94 US/bbl (\$102.65 CDN/bbl) compared to \$98.00 US/bbl (\$100.94 CDN/bbl) in 2013. The 2014 increase in CDN WTI pricing from 2013 incorporates the exchange rate movement from 0.971 US/CDN in 2013 to 0.905 US/CDN in 2014.

Spyglass' corporate differential incorporates its portfolio of oil sold through multiple crude oil streams, reflecting differentials adjusted for quality and transportation. Differentials can vary widely for all crude oil streams depending on market conditions. For Spyglass' crude oil streams, the realized prices were \$85.33 CDN/bbl in 2014, compared to \$82.09 CDN/bbl in 2013. As a percentage of CDN WTI the corporate differential was 17% in 2014 and 19% in 2013. Realized prices across the quarters were \$66.21 CDN/bbl in Q4 2014, \$87.58 CDN/bbl in Q3 2014 and \$72.89/bbl in Q4 2013. The decrease in Q4 2014 realized pricing from Q3 2014 is primarily related to the decline in benchmark pricing, with differentials increasing slightly from the prior quarter. Compared to Q4 2013, there was a considerable decrease in benchmark pricing, however differentials were much narrower in the current quarter. As a percentage of CDN WTI the corporate differential was 20% in Q4 2014, 17% in Q3 2014 and 29% in Q4 2013.

Canadian natural gas prices remain volatile but have improved from the prior year. The Alberta daily spot natural gas price average in 2014 of \$4.50/Mcf was improved from the \$3.20/Mcf AECO daily in 2013. Spyglass sells gas on a blend of both the AECO monthly and daily index. In 2014, the Company sold approximately 43% on the AECO daily index, 55% on the monthly index and 2% through aggregators, resulting in a realized natural gas price of \$4.48/Mcf. This compares to \$3.23/Mcf received in 2013. The heat content of Spyglass' natural gas production is slightly above the industry average used in the benchmark \$/Mcf prices and therefore realized prices are expected to be slightly higher than the Spyglass weighted average sales of natural gas on the AECO Alberta daily and Alberta monthly indicies. The Q4 2014 daily spot natural gas price of \$3.60/Mcf was lower than the Q3 2014 price of \$4.02/Mcf but higher than

the Q4 2013 price of \$3.53/Mcf. Realized natural gas prices were \$3.82/Mcf in Q4 2014 versus \$4.25/Mcf in Q3 2014 and \$3.40/Mcf in Q4 2013.

Spyglass' NGL production represents approximately 3 percent of production mix and consists of Ethane, Butane, Propane and Condensate. Pricing of NGL's is sensitive to the specific product produced and can vary from period to period depending on the mix of NGL production. In 2014, overall realized NGL price averaged \$60.23/bbl or 59% of CDN\$ WTI compared to \$50.96/bbl or 50% of CDN\$ WTI in 2013. Q4 2014 realized NGL price averaged \$50.61/bbl or 61% of CDN\$ WTI compared to \$57.46/bbl or 54% of CDN\$ WTI in Q3 2014 and \$43.46 or 42% in Q4 2013.

The following table outlines benchmark prices compared to Spyglass' realized prices:

| Prices and Marketing            | Q4 2014     | Q4 2013     | Q3 2014     | 2014        | 2013        |
|---------------------------------|-------------|-------------|-------------|-------------|-------------|
| Benchmark Prices <sup>(1)</sup> |             |             |             |             |             |
| WTI Oil (\$US/bbl)              | \$<br>73.15 | \$<br>97.46 | \$<br>97.17 | \$<br>92.94 | \$<br>98.00 |
| US/CDN average exchange rate    | 0.881       | 0.953       | 0.918       | 0.905       | 0.971       |
| WTI Oil (\$CDN/bbl)             | 83.08       | 102.31      | 105.85      | 102.65      | 100.94      |
| Edmonton Par (\$/bbl)           | 75.69       | 86.55       | 97.16       | 94.51       | 93.08       |
| Alberta daily spot (\$/Mcf)     | 3.60        | 3.53        | 4.02        | 4.50        | 3.20        |
| Alberta monthly (\$/Mcf)        | \$<br>4.01  | \$<br>3.15  | \$<br>4.15  | \$<br>4.39  | \$<br>3.16  |
| Spyglass' Realized Prices       |             |             |             |             |             |
| Oil (\$/bbl)                    | \$<br>66.21 | \$<br>72.89 | \$<br>87.58 | \$<br>85.33 | \$<br>82.09 |
| NGLs (\$/bbl)                   | 50.61       | 43.46       | 57.46       | 60.23       | 50.96       |
| Combined Oil & NGLs (\$/bbl)    | 65.44       | 70.46       | 85.31       | 83.71       | 80.21       |
| Natural gas (\$/Mcf)            | 3.82        | 3.40        | 4.25        | 4.48        | 3.23        |
| Total (\$/boe)                  | \$<br>41.95 | \$<br>45.13 | \$<br>49.64 | \$<br>52.59 | \$<br>49.16 |

<sup>(1)</sup> Natural gas benchmark prices are from the Canadian Gas Price Reporter with the price per GJ converted to Mcf at 1.0546. Oil benchmark prices are the volume weighted average of the Net Energy and TMX indexes.

### **Financial Derivative Instruments**

As part of its risk management program, Spyglass has entered into financial derivative contracts for a portion of its oil and natural gas production to partially mitigate the financial impact of volatility of crude oil and natural gas prices. Financial derivative contracts for natural gas are generally structured to reference an AECO monthly index for settlement. This index approximates the realized price received by the Company for the physical natural gas sold. The Company's financial derivative contracts for crude oil are generally structured to reference a WTI Canadian or WTI U.S. dollar price for settlement. The settlement price for these contracts may vary significantly from the realized crude oil price received for the physical sale of the Company's crude oil, as the WTI derivative contracts do not incorporate differentials associated with the Company's multiple crude oil streams where the price received for physical volumes is adjusted for both quality and transportation. Derivative contracts for the differentials between WCS and WTI are entered into for a portion of the Company's physical crude oil sales as WCS provides a stronger correlation to the Company's realized price.

The following table summarizes financial derivatives outstanding as at December 31, 2014 and December 31, 2013 and their estimated fair value:

| Commodity risk management contracts |                            |          |               |             |       | Fair Value as at |     |          |
|-------------------------------------|----------------------------|----------|---------------|-------------|-------|------------------|-----|----------|
| Landanana                           | Devie 1                    | Dula     | Deference     | 0           | Dece  | mber 31,         | Dec | ember 31 |
| Instrument                          | Period                     | Price    | Reference     | Quantity    |       | 2014             |     | 2013     |
| Crude Oil Co                        | ntracts                    |          |               |             |       |                  |     |          |
| Swap                                | Aug 1, 2013 - Jul 31, 2014 | \$96.12  | CDN\$ WTI     | 250 bbl/d   | \$    | -                | \$  | (406)    |
| Swap                                | Jan 1, 2014 - Mar 31, 2014 | \$93.65  | CDN\$ WTI     | 1,700 bbl/d |       | -                |     | (1,680)  |
| Swap                                | Jan 1, 2014 - Mar 31, 2014 | \$96.23  | CDN\$ WTI     | 500 bbl/d   |       | -                |     | (384)    |
| Swap                                | Jan 1, 2014 - Dec 31, 2014 | -\$24.99 | CDN\$ WCS (1) | 500 bbl/d   |       | -                |     | (320)    |
| Swap                                | Jan 1, 2014 - Dec 31, 2014 | \$92.20  | CDN\$ WTI     | 1,000 bbl/d |       | -                |     | (3,547)  |
| Swap                                | Jan 1, 2014 - Dec 31, 2014 | \$93.25  | CDN\$ WTI     | 500 bbl/d   |       | -                |     | (1,583)  |
| Swap                                | Apr 1, 2014 - Jun 30, 2014 | \$95.27  | CDN\$ WTI     | 1,000 bbl/d |       | -                |     | (745)    |
| Swap                                | Apr 1, 2014 - Dec 31, 2014 | \$98.13  | CDN\$ WTI     | 600 bbl/d   |       | -                |     | (508)    |
| Swap                                | Apr 1, 2014 - Dec 31, 2014 | \$96.90  | CDN\$ WTI     | 600 bbl/d   |       | -                |     | (688)    |
| Swap                                | Jul 1, 2014 - Sep 30, 2014 | \$94.43  | CDN\$ WTI     | 500 bbl/d   |       | -                |     | (305)    |
| Swap                                | Oct 1, 2014 - Dec 31, 2014 | \$93.75  | CDN\$ WTI     | 250 bbl/d   |       | -                |     | (121)    |
| Swap                                | Jan 1, 2015 - Mar 31, 2015 | \$96.20  | CDN\$ WTI     | 500 bbl/d   |       | 1,504            |     | (32)     |
| Swap                                | Jan 1, 2015 - Mar 31, 2015 | \$96.50  | CDN\$ WTI     | 500 bbl/d   | 1,51  |                  |     | (19)     |
| Swap                                | Jan 1, 2015 - Jun 30, 2015 | \$98.40  | CDN\$ WTI     | 500 bbl/d   | 3,112 |                  |     | -        |
| Swap                                | Jan 1, 2015 - Dec 31, 2015 | -\$22.80 | CDN\$ WCS (1) | 500 bbl/d   |       | (739)            |     | -        |
| Swap                                | Jan 1, 2015 - Dec 31, 2015 | \$101.15 | CDN\$ WTI     | 500 bbl/d   |       | 6,328            |     | -        |
| Swap                                | Apr 1, 2015 - Dec 31, 2015 | \$99.10  | CDN\$ WTI     | 500 bbl/d   |       | 4,342            |     | -        |
|                                     |                            |          |               |             | \$    | 16,064           | \$  | (10,338) |
| Natural Gas                         | Contracts                  |          |               |             |       |                  |     |          |
| Swap                                | Jan 1, 2014 - Dec 31, 2014 | \$3.55   | CDN\$ GJ      | 1,500 GJ/d  | \$    | _                | \$  | (86)     |
| Swap                                | Jan 1, 2014 - Dec 31, 2014 | \$3.555  | CDN\$ GJ      | 5,000 GJ/d  |       | _                |     | (264)    |
| Swap                                | Jan 1, 2014 - Dec 31, 2014 | \$3.575  | CDN\$ GJ      | 6,250 GJ/d  |       | _                |     | (284)    |
| Swap                                | Jan 1, 2014 - Dec 31, 2014 | \$3.59   | CDN\$ GJ      | 5,000 GJ/d  |       | _                |     | (177)    |
| Swap                                | Jan 1, 2014 - Dec 31, 2014 | \$3.6075 | CDN\$ GJ      | 3,000 GJ/d  |       | _                |     | (87)     |
| Swap                                | Jan 1, 2014 - Dec 31, 2014 | \$3.64   | CDN\$ GJ      | 2,000 GJ/d  |       | -                |     | (34)     |
| Swap                                | Jan 1, 2014 - Dec 31, 2014 | \$3.71   | CDN\$ GJ      | 2,000 GJ/d  |       | -                |     | 7        |
| Swap                                | Jan 1, 2015 - Mar 31, 2015 | \$3.7625 | CDN\$ GJ      | 2,000 GJ/d  |       | 174              |     | (17)     |
| Swap                                | Jan 1, 2015 - Mar 31, 2015 | \$4.10   | CDN\$ GJ      | 3,000 GJ/d  |       | 352              |     | -        |
| Swap                                | Jan 1, 2015 - Mar 31, 2015 | \$4.14   | CDN\$ GJ      | 2,000 GJ/d  |       | 242              |     | _        |
| Swap                                | Jan 1, 2015 - Jun 30, 2015 | \$4.2025 | CDN\$ GJ      | 3,000 GJ/d  |       | 836              |     | -        |
| Put                                 | Jan 1, 2014 - Dec 31, 2014 | \$3.40   | CDN\$ GJ      | 2,000 GJ/d  |       | -                |     | (58)     |
|                                     | ,                          | +        |               | _,          | \$    | 1,604            | \$  | (1,000)  |
|                                     |                            |          |               |             | \$    | 17,668           | \$  | (11,338) |

<sup>(1)</sup> Fixed \$ WCS versus WTI

| Interest ra | ate risk management contr   |                 | Fair Value as a |                        |       |                 |       |                  |  |  |
|-------------|-----------------------------|-----------------|-----------------|------------------------|-------|-----------------|-------|------------------|--|--|
| Instrument  | Period                      | Notional Amount | Reference       | Fixed<br>Interest Rate | Decem | ber 31,<br>2014 | Decer | nber 31,<br>2013 |  |  |
| Swap        | Jul 5, 2012 - Jul 4, 2014   | \$75,000,000    | CAD-BA-CDOR     | 1.145%                 | \$    | _               | \$    | 22               |  |  |
| Swap        | Jan 14, 2014 - Jan 14, 2016 | \$75,000,000    | CAD-BA-CDOR     | 1.281%                 |       | 34              |       | -                |  |  |
| Total       |                             |                 |                 |                        | \$    | 34              | \$    | 22               |  |  |

Subsequent to December 31, 2014 Spyglass entered into the following commodity risk management contracts:

 An AECO natural gas swap contract for 3,000 GJ/d for the period April 1, 2015 to December 31, 2015 with a fixed price of \$2.94/GJ

The following table summarizes the impact on net income (loss) for the financial derivative instrument contracts throughout the periods:

|                                  | Q4 2014      | Q4 2013       | Q3 2014       | 2014           | 2013           |
|----------------------------------|--------------|---------------|---------------|----------------|----------------|
| Financial Derivative Instruments |              |               |               |                |                |
| (000s)                           |              |               |               |                |                |
| Realized gain (loss)             |              |               |               |                |                |
| Oil                              | \$<br>2,307  | \$<br>(3,776) | \$<br>(3,468) | \$<br>(12,855) | \$<br>(11,793) |
| Gas                              | (463)        | 823           | (947)         | (5,557)        | 1,905          |
| Interest                         | 6            | 15            | (3)           | 12             | 57             |
| Total                            | \$<br>1,850  | \$<br>(2,938) | \$<br>(4,418) | \$<br>(18,400) | \$<br>(9,831)  |
| Unrealized gain (loss)           |              |               |               |                |                |
| Oil                              | \$<br>18,912 | \$<br>316     | \$<br>8,949   | \$<br>26,404   | \$<br>(9,358)  |
| Gas                              | 2,655        | (3,146)       | 2,320         | 2,603          | (552)          |
| Interest                         | 28           | (26)          | (20)          | 11             | (135)          |
| Total                            | \$<br>21,595 | \$<br>(2,856) | \$<br>11,249  | \$<br>29,018   | \$<br>(10,045) |
| (\$/boe)                         |              |               |               |                |                |
| Realized gain (loss)             |              |               |               |                |                |
| Oil (\$/bbl)                     | \$<br>4.65   | \$<br>(5.70)  | \$<br>(7.47)  | \$<br>(6.03)   | \$<br>(4.62)   |
| Gas (\$/Mcf)                     | (0.12)       | 0.19          | (0.21)        | (0.34)         | 0.11           |
| Interest (\$/boe)                | 0.01         | 0.01          | -             | -              | 0.01           |
| Total (\$/boe)                   | \$<br>1.59   | \$<br>(2.01)  | \$<br>(3.55)  | \$<br>(3.65)   | \$<br>(1.77)   |
| Unrealized gain (loss)           |              |               |               |                |                |
| Oil (\$/bbl)                     | \$<br>38.14  | \$<br>0.48    | \$<br>19.28   | \$<br>12.39    | \$<br>(3.66)   |
| Gas (\$/Mcf)                     | 0.69         | (0.71)        | 0.52          | 0.16           | (0.03)         |
| Interest (\$/boe)                | 0.02         | (0.02)        | (0.02)        | -              | (0.02)         |
| Total (\$/boe)                   | \$<br>18.53  | \$<br>(1.96)  | \$<br>9.05    | \$<br>5.76     | \$<br>(1.81)   |

### **Petroleum and Natural Gas Sales**

Petroleum and natural gas sales totalled \$264.9 million for 2014 compared to \$273.0 million for 2013. Oil and liquids sales decreased \$27.4 million from 2013 with \$35.4 million attributable to lower production volumes offset by an \$8.0 million attributable to increased realized corporate pricing. Natural gas sales were up \$19.2 million in 2014 compared to 2013 with \$20.7 million due to higher gas prices offset by \$1.5 million related to lower production volumes.

Petroleum and natural gas sales for Q4 2014 decreased by \$12.8 million compared to Q3 2014, with oil and liquids accounting for \$8.7 million of the decline and natural gas sales down \$4.1 million. Oil and liquids sales reflect a \$10.4 million decrease on account of lower pricing offset by \$1.7 attributed to increased production. Natural gas sales were down \$4.1 million with \$2.4 million a result of lower production and \$1.7 million a result of lower pricing.

Compared to Q4 2013, Q4 2014 petroleum and natural gas sales decreased \$17.0 million to \$48.9 million, down from \$65.9 million. Oil and liquids sales decreased from Q4 2013 by \$16.7 million with decreased production responsible for \$14.1 million of the decrease and declining prices accounting for a further \$2.6 million decrease. Natural gas sales were down by \$0.3 million from Q4 2013 with reduced production contributing to \$1.9 million of the decrease being offset by improvement in gas prices of \$1.6 million.

The following table outlines petroleum and natural gas sales for the periods indicated below:

| Petroleum and Natural Gas Sales (000s) | Q4 2014   | Q4 2013      | Q3 2014      | 2014       | 2013          |
|--|-----------|--------------|--------------|------------|---------------|
| Oil                                    | \$ 32,828 | \$<br>48,270 | \$<br>40,642 | \$ 181,868 | \$<br>209,748 |
| NGLs                                   | 1,304     | 2,587        | 2,170        | 8,880      | 8,378         |
| Natural Gas                            | 14,752    | 15,052       | 18,919       | 74,110     | 54,888        |
| Total                                  | \$ 48,884 | \$<br>65,909 | \$<br>61,731 | \$ 264,858 | \$<br>273,014 |

# **Royalties**

Royalty payments are made by producers of oil and natural gas to the owners of the mineral rights on leases that include provincial governments (Crown) and freehold landowners as well as to other third parties by way of contractual overriding royalties. Royalties are sensitive to both pricing and production and will fluctuate accordingly.

Spyglass' 2014 overall effective royalty rate for all products as a percentage of petroleum and natural gas sales was 17.8%, down from 20.8% in 2013. The majority of the percentage decrease in royalties compared to 2013 is due to natural gas revenue comprising a larger portion of petroleum and natural gas sales, with natural gas royalties, in general, having lower royalty percentages than oil.

Gross overriding and other royalties averaged approximately 3-4% of petroleum and natural gas sales for 2014, consistent with 2013. As a percentage of total royalties paid, gross overriding royalties for 2014 accounted for 18% of the total compared to 16% in 2013.

For Q4 2014, the effectively royalty rate was 17.8% compared with 17.5% in Q3 2014 and 20.9% in Q4 2014. The slight increase from Q3 2014 relates to a higher oil weighting in the quarter while the decrease form Q4 2013 is the result of a lower oil weighting in the quarter.

The following tables outline royalties by type:

| Royalties by Type (000s)           | C  | 24 2014 | Q4 2013      | Q3 2014      | 2014         | 2013         |
|------------------------------------|----|---------|--------------|--------------|--------------|--------------|
| Crown                              | \$ | 7,140   | \$<br>10,940 | \$<br>8,665  | \$<br>38,638 | \$<br>47,576 |
| Gross overriding and other         |    | 1,580   | 2,819        | 2,135        | 8,436        | 9,135        |
|                                    | \$ | 8,720   | \$<br>13,759 | \$<br>10,800 | \$<br>47,074 | \$<br>56,711 |
| \$/boe                             | \$ | 7.48    | \$<br>9.42   | \$<br>8.68   | \$<br>9.35   | \$<br>10.21  |
| % of Petroleum & natural gas sales |    | 17.8%   | 20.9%        | 17.5%        | 17.8%        | 20.8%        |

# **Operating Expenses**

Operating expenses totalled \$99.8 million or \$19.82/boe for 2014 compared to \$104.9 million or \$18.89/boe in 2013. The 2014 expenses were lower than 2013 by \$5.1 million on an absolute dollar basis, but higher by \$0.93 on a per boe basis due primarily to the fixed component of operating expenses spread over a reduced production base. Operating costs for the year at \$19.82 per boe were just under guidance of \$20.00 per boe.

Operating costs for Q4 2014 of \$22.3 million or \$19.11/boe were down \$1.9 million on an absolute dollar basis and \$0.38 on a per boe basis from Q3 2014 operating costs of \$24.2 million or \$19.49/boe. Operating costs from Q4 2013 to Q4 2014 decreased by \$4.5 million on an absolute dollar basis, but were slightly higher on a per boe basis as a result of the fixed component of operating costs. The decrease in absolute dollar costs from Q4 2014 to both Q3 2014 and Q4 2013 reflect a decrease in production.

The following table summarizes the Company's operating expenses:

| Operating Expenses | Q4 2014   | Q4 2013   | Q3 2014   | 2014      | 2013       |
|--------------------|-----------|-----------|-----------|-----------|------------|
| (000s)             | \$ 22,274 | \$ 26,766 | \$ 24,242 | \$ 99,811 | \$ 104,901 |
| \$/boe             | \$ 19.11  | \$ 18.33  | \$ 19.49  | \$ 19.82  | \$ 18.89   |

### **Transportation Expenses**

Transportation expenses totalled \$10.4 million or \$2.06/boe for 2014 compared to \$12.2 million or \$2.20/boe in 2013. Transportation costs are incurred for clean oil trucking and for oil and gas pipeline tariffs where tolls are paid directly to third parties.

Clean oil trucking charges relate primarily to the Dixonville property since the majority of the Company's other properties are tied into sales pipelines, although the Company does incur some clean oil trucking charges in Matziwin in its South core area. The decrease in oil transportation charges on an absolute dollar basis and a per boe basis in 2014 compared to 2013 is primarily the result of constrained production at Dixonville during 2014.

Spyglass pays tariffs on its natural gas volumes transported through third party pipelines and has entered into firm transportation commitments for a portion of those volumes; refer to "contractual obligations" section.

Transportation expenses totaled \$2.2 million or \$1.87/boe in Q4 2014 which was \$0.1 million lower than Q3 2014 on an absolute dollar basis but consistent with Q4 2013 on a per boe basis. Compared to Q4 2013 transportation expense decreased by \$1.2 million or \$0.42/boe primarily as a result of constrained production in Dixonville in 2014.

The following table details the Company's transportation expenses:

| Transportation Expenses | Q4 2014     | Q4 2013     | Q3 2014     | 2014         | 2013         |
|-------------------------|-------------|-------------|-------------|--------------|--------------|
| (000s)                  |             |             |             |              |              |
| Oil                     | \$<br>1,401 | \$<br>2,256 | \$<br>1,310 | \$<br>6,709  | \$<br>8,255  |
| Gas                     | 782         | 1,089       | 1,012       | 3,645        | 3,953        |
| Total                   | \$<br>2,183 | \$<br>3,345 | \$<br>2,322 | \$<br>10,354 | \$<br>12,208 |
| Oil (\$/bbl)            | \$<br>2.83  | \$<br>3.41  | \$<br>2.82  | \$<br>3.15   | \$<br>3.23   |
| Gas (\$/Mcf)            | 0.20        | 0.25        | 0.23        | 0.22         | 0.23         |
| Total (\$/boe)          | \$<br>1.87  | \$<br>2.29  | \$<br>1.87  | \$<br>2.06   | \$<br>2.20   |

# **Finance Expenses**

Interest expenses include interest on Spyglass' operating line of credit and totalled \$15.8 million in 2014 compared to \$13.4 million in 2013. The increase in interest expense in 2014 is the result of higher average borrowings throughout the year due to our capital spending offset by property dispositions and obligations assumed as a result of the Arrangement completed on March 28, 2013.

The effective interest rate for 2014 was 5.1%, compared to 4.9% in 2013.

Interest expense of \$3.8 million in Q4 2014 was \$0.2 million less than Q3 2014 interest expense of \$4.0 million. The decrease is the result of lower debt levels in Q4 2014 as a result of asset dispositions that occurred in the third and fourth quarters. Interest expense also decreased by \$0.2 million compared to Q4 2013. This decrease was the result of asset dispositions that occurred in 2014, partially offset by higher interest rates.

The effective interest rate for Q4 2014 was 5.5% compared to 5.4% in Q3 2014 and 4.9% in Q4 2013.

Accretion expense on decommissioning liabilities was \$5.7 million in 2014 compared with \$5.3 million in 2013. The increase from 2013 reflects additional obligations assumed as a result of the Arrangement completed on March 28, 2013.

Q4 2014 accretion expense of \$1.4 million was slightly lower than Q3 2014 accretion expense of \$1.5 million and Q4 2013 accretion expense of \$1.5 million as a result of property dispositions.

The following table details the Company's finance expenses:

| Finance Expenses | C  | 24 2014 | Q4 2013     | Q3 2014     | 2014         | 2013         |
|------------------|----|---------|-------------|-------------|--------------|--------------|
| (000s)           |    |         |             |             |              |              |
| Interest         | \$ | 3,844   | \$<br>4,051 | \$<br>4,036 | \$<br>15,787 | \$<br>13,448 |
| Accretion        |    | 1,403   | 1,450       | 1,453       | 5,724        | 5,270        |
| Total            | \$ | 5,247   | \$<br>5,501 | \$<br>5,489 | \$<br>21,511 | \$<br>18,718 |
| (\$/boe)         |    |         |             |             |              |              |
| Interest         | \$ | 3.30    | \$<br>2.77  | \$<br>3.25  | \$<br>3.13   | \$<br>2.42   |
| Accretion        |    | 1.20    | 0.99        | 1.17        | 1.14         | 0.95         |
| Total (\$/boe)   | \$ | 4.50    | \$<br>3.76  | \$<br>4.42  | \$<br>4.27   | \$<br>3.37   |

#### **Transaction Costs**

The 2013 results include \$13.5 million of transaction costs incurred in Q1 2013 related to the Arrangement. Costs include amounts for financial advisors, legal, other professional fees and change of control settlements.

### **General and Administration Expenses**

In 2014 general and administration ("G&A") expenses totalled \$16.2 million compared to \$16.6 million in 2013. The 2014 G&A expenses incorporate non-recurring reorganization costs of \$1.3 million associated with staff reductions related to the sale of non-core assets. Removing the impact of non-recurring reorganization costs would reduce 2014 G&A expense to \$14.9 million or \$2.96/boe. The 2013 G&A costs reflected a first quarter of Pace as a stand-alone entity followed by a quarter significantly burdened by transition costs associated with the Arrangement.

The largest portion of G&A is comprised of salaries and benefits and, as such, future G&A will depend on staff levels along with reorganization costs and changes to salaries and bonus incentives. G&A per boe at \$3.22 for 2014 was less than guidance of \$3.25/boe.

G&A expenses for Q4 2014 totalled \$3.0 million compared to \$4.4 million in Q3 2014 and \$3.6 million in Q4 2013. The Q4 2014 reductions in G&A costs were achieved largely through changes to staffing levels related to the sale of non-core assets.

The following table summarizes the Company's G&A expenses:

| General and Administration Expenses | C  | 24 2014 | Q4 2013     | Q3 2014     | 2014         | 2013         |
|-------------------------------------|----|---------|-------------|-------------|--------------|--------------|
| (000s)                              | \$ | 2,952   | \$<br>3,583 | \$<br>4,395 | \$<br>16,219 | \$<br>16,590 |
| \$/boe                              | \$ | 2.53    | \$<br>2.45  | \$<br>3.53  | \$<br>3.22   | \$<br>2.98   |

### Long-term Incentive Plan

The Company's long-term incentive plan ("LTIP") for employees and management includes a combination of two types of share based awards depending on roles and responsibilities within the organization: restricted share units ("RSUs") and performance share units ("PSUs"). RSUs vest evenly over a three year period. PSUs vest three years from the date of grants and the awards granted are subject to a multiplier ranging from 0 to 2 based on the performance of Spyglass on a total return basis compared to a selected peer group. The Company also grants director restricted share units ("DRSU") to non-management directors of the organization. DRSUs vest three years from the date of grant. RSUs, PSUs and DRSUs are to be settled in cash, based on the share price at the time of vesting. The number of share equivalent units at the time of vesting increased commensurately with dividends declared by the Company after the grant date. During the year ended December 31, 2014, the Company granted 1,700,915 RSUs, 854,366 PSUs and 218,618 DRSUs. As at December 31, 2014, incorporating the increase in units commensurate with each dividend declared by the Company, as well as forfeitures and settlements in the period, 2,409,702 RSUs, 1,963,504 PSUs and 416,703 DRSUs were outstanding.

The Company accounts for its LTIP using the fair value method, which includes revaluing to market value at the end of each period. Under this method, a compensation expense is charged over the vesting period. As such, LTIP expense fluctuates with the number of RSUs, PSUs and DRSUs outstanding and share prices at the end of the period.

The following table summarizes the Company's LTIP expense:

| Long-term Incentive Plan Expense | (  | 24 2014 | Q4 2013    | Q3 2014    | 2014       | 2013        |
|----------------------------------|----|---------|------------|------------|------------|-------------|
| (000s)                           | \$ | (1,214) | \$<br>710  | \$<br>244  | \$<br>228  | \$<br>2,151 |
| \$/boe                           | \$ | (1.04)  | \$<br>0.49 | \$<br>0.20 | \$<br>0.05 | \$<br>0.39  |

### **Depletion, Depreciation and Impairments**

For 2014, depletion, depreciation and impairments ("D&D") totalled \$207.4 million compared to \$77.9 million for 2013. For Q4 2014 D&D was \$132.0 million compared to \$30.1 million in Q3 2014 and \$22.4 million in Q4 2013. The large fluctuations between the years and the guarters relates primarily to impairment changes that were recorded.

The 2014 D&D rate prior to impairment was \$16.05/boe compared to \$14.03/boe in 2013. The Q4 2014 D&D rate prior to impairments of \$16.20/boe was higher than the Q3 2014 and Q4 2013 pre impairment D&D rates of \$15.21/boe and \$15.34/boe respectively. The pre-impairment D&D rates are subject to change based on reserve updates, the timing of land expiries, depreciation of certain workover projects, and changes in production by area.

Included in 2014 D&D is \$126.6 million of impairment charges. The Company recorded \$115.4 million of property, plant and equipment ("PP&E") impairments and \$11.2 million of exploration and evaluation ("E&E") impairments. Impairments recorded in Q4 2014 reflect the significant drop in crude oil and natural gas prices factoring in Management's view of forecast prices beyond 2014. The Company recorded impairments of PP&E within its North Gas, Central, North Oil and Dixonville cash generating units ("CGUs") of \$113.1 million. PP&E impairment charges include a \$2.3 million write down to fair value on assets classified as held for sale at March 31, 2014. The E&E impairment charge of \$11.2 million relates to the write down of assets in Q3 2014 in the North Oil cash generating unit to fair value as a result of changes in management's future development plans. The carrying value of impaired assets could be increased in future periods should development plans change.

The components of D&D are as follows:

| Depletion, depreciation and impairments | Q4 2014    | Q4 2013      | Q3 2014      |      | 2014    | 2013         |
|---|------------|--------------|--------------|------|---------|--------------|
| (000s)                                  |            |              |              |      |         |              |
| Depletion & depreciation                | \$ 18,879  | \$<br>22,406 | \$<br>18,914 | \$   | 80,841  | \$<br>77,912 |
| Impairment                              | 113,092    | -            | 11,152       | •    | 126,562 | -            |
| Total                                   | \$ 131,971 | \$<br>22,406 | \$<br>30,066 | \$ 2 | 207,403 | \$<br>77,912 |
| (\$/boe)                                |            |              |              |      |         |              |
| Depletion & depreciation                | \$ 16.20   | \$<br>15.34  | \$<br>15.21  | \$   | 16.05   | \$<br>14.03  |
| Impairment                              | 97.05      | -            | 8.97         |      | 25.13   | -            |
| Total                                   | \$ 113.25  | \$<br>15.34  | \$<br>24.18  | \$   | 41.18   | \$<br>14.03  |

# **Environmental Liabilities, Insurance Receivable and Dixonville Pipeline Incidents**

#### Dixonville

On April 30 and May 1, 2014, Spyglass responded to two pipeline leaks in its operations at Dixonville. Containment and cleanup operations commenced within hours of the pipelines being shutoff. Both incidents fell within the Company's insurance coverage subject to a \$0.5 million deductible per incident. As part of the review by the AER, Spyglass was required to shut-in the Dixonville field from May 2 until May 4, 2014. On May 4, the AER and the Company agreed that approximately 80% of the Dixonville field could be safely brought back on production, with the remainder of the field to be brought back to production in a safe and appropriate manner. The Company sustained clean-up and remediation costs for one of the incidents which are estimated to be \$0.5 million and has filed for insurance coverage for the clean-up and remediation costs for the second incident which are estimated to total approximately \$4.5 million. Spyglass has insurance coverage of up to \$40 million related to this incident. As of December 31, 2014, \$3.5 million has been spent on cleanup costs with a further \$0.3 million recorded in accrued liabilities for work performed to December 31, 2014 and \$1.2 million accrued in other liabilities for future costs expected to be incurred. Subsequent to December 31, 2014, \$2.0 million of insurance proceeds were received.

On June 26, 2014, a third incident occurred on an emulsion pipeline in Dixonville, with less than 10 cubic meters of fluid released resulting in minor cleanup costs below the Company's insurance deductible. Subsequent to this incident, the AER issued a shut-in order for the Dixonville oil field pending pipeline inspections. Throughout the remainder of 2014 and into February 2015, Spyglass undertook an extensive pipeline remediation project that involved pulling tight liners through existing pipe and in limited circumstances replaced sections of the pipeline. As the work was completed the Dixonville field was returned to production in stages and as at February 15, 2015, gross production capability of 95% or 2,700 boe/d was restored.

The Company estimates that the impact of the Dixonville pipeline incidents decreased operating cash flow and net income by approximately \$3.4 million and \$2.6 million for the three months ended December 31, 2014 respectively, and \$15.0 million and \$11.3 million for the year ended December 31, 2014 when compared to 2013 performance. This factors in the impact of the insurance deductible, operating costs related to the cleanup, reduced revenues, royalties, operating expenses and deferred income taxes against 2013 performance for the area. Capital expenditures associated with the remediation project are expected to total approximately \$13.4 million, with \$12.5 million of this incurred in 2014.

#### Rainbow

On May 19, 2012, Spyglass was made aware of a breach in an above-ground section of wellhead piping that resulted in a temporary release of an estimated 800 cubic meters of oil in the Rainbow Lake area of Northern Alberta. This incident falls within the Company's insurance coverage and \$20.5 million of insurance proceeds were received to December 31, 2014. An additional \$0.6 million of insurance proceeds was received subsequent to year end. Spyglass has insurance coverage of up to \$30 million related to this incident. The Company has accrued \$1.9 million in other liabilities for future costs expected to be incurred.

## Other Income

Cash other income of \$1.6 million in 2014 and \$1.4 million in 2013 consists primarily of seismic data sales. Non-cash other losses of \$13.3 million in 2014 include losses on dispositions of producing properties and undeveloped land of \$13.5 million offset by a \$0.2 million gain on the sale of investments. Non-cash other income in 2013 of \$89.3 million includes \$84.2 million in gains recognized as a result of the fair value of assets acquired under the Arrangement exceeding the consideration paid and \$5.2 million of gains on the disposition of non-core producing properties and undeveloped land.

Q4 2014 cash other income of \$1.2 million consists primarily of seismic data sales while non-cash other income consists of losses on dispositions of producing properties and undeveloped land in the quarter.

The following is a breakdown of other income:

|                              | (  | Q4 2014  | Q4 2013      | Q3 2014     | 2014           | 2013         |
|------------------------------|----|----------|--------------|-------------|----------------|--------------|
| Other Income                 |    |          |              |             |                |              |
| (000s)                       |    |          |              |             |                |              |
| Cash other income            | \$ | 1,204    | \$<br>(41)   | \$<br>295   | \$<br>1,634    | \$<br>1,406  |
| Non-cash other income (loss) |    | (21,409) | 5,628        | 2,595       | (13,327)       | 89,344       |
| Total                        | \$ | (20,205) | \$<br>5,587  | \$<br>2,890 | \$<br>(11,693) | \$<br>90,750 |
| (\$/boe)                     |    |          |              |             |                |              |
| Cash other income            | \$ | 1.03     | \$<br>(0.03) | \$<br>0.24  | \$<br>0.32     | \$<br>0.25   |
| Non-cash other income (loss) |    | (18.37)  | 3.85         | 2.09        | (2.65)         | 16.09        |
| Total                        | \$ | (17.34)  | \$<br>3.82   | \$<br>2.33  | \$<br>(2.33)   | \$<br>16.34  |

### **Deferred Taxes**

Spyglass recorded a deferred tax expense of \$17.0 million in 2014 versus a deferred tax recovery of \$2.1 million in 2013. The difference between the 2014 expected rate of 25.0% and the effective rate relates primarily to a valuation allowance recognized on certain successored tax pools from predecessor companies that are unlikely to be utilized given the forecasted prices used to evaluate the PP&E assets at 2014 year end. The Company has \$234 million of tax pools for which no deferred tax asset has been recognized as at December 31, 2014. The following table shows a reconciliation of the Company's income before taxes at the combined federal and provincial rate compared to the deferred tax expense (recovery) recorded:

|   | Year ended<br>December<br>31, 2014 | Year ended<br>December<br>31, 2013 |
|---|------------------------------------|------------------------------------|
| Income (loss) before taxes  | \$<br>(138,817)                    | \$<br>41,246                       |
| Combined federal and provincial tax rate Computed "expected" tax expense (recovery) | 25.0%<br>(34,704)                  | 25.0%<br>10,312                    |
| ncrease (decrease) in taxes resulting from:   |                                    |                                    |
| Permanent items   | 149                                | (20,909)                           |
| Derecognition of previously recognized deferred tax asset                           | 49,328                             | 9,088                              |
| Change in rates   | 49                                 | 595                                |
| Other   | 2,184                              | (1,171)                            |
| Deferred tax expense (recovery)   | \$<br>17,006                       | \$<br>(2,085)                      |
|   |                                    |                                    |
| Effective tax rate  | -12%                               | -5%                                |

The following is a breakdown of the Company's tax pools by type. These tax pool balances are subject to changes as tax returns are completed and annual claims are made. Additionally, reclassification of items between categories may occur.

| Tax Pools (000s)                      | December 31, 2014 |
|---------------------------------------|-------------------|
| Canadian exploration expense          | <b>\$</b> 101,300 |
| Canadian development expense          | 252,500           |
| Canadian oil and gas property expense | 82,000            |
| Undepreciated capital cost            | 190,700           |
| Share issue costs                     | 8,200             |
| Non-Capital losses                    | 246,400           |
| Other                                 | 200               |
| Total                                 | \$ 881,300        |

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### **Funds from Operations and Net Income (Loss)**

For 2014 funds from operations totalled \$58.9 million compared to \$60.6 million in 2013. Results in 2014 have been impacted by lower production, however, the operating netback year over year increased to \$21.36/boe from \$17.86/boe and the cash flow netback increased to \$11.68/boe from \$10.91/boe. On a per share basis 2014 funds from operations of \$0.46 per basic and diluted share compares to \$0.54 per basic and fully diluted share in 2013. The weighted average shares used in the calculation in 2013 at 112.1 million reflects shares issued from March 28, 2013 forward as part of the Arrangement whereas the 2014 weighted average shares incorporate 128.1 million shares outstanding throughout the majority of the year with a reduction in shares of 0.3 million near the end of the year related to shares repurchased under the normal course issuer bid.

Funds from operations in Q4 2014 increased by \$0.5 million over Q4 2013 reflecting lower operating netbacks per boe of \$13.49 in Q4 2014 compared to \$15.09 in Q4 2013, however, this was more than offset by the increase in cash flow netbacks to \$10.21 in Q4 2014 compared to \$7.83 in Q4 2013. In Q4 2014 the reduced crude oil prices drove a \$3.7 million decrease in field cash flow and lower production volumes resulted in a further decrease of \$13.3 million. These reductions were more than offset by quarter over quarter decreases in royalties and expenses and increases in gains on financial derivative instruments and other income including lower royalties and operating expenses of \$5.0 million and \$4.4 million respectively. Additionally, the Company realized gains on derivative instruments in Q4 2014 versus losses on derivative instruments in Q4 2013 which contributed \$4.8 million to the quarter over quarter increase in funds from operations.

Compared to Q3 2014, funds from operations remained consistent at \$11.9 million, however operating netbacks per boe decreased to \$13.49 in Q4 2014 from \$19.60 in Q3 2014. The significant decreases in crude oil and natural gas sales prices in the fourth quarter drove a \$9.0 million decrease in field cash flow with lower production volumes contributing a further decrease of \$3.9 million. This was offset by decreased royalties of \$2.0 million, decreased operating costs of \$1.8 million, decreased G&A of \$1.4 million and realized Q4 2014 gains on derivative instruments versus losses on derivative instruments in Q3 2014 which contributed \$6.3 million to the increase in funds from operations. The result is reflected in an increase in Q4 2014 cash flow netbacks to \$10.21 per boe up from \$9.58 per boe in Q3 2014.

For 2014, the Company had a net loss of \$155.8 million or \$1.22 per basic and diluted share compared to a net income of \$43.3 million in 2013 or \$0.39 per basic and diluted share. The decrease of net income in 2014 is primarily related to non-cash factors including total impairment losses of \$126.6 million, losses on property dispositions of \$13.5 million and deferred tax expense of \$17.0 million offset by unrealized gains on derivative financial instruments of \$29.0 million recognized in 2014. The 2013 net income included gains on the acquisition of Charger and Avenex of \$84.2 million, gains on property dispositions of \$5.2 million and a deferred tax recovery of \$2.1 million offset by unrealized losses on derivative financial instruments of \$10.0 million.

For Q4 2014 the company had a net loss of \$140.8 million or \$1.10 per basic and diluted share compared to a net loss of \$4.2 million or \$0.03 per basic and diluted share in Q4 2013 and a net loss of \$16.9 million or \$0.13 per basic and diluted share in Q4 2013. Compared to Q3 2014, the increase in the loss is primarily related to impairments recorded in Q4 2014, deferred tax expense in Q4 2014 versus a recovery in Q3 2014, losses on property dispositions incurred in Q4 2014 and decreased revenue partially offset by increased unrealized gains on derivative instruments and decreased royalties and operating expenses. The increase in losses compared to Q4 2013 is primarily related to impairments recorded in Q4 2014, increased deferred tax expense in Q4 2014, losses on property dispositions incurred in Q4 2014 and decreased revenue partially offset by increased unrealized gains on derivative instruments, decreased royalties and decreased operating expenses.

The following table summarizes the net income on a boe basis for the periods indicated:

| (\$/boe)                                     | (  | 24 2014  | Q4 2013       | Q3 2014      | 2014          | 2013        |
|--|----|----------|---------------|--------------|---------------|-------------|
| Sales price                                  | \$ | 41.95    | \$<br>45.13   | \$<br>49.64  | \$<br>52.59   | \$<br>49.16 |
| Royalties                                    |    | (7.48)   | (9.42)        | (8.68)       | (9.35)        | (10.21)     |
| Operating expenses                           |    | (19.11)  | (18.33)       | (19.49)      | (19.82)       | (18.89)     |
| Transportation expenses                      |    | (1.87)   | (2.29)        | (1.87)       | (2.06)        | (2.20)      |
| Operating netback                            | \$ | 13.49    | \$<br>15.09   | \$<br>19.60  | \$<br>21.36   | \$<br>17.86 |
| Other non-cash expenses                      |    | (0.07)   | -             | 0.07         | -             | -           |
| Cash other income (expense)                  |    | 1.03     | (0.03)        | 0.24         | 0.32          | 0.25        |
| Realized gain (loss) on financial derivative |    | 1.59     | (2.01)        | (3.55)       | (3.65)        | (1.77)      |
| instruments                                  |    |          |               |              |               |             |
| G&A  |    | (2.53)   | (2.45)        | (3.53)       | (3.22)        | (3.01)      |
| Interest                                     |    | (3.30)   | (2.77)        | (3.25)       | (3.13)        | (2.42)      |
| Cash flow netback                            | \$ | 10.21    | \$<br>7.83    | \$<br>9.58   | \$<br>11.68   | \$<br>10.91 |
| Unrealized gain (loss) on financial          |    | 18.53    | (1.96)        | 9.05         | 5.76          | (1.81)      |
| derivative instruments                       |    |          |               |              |               |             |
| Other non-cash expenses                      |    | 0.07     | -             | (0.07)       | -             | -           |
| Non-cash other income (expense)              |    | (18.37)  | 3.85          | 2.09         | (2.65)        | 16.09       |
| Depletion, depreciation and impairment       |    | (113.25) | (15.34)       | (24.18)      | (41.18)       | (14.03)     |
| Accretion                                    |    | (1.20)   | (0.99)        | (1.17)       | (1.14)        | (0.95)      |
| Transaction costs                            |    | -        | -             | -            | -             | (2.42)      |
| Long-term incentive compensation             |    | 1.04     | (0.49)        | (0.20)       | (0.05)        | (0.36)      |
| Deferred taxes                               |    | (17.80)  | (4.45)        | 1.54         | (3.38)        | 0.38        |
| Net income (loss)                            | \$ | (120.77) | \$<br>(11.55) | \$<br>(3.36) | \$<br>(30.96) | \$<br>7.81  |

The following table provides reconciliations to the change in funds from operations and net income for Q4 2014 to Q4 2013 and for Q4 2014 to Q3 2014.

| Change in Funds from Operations and Net Income (loss) (000s) | Q4 2014 to            | Q4 20 | 013      | Q4 2014 to Q3 2014       |         |    |                 |  |  |  |
|--|-----------------------|-------|----------|--------------------------|---------|----|-----------------|--|--|--|
|  | Funds from Operations |       | come /   | Funds from<br>Operations |         |    | ncome /<br>oss) |  |  |  |
| Comparative period   | \$ 11,426             | \$    | (16,866) | ¢                        | 11,902  | \$ | (4,188)         |  |  |  |
| Increase (decrease) in revenue:                              | Ψ 11,420              | Ψ     | (10,000) | Ψ                        | 11,702  | Ψ  | (4,100)         |  |  |  |
| Change in production volumes                                 | (13,315)              |       | (13,315) |                          | (3,889) |    | (3,889)         |  |  |  |
| Change in production volumes  Change in prices               | (3,710)               |       | (3,710)  |                          | (8,958) |    | (8,958)         |  |  |  |
| Change in prices  Change in royalties                        | 5,039                 |       | 5,039    |                          | 2,080   |    | 2,080           |  |  |  |
| (Increase) decrease in expenses:                             | 3,037                 |       | 3,037    |                          | 2,000   |    | 2,000           |  |  |  |
| Operating  | 4,410                 |       | 4.492    |                          | 1,797   |    | 1,968           |  |  |  |
| Transportation   | 1,162                 |       | 1,162    |                          | 139     |    | 139             |  |  |  |
| Finance charges  | 207                   |       | 254      |                          | 192     |    | 242             |  |  |  |
| General and administration                                   | 631                   |       | 631      |                          | 1,443   |    | 1,443           |  |  |  |
| Long-term incentive compensation                             | _                     |       | 1,924    |                          | · -     |    | 1,458           |  |  |  |
| Depletion, depreciation and impairment                       | -                     | (     | 109,565) |                          | -       |    | (101,905)       |  |  |  |
| Deferred tax   | -                     |       | (14,246) |                          | -       |    | (22,662)        |  |  |  |
| Transaction costs  | -                     |       | -        |                          | -       |    | -               |  |  |  |
| Increase (decrease) in:                                      |                       |       |          |                          |         |    |                 |  |  |  |
| Other income   | 1,245                 |       | (25,792) |                          | 909     |    | (23,095)        |  |  |  |
| Gains (losses) on financial                                  | -                     |       | •        |                          |         |    |                 |  |  |  |
| derivative instruments                                       | 4,788                 |       | 29,239   |                          | 6,268   |    | 16,614          |  |  |  |
| Current period   | \$ 11,883             | \$ (  | 140,753) | \$                       | 11,883  | \$ | (140,753)       |  |  |  |

## Capital Expenditures, Acquisitions and Dispositions

Capital expenditures in 2014 totalled \$77.5 million with \$46.0 million spent on drilling, completion and optimization activities, \$24.5 million on facilities, pipelines, equipping and tie-ins including pipeline integrity activities in Dixonville, \$4.9 million on office and capitalized G&A, and the remaining \$2.1 million on land and seismic. A total of 21 gross (17.3 net) wells were drilled and completed as part of Spyglass' 2014 capital program. Operated capital included the drilling and completion of 10 gross (10.0 net) oil wells in the Halkirk-Provost area, 7 gross (6.2 net) oil wells in the South core area at Matziwin and Enchant and 1 gross (1.0 net) gas well at Noel. Operated capital also included \$12.5 million spent in the year on pipeline remediation, primarily at Dixonville. Non-operated drilling was limited to 3 gross (0.1 net) wells in our Central and North core areas.

Capital expenditures in Q4 2014 totalled \$15.2 million with \$4.7 million spent on drilling, completion and optimization activities, \$8.9 million on facilities, pipelines, equipping and tie-ins including pipeline integrity activities at Dixonville, \$0.9 million on capitalized G&A and office related expenditures and \$0.7 million on land and seismic. Capital spending focused on the drilling and completion of 2 gross (2.0 net) oil wells in the Halkirk-Provost areas as well as the tie in of wells drilled in the third quarter. Additionally, Q4 2014 capital spend includes \$4.8 million on pipeline remediation projects.

2014 acquisitions include the purchase of certain producing properties in the province of Alberta. Net assets acquired totalled \$3.3 million with total consideration of \$3.3 million comprised of \$2.5 million of cash and \$0.8 million of producing properties and undeveloped land.

In Q4 2014, Spyglass closed the disposition of a 50% working interest in its producing properties and undeveloped land in the Dixonville area to an unrelated third party oil and gas exploration and production company. The assets disposed of had a net carrying amount of \$111.7 million and were sold for net proceeds of \$98.8 million resulting in losses of \$12.9 million which were recognized as other

income in the Consolidated Statement of Income (Loss). Spyglass retained a 50% working interest and maintains operatorship of the field.

Additional dispositions of non-core producing properties and undeveloped land were completed in 2014 in the provinces of Alberta and Saskatchewan. The assets disposed of had a net carrying value of \$69.0 million and were sold for net proceeds of \$68.4 million. The transactions resulted in losses of \$0.6 million which were recognized as other income in the Consolidated Statement of Income (Loss).

The following table highlights the breakdown of expenditures by category for the periods indicated:

| Capital Expenditures (000s)                 | (  | Q4 2014  | Q4 2013      | Q3 2014        |    | 2014     | 2013          |
|---|----|----------|--------------|----------------|----|----------|---------------|
| Land  | \$ | 153      | \$<br>487    | \$<br>61       | \$ | 844      | \$<br>1,182   |
| Geological and geophysical                  |    | 569      | 142          | 428            |    | 1,292    | 1,842         |
| Drilling and completions                    |    | 4,653    | 10,045       | 15,821         |    | 46,082   | 40,321        |
| Facilities and equipment                    |    | 8,885    | 3,135        | 11,615         |    | 24,450   | 10,752        |
| Office and capitalized G&A                  |    | 945      | 1,182        | 1,153          |    | 4,864    | 5,557         |
| Capital Expenditures                        | \$ | 15,205   | \$<br>14,991 | \$<br>29,078   | \$ | 77,532   | \$<br>59,654  |
| Acquisitions                                |    | -        | -            | -              |    | 2,458    | 282,093       |
| Dispositions                                | (  | 110,935) | (12,515)     | (42,836)       | (  | 166,381) | (22,714)      |
| Total capital expenditures and acquistions  |    |          |              |                |    |          |               |
| net of dispostions                          | \$ | (95,730) | \$<br>2,476  | \$<br>(13,758) | \$ | (86,391) | \$<br>319,033 |
|   |    |          |              |                |    |          |               |
| Exploration and evaluation expenditures     | \$ | (5)      | \$<br>170    | \$<br>(3,607)  | \$ | (2,803)  | \$<br>50,219  |
| Property, plant and equipment expenditures  |    | (95,725) | 2,306        | (10,151)       |    | (83,588) | 268,814       |
| Total capital expenditures and acquisitions |    |          | <br>         |                |    |          | <br>          |
| net of dispositions                         | \$ | (95,730) | \$<br>2,476  | \$<br>(13,758) | \$ | (86,391) | \$<br>319,033 |

Spyglass has approximately 424,000 net acres of undeveloped land under lease at December 31, 2014.

# **Equity**

On March 28, 2013, pursuant to the Arrangement, 46,916,422 pre-subdivided Spyglass shares were subdivided on a basis of 1.3 to one to total 60,991,356 shares. Further, 12,117,821 shares were issued in exchange for all outstanding Charger shares and 54,967,543 shares were issued in exchange for all outstanding AvenEx shares. Outstanding shares subsequent to the Arrangement totaled 128,076,720 Spyglass shares. There have been no shares issued subsequent to the Arrangement and Spyglass does not have any dilutive instruments outstanding.

On December 18, 2014, the TSX accepted the Company's notice to make a normal course issuer bid to purchase its outstanding common shares on the open market. The TSX authorized the Company to purchase up to 12,460,689 common shares during the period from December 22, 2014 to December 21, 2015. Shares purchased under bid will be cancelled. There were 272,000 shares purchased at a weighted average cost of \$0.36 subsequent to December 18, 2014 and prior to January 1, 2015. As the carrying value of the purchased shares was greater than \$3.86 per share the \$1.0 million difference between the carrying amount and the purchased amount was recorded as contributed surplus. Spyglass has not repurchased any further common shares up to the date of the MD&A.

The Company has no dilutive instruments outstanding.

| Share Information                   | Q4 2014     | Q4 2013     | Q3 2014     | 2014        | 2013        |
|-------------------------------------|-------------|-------------|-------------|-------------|-------------|
| Shares Outstanding                  |             |             |             |             |             |
| Basic                               | 127,804,720 | 128,076,720 | 128,076,720 | 127,804,720 | 128,076,720 |
| Diluted                             | 127,804,720 | 128,076,720 | 128,076,720 | 127,804,720 | 128,076,720 |
| Weighted average shares outstanding |             |             |             |             |             |
| Basic                               | 128,061,742 | 128,076,720 | 128,076,720 | 128,072,945 | 112,086,499 |
| Diluted                             | 128,061,742 | 128,076,720 | 128,076,720 | 128,072,945 | 112,086,499 |

#### **Dividends Declared**

During 2014, the Company declared dividends of \$27.9 million or \$0.2175 per share. During Q4 2014, the Company declared dividends of \$3.8 million or \$0.03 per share. Dividends declared per common share and outstanding for the period are as follows:

|                |                         |                    |                    | Α  | mount Per<br>Common |
|----------------|-------------------------|--------------------|--------------------|----|---------------------|
| 2014 Dividends | <b>Declaration Date</b> | Record Date        | Payment Date       |    | Share               |
| January        | January 15, 2014        | January 28, 2014   | February 17, 2014  | \$ | 0.0225              |
| February       | February 11, 2014       | February 27, 2014  | March 17, 2014     |    | 0.0225              |
| March          | March 11, 2014          | March 27, 2014     | April 15, 2014     |    | 0.0225              |
| April          | April 15, 2014          | April 28, 2014     | May 15, 2014       |    | 0.0225              |
| May            | May 6, 2014             | May 28, 2014       | June 16, 2014      |    | 0.0225              |
| June           | June 13, 2014           | June 27, 2014      | July 15, 2014      |    | 0.0225              |
| July           | July 14, 2014           | July 27, 2014      | August 15, 2014    |    | 0.0225              |
| August         | August 12, 2014         | August 28, 2014    | September 15, 2014 |    | 0.0150              |
| September      | September 11, 2014      | September 26, 2014 | October 15, 2014   |    | 0.0150              |
| October        | October 16, 2014        | October 31, 2014   | November 17, 2014  |    | 0.0150              |
| November       | November 13, 2014       | November 28, 2014  | December 15, 2014  |    | 0.0150              |

On December 16, 2014 Spyglass announced the suspension of its monthly dividend in order to manage cash flow and capital resources in response to changes in commodity prices.

# **Liquidity and Capital Resources**

Spyglass is listed on the Toronto Stock Exchange trading under the symbol "SGL" and trades in the over the counter market in the United States under the symbol "SGLRF". The following is a summary of the trading history:

| Trading History on the TSX | Q  | 4 2014 | Q4 2013    | Q3 2014    | 2014       | 2013       |
|----------------------------|----|--------|------------|------------|------------|------------|
| Trading price              |    |        |            |            |            |            |
| High                       | \$ | 1.40   | \$<br>2.15 | \$<br>1.77 | \$<br>2.14 | \$<br>2.71 |
| Low                        | \$ | 0.29   | \$<br>1.58 | \$<br>1.37 | \$<br>0.29 | \$<br>1.53 |
| Close                      | \$ | 0.33   | \$<br>1.82 | \$<br>1.38 | \$<br>0.33 | \$<br>1.82 |
| Volume (000's)             |    | 27,452 | 25,028     | 16,159     | 86,244     | 76,067     |

On the over the counter market, 33.5 million shares were traded in 2014 compared to 19.5 million shares in 2013.

On May 5, 2014, Spyglass renewed and amended its revolving term credit facility with a syndicate of banks. On September 8, 2014 and December 18, 2014 the credit facility was further amended as a result of property dispositions that occurred in the third and fourth quarters. Under the renewed and amended agreement, Spyglass currently has a \$200 million revolving credit facility. The available level of credit is subject to semi-annual review and may be adjusted for changes in reserves, commodity prices and other factors. At December 31, 2014, \$174.7 million was drawn on the facility and the Company had a working capital deficit of \$19.1 million (excluding current portion of financial derivatives) for net debt of \$193.8 million. During 2014, Spyglass reduced its long term debt by \$112.3 million from \$287.0 million at December 31, 2013. The Company is subject to certain non-financial covenants in its credit facility agreement. Covenants include reporting requirements, permitted dispositions, permitted financial derivatives, permitted encumbrances and other standard business operating covenants. The Company is not subject to any financial covenants. As at December 31, 2014 the Company is in compliance with all covenants. The facility is available on a revolving basis until April 28, 2015. On April 28, 2015 at the Company's discretion, the facility is available on a non-revolving basis for a period of 366 days, at which time the facility would be due and payable. At December 31, 2014, \$1.1 million of letters of credit were outstanding under this facility.

The Company's policy is to maintain a strong capital base to maintain financial flexibility and allow for execution of its capital investment program, provide creditor and market confidence and sustain the future development of the business.

The Company recognizes the difficulties of operating in the current commodity price environment and has taken steps to manage its leverage. In the fourth quarter of 2014, Spyglass realized \$110.9 million of net cash proceeds on property dispositions and in December

2014 suspended dividend payments with a \$23 million annual obligation. Further, in February 2015 Spyglass announced a reduction to its 2015 capital expenditure budget from \$26 million down to \$8 million with the objective of holding debt near 2014 year end levels. The Company anticipates adequate liquidity to fund future working capital and forecasted capital expenditures for 2015 through a combination of cash flow, property dispositions and use of its bank facility. With continued property dispositions, the Company would expect to have a borrowing base reduction under its current bank facility, however, proceeds from property dispositions would normally be expected to be in excess of any reduction that would occur. The Company is able to modify its capital program in response to changes in commodity prices and cash flows. Should the Company choose to expand its capital program, actual funding alternatives will be influenced by the then current market environment and the ability to access capital on reasonable terms, balanced with the investment opportunities presented.

The management of capital includes share capital of \$493.2 million (2013- \$494.3 million) and long-term debt of \$174.7 million (2013- \$287.0 million). The Company manages its capital structure and makes adjustments by continually monitoring its business conditions, including: changes in economic conditions, the risk profile of its drilling inventory, the efficiencies of past investments, the efficiencies of forecasted investments and the timing of such investments, the forecasted commodity prices and resulting cash flows and debt levels. The Company monitors non-GAAP metrics including a calculation of its long-term debt to its trailing four quarters EBITDA as defined by its credit facility. EBITDA is equal to cash flow from operating activities plus interest expense, before site restoration expenditures and changes in non-cash working capital activities from operations adjusted on a pro forma basis for acquisitions and dispositions. At December 31, 2014, this ratio was 3.4 (December 31, 2013 - 3.6).

In order to maintain or adjust the capital structure, the Company may from time to time issue shares, if available on reasonable terms, sell assets, farm out properties and adjust its capital spending to manage current and projected debt levels. The Company may also review its level of bank credit obtainable based on the change of its oil and natural gas reserves.

#### **Off Balance Sheet Transactions**

There were no off balance sheet transactions entered into during the period, nor are there any outstanding as of the date of this MD&A.

### **Contractual Obligations**

The contractual obligations for which the Company is responsible are as follows:

|                                     |            |           |            |           | After 5   |
|-------------------------------------|------------|-----------|------------|-----------|-----------|
| Contractual Obligations (000s)      | Total      | < 1 year  | 1-3 years  | 4-5 years | years     |
| Long-term debt and related interest | \$ 185,835 | \$ 8,908  | \$ 176,927 | \$ -      | \$ -      |
| Firm transportation charges         | 5,432      | 1,749     | 2,349      | 596       | 738       |
| Operating leases                    | 27,337     | 3,525     | 7,220      | 7,253     | 9,339     |
| Total Contractual Obligations       | \$ 218,604 | \$ 14,182 | \$ 186,496 | \$ 7,849  | \$ 10,077 |

The Company enters into many contractual obligations in the course of conducting its day to day business. Material contractual obligations consist of long-term debt under its bank facility, firm transportation charges and operating lease arrangements.

The Company estimates it will incur costs of approximately \$348.9 million on an undiscounted basis, to settle its decommissioning liabilities to abandon and reclaim petroleum and natural gas assets including well sites, gathering systems and processing facilities. The present value of these expected costs is \$66.9 million and has been recorded on the Company's balance sheet as at December 31, 2014. These costs will be incurred over the operating lives of the assets with the majority being at or after the end of production. The Company may enter into farm-in agreements where it commits to capital expenditures to earn and retain lands. These are considered routine in nature and form part of the normal course of operations for active oil and gas companies and are not included in the table above.

The Company is currently undergoing tax reviews related to the issuance of flow through shares and has accrued a provision for reassessments which it is currently reviewing.

#### **Financial Instruments**

Financial instruments comprise accounts receivable, financial derivative instruments, accounts payable and accrued liabilities, long-term incentive plan liability and long-term debt. The fair values of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities, approximate their carrying amounts due to their short-term maturities. Spyglass' financial derivative instruments and long-term incentive plan liability have been recorded at their fair value.

The Company's long-term debt bears interest at a floating market rate and accordingly the fair market value approximates the carrying value. The Company is exposed to credit, liquidity and market risk from its use of financial instruments. A description of these risks has been included in the Company's year-end audited consolidated financial statements for December 31, 2014.

### Disclosure Controls and Procedures and Internal Controls over Financial Reporting

Disclosure controls and procedures are designed to ensure that information required to be disclosed by Spyglass is accumulated and communicated to management as appropriate to allow timely disclosures. Internal controls over financial reporting have been designed by management, under the supervision of, and with the participation of Spyglass' Chief Executive Officer and Chief Financial Officer, to provide reasonable assurance regarding the reliability of Spyglass' financial reporting and its preparation of financial statements for external purposes in accordance with GAAP. Spyglass' Chief Executive Officer and Chief Financial Officer have concluded, based on their evaluation as of the end of the period covered by the annual filings, that the Company's disclosure controls and procedures are effective to provide reasonable assurance that material information related to Spyglass is made known to them by Spyglass employees.

### Management's Report on Disclosure Controls and Procedures

Management, under the supervision of and with the participation of Spyglass' Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the Corporation's disclosure controls and procedures (as defined under National Instrument 52-109) and concluded, as at December 31, 2014, that such disclosure controls and procedures were effective.

# Management's Report on Internal Control over Financial Reporting ("ICFR")

Management, under the supervision of and with the participation of Spyglass' Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the Corporation's internal controls over financial reporting (as defined under National Instrument 52-109). In making this evaluation, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commissions ("COSO") in Internal Control - Integrated Framework (2013). Based on that evaluation, management and the Chief Executive Officer and Chief Financial Officer have concluded that, as at December 31, 2014, Spyglass' internal controls over financial reporting were effective.

There were no weaknesses noted in controls during 2014 that have materially affected, or are reasonably likely to materially affect, the Company's internal controls over financial reporting.

It should be noted that while Spyglass' Chief Executive Officer and Chief Financial Officer believe that the Company's disclosure and internal control procedures provide a reasonable level of assurance that they are effective, they do not expect that the disclosure and internal control procedures will prevent all errors and fraud. A control system, no matter how well conceived or operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met.

# **Application of Critical Accounting Estimates**

The significant accounting policies used by Spyglass are disclosed in the Company's year-end audited consolidated financial statements for the years ended December 31, 2014 and 2013. Certain accounting policies required that management make appropriate decisions with respect to the formulation of estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. The emergence of new information and changes in circumstances may result in actual results or changes to estimated amounts that differ materially from current estimates. The following discussion identifies the critical accounting policies and practices of the Company and helps assess the likelihood of materially different results being reported.

(a) Depletion, depreciation and reserves

Depletion is based on the proved plus probable reserves as evaluated in accordance with the Canadian Oil and Gas Evaluation Handbook ("COGEH"). The process of determining reserves is complex. Significant judgments are based on available geological, geophysical, engineering, and economic data. These judgements are based on estimates and assumptions that may change substantially as additional data from ongoing development activities and production performance becomes available and as economic conditions impacting oil and gas prices and costs change. The reserve estimates are based on current production forecasts, prices and economic conditions.

As circumstances change and additional data becomes available, reserve estimates also change. Estimates made are reviewed and revised, either upward or downward, as warranted by the new information. Revisions are often required due to changes in well performance, prices and economic conditions.

Although every reasonable effort is made to ensure that reserve estimates are accurate, reserve estimation is an inferential science. As a result, subjective decisions, new geological or production information and a changing environment may impact these estimates. Revisions to reserve estimates can arise from changes in year-end oil and gas prices and reservoir performance. Such revisions can be either positive or negative.

Changes in reserve estimates impact the financial results of the Company as reserves and estimated future development costs are used to calculate depletion and are also used in measuring fair value less costs of disposal of property, plant and equipment for impairment calculations (see note 8 to the consolidated financial statements).

### (b) CGU definition

The determination of CGUs requires judgment in defining a group of assets that generate cash inflows that are largely independent of the cash inflows from other assets or groups of assets. CGUs are determined by similar geological structure, shared infrastructure, geographical proximity, commodity type, similar exposure to market risks and materiality.

#### (c) Impairment and business combinations

Judgments include determining whether indicators of impairment exist, as well as the discount rate used in discounted cash flow models. Estimates and assumptions include those used in the determination of the recoverable amounts of CGUs and individual assets which are based on the higher of their value-in-use and fair values less costs of disposal. Unless indicated otherwise, the recoverable amount used in assessing impairment charges is fair value less costs of disposal. For PP&E, including PP&E acquired through business combinations, the Company generally estimates fair value less costs of disposal using a discounted cash flow model which has a significant number of assumptions including proved and probable reserves, forecasted commodity prices, future costs required to develop and produce reserves, discount rates and other relevant assumptions. Reserve estimates and expected future cash flows from production of reserves are subject to measurement uncertainty as discussed above and subject to variability to changes in forecasted commodity prices. Commodity price changes impact the expected future cash flows which may require a material adjustment to the carrying value of tangible and intangible assets. See note 8 to the consolidated financial statements for further discussion.

For E&E, including E&E acquired through business combinations, estimates and assumptions include those used in the calculation of recoverable amounts for E&E CGUs and individual assets, which are based on the higher of value-in-use and fair value less costs of disposal. See note 7 to the consolidated financial statements for further discussion.

### (d) Exploration and evaluation assets

The decision to transfer assets from exploration and evaluation to property, plant and equipment is based on the estimated proved or probable reserves which are in part used to determine a project's technical feasibility and commercial viability. Judgments include when a project has reached technical feasibility and commercial viability.

#### (e) Decommissioning and restoration costs

Decommissioning and restoration costs will be incurred by the Company at the end of the operating life of certain of its assets. Judgments include the most appropriate discount rate to use. Estimates and assumptions include decommissioning costs, credit-adjusted risk free rate, and expected timing of expenditure. In the Company's judgment, the most appropriate discount rate to use is the Company's credit adjusted rate. The ultimate decommissioning and restoration costs are uncertain and cost estimates can vary in response to many factors including changes to relevant legal and regulatory requirements, the emergence of new restoration techniques or experience at other production sites. The expected timing and amount of expenditure can also change in response to changes in reserves or changes in laws and regulations or their interpretation. As a result, there could be significant adjustments to the provisions established which would affect future financial results.

#### (f) Deferred taxes

The Company follows the liability method for calculating deferred taxes. Judgments include assessment whether valuation allowances are required based on expectations of future cashflows from operations and the application of existing tax laws. Estimates and assumptions are used in the calculation of deferred taxes. To the extent that future cash flows and taxable income differ significantly from estimates, the ability of the Company to realize the deferred tax assets and liabilities recorded at the balance sheet date could be impacted. Additionally, changes in tax laws could limit the ability of the Company to obtain tax deductions in the future.

### (g) Long-term incentive plans

The Company uses the fair value method of valuing its LTIP. Judgments include which valuation model is most appropriate for the grant of the award to estimate its fair value. Estimates and assumptions are then used in the valuation model to determine fair value. For RSUs, PSUs and DRSUs the fair value model is based on the Company's trading value at each reporting period. PSUs are subject to a performance multiplier that is subject to management estimation, the relative share performance of the Company compared to a set peer group and the absolute shareholder return during the period the awards are outstanding. The multiplier may change based on the future performance of the Company relative to its peers and absolute share performance which would result in changes to the estimates.

### (h) Financial Derivatives

The estimated fair value of financial derivatives is reliant upon a number of estimated variables including forward commodity prices, interest rates and volatility curves. A change in any one of these factors could result in a change to the overall estimated valuation of the instrument.

### **Financial Reporting Update**

Recent accounting pronouncement and amendments adopted effective January 1, 2014 including IFRIC 21 – Levies had no impact on the consolidated financial statements other than disclosure requirements which have been incorporated. The Company early adopted IFRS 9 – Financial Instruments: Classification and Measurement effective January 1, 2010 and early adopted IAS 36 – Impairment of Assets effective January 1, 2013. Relevant accounting policies have been included in Note 3 and relevant disclosures have been incorporated into the notes of the consolidated financial statements.

The following pronouncements and amendments have been issued. Adopting these standards is expected to have minimal or no impact on the consolidated financial statements.

- (a) IFRS 15 Revenue from Contracts with Customers, issued on May 28, 2014, replaces IAS 18 Revenue and IAS 11 Construction Contracts and provides a new principle based model on revenue recognition to all contracts with customers. Mandatory adoption is effective for periods beginning on or after January 1, 2017. Adopting this standard is not expected to have material impact on the Company's consolidated financial statements.
- (b) Amendments to IFRS 11 *Joint Arrangements*, issued on May 6, 2014, clarify that acquisitions of interests in joint operations that constitute a business should apply the relevant principles for business combinations in IFRS 3 *Business Combinations*. The amendment is to be applied prospectively effective for annual periods beginning on or after January 1, 2016 with earlier application permitted. As this amendment is to be applied prospectively, no impact is expected on the consolidated financial statements. Upon adoption of this amendment, certain transactions which may previously have been treated as property acquisitions may instead be treated as business combinations.

(c) The final version of IFRS 9 – *Financial Instruments* was issued on July 24, 2014. The standard replaces IAS 39 – *Financial Instruments: Recognition and measurement*, supersedes all previous versions of *IFRS 9 – Financial Instruments*, and is mandatory effective for periods beginning on or after January 1, 2018 with early adoption permitted. The Company early adopted a previous version of IFRS 9 – *Financial Instruments* effective January 1, 2010. The Company is evaluating the impact of adopting the final version of IFRS 9 – *Financial Instruments*.

#### **Risk Factors**

There are a number of risk factors facing companies that participate in the Canadian oil and gas industry. A summary of certain risk factors relating to our business are disclosed below, a more exhaustive list is provided in the Risk Factors Section of our 2014 Annual Information Form filed on SEDAR at <a href="https://www.sedar.com">www.sedar.com</a>.

### i) Risks to Spyglass' Revenues

### Prices, Markets and Marketing of Crude Oil and Natural Gas

Oil and natural gas are commodities whose prices are determined based on world demand, supply and other factors, all of which are beyond the control of the Company. World prices for oil and natural gas have fluctuated widely in recent years. Any material decline in prices could result in a reduction of net production revenue. Certain wells or other projects may become uneconomic as a result of a decline in world oil prices and natural gas prices, leading to a reduction in the volume of the Company's oil and gas reserves. The Company might also elect not to produce from certain wells at lower prices. All of these factors could result in a material decrease in the Company's future net production revenue, causing a reduction in its oil and gas acquisition and development activities. In addition, bank borrowings available to the Company are in part determined by the borrowing base of the Company. A sustained material decline in prices from historical average prices could limit or reduce the Company's borrowing base, therefore reducing the bank credit available to the Company, and could require that a portion of any existing bank debt of the Company be repaid.

In addition to establishing markets for its oil and natural gas, the Company must also successfully market its oil and natural gas to prospective buyers. The marketability and price of oil and natural gas which may be acquired or discovered by the Company will be affected by numerous factors beyond its control. The Company will be affected by the differential between the price paid by refiners for light quality oil and the grades of oil produced by the Company. The ability of the Company to market its natural gas may depend upon its ability to acquire space on pipelines which deliver natural gas to commercial markets. The Company will also likely be affected by deliverability uncertainties related to the proximity of its reserves to pipelines and processing facilities and related to operational problems with such pipelines and facilities and extensive government regulation relating to price, taxes, royalties, land tenure, allowable production, the export of oil and natural gas and many other aspects of the oil and natural gas business. The Company has limited direct experience in the marketing of oil and natural gas.

# Geo-Political Risks

The marketability and price of oil and natural gas that may be acquired or discovered by Spyglass is and will continue to be affected by political events throughout the world that cause disruptions in the supply of oil. Conflicts, or the prevailing perception of the potential for conflicts, arising in the Middle East and other areas of the world have a significant impact on the price of oil and natural gas. Any particular event could result in a material decline in prices and therefore result in a reduction of Spyglass' net production revenue.

In addition, Spyglass' oil and natural gas properties, wells and facilities could be subject to a terrorist attack. If any of Spyglass' properties, wells or facilities are the subject of terrorist attack it may have a material adverse effect on the Spyglass' business, financial condition, results of operations and prospects. Spyglass does not have insurance to protect against the risk from terrorism.

#### Delay in Cash Receipts and Credit Worthiness of Counterparties

In addition to the usual delays in payment by purchasers of oil and natural gas to the operators of Spyglass' properties, and by the operator to Spyglass, payments between any of such parties may also be delayed by restrictions imposed by lenders, delays in the sale or delivery of products, delays in the connection of wells to a gathering system, blowouts or other accidents, recovery by the operator of expenses incurred in the operation of Spyglass' properties or the establishment by the operator of reserves for such expenses. In

addition, the insolvency or financial impairment of any counterparty owing money to Spyglass, including industry partners and marketing agents, could prevent Spyglass from collecting such debts.

### Substantial Capital Requirements, Liquidity

Spyglass may have to make substantial capital expenditures for the acquisition, exploration, development and production of oil and natural gas reserves in the future. If revenues or reserves decline, Spyglass may have limited ability to expend the capital necessary to undertake or complete future drilling programs. There can be no assurance that debt or equity financing or cash generated by operations will be available or sufficient to meet these requirements or for other corporate purposes or, if debt or equity financing is available, that it will be on terms acceptable to the Company. Moreover, future activities may require Spyglass to alter its capitalization significantly. The inability of the Company to access sufficient capital for its operations could have a material adverse effect on its financial condition, results of operations or prospects.

### Price Volatility of Publicly Traded Securities

In recent years, the securities markets in Canada and the United States have experienced a high level of price and volume volatility, and the market price of securities of many companies, particularly those considered to be development stage companies, have experienced wide fluctuations in price which have not necessarily been related to the operating performance, underlying asset values or prospects of such companies. There can be no assurance that continual fluctuations in price will not occur. It is likely that the market price for the Common Shares will be subject to market trends generally, notwithstanding the financial and operational performance of Spyglass.

### ii) Operational Risks

### Exploration, Development and Production Risks

Oil and natural gas operations involve many risks that even a combination of experience, knowledge and careful evaluation may not be able to overcome. The long-term commercial success of Spyglass depends on its ability to find, acquire, develop and commercially produce oil and natural gas reserves. Without the continual addition of new reserves, any existing reserves the Company may have at any particular time, and the production therefrom will decline over time as such existing reserves are exploited. A future increase in the Company's reserves will depend not only on its ability to explore and develop any properties it may have from time to time, but also on its ability to select and acquire suitable producing properties or prospects. No assurance can be given that the Company will be able to continue to locate satisfactory properties for acquisition or participation. Moreover, if such acquisitions or participations are identified, management of Spyglass may determine that current markets, terms of acquisition and participation or pricing conditions make such acquisitions or participations uneconomic. There is no assurance that further commercial quantities of oil and natural gas will be discovered or acquired by the Company.

Future oil and natural gas exploration may involve unprofitable efforts, not only from dry wells, but also from wells that are productive but do not produce sufficient petroleum substances to return a profit after drilling, operating and other costs. Completion of a well does not assure a profit on the investment or recovery of drilling, completion and operating costs. In addition, drilling hazards or environmental damage could greatly increase the cost of operations, and various field operating conditions may adversely affect the production from successful wells. These conditions include delays in obtaining governmental approvals or consents, shut-ins of connected wells resulting from extreme weather conditions, insufficient storage or transportation capacity or other geological and mechanical conditions. While diligent well supervision and effective maintenance operations can contribute to maximizing production rates over time, production delays and declines from normal field operating conditions cannot be eliminated and can be expected to adversely affect revenue and cash flow levels to varying degrees.

Oil and natural gas exploration operations are subject to all the risks and hazards typically associated with such operations, including hazards such as fire, explosion, blowouts, cratering and oil spills, each of which could result in substantial damage to oil and natural gas wells, producing facilities, other property and the environment or in personal injury. In accordance with industry practice, Spyglass is not fully insured against all of these risks, nor are all such risks insurable. Although Spyglass maintains liability insurance in an amount which it considers adequate, the nature of these risks is such that liabilities could exceed policy limits, in which event Spyglass could incur significant costs that could have a materially adverse effect upon its financial condition. Oil and natural gas production operations

are also subject to all the risks typically associated with such operations, including premature decline of reservoirs and the invasion of water into producing formations.

### Project Risks

The Company manages a variety of small and large projects in the conduct of its business. Project delays may delay expected revenues from operations. Significant project cost over-runs could make a project uneconomic. The Company's ability to execute projects and market oil and natural gas depends upon numerous factors beyond the Company's control, including:

- the availability of processing capacity;
- the availability and proximity of pipeline capacity;
- the availability of storage capacity;
- the supply of and demand for oil and natural gas;
- the availability of alternative fuel sources;
- the effects of inclement weather;
- the availability of drilling and related equipment;
- unexpected cost increases;
- accidental events;
- currency fluctuations;
- changes in regulations;
- the availability and productivity of skilled labour; and
- the regulation of the oil and natural gas industry by various levels of government and governmental agencies.

Because of these factors, Spyglass could be unable to execute projects on time, on budget or at all, and may not be able to effectively market the oil and natural gas that it produces.

### Reserve Replacement

Spyglass' future oil and natural gas reserves and production and the cash flows to be derived therefrom are highly dependent on successfully acquiring or discovering new reserves. Without the continual addition of new reserves, any existing reserves Spyglass may have at any particular time and the production therefrom will decline over time as such existing reserves are exploited. A future increase in reserves will depend not only on Spyglass' ability to develop any properties it may have from time to time, but also on its ability to select and acquire suitable producing properties or prospects. There can be no assurance that Spyglass' future exploration and development efforts will result in the discovery and development of additional commercial accumulations of oil and natural gas.

### Operational Dependence

Oil and natural gas exploration and development activities are dependent on the availability of drilling and related equipment in the particular areas where such activities will be conducted. Demand for such limited equipment or access restrictions may affect the availability of such equipment to Spyglass and may delay exploration and development activities.

To the extent Spyglass will not be the operator of its oil and natural gas properties, it will be dependent on such operators for the timing of activities related to such properties and will be largely unable to direct or control the activities of the operators. Payments from production generally flow through the operator and there is a risk of delay and additional expense in receiving such revenues if the operator becomes insolvent.

In addition, the success of Spyglass will be largely dependent upon the performance of its management and key employees. Spyglass does not have any key man insurance policies and, therefore, there is a risk that the death or departure of any member of management or any key employee could have a material adverse effect on the Company.

Spyglass' ability to market oil and natural gas from its wells also depends upon numerous other factors beyond its control, including, among other things, the availability of natural gas processing and storage capacity, the availability of pipeline capacity, the price of

oilfield services and the effects of inclement weather. Because of these factors, Spyglass may be unable to market some or all of the oil and natural gas it produces or to obtain favorable prices for the oil and natural gas it produces.

#### Reserve Estimates

There are numerous uncertainties inherent in evaluating quantities of reserves and the net present value of future net revenue to be derived therefrom, including many factors beyond the control of Spyglass. The reserves information contained in the McDaniel Report and set forth herein, including information respecting the net present value of future net revenue from reserves, represents an estimate only. This estimate is based on a number of assumptions relating to factors such as initial production rates, production decline rates, ultimate recovery of reserves, timing and amount of capital expenditures, marketability of production, future prices of oil and natural gas, operating costs and royalties and other government levies that may be imposed over the producing life of the reserves. These assumptions were based on price forecasts in use at the date the McDaniel Report was prepared and many of these assumptions are subject to change and are beyond the control of Spyglass. Ultimately, the actual reserves attributable to Spyglass' properties will vary from the estimates contained in the McDaniel Report and those variations may be material and affect the market price of the Common Shares. See "Notes on Reserves Data and Other Oil and Gas Information" and "Additional Information Relating to Reserves Data – Significant Factors or Uncertainties Affecting Reserves Data" in the Company's 2014 Annual Information Form.

#### Insurance

Spyglass' involvement in the exploration for and development of oil and natural gas properties may result in the Company becoming subject to liability for pollution, blow outs, property damage, personal injury or other hazards. Although Spyglass maintains insurance consistent with prudent industry practice, it is not fully insured against certain environmental risks, either because such insurance is not available or because of high premium costs. In particular, insurance against risks from environmental pollution occurring over time (as opposed to sudden and catastrophic damages) is not available on economically reasonable terms. Accordingly, Spyglass' properties may be subject to liability due to hazards that cannot be insured against, or that have not been insured against due to prohibitive premium costs or for other reasons. It is also possible that changing regulatory requirements or emerging jurisprudence could render such insurance of less benefit to Spyglass. The payment of any uninsured liabilities would reduce the funds available to Spyglass. The occurrence of a significant event that the Company is not fully insured against, or the insolvency of the insurer of such event, may have a material adverse effect on the Company's business, financial condition, results of operations and prospects.

#### Competition

There is strong competition relating to all aspects of the oil and natural gas industry. Spyglass will actively compete for capital, skilled personnel, undeveloped land, reserve acquisitions, access to drilling rigs, service rigs and other equipment, access to processing facilities and pipeline and refining capacity, and in all other aspects of its operations with a substantial number of other organizations, many of which may have greater technical and financial resources than Spyglass. Some of those organizations not only explore for, develop and produce oil and natural gas but also carry on refining operations and market petroleum and other products on a world-wide basis and as such have greater and more diverse resources on which to draw. Spyglass' ability to increase reserves and production in the future will depend not only on its ability to develop its present properties, but also on its ability to select and acquire suitable producing properties or prospects for exploratory drilling.

#### Possible Failure to Realize Anticipated Benefits of Future Acquisitions and Dispositions

Spyglass may complete acquisitions to strengthen its position in the oil and natural gas industry and to create the opportunity to realize certain benefits including, among other things, potential cost savings. Achieving the benefits of any future acquisitions depends, in part, on successfully consolidating functions and integrating operations, procedures and personnel in a timely and efficient manner, as well as Spyglass' ability to realize the anticipated growth opportunities and synergies from combining the acquired businesses and operations with its own. The integration of acquired businesses requires the dedication of substantial management effort, time and resources which may divert management's focus and resources from other strategic opportunities and from operational matters during this process. The integration process may result in the loss of key employees and the disruption of ongoing business, customer and employee relationships that may adversely affect Spyglass' ability to achieve the anticipated benefits of these and future acquisitions.

#### Net Asset Value

Spyglass' net asset value will vary depending upon a number of factors beyond the control of Spyglass' management, including oil and natural gas prices. The trading price of the Common Shares is also determined by a number of factors which are beyond the control of management and such trading price may be greater than or less than the net asset value of Spyglass.

#### Reliance on Management

Shareholders will be dependent on the management of Spyglass in respect of the administration and management of all matters relating to Spyglass and its properties and operations. Investors who are not willing to rely on the management of Spyglass should not invest in Common Shares.

# iii) Risks Associated with Government Regulation

#### Regulatory

Oil and natural gas operations (exploration, production, pricing, marketing, transportation and royalty rates) are subject to extensive controls and regulations imposed by various levels of government, including those described above under the heading "Industry Conditions", which may be amended from time to time. Spyglass' oil and natural gas operations may also be subject to compliance with federal, provincial and local laws and regulations controlling the discharge of materials into the environment or otherwise relating to the protection of the environment. Governments may regulate or intervene with respect to price, taxes, royalties and the exportation of oil and natural gas. Such regulations may be changed from time to time in response to economic or political conditions. The implementation of new regulations or the modification of existing regulations affecting the oil and natural gas industry could reduce demand for natural gas and crude oil and increase the Company's costs, any of which may have a material adverse effect on the Company's business, financial condition, results of operations and prospects. In order to conduct oil and gas operations, Spyglass will require licenses from various governmental authorities. There can be no assurance that the Company will be able to obtain all of the licenses and permits that may be required to conduct operations that it may wish to undertake.

Changes to the regulation of the oil and gas industry in jurisdictions in which Spyglass operates may adversely impact Spyglass' ability to economically develop existing reserves and add new reserves.

### **Environmental Concerns**

Many aspects of the oil and natural gas business present environmental risks and hazards, including the risk that Spyglass may be in noncompliance with an environmental law, regulation, permit, licence, or other regulatory approval, possibly unintentionally or without knowledge. Such risks may expose Spyglass to fines or penalties, third party liabilities or to the requirement to remediate, which could be material.

The operational hazards associated with possible blowouts, accidents, oil spills, gas leaks, fires, or other damage to a well or a pipeline may require Spyglass to incur costs and delays to undertake corrective actions, could result in environmental damage or contamination or could result in serious injury or death to employees, consultants, contractors or members of the public, creating the potential for significant liability to Spyglass. Also, the occurrence of any such incident could damage Spyglass' reputation in the surrounding communities and make it more difficult for Spyglass to pursue its operations in those areas.

Compliance with environmental laws and regulations could materially increase Spyglass' costs. Spyglass may incur substantial capital and operating costs to comply with increasingly complex laws and regulations covering the protection of the environment and human health and safety. In particular, Spyglass may be required to incur significant costs to comply with future federal or provincial greenhouse gas emissions reduction requirements or other regulations, if enacted.

# Climate Change

Spyglass' exploration and production facilities and other operations and activities emit greenhouse gases and require it to comply with Alberta's greenhouse gas emissions legislation contained in the Climate Change and Emissions Management Act and the Specified Gas Emitters Regulation. Spyglass will also be required to comply with any regulatory scheme for greenhouse gas emissions ultimately

adopted by the federal government. The direct or indirect costs of these regulations may have a material adverse effect on Spyglass' business, financial condition, results of operations and prospects. The future implementation or modification of greenhouse gases regulations could have a material impact on the nature of oil and natural gas operations, including those of Spyglass. Given the evolving nature of the debate related to climate change and the control of greenhouse gases and resulting requirements, it is not possible to predict the impact on Spyglass and its operations and financial condition.

#### Abandonment and Reclamation Costs

Spyglass will be responsible for compliance with terms and conditions of environmental and regulatory approvals and all laws and regulations regarding abandonment and reclamation in respect of its properties, which abandonment and reclamation costs may be substantial. A breach of such legislation or regulations may result in the imposition of fines and penalties, including an order for cessation of operations at the site until satisfactory remedies are made.

#### Permits and Licenses

The operations of Spyglass may require licenses and permits from various governmental authorities. There can be no assurance that Spyglass will be able to obtain all necessary licenses and permits that may be required to carry out exploration and development at its projects. Further, if the Company or the holder of the license or lease fails to meet the specific requirement of a license or lease, the license or lease may terminate or expire. There can be no assurance that any of the obligations required to maintain each license or lease will be met. The termination or expiration of the Company's licenses or leases or the working interests relating to a license or lease may have a material adverse effect on the Company's business, financial condition, results of operations and prospects.

### Title to Properties

Although title reviews will be done according to industry standards prior to the purchase of most oil and natural gas producing properties or the commencement of drilling wells as determined appropriate by management, such reviews do not guarantee or certify that an unforeseen defect in the chain of title will not arise to defeat a claim of Spyglass which could result in a reduction of the revenue received by Spyglass.

### Aboriginal Claims

Aboriginal peoples have claimed aboriginal title and rights to resources and various properties in western Canada. Such claims, in relation to any of Spyglass' lands, if successful, could have an adverse effect on its operations.

# **Selected Annual Information**

Set out below is select annual information for the company for the last three years:

| Financial                                       |              |                     |                     |
|---|--------------|---------------------|---------------------|
| (000s, except per share amounts)                | 2014         | 2013 <sup>(1)</sup> | 2012 <sup>(1)</sup> |
| Petroleum and natural gas sales                 | \$ 264,858   | \$ 273,014          | \$ 212,353          |
| Royalties                                       | 47,074       | 56,711              | 46,921              |
| Operating Expenses                              | 99,811       | 104,901             | 78,170              |
| Transportation                                  | 10,354       | 12,208              | 10,096              |
| Netback   | \$ 107,619   | \$ 99,194           | \$ 77,166           |
| Realized gain / (loss) on financial instruments | (18,400)     | (9,831)             | 7,295               |
| G&A - cash charge                               | 16,219       | 16,737              | 17,873              |
| Interest  | 15,787       | 13,448              | 8,196               |
| Other income                                    | 1,634        | 1,406               | 457                 |
| Funds from operations                           | \$ 58,854    | \$ 60,584           | \$ 58,849           |
| Per share- Basic                                | 0.46         | 0.54                | 0.96                |
| Per share- Diluted                              | 0.46         | 0.54                | 0.96                |
| Net income (loss)                               | \$ (155,823) | \$ 43,331           | \$ (152,991)        |
| Per share- Basic                                | (1.22)       | 0.39                | (2.50)              |
| Per share- Diluted                              | (1.22)       | 0.39                | (2.50)              |
| Capital expenditures                            | \$ 77,532    | \$ 59,654           | \$ 83,217           |
| Acquisitions                                    | 2,458        | 282,093             | -                   |
| Dispositions                                    | (166,381)    | (22,714)            | -                   |
| Net debt  | 193,819      | 300,508             | 215,817             |
| Total assets                                    | \$ 561,545   | \$ 892,328          | \$ 581,521          |
| Dividends Declared                              | \$ 27,857    | 25,934              | -                   |
| Per share- Basic                                | \$ 0.2175    | 0.2025              | -                   |
| Weighted Average Shares outstanding (000s)      |              |                     |                     |
| Basic   | 128,073      | 112,086             | 61,157              |
| Diluted   | 128,073      | 112,086             | 61,157              |
| Operations                                      |              |                     |                     |
| Average daily production                        |              |                     |                     |
| Oil (bbls/d)                                    | 5,839        | 7,000               | 6,050               |
| NGLs (bbls/d)                                   | 404          | 450                 | 324                 |
| Natural gas (mcf/d)                             | 45,332       | 46,588              | 41,093              |
| Combined (boe/d)                                | 13,798       | 15,215              | 13,223              |
| Average prices received                         |              |                     |                     |
| Oil (\$/bbl)                                    | \$ 85.33     | \$ 82.09            | \$ 76.28            |
| NGLs (\$/bbl)                                   | 60.23        | 50.96               | 58.36               |
| Natural gas (\$/mcf)                            | 4.48         | 3.23                | 2.43                |
| Combined (\$/boe)                               | \$ 52.59     | \$ 49.16            | \$ 43.88            |
| Royalties                                       | 9.35         | 10.21               | 9.70                |
| Operating expense                               | 19.82        | 18.89               | 16.15               |
| Transportation expense                          | 2.06         | 2.20                | 2.09                |
| Operating netback (\$/boe)                      | \$ 21.36     | \$ 17.86            | \$ 15.94            |

<sup>&</sup>lt;sup>(1)</sup> On March 28, 2013, Pace, AvenEx and Charger completed a plan of arrangement whereby Pace acquired AvenEx and Charger and was then renamed Spyglass Resources Corp. The selected information presented includes only the results of Pace up until the date of the plan of arrangement on March 28, 2013.

# **Selected Quarterly Information**

| Financial                                  | 2014         |    |          |    |         |    | 2013     |    |          |    |          |    |         |    |         |  |
|--|--------------|----|----------|----|---------|----|----------|----|----------|----|----------|----|---------|----|---------|--|
| (000s, except per share                    |              |    |          |    |         |    |          |    |          |    |          |    |         |    |         |  |
| amounts)                                   | Q4           |    | Q3       |    | Q2      |    | Q1       |    | Q4       |    | Q3       |    | Q2      |    | Q1      |  |
| Petroleum and natural gas                  |              |    |          |    |         |    |          |    | <u> </u> |    |          |    |         |    |         |  |
| sales                                      | \$ 48,884    | \$ | 61,731   | \$ | 76,326  | \$ | 77,917   | \$ | 65,909   | \$ | 80,859   | \$ | 76,405  | \$ | 49,841  |  |
| Cash flow from (used in)                   |              |    | ,        |    | , .     |    | ,        |    | ,        |    | ,        |    | ,       |    | , ,     |  |
| operations                                 | 8,938        |    | 8,398    |    | 27,470  |    | 10,342   |    | 9,360    |    | 14,046   |    | 1,329   |    | (3,174) |  |
| Funds from operations                      | 11,883       |    | 11,902   |    | 19,043  |    | 16,026   |    | 11,426   |    | 21,547   |    | 20,558  |    | 7,053   |  |
| Per share- Basic                           | 0.09         |    | 0.09     |    | 0.15    |    | 0.13     |    | 0.09     |    | 0.17     |    | 0.16    |    | 0.11    |  |
| Per share- Diluted                         | 0.09         |    | 0.09     |    | 0.15    |    | 0.13     |    | 0.09     |    | 0.17     |    | 0.16    |    | 0.11    |  |
| Net income (loss)                          | \$ (140,753) | \$ | (4,188)  | \$ | 815     | \$ | (11,697) | \$ | (16,866) | \$ | (1,402)  | \$ | 246     | \$ | 61,353  |  |
| Per share- Basic                           | (1.10)       |    | (0.03)   |    | 0.01    |    | (0.09)   |    | (0.13)   |    | (0.01)   |    | 0.00    |    | 0.97    |  |
| Per share- Diluted                         | (1.10)       |    | (0.03)   |    | 0.01    |    | (0.09)   |    | (0.13)   |    | (0.01)   |    | 0.00    |    | 0.97    |  |
| Capital expenditures                       | \$ 15,205    | \$ | 29,078   | \$ | 15,402  | \$ | 17,847   | \$ | 14,991   | \$ | 24,559   | \$ | 8,284   | \$ | 11,820  |  |
| Corporate acquisitions                     | -            |    | -        |    | -       |    | -        |    | -        |    | -        |    | -       |    | 150,271 |  |
| Property acquistions                       | -            |    | -        |    | 2,458   |    | -        |    | -        |    | -        |    | -       |    | -       |  |
| Dispositions                               | (110,935)    |    | (42,836) |    | (7,344) |    | (5,328)  |    | (12,515) |    | (10,199) |    | -       |    | -       |  |
| Total capital expenditures                 |              |    |          |    |         |    |          |    |          |    |          |    |         |    |         |  |
| and acquisitions net of                    |              |    |          |    |         |    |          |    |          |    |          |    |         |    |         |  |
| dispositions                               | (95,730)     |    | (13,758) |    | 10,516  |    | 12,519   |    | 2,476    |    | 14,360   |    | 8,284   |    | 162,091 |  |
| Long term debt                             | 174,700      |    | 267,400  |    | 290,900 |    | 294,900  |    | 287,000  |    | 277,000  |    | 280,400 |    | 271,700 |  |
| Net debt                                   | 193,819      |    | 293,762  |    | 270,828 |    | 307,150  |    | 300,508  |    | 291,997  |    | 296,853 |    | 300,253 |  |
| Total assets                               | 561,545      |    | 833,942  |    | 881,033 |    | 897,155  |    | 892,328  |    | 921,752  |    | 930,843 |    | 944,625 |  |
| Dividends Declared                         | 3,843        |    | 6,724    |    | 8,645   |    | 8,645    |    | 8,645    |    | 8,645    |    | 8,644   |    | -       |  |
| Per share- Basic                           | 0.0300       |    | 0.0525   |    | 0.0675  |    | 0.0675   |    | 0.0675   |    | 0.0675   |    | 0.0675  |    | -       |  |
| Shares outstanding (000s)                  |              |    |          |    |         |    |          |    |          |    |          |    |         |    |         |  |
| Basic                                      | 127,805      |    | 128,077  |    | 128,077 |    | 128,077  |    | 128,077  |    | 128,077  |    | 128,077 |    | 128,077 |  |
| Diluted                                    | 127,805      |    | 128,077  |    | 128,077 |    | 128,077  |    | 128,077  |    | 128,077  |    | 128,077 |    | 128,077 |  |
| Weighted Average Shares outstanding (000s) |              |    |          |    |         |    |          |    |          |    |          |    |         |    |         |  |
| Basic                                      | 128,062      |    | 128,077  |    | 128,077 |    | 128,077  |    | 128,077  |    | 128,077  |    | 128,077 |    | 63,227  |  |
| Diluted                                    | 128,062      |    | 128,077  |    | 128,077 |    | 128,077  |    | 128,077  |    | 128,077  |    | 128,077 |    | 63,227  |  |
| Operations                                 |              |    |          |    |         |    |          |    |          |    |          |    |         |    |         |  |
| Average daily production                   |              |    |          |    |         |    |          |    |          |    |          |    |         |    |         |  |
| Oil (bbls/d)                               | 5,389        |    | 5,045    |    | 6,164   |    | 6,784    |    | 7,198    |    | 7,473    |    | 7,434   |    | 5,876   |  |
| NGLs (bbls/d)                              | 280          |    | 410      |    | 535     |    | 391      |    | 647      |    | 383      |    | 490     |    | 279     |  |
| Natural gas (Mcf/d)                        | 41,981       |    | 48,379   |    | 46,647  |    | 44,312   |    | 48,164   |    | 51,533   |    | 50,626  |    | 35,840  |  |
| Combined (boe/d)                           | 12,666       |    | 13,518   |    | 14,474  |    | 14,560   |    | 15,873   |    | 16,445   |    | 16,362  |    | 12,128  |  |

In 2014, the Company drilled 21 gross (17.3 net) wells compared to 16 gross (12.9 net) wells drilled in 2013. In Q1 2013, the Company completed the Arrangement and acquired AvenEx and Charger for consideration of \$150.3 million, which resulted in a gain on acquisition of \$84.2 million.

Production averaged 13,798 boe/d in 2014, lower than 2013 production of 15,215 boe/d due largely to property dispositions which closed in the third and fourth quarters of 2014 as well as shut-ins in Dixonville during 2014. Commodity prices have been volatile over the previous eight trailing quarters which led to an impairment loss in Q4 2014, which contributed to a net loss of \$140.8 million in the quarter.

# **Additional Information**

Additional information relating to Spyglass is filed on SEDAR and can be viewed at <a href="www.sedar.com">www.sedar.com</a>. Information can also be obtained by contacting the Company at Spyglass Resources Corp., 1700, 250- 2nd Street SW, Calgary, Alberta T2P 0C1 or by email to <a href="mailto:ir@spyglassresources.com">ir@spyglassresources.com</a> or by accessing the website at <a href="www.spyglassresources.com">www.spyglassresources.com</a>.