

# **ROYAL NICKEL CORPORATION**

MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED DECEMBER 31, 2015



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#### INTRODUCTION

The following management's discussion and analysis ("MD&A") of the financial condition and results of the operations of Royal Nickel Corporation and its subsidiary ("RNC", "Royal Nickel" or the "Corporation") constitutes management's review of the factors that affected the Corporation's financial and operating performance for the year ended December 31, 2015. This MD&A, dated February 26, 2016, is intended to supplement and complement the Corporation's audited consolidated financial statements — prepared in accordance with International Financial Reporting Standards ("IFRS") — and related notes for the year ended December 31, 2015 and should be read in conjunction with both the audited consolidated financial statements and the Corporation's most recent Annual Information Form on file with Canadian provincial securities regulatory authorities and available at www.sedar.com. Unless otherwise noted, all amounts presented are in thousand Canadian dollars.

## CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING INFORMATION

This MD&A contains "forward-looking information" which may include, but is not limited to, statements with respect to targeted milestones to achieve development of the Dumont Nickel Project, successfully obtaining project financing, successfully obtaining permitting, the future financial or operating performance of the Corporation and its projects, the future price of and supply and demand for nickel, the estimation of mineral reserves and resources, the realization of mineral reserves and resources estimates, the timing and amount of estimated future production, costs of production, capital, operating and exploration expenditures, costs and timing of the development of new and existing deposits, costs and timing of future exploration as well as the potential of exploration properties, requirements for additional capital, government regulation of mining operations, environmental risks, reclamation expenses, the success of mining operations, economic return estimates and potential upside. Often, but not always, forward-looking statements can be identified by the use of words such as "plans", "expects", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates", or "does not anticipate" or "believes" or variations (including negative variations) of such words and phrases, or state that certain actions, events or results "may", "could", "would", "might" or "will" be taken, occur or be achieved. Readers should not place undue reliance on forward-looking statements.

Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Corporation to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Even with the completion of the positive feasibility study, there are no assurances that the Dumont Nickel Project will be placed into production. Factors that could affect the outcome include, among others: inability to raise the funds necessary to achieve the milestones or complete development; the actual results of development activities; project delays; general business, economic, competitive, political and social uncertainties; future prices of metals; availability of alternative nickel sources or substitutions; actual nickel recovery; conclusions of economic evaluations; changes in project parameters as plans continue to be refined; the future cost of capital to the Corporation; possible variations of ore grade or recovery rates; failure of plant, equipment or processes to operate as anticipated; accidents, labour disputes and other risks of the mining industry; political instability, terrorism, insurrection or war; delays in obtaining governmental approvals, necessary permitting or in the completion of development or construction activities, as well as those factors discussed in the section entitled "Risk Factors" in the Corporation's most recent Annual Information Form. Such forward-looking statements are also based on a number of material factors and assumptions, including: the availability of financing at rates and on terms and conditions otherwise acceptable to the Corporation; future nickel prices; permitting and development consistent with Royal Nickel's expectations; foreign exchange rates; prices and availability of equipment; that contracted parties provide goods and/or services on the agreed timeframes; that the current tax credit receivable from the Quebec government is collected in a timely manner; that on-going contractual negotiations will be successful and progress and/or be completed in a timely manner; and that no unusual geological or technical problems occur.



Although the Corporation has attempted to identify important factors that could cause actual actions, events or results to differ materially from those described in forward-looking statements, there may be other factors that cause actions, events or results to differ from those anticipated, estimated or intended. Forward-looking statements contained herein are made as of the date of this MD&A and the Corporation disclaims any obligation to update any forward-looking statements, whether as a result of new information, future events or results or otherwise, except as required by applicable securities laws. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements.

The use of the term "bankable" in this MD&A should not be construed as an indication that RNC has arranged or will be able to arrange project financing.

## Cautionary Note to U.S. Readers Regarding Estimates of Resources

This MD&A uses the terms "measured" and "indicated" mineral resources and "inferred" mineral resources. The Corporation advises U.S. investors that while these terms are recognized and required by Canadian securities administrators, they are not recognized by the SEC. The estimation of "measured" and "indicated" mineral resources involves greater uncertainty as to their existence and economic feasibility than the estimation of proven and probable reserves. The estimation of "inferred" resources involves far greater uncertainty as to their existence and economic viability than the estimation of other categories of resources. It cannot be assumed that all or any part of a "measured", "inferred" or "indicated" mineral resource will ever be upgraded to a higher category.

Under Canadian rules, estimates of "inferred mineral resources" may not form the basis of feasibility studies, pre-feasibility studies or other economic studies, except in prescribed cases, such as in a preliminary economic assessment under certain circumstances. The SEC normally only permits issuers to report mineralization that does not constitute "reserves" as in-place tonnage and grade without reference to unit measures. Under U.S. standards, mineralization may not be classified as a "reserve" unless the determination has been made that the mineralization could be economically and legally produced or extracted at the time the reserve determination is made. U.S. investors are cautioned not to assume that any part or all of a "measured", "indicated" or "inferred" mineral resource exists or is economically or legally mineable. Information concerning descriptions of mineralization and resources contained herein may not be comparable to information made public by U.S. companies subject to the reporting and disclosure requirements of the SEC.

#### **DESCRIPTION OF BUSINESS**

Royal Nickel is a mineral resource company primarily focused on the acquisition and responsible development of a high-quality portfolio of base and precious metal assets. The Corporation is transitioning from the exploration and evaluation stage into a nickel, copper and precious metal producer. The Corporation's current principal asset is the Dumont Nickel Project, strategically located in the established Abitibi mining camp, 25 kilometres northwest of Amos, Quebec, Canada. In addition to its Dumont Nickel Project the Corporation holds certain other properties, as set out below under "Mineral Exploration Properties", and an investment in a nickel and gold producer, as set out below under "Subsequent Events". The Corporation's common shares and warrants are traded on the Toronto Stock Exchange ("TSX") (TSX symbols RNX and RNX.WT).

Since acquiring the Dumont Nickel Project in 2007, Royal Nickel has undertaken an exploration and evaluation program to evaluate and develop the mineral resources. In detailed evaluation of the Dumont Nickel Project, Royal Nickel has completed the following successive National Instrument 43-101 ("NI 43-101") technical reports:

- Preliminary Economic Assessment September 3, 2010
- Pre-feasibility Study December 16, 2011
- Revised Pre-feasibility Study June 22, 2012



Feasibility Study – July 25, 2013

These technical reports were supported by detailed exploration and evaluation work including over 171,000 metres of diamond drilling at regularly spaced sections in order to delineate the mineral resource, assess geotechnical properties of the rock and evaluate regional exploration targets on the Dumont property. In addition to the resource definition, several programs intended to characterize the deposit and its environment have been undertaken to support development studies. These include geological interpretation studies, deposit and geotechnical modeling, and sampling for metallurgical testing. Detailed laboratory scale metallurgical testing on representative samples from the Dumont Nickel Project has been undertaken leading to a standard flowsheet design and estimate of nickel recovery and concentrate quality.

## **Feasibility Study**

On June 17, 2013 the Corporation released the results of a bankable feasibility study ("**feasibility study**") based on a startup scenario of production of 52,500 tonnes per day ("**tpd**") with a subsequent expansion to production of 105,000 tpd in year five. A bankable feasibility study is a comprehensive analysis of a project's economics (to an accuracy of +/- 15%) and is used by the banking industry for financing purposes. The results from the feasibility study demonstrate RNC's potential to be among the top five nickel sulphide operations globally (by annual nickel production) and that the Dumont Nickel Project has the third largest nickel reserves in the world. Highlights of the feasibility study include:

- After tax net present value ("NPV") of US\$1,137 million at a discount rate of 8% from commencement of construction;
- After tax internal rate of return ("IRR") of 15.2%;
- Simple payback period of 6.1 years;
- Initial capital expenditure estimate for the 52,500 tpd startup scenario of US\$1,191 million;
- Expansion from 52,500 tpd to 105,000 tpd in year five is estimated to require an additional US\$891 million investment;
- Initial nickel production of 73 million pounds (Mlbs) (33 kt) annually, expanding in year five to an annual average of 113 Mlbs (51 kt) for the remainder of the 20-year mine life and average production over the 33-year project life of 90 Mlbs (41kt) annually;
- C1 cash costs<sup>1</sup> of US\$4.01/lb (US\$8,840/t) during initial phase and US\$4.31/lb (US\$9,502/t) over 33-year life-of-project (low 2<sup>nd</sup> quartile of cash cost curve);
- Ore reserves of 1.2 billion tonnes at a 0.27% nickel grade containing 6.9 billion pounds of nickel to support a 33-year project life including 1.3 billion pounds of nickel in proven reserve;
- 1 million ounce PGE (platinum + palladium) reserve established;

<sup>&</sup>lt;sup>1</sup> C1 cash costs are defined as the cash cost incurred at each processing stage, from mining through to recoverable nickel delivered to the market, net of by-product credits.



- Estimated annual average of US\$427 million earnings before interest, taxes, depreciation and amortization and US\$238 million free cash flow over the 20-year mine life;
- Nickel price assumptions used: US\$9.00/lb. long term and US\$9.50, US\$10.00 and US\$10.50/lb. in 2015, 2016 and 2017, respectively;
- US\$/C\$ exchange rate assumptions used: US\$0.90 long term and US\$0.95 in 2015 and 2016;
- Oil price assumption used: US\$90 per barrel.

Additional potential opportunities exist to improve the economics of the project that have not been included in the feasibility study at this time:

- Alternate Downstream Processing Option: The feasibility study economics assume selling nickel
  concentrate to a third party, but an alternate downstream processing option of producing nickel oxide
  or ferronickel could be utilized as well. This may improve the economics as a result of lower costs,
  more payable nickel and a larger customer base.
- Trolley Assist Mining Cost Improvements: The feasibility study pit design allows for the potential
  to improve the overall mining costs for the Dumont Nickel Project by installing trolley assist during the
  expansion in year five and utilizing electricity to replace a portion of the diesel fuel consumed by
  trucks.
- Iron Ore (Magnetite) Concentrate Potential Additional By-product Credit: The Dumont Nickel Project also has the potential to produce a 63.5% magnetite concentrate by-product that could be sold to steel producers to improve the revenue stream for the project.

All of these options will continue to be evaluated and may be included in the project at a later time if supported by the economics.

The NI 43-101 compliant feasibility study technical report on the Dumont Nickel Project dated July 25, 2013 and uploaded October 24, 2013 is available on SEDAR at www.sedar.com.



## **2015 AND RECENT HIGHLIGHTS**

- On February 16, 2016, the Corporation announced that Salt Lake Mining Pty Ltd. ("**SLM**") completed its second gold shipment and has recovered 3,718 ozs of gold from 42,144 tonnes of ore in its first two months of gold production at its Beta Hunt Mine on a 100% basis, in line with expectations.
- On February 1, 2016, the Corporation announced two acquisitions that will transform the Corporation into a cash generating low-cost nickel, copper and gold producer.
- On February 1, 2016, the Corporation acquired a 20% interest in SLM, a private company whose main asset is the Beta Hunt nickel-gold mine in Western Australia, for cash consideration of \$2,500. The Corporation also agreed to acquire a further 47% interest in SLM in exchange for 32,500,000 shares of the Corporation. This transaction, which is expected to close in March 2016, remains subject to regulatory approval, a shareholder pre-emption process and other customary closing conditions.
- The Corporation also announced on February 1, 2016 it had entered into a definitive agreement dated January 30, 2016 to acquire a 100% interest in VMS Ventures Inc. ("VMS") by way of a plan of arrangement in consideration. Under the terms of the agreement, the Corporation will issue VMS shareholders 36,000,000 common shares of the Corporation and pay cash consideration of \$3,507, funded by a \$3,507 loan to be provided by VMS from its cash balance. This transaction, which is expected to close in April 2016, remains subject to customary conditions including court approvals, VMS shareholder approval, and the receipt of all regulatory and stock exchange approvals.
- On January 25, 2016, the Corporation announced it had secured DTC Eligibility from the Depository Trust Company for its ordinary shares quoted on the OTCQX® Best Market in the United States (OTCQX: RNKLF).
- On August 4, 2015, the Corporation announced it had executed a memorandum of understanding with Duro Felguera S.A. ("DF") and Ausenco Canada ("Ausenco"), pursuant to which DF-Ausenco will perform the work required to complete an EPC Lump Sum Turnkey Proposal for the Dumont Nickel Project. RNC has agreed to award to the DF-Ausenco alliance the engineering, procurement, construction and services agreement for the Dumont Project if certain technical and commercial parameters are met including delivery of an acceptable lump sum turnkey proposal. The EPC Proposal must not exceed C\$911 million for the defined scope of work, and will contain a Project Performance Guarantee related to the cost and schedule for completion. During the preparation of the EPC Proposal, DF-Ausenco will also make reasonable commercial efforts to reduce this not to exceed value, if possible.
- On July 8, 2015, the Corporation announced the closing of a royalty and private placement transaction
  with Orion Mine Finance (Orion). The Corporation received gross proceeds of U\$\$10.0 million
  (C\$12.6 million) from Orion in exchange for a 0.75% net smelter return royalty in the Dumont Nickel
  Project and 10 million common shares of the Corporation, issued at \$0.395 per share. The
  Corporation has the right to repurchase 50% of the royalty (0.375%) for a cash payment of U\$\$15.0
  million on the third, fourth or fifth anniversary of the closing.
- On June 25, 2015, the Corporation announced it had received the main environmental permit, the Certificate of Authorization, for the Dumont Nickel Project from the Quebec Ministry of Sustainable Development, Environment and the Fight Against Climate Change. This authorization is the most significant permit for mining projects in Quebec and positions Dumont to proceed to construction upon completion of financing.
- On June 22, 2015, the Corporation announced it had appointed Swedbank Norway (Swedbank) as advisors for the contemplated senior bond financing of approximately US\$600 million with a five year



maturity for the Dumont Nickel Project. Swedbank will work closely with the Corporation to arrange the senior project bond finance facility and support the Corporation's efforts in international markets to secure the additional equity and other required capital.

- On June 12, 2015, the Corporation closed a brokered private placement of 8,571,428 flow-through shares at a price of \$0.35 per flow through share and 2,391,638 units at a price of \$0.275 per unit, for aggregate proceeds of \$3.0 million and \$0.6 million respectively. Each unit is comprised of one common share of the Corporation and one-half of one common share purchase warrant. Each whole warrant is exercisable at a price of \$0.375 and entitles the holder thereof to acquire one common share of the Corporation on or before June 12, 2017.
- The Corporation incurred a net loss of \$5.6 million (\$0.04 per share) for the year ended December 31, 2015 compared to a net loss of \$10.0 million (\$0.10 per share) for the same period in 2014.

# **OPERATIONAL REVIEW**

One of the Corporation's key objectives continues to be the exploration and evaluation of its current principal property, the Dumont Nickel Project.

## **Dumont Nickel Project**

During 2015, the Corporation continued its activities in support of the evaluation of the Dumont Nickel Project. The work program focused on the bulk test program including both a mineral processing pilot plant and concentrate roasting, assisting with the EPC proposal preparation, supporting and following up on the ESIA filing. The following were the major activities and accomplishments during the year ended December 31, 2015:

- Bulk Concentrate Production: 300 tonnes of ore from the previously blasted outcrop material was
  processed through an 850 kg/h pilot plant at SGS Minerals (SGS) in Lakefield, ON from mid-October
  to early December. The pilot plant achieved the goal to generate approximately 2 tonnes of Dumont
  concentrate for downstream roasting tests.
- Roasting Tests: A 12" fluid bed roaster was completed at XPS Testwork and Consulting Services
  (XPS) in Falconbridge, ON. The pilot scale fluid bed will allow production of roasted concentrate from
  Dumont that can be used to test with potential customers. Activities for the period included completion
  of engineering and construction. Hot commissioning started the first week of December with several
  commissioning runs on Dumont material. Work will be completed by end of Q1 2016.
- **EPC Proposal:** In August it was announced that an MOU had been signed with Ausenco/DF to prepare a lump sum turn key (EPC) proposal. Work has been ongoing to support this proposal including engineering design basis and criteria review, equipment procurement and contracting strategies, with the proposal due in Q1 2016.
- Stakeholder Relations: Negotiations continued with the Abitibiwinni First Nation ("AFN") to establish an Impact and Benefits Agreement within the framework of the memorandum of understanding ("MOU") signed on April 4, 2013. The MOU will serve as a framework to govern the relationship between RNC and the AFN in accordance with our mutual intentions to further build on a relationship characterized by cooperation and mutual respect, in connection with the development of the Dumont Nickel Project. The MOU sets out the areas in which RNC and the AFN have agreed to work together and maintain effective avenues of communication to support mutual goals such as environmental responsibility and the enhancement of training, employment and business opportunities for Abitibiwinni community members.



 Environmental and Social Impact Assessment: The main environmental permit for the Dumont Nickel Project has been delivered by the Quebec Ministry of Sustainable Development, Environment and the Fight Against Climate Change. This Certificate of Authorization is the most significant permit for mining projects in Quebec and positions Dumont to proceed to construction upon completion of financing. A positive Environmental Assessment Decision was also received from the Federal Minister of the Environment.

## Mineral Reserves and Resources - Dumont Nickel Project

The mineral reserves and resources for the Dumont Nickel Project shown below are extracted from the feasibility study technical report dated July 25, 2013 and uploaded October 24, 2013, and filed under RNC's profile on SEDAR at www.sedar.com.

The tonnages and grades for the Mineral Reserve and Resource estimates are summarized in the tables below. The mineral resource estimate includes mineral reserves:

## **Mineral Resources**

# Mineral Resource Statement\*, Dumont Nickel Project, Quebec (SRK Consulting Canada, 30 April, 2013<sup>1</sup>)

Resource	Quantity	Grade		Contained Nickel		Containe	ed Cobalt
Category	(kt)	Ni (%)	Co (ppm)	(kt)	(Mlbs)	(kt)	(Mlbs)
Measured	372,100	0.28	112	1050	2,310	40	92
Indicated	1,293,500	0.26	106	3,380	7,441	140	302
Measured +	1,665,600	0.27	107	4,430	9,750	180	394
Indicated	1,005,000	0.27	107	4,430	9,730	160	374
Inferred	499,800	0.26	101	1,300	2,862	50	112
Resource	Quantity	Gr	ade	Contained	Palladium	Contained	l Platinum
Category	(kt)	Pd (g/t)	Pt (g/t)	(ke	oz)	(koz)	
Measured	372,100	0.024	0.011	2	88	126	
Indicated	1,293,500	0.017	0.008	7:	20	335	
Measured + Indicated	1,665,600	0.020	0.009	1,0	008	461	
Inferred	499,800	0.014	0.006	2:	20	9	)2
Resource	Quantity	Gr	ade	Contained	Magnetite		
Category	(kt)	Magne	etite (%)	(kt)	(Mlbs)		
Measured	-		-	-	-		
Indicated	1,114,300	4	.27	47,580	104,905		
Measured + Indicated	1,114,300	4.27		47,580	104,905		
Inferred	832,000	4	.02	33,430	73,702		

Notes: 1. \*Reported at a cut-off grade of 0.15% nickel inside conceptual pit shells optimized using nickel price of US\$9.00 per pound, average metallurgical and process recovery of 40%, processing and G&A costs of US\$6.30 per tonne milled, exchange rate of C\$1.00 equal US\$0.90, overall pit slope of 42° to 50° depending on the sector, and a production rate of 105 kt/d. Values of cobalt, palladium, platinum and magnetite are not considered in the cut-off grade calculation as they are byproducts of recovered nickel. All figures are rounded to reflect the relative accuracy of the estimates. Mineral resources are not mineral reserves and do not have demonstrated economic viability. The Measured and Indicated Mineral Resources are inclusive of those Mineral Resources modified to produce Mineral Reserves.



#### **Mineral Reserves**

## Mineral Reserves Statement\* (Snowden, 17 June 2013)<sup>1</sup>

		Grades					Containe	d Metal	
Category	(kt)	Ni (%)	Co (ppm)	Pt (g/t)	Pd (g/t)	Ni (MIb)	Co (Mlb)	Pt (koz)	Pd (koz)
Proven	179,600	0.32	114	0.013	0.029	1,274	45	77	166
Probable	999,000	0.26	106	0.008	0.017	5,667	233	250	550
Total	1,178,600	0.27	107	0.009	0.019	6,942	278	328	716

Notes: 1. \*Reported at a cut-off grade of 0.15% nickel inside an engineered pit design based on a Lerchs-Grossmann (LG) optimized pit shell using a nickel price of US\$5.58 per pound (62% of the long-term forecast of US\$9.00 per pound), average metallurgical recovery of 43%, marginal processing and G&A costs of US\$6.30 per tonne milled, long-term exchange rate of C\$1.00 equal US\$0.90, overall pit slope of 42° to 50° depending on the sector, and a production rate of 105 kt/d. Mineral Reserves include mining losses of 0.28% and dilution of 0.49% that will be incurred at the bedrock overburden interface (which corresponds to mining losses of 1 metre and 2 metres of dilution along this contact). The Proven Reserves are based on Measured Resources included within run-of-mine (ROM) mill feed. Probable Reserves are based on Measured Resources included within stockpile mill feed plus Indicated Resources included in both ROM and stockpile mill feed. All figures are rounded to reflect the relative accuracy of the estimates.

#### **Technical Disclosure**

Unless otherwise indicated, the Corporation has prepared the technical information in this MD&A ("**Technical Information**") based on information contained in the technical reports and news releases (collectively the "**Disclosure Documents**") available under Royal Nickel's company profile on SEDAR at www.sedar.com. Each Disclosure Document was prepared by or under the supervision of a qualified person (a "**Qualified Person**") as defined in NI 43-101. Readers are encouraged to review the full text of the Disclosure Documents which qualifies the Technical Information. Readers are advised that mineral resources that are not mineral reserves do not have demonstrated economic viability. The Disclosure Documents are each intended to be read as a whole, and sections should not be read or relied upon out of context. The Technical Information is subject to the assumptions and qualifications contained in the Disclosure Documents.

The disclosure in this MD&A of all Technical Information has been approved by Alger St-Jean, P.Geo., Vice President Exploration of the Corporation and Johnna Muinonen, P.Eng., Vice President Operations of the Corporation, both Qualified Persons under NI 43-101.

# Exploration Properties West Raglan Property

On June 18, 2014, the Corporation announced that it had acquired an approximate 56% interest TNN, a private company whose main asset is a 100% interest in the West Raglan nickel sulphide project located in Quebec. On July 29, 2014, a NI 43-101 compliant technical report for the West Raglan Project was filed under RNC's profile on SEDAR.

West Raglan is a mature nickel sulphide exploration project located in the centre of the Cape Smith Belt in northern Quebec, Canada. The Cape Smith Belt is home to prolific, high-grade nickel sulphide deposits, including two producing mines; Glencore's Raglan Mine and Jilin Jien Nickel's Nunavik Mine. Over \$50 million has been spent in exploration at West Raglan including the drilling of over 200 diamond drill holes. Seven zones of Ni-Cu-PGM sulphide mineralization have been found to date on the 400-square-kilometre West Raglan property. One of these zones, the Frontier Zone, includes five key high-grade lens clusters. TNN's exploration model is based on the potential to build a resource out of the mineralized lenses at Frontier, exploring for additional lenses at Frontier, and for new lens clusters across the other zones of the property. The neighbouring Raglan Mine hosts similar clusters of mineralized lenses in 12 distinct zones, four of which are currently in production and feeding a central mill facility.



RNC currently owns an approximate 68% interest in TNN.

On September 29, 2015, the Corporation announced the results of the 2015 exploration program on the West Raglan project which included the discovery of new high grade Ni-Cu-PGE mineralization at multiple locations on the property. The summer exploration program consisted of extensive prospecting over the Red, CDC, Beverly, Boomerang, Blue and Pure portions of the North (Raglan) trend and 10 drill holes totaling 1,493 meters.

The excellent prospectivity of the West Raglan property is highlighted by the quality of the mineralization identified at surface and by drilling, the large volume of fertile ultramafic rocks, the numerous discrete electromagnetic conductors, and the strong similarities with other published mineral deposits in the belt. The West Raglan exploration model is based on the potential to build on the success of historical discoveries at Frontier and new property-wide discoveries made in 2015 to define Raglan-style lens clusters that will support mining development.

As at the date of this MD&A, West Raglan is considered to have longer term potential. Planning of an exploration program for the summer of 2016 is ongoing.

# Jefmar Property

No significant work was completed by the Corporation on the Jefmar property during the year ended December 31, 2015.

#### **NICKEL INDUSTRY TRENDS**

The average nickel price for 2015 was approximately 30% lower compared to 2014, as weak consumption growth resulted in the fourth straight year of market surpluses, according to data from CRU International (CRU). The 2015 nickel market surplus was slim and the smallest surplus since 2012. The shrinking surplus was driven in part by a decline in production largely due to lower Chinese nickel pig iron (NPI) output. Subsequent to the end of 2015, a number of nickel producers have announced production cuts which, according to CRU and Wood Mackenzie, are expected to be a key driver leading to market deficits beginning in 2016 despite a tepid demand growth outlook for 2016. LME + SHFE nickel inventories increased by 17% in 2015, largely driven by the transfer of previously "hidden" nickel stocks from Chinese warehouses to visible LME and SHFE warehouse locations.

Global nickel demand grew slightly in 2015, driven by increased demand for nickel containing 300 series stainless steel at the expense of lower grade stainless steel containing little on or no nickel. Stainless steel production, which accounts for over two-thirds of nickel demand, decreased by 0.7% during 2015 compared to 2014. Overall, year-over-year global nickel consumption increased by less than 1% in 2015 compared to 2014 according to CRU data. RNC believes that, in the period from 2016 to 2020, the limited available supply of nickel will not be able to meet underlying demand and nickel prices will have to rise to force demand in line with supply, similar to the situation in 2006–2007 when nickel prices averaged approximately US\$14 per pound and reached highs of well over US\$20 per pound.

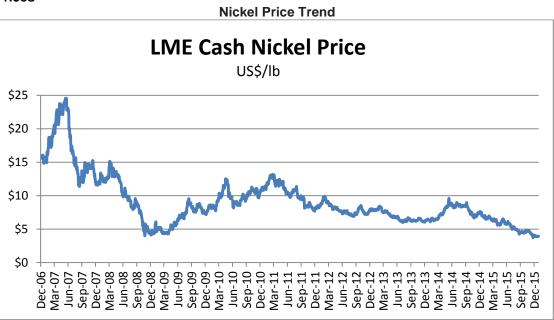
Trade statistics show large scale destocking of nickel ore in China in 2014 and 2015. Although Chinese nickel ore stock levels were larger than most forecasters originally estimated in 2014, there is strong statistical evidence that the constraint in nickel supply due to a lack of suitable feed for China's NPI industry, which accounted for approximately one quarter of global supply in 2013 is finally taking place. NPI production from China has contracted to under 20% of world supply in 2015 as Indonesia is no longer an exporter of nickel ore as a result of the ban on exports of unprocessed nickel ore implemented on January 12, 2014. Chinese imports of Indonesian ore reached record levels in 2013, as Chinese consumers not only increased production, but stockpiled ore in advance of the Indonesian export ban. RNC believes that the Indonesian government will continue to strictly enforce the ban on unprocessed nickel ore exports resulting in a significant sustained reduction in world mined nickel supply and the potential for a sustained period of nickel shortages.



The resolve of the Indonesian government to maintain and enforce a ban on raw material exports in an industry where they believe they have a competitive advantage is not without precedent. In 2002, the Indonesian government put in place a ban on tin concentrate exports which remains in effect today. The Indonesian government subsequently added additional restrictions to create additional tin processing in the country with the latest requirement taking effect in 2013 that all exports first be traded on the Indonesian Commodity and Derivatives Exchange (ICDX) and meet minimum purity standards.

The drop in investment in new nickel projects following the market peak in 2007 has left RNC's Dumont project well positioned as one of the few large-scale and permitted projects with the potential to start production within the next few years.

#### **Nickel Prices**



Source: metalprices.com

Note: Nickel trades primarily on the LME and all references to nickel prices are based on trading on the LME.

Nickel began 2015 at US\$6.75 per pound, reached a high of US\$7.01 on January 7, 2015, a low of US\$3.70 on November 23, 2015, and finished 2015 at US\$3.93 per pound. Nickel prices averaged US\$5.36 per pound in 2015, compared to US\$7.65 in 2014. During 2015, LME +SHFE inventories increased by approximately 17% (72 kilotonnes), to 486 kilotonnes.

## MINERAL EXPLORATION AND EVALUATION PROPERTIES

The current principal asset of the Corporation is the Dumont Nickel Project where a mineral reserve has been delineated. The Corporation has other exploration assets, consisting of (i) a 68% interest in TNN whose main asset is a 100% interest in the West Raglan property; (ii) a 19% interest in SPC which holds a 100% interest in the mineral rights of the Aer-Kidd property and (iii) the Jefmar property. It has not yet been determined whether these other properties contain an economic mineral reserve or resource.

#### The Dumont Nickel Project

The Dumont Nickel Project is located in the western portion of the province of Quebec. Specifically, the property is located in the Launay and Trecesson townships in the Abitibi region. The property is located approximately 25 kilometres west of the city of Amos, approximately 60 kilometres northeast of the industrial and mining city of Rouyn-Noranda and 70 kilometres northwest of the city of Val-d'Or.



The Dumont Property consists of 233 contiguous mineral claims totalling 9,306.5 hectares. The mineral resource is located mainly in Ranges V, VI and VII on Lots 46 to 62 of Launay township, and in Range V on Lots 1 to 3 of Trecesson township.

#### Mineral Tenure

The mineral properties comprising the Dumont Nickel Project are all mineral claims. RNC holds 100% beneficial interest in five claims. Beneficial interest in the remaining 228 claims is held 98% by RNC and 2% by Ressources Québec Inc., a subsidiary of Investissement Québec, and held under the terms of the agreement entered into by the Corporation and Ressources Québec Inc. on August 1, 2012.

# **Underlying Agreements**

The Dumont mineral claims are subject to various royalty agreements arising from terms of the property acquisitions by RNC or through the sale of royalties. The details of the underlying agreements are described below.

## Marbaw Royalty

The Marbaw International Nickel Corporation ("**Marbaw**") property comprises an area totalling 2,639.0 hectares. This area originally consisted of 65 claims. Thirty-four of these claims were ground-staked claims that were converted to map-staked claims by the Quebec Ministry of Natural Resources ("**MNR**") in 2013. This property was originally held by Marbaw, but a 100% interest in the claims was sold and transferred to RNC under an agreement dated March 8, 2007 for consideration that included future consideration.

Future consideration consisted of the following: (1) issuance of 7,000,000 shares in RNC to Marbaw upon the property being placed into commercial production or upon transfer of the property to a third party; (2) payment of \$1,250,000 to Marbaw on March 8, 2008. This amount has been paid by RNC.

RNC also committed to incurring a minimum expenditure of \$8,000,000 on the property prior to ceasing operations. This commitment was met in 2008. The Marbaw property is subject to a 3% NSR royalty payable to Marbaw. RNC has the right to buy back half of the 3% NSR royalty for \$10,000,000 at any time.

This property is subject to the Ressources Québec royalty and the Orion royalties.

## Coyle-Roby Royalty

The Sheridan-Ferderber property comprises an area of 256.47 hectares corresponding to six historical contiguous ground-staked claims. The claims corresponding to the Sheridan-Ferderber property were converted to map staked claims by the MNR in 2013.

The property was originally held 50% by Terrence Coyle and 50% by Michel Roby, but it was optioned to Patrick Sheridan and Peter Ferderber under an agreement dated October 26, 2006. The option agreement was subsequently assigned to RNC through an agreement dated May 4, 2007.

RNC's option to acquire 100% interest in this property was exercised by the completion of \$75,000 in work on the property before October 26, 2008 and by paying \$10,000 to Coyle-Roby by October 26, 2007 and \$30,000 to Coyle-Roby by October 26, 2008. The claims were transferred 100% to RNC on August 25, 2008.

The property is subject to a 2% NSR royalty payable to Terrence Coyle (1%) and Michel Roby (1%). RNC has the right to buy back half of this 2% NSR royalty for \$1,000,000 at any time. An advance royalty of \$5,000 per year is also payable to Coyle-Roby beginning in 2011. Advance royalty payments up to and including October 2014 have been made.

These claims are also subject to the Ressources Québec royalty and the Orion royalties.



## Frigon-Robert Royalty

The Frigon-Robert property comprises two contiguous claims totalling 83.84 hectares. The claims were originally held 50% by Jacques Frigon and 50% by Gérard Robert. They were transferred to RNC through a purchase agreement dated November 1, 2010.

The property is subject to a 2% NSR royalty payable to Jacques Frigon (1%) and Gérard Robert (1%). RNC has the right to buy back half of this 2% NSR royalty for \$1,000,000 at any time.

These claims are also subject to the Ressources Québec royalty and the Orion royalties.

## Pershimco Claims (Pershimco Royalty)

The Pershimco mineral claim block comprises five claims totalling 195.64 hectares. The claims were originally held 100% by Pershimco Resources. They were transferred to RNC through a purchase agreement dated March 18, 2013 for \$30,000. These claims are subject to a 3% NSR royalty payable to Pershimco Resources. RNC has the option to buy back the NSR royalty in stages at any time by paying \$1,000,000 for the first percent, \$3,000,000 for the second percent and \$6,000,000 for the third percent. As these claims were acquired after the Ressources Québec agreement, they are not subject to the Ressources Québec royalty.

These claims are subject to the Orion royalties.

## Ressources Québec Royalty

On August 1, 2012, RNC entered into an investment agreement with Ressources Québec. Pursuant to the agreement, RNC received \$12 million and Ressources Québec became entitled to receive 0.8% of the net smelter return from the sale of minerals produced from Dumont and acquired a 2% undivided co-ownership interest in the property. RNC has the right to repurchase, at any time after the fifth anniversary, all or any portion of Ressources Québec's interest for \$10 million for each 0.2% of the net smelter return, to a maximum consideration of \$40 million for the entire interest (including the 2% interest in the property). The Ressources Québec royalty applies to all Dumont claims except the five Pershimco claims that were acquired after the Ressources Québec agreement.

## **Orion Royalties**

On May 10, 2013, RNC closed a royalty financing with RK Mine Finance Fund II (subsequently renamed Orion Mine Finance Fund 1). Under the terms of the financing, Orion (through 8248567 Canada Limited) acquired a 1% net smelter return royalty in the Dumont Nickel Project for a purchase price of US\$15 million.

On June 30, 2015, RNC announced a further royalty financing with Orion Mine Finance ("Orion"). Under the terms of the financing, which closed July 8, 2015, Orion acquired a 0.75% net smelter royalty in the Dumont Nickel Project for a purchase price of US\$6.9 million. RNC has the right to re-purchase 50% of the royalty (0.375%) for a cash payment of US\$15 million on any one of the third, fourth and fifth anniversary of closing.

The Orion royalties apply to all Dumont claims.

# Permits and Authorizations

Exploration work on public land ("Crown Land") is conducted under a forestry operational permit granted by the MNR and renewed periodically. Exploration work on agricultural zoned lands is conducted under a permit granted by the Quebec Agricultural Land Protection Commission (CPTAQ). Exploration work on private surface rights not owned by RNC is conducted under the terms of access agreements between RNC and individual land owners. Stream crossings have been constructed under permits issued variously or jointly by the MNR, CPTAQ and the Ministry of Sustainable Development, Environment and Parks. There are no known formal native land claims on the territory of the Dumont Nickel Project within the St. Lawrence drainage basin. Algonquin First Nations do, however, assert aboriginal rights over parts of western Quebec and eastern Ontario. Consultation with First Nations is a responsibility of the federal and provincial governments. Nonetheless, RNC has initiated discussions with the local Algonquin Conseil de la Première Nation



Abitibiwinni and entered in April 2013 entered into a MOU for cooperation regarding the development of the Dumont Nickel Project.

#### **Environmental Considerations**

The Corporation is unaware of any outstanding environmental liabilities attached to the Dumont Nickel Project and is unable to comment on any remediation which may have been undertaken by previous companies. In order to limit environmental impact to one drainage basin, RNC has elected to contain feasibility study project infrastructure within the St. Lawrence drainage basin.

## Mining Rights in Quebec

Under Quebec Mining Law, the holder of a claim has the exclusive right to explore for mineral substances (other than petroleum, natural gas and brine, sand, gravel and other surface substances) on the parcel of land subject to the claim. A claim has a term of two years. It may be renewed for additional periods of two years by completing minimum exploration work requirements and paying renewal fees. The holder of one or more claims may obtain a mining lease for the parcels of land subject to such claims, provided that the holder can prove the existence of a workable deposit on the property.

The mineral claims confer subsurface mineral rights only. Approximately 40% of the surface rights for the property are held privately by a number of owners, resident both in the area and outside the region. Of these privately held surface rights approximately 1,409 hectares are required for the development of the Dumont Nickel Project. To date, RNC has purchased or acquired options to purchase 100% of the private surface rights required for the development of the Dumont Nickel Project. The remainder of the surface rights are Crown Land.

A portion of the Dumont Nickel Project claims underlie surface rights that are classified as an agricultural zone within the meaning of the *Act respecting the preservation of agricultural land and agricultural activities*, RSQ, c P-41.1. Exclusion of these lands from the agricultural zone, which is required to conduct mining activity on these lands, has been granted by the CPTAQ. Exclusion of adjacent lands that form a buffer zone to the project has also been granted.

Use of surface rights for mining and associated activities under the terms of a mining lease is subject to environmental permitting and public consultation. Access to surface rights for private lands would be obtained by negotiating purchase thereof from private surface rights holders. Access to surface rights for Crown Land would be obtained through the mining lease process and crown land leases. Prior to commencing any mining, the operator of a mine or mill on the land subject to a lease must submit a rehabilitation and restoration plan for the site and deposit a financial guarantee. No compensation may be claimed by the holder of a mining claim from the holder of a mining lease for the depositing of tailings on the parcel of land that is subject to the claim. As a result of recent amendments to the Quebec mining act, granting of a mining lease by the Ministry of Natural Resources requires prior granting of the environmental certificate of authorization, public consultation conducted by the Bureau d'audiences publiques sur l'environnement (BAPE), approval of the mine site rehabilitation and restoration plan and submission of a scoping and market study on the processing of ore in Quebec. All of these requirements have been fulfilled except for the final approval of the mine site rehabilitation and restoration plan which will be requested post-financing as it triggers payment of the closure bond.

#### Dumont Nickel Project 2016 Program and Estimated Expenditures

The current estimate for expenditures on the Dumont Nickel Project (\$2.8 million) and corporate expenditures (\$3.9 million) for 2016 is dependent upon additional financing as outlined in the "Liquidity and Capital Resources" section.



## West Raglan Nickel Project

On June 18, 2014, the Corporation announced that it had acquired an approximate 56% interest in TNN, a private company whose main asset is a 100% interest in the West Raglan nickel sulphide project located in Quebec. On July 29, 2014, a NI 43-101 compliant technical report for the West Raglan Project was filed under RNC's profile on SEDAR.

A Net Smelter Royalty of 1.5% is payable to Anglo American Exploration (Canada) Ltd. for mineral production from the West Raglan Property. TNN has the right to repurchase one-third of the Royalty (or 0.5% of Net Smelter Returns) with respect to the Property for a price of \$2.0 million reducing the Royalty from 1.5% to 1% of the Net Smelter Returns from the Property. There are no other royalties, back-in rights, payments, or other agreements or encumbrances.

West Raglan is a mature nickel sulphide exploration project located in the west central portion of the Cape Smith Belt in northern Quebec, Canada. The Cape Smith Belt is home to prolific, high-grade nickel sulphide deposits, including two producing mines; Glencore's Raglan Mine and Jilin Jien Nickel's Nunavik Mine.

Over \$50 million has been spent in exploration on the 400 square kilometre West Raglan property including the drilling of 229 diamond drill holes totaling over 43,541 metres. Seven zones of Ni-Cu-PGM sulphide mineralization have been found to date on the West Raglan property. One of these zones, the Frontier Zone, includes five key high-grade lens clusters. Highlights from Frontier Zone drilling include:

- Seahawk A: 28.28m grading 3.21% Ni, 1.32% Cu, 2.43g/t Pd and 0.65g/t Pt
- Frontier Central: 10.50m grading 2.78% Ni, 1.21% Cu, 2.78g/t Pd and 0.80g/t Pt.
- Frontier East: 7.62m grading 2.54% Ni, 1.42% Cu, 1.56g/t Pd and 0.39g/t Pt
- Frontier South: 20m grading 2.41% Ni, 0.92% Cu, 2.28g/t Pd and 0.66g/t Pt

These intersections occur in the same geological setting as the Raglan Mine in ultramafic intrusions and flows occurring stratigraphically below the Chukotat Group basalt. The mineralization is also very similar to the typical ores from the Raglan Mine, which is among the richest Ni-Cu-PGM mines in the world.

The technical report indicates significant potential to expand the lenses at the Frontier Zone based on the quality of the mineralization identified to date at surface and by drilling, the large volume of fertile ultramafic rocks, the numerous discrete electromagnetic conductors, the strong similarities with other published mineral deposits in the belt, and the fact that the deepest drill intercepts are less than 250 metres below surface, and strong potential has been identified in the next depth slice (250–400 metres).

Six other zones on the property, in addition to the Frontier Area, have good indications of prospectivity as illustrated by the presence of disseminated nickel sulphide mineralization in surface rock samples and in limited reconnaissance drilling.

TNN's exploration model is based on the potential to build a resource out of the mineralized lenses at Frontier, exploring for additional lenses at Frontier, and for new lens clusters across the other zones of the property. The neighbouring Raglan Mine hosts similar clusters of mineralized lenses in 12 distinct zones, four of which are currently in production and feeding a central mill facility.

On October 14, 2014, TNN announced the completion of a \$0.8 million financing and the commencement of a helicopter-borne VTEM geophysical survey over portions of the West Raglan property. The survey will yield increased depth penetration to help define the depth extension of known mineralized lenses at West Raglan and generate new high-quality drilling targets for follow-up in the summer of 2015. This survey was completed in December 2014 and drill target planning is ongoing.

On June 12, 2015, the Corporation increased its investment in TNN to approximately 68%.



A field exploration program was conducted in July and August 2015 to and consisted of extensive prospecting over the Red, CDC, Beverly, Boomerang, Blue and Pure portions of the North (Raglan) trend and 10 drill holes totaling 1,493 meters.

Prospecting along 29 km of strike length of the North (Raglan) trend has resulted in 3 new high grade mineralization discoveries at surface. Highlight results from individual grab samples from these discoveries include:

CDC Zone,
Boomerang Zone,
Beverly Zone,
2.86% Ni, 1.40% Cu, 4.80g/t Pd and 1.17g/t Pt
1.35% Ni, 0.35% Cu, 1.61 g/t Pd, and 0.70g/t Pt
1.11% Ni, 0.40% Cu, 1.31 g/t Pd and 0.46 g/t Pt

In addition to these discoveries, a surface extension of high grade mineralization previously identified at the Red Zone was defined by grab samples with grades up to 1.79% Ni, 1.85% Cu, 2.21 g/t Pd and 0.49g/t Pt.

These discoveries demonstrate the occurrence of high grade Ni-Cu-PGE mineralization outside of the Frontier zone and that the potential for the discovery of high grade deposits on the West Raglan property extends for tens of km along the strike of the North (Raglan) Trend at surface. The success of this year's program highlights the exploration potential of the remaining portions of the North (Raglan) trend and South (Nunavik Nickel) trend. Only 20% of the West Raglan property was covered by the 2015 prospecting program

Drilling at Frontier has helped define the grade and extent of known lenses of high grade Ni-Cu-PGE sulfide mineralization and drilling at Beverly Zone has yielded new evidence of Ni-enriched ultramafic packages. Highlights include:

15-TR-042 28.5m grading 2.91%Ni, 1.23%Cu, 2.31g/t Pd and 0.59 g/t Pd
15-TR-033 0.75m grading 4.19 %Ni. 2.26 %Cu, 0.76g/t Pt and 2.89g/t Pd
15-TR-034 1.3m grading 0.95%Ni. 0.45%Cu, 0.38g/t Pt and 2.03g/t Pd
15-TR-035 1.5m grading 0.51%Ni, 0.17%Cu, 0.09g/t Pt and 0.34g/t Pd

The excellent prospectivity of the West Raglan property is highlighted by the quality of the mineralization identified at surface and by drilling, the large volume of fertile ultramafic rocks, the numerous discrete electromagnetic conductors, and the strong similarities with other published mineral deposits in the belt. The West Raglan exploration model is based on the potential to build on the success of historical discoveries at Frontier and new property-wide discoveries made in 2015 to define Raglan-style lens clusters that will support mining development. Planning for a summer 2016 exploration program is ongoing.

#### **Aer-Kidd Project**

On April 14, 2014, RNC announced that it had gained exposure to the highly prospective Aer-Kidd nickel-copper-platinum group metals project in Sudbury through the acquisition of a 25% interest in SPC for cash consideration of \$1.5 million. SPC, a private subsidiary of Transition Metals Corp., holds a 100% interest in mineral rights of the Aer-Kidd property.

Aer-Kidd is a 280-hectare property covering approximately 1.3 kilometres of the Worthington Offset (Worthington offset) Dyke located near Worthington, Ontario, in the Sudbury Basin area. Past production on the Aer-Kidd property has come from numerous shallow underground and surface workings (Howland Pit, Rosen and Robinson Deposits). The Aer-Kidd property is located centrally between two significant known resources also on the Worthington offset, Vale's Totten mine and KGHM's Victoria project. At Aer-Kidd, there has not been any significant testing of mineralization at depth.



On March 2, 2015, the Corporation announced that SPC had released initial results from its ongoing drill program at the Aer-Kidd Project. Two of SPC's first three holes returned significant intersections of Tottenstyle Ni-Cu-PGM mineralization.

#### Highlights from these results include:

- Hole AK-14-01A intersected 8.1 metres containing 1.04% Ni, 0.75% Cu and 2.40g/t PGM (Pt+Pd+Au) from 900.8–908.9 metres including a higher grade section of 2.47% Ni, 2.47% Cu and 10.18g/t PGM over 1.65 metres from 907.25–908.90 metres
- Hole AK-14-001 returned a 1.75-metre zone of 1.37% Ni, 0.50% Cu and 1.64g/t PGM from 960.1–961.85 metres including a higher grade section of 2.34% Ni, 0.5% Cu and 2.43g/t PGM over 0.80 metres from 961.05–961.85
- High grade gersdorffite-bearing mineralization returned PGM values of 2.97g/t Pt, 24.20g/t Pd and 1.94g/t Au over a 0.40-metre interval in AK-14-001A
- Host geology is consistent with the reported host geology of Vale's Totten deposit located 2.0 kilometres southwest of the Aer-Kidd Property
- Borehole geophysics indicates that the mineralized zones remain open to the east as well as both up-dip and down-dip of the reported intersections

#### Drill intersection results from AK-14-001 and AK-14-001A

Hole Number	From (m	)To (m)	Length* (m)	Ni wt.%	Cu wt.%	Pt g/t	Pd g/t	Au g/t	Ag g/t	PGM g/t
AK-14-001	960.10	961.85	1.75	1.37	0.50	0.32	1.21	0.11	2.73	1.64
including	961.05	961.85	0.80	2.34	0.50	0.32	2.04	0.07	2.76	2.43
AK-14-001A	900.80	908.90	8.10	1.04	0.75	0.69	1.52	0.19	3.81	2.40
including	900.80	903.80	3.00	1.39	0.43	0.35	0.25	0.05	2.88	0.65
including	900.80	901.15	0.35	1.78	0.61	0.65	0.24	0.06	3.00	0.95
including	902.00	902.60	0.60	2.23	0.67	0.34	0.19	0.01	4.00	0.54
including	903.00	903.80	0.80	2.48	0.23	0.42	0.19	0.02	2.80	0.63
including	907.25	908.90	1.65	2.47	2.47	2.67	6.72	0.79	10.46	10.18
including	907.25	908.10	0.85	3.60	4.12	3.69	1.24	0.46	15.70	5.39
including	908.50	908.90	0.40	2.42	1.12	2.97	24.20	1.94	7.90	29.11

Note: \* All intercepts reported are down hole lengths, not true thicknesses. Insufficient drilling has been completed to date to define the orientation of the mineralized zone in space.

Source: Sudbury Platinum Corporation news release dated March 2, 2015

On June 17, 2015 the Corporation announced that SPC had released further results from its ongoing drill program at the Aer-Kidd Project. The highlights released by SPC on May 25 are provided below.

## Highlights:

- AK-14-001B intersected 7.40 metres containing 2.27g/t PGM (Pt+Pd+Au), 0.45% Cu and 0.33% Ni, including 0.60 metres grading 4.19g/t PGM, 1.38% Cu, and 0.33% Ni approximately 30 metres up-dip and east of AK-14-001A.
- AK-14-001C intersected 18.0 metres containing 1.84g/t PGM, 0.59% Cu and 0.39% Ni,including 4.0 metres grading 4.73g/t PGM, 1.13% Cu, and 0.27% Ni approximately 50 metres up-dip and east of AK-14-001B.
- AK-15-003 intersected 9.15 metres containing 1.46g/t PGM, 0.99% Cu and 0.67% Ni, including 1.45 metres grading 2.92 g/t PGM, 2.36% Cu and 1.11% Ni approximately 200m below the past producing



Robinson Mine.

#### RNC's Investment in SPC

RNC currently holds 6 million common shares of SPC representing approximately 19% of the outstanding common shares of SPC. Currently, SPC's main asset is a 100% interest in the Aer-Kidd property.

Provided RNC holds more than 15% of the equity of SPC, it is entitled to appoint one director to the SPC board.

## **Jefmar Property**

On March 26, 2008, the Corporation signed a formal property acquisition agreement (the "**Jefmar** Agreement") with Jefmar Inc. ("**Jefmar**") relating to the acquisition of a 100% interest in 14 mining claims totalling 586 hectares (the "**Jefmar Property**") in the La Motte and Figuery townships, in the province of Quebec.

Pursuant to the terms of the Jefmar Agreement, the Corporation gave the following consideration for the acquisition of the Jefmar Property:

- a) Payment of \$70,000 to Jefmar;
- b) Issuance of 150,000 common shares to Jefmar; and
- c) A 2% NSR royalty granted to Jefmar. The Corporation has the right and option to buy back 1% of the NSR royalty for a price equal to \$1,000,000 with a minimum of 60 days prior written notice to Jefmar.

On September 10, 2010, the Corporation entered into a letter agreement with Glen Eagle on Jefmar property claim number 2116146 Lot 8, Range 6, La Motte township whereby Glen Eagle can earn 70% interest in this claim by completing exploration expenditures and making option payments to Royal Nickel over a three year period. The Option and Joint Venture agreement was finalized in April 2011. On September 1, 2013, the option period to complete \$450,000 in exploration expenditures was extended to September 10, 2015. Glen Eagle has completed a total of approximately \$343,000 in exploration expenditures to date, and has made the required option payment of \$10,000 by the extended due date of November 14, 2014, to keep the option in good standing. Payment of the \$10,000 2015 option payment has been extended to February 22, 2106. Glen Eagle has completed a NI 43-101 Preliminary Economic Assessment dated January 22, 2013, for a lithium deposit that occurs partly on claim 2116146. No significant work was completed by Glen Eagle on the property in 2015.

In July 2013, five claims in the Jefmar claims group were allowed to expire as they were considered to have limited geological prospectivity for nickel and maintaining these claims was not consistent with RNC's strategic objectives.

On July 3, 2015, the Corporation sold eight of the remaining claims of the Jefmar property and retained only the claim optioned to Glen Eagle.

As at December 31, 2015, the carrying value of the property is \$Nil as it was fully impaired in 2014.



## **OUTLOOK**

RNC's current strategic focus is to develop the large ultramafic Dumont Nickel Project and to acquire highly prospective assets, preferably cash-producing, in base and precious metals.

In line with this long held strategy, on February 1, 2016 RNC announced two acquisitions that will transform the Corporation into cash generating low-cost nickel, copper and gold producer. Once completed the acquisitions of a 67% interest in Salt Lake Mining Pty Ltd. ("SLM") and a 100% interest in VMS Ventures Inc. ("VMS") will provide ownership in two operating mines – SLM's 100%-owned Beta Hunt Mine in Western Australia and VMS' 30%-owned Reed Mine in Manitoba. In 2016, production from these two operations (100% basis for Beta Hunt and 30% basis for Reed) is expected to be approximately 3.5-4.5 kt of nickel, 4.0-4.5 kt of copper, and 35-45 koz of gold as production at Beta Hunt ramps up during 2016. At the Beta Hunt Mine, 2016 nickel net C1 cash costs are expected to be negative due to the expected significant ramp up of gold production in 2016 (see page 27 of this MD&A).

With the completion of the Corporation's positive feasibility study for the Dumont Nickel Project in 2013, and the receipt of the main environmental permit earlier in 2015, the focus has shifted to accelerating financing discussions with potential strategic or financial partners. Royal Nickel continues to work with its financial advisor, Rothschild, and its senior project bond advisor, Swedbank, to arrange financing to fund all stages of the development of the Dumont Nickel Project. Royal Nickel continues active discussions for financing through a combination of strategic partnerships, joint venture arrangements, project debt finance, offtake financing, royalty financing and other capital markets alternatives. However, current economic conditions are impacting the timing of the financing process and, while RNC remains optimistic that partnership and financing arrangements will be achieved in a timely manner, there is no assurance that any of the proposals or discussions held to date will lead to a binding proposal or to the signing of definitive agreements. Ongoing efforts and resources are being concentrated on arranging financing, advancing concentrate testwork and working with DF-Ausenco to support their work on preparing an engineering, procurement and construction lump sum turnkey proposal. Royal Nickel has the following targeted key milestones to achieve the development of the Dumont Nickel Project:

- Completion of partnership and financing arrangements;
- Estimated construction schedule of 24 months post securing of financing and completion of detailed engineering;
- Project commissioning is expected to begin in ten to eleven quarters after financing is in place.

RNC will continue to work with the local community to maintain excellent communications and relationships throughout all phases of the project development.

The Corporation is also actively analyzing geophysical data generated by the successful 2015 exploration program at its 68%-owned West Raglan nickel sulphide project to assist in preparation for the next steps to advance the project.

In addition to the work to complete the SLM and VMS acquisitions and advance the Dumont and West Raglan projects, the Corporation will continue to investigate acquisition opportunities of highly prospective assets, preferably cash-producing, to grow the business in base and platinum group metals. The Corporation will focus on jurisdictions where it believes the risk is manageable. Royal Nickel believes it can successfully implement its corporate strategy because of its unique strengths, depth of management experience and well-developed relationships in the minerals industry.



## **SELECTED ANNUAL FINANCIAL INFORMATION**

The following selected financial data are derived from the audited consolidated financial statements of the Corporation for the years ended December 31, 2015, 2014, and 2013: (expressed in thousands of dollars except per share amounts)

	2015	2014	2013
Net loss	(\$5,616)	(\$9,972)	(\$6,740)
Net loss per share (basic and diluted)	(\$0.04)	(\$0.10)	(\$0.07)
Mineral property interests	\$69,290	\$68,950	\$55,805
Total assets	\$82,559	\$80,292	\$74,837
Non-current financial liabilities – Finance lease	\$-	\$26	\$47

Royal Nickel has not, since the date of its incorporation, declared or paid any dividends on its common shares. For the foreseeable future, Royal Nickel anticipates that it will retain future earnings and other cash resources for the operation and development of its business.

#### **RESULTS OF OPERATIONS**

# Year ended December 31, 2015, compared with year ended December 31, 2014

The Corporation's net loss totalled \$5.6 million for the year ended December 31, 2015 (with basic and diluted loss per share of \$0.04). This compares with a net loss of \$10.0 million (with basic and diluted earnings per share of \$0.10) for the year ended December 31, 2014. The net loss decrease of \$4.4 million is due primarily to lower general and administrative expenses (\$2.7 million), lower mineral property interests impairment/write-down (\$1.5 million) and lower deferred income tax expense (\$0.8 million) and gain on dilution of associate (\$0.2 million).

The decrease in general and administrative expenses (\$2.7 million) is due primarily to lower salaries, wages, benefits and severance (\$1.3 million), a lower non-cash share-based payments expense (\$1.0 million), lower investor relations expense (\$0.3 million), lower professional fees (\$0.2 million), and lower office and general (\$0.2 million), partially offset by higher business development expenses (\$0.3 million). The decrease in salaries, wages, benefits and severance is due primarily to reduced staff levels. The decrease in the non-cash share-based payments expense (\$1.0 million) is due primarily to a lower mark-to-market expense for deferred share units ("**DSUs**"), restricted share units ("**RSUs**") and share appreciation rights ("**SARs**") (\$0.6 million) and a lower vesting expense (\$0.4 million). The higher mark-to-market expense in the prior period reflected an increase in the Corporation's share price from \$0.28 as at December 31, 2013, to \$0.32 as at December 31, 2014. The lower vesting expense (\$0.4 million) is due primarily to a grant of 4,399,500 share purchase options on April 16, 2014, 2,300,000 of which vested immediately.

The lower deferred income tax expense (\$0.8 million) is primarily due to a reduction of deferred income tax liabilities for Quebec mining duties resulting from confirmation received in the period of the amount of eligible expenditures that can be carried forward to future periods for Quebec mining duties purposes.



#### SUMMARY OF QUARTERLY RESULTS

## **Summary of Quarterly Results**

(expressed in thousands of dollars except per share amounts)

	2015					2014		
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Loss attributable to RNC shareholders Basic and diluted loss per share attributable to RNC	\$(2,531) <sup>1</sup>	\$(1,326)	\$(1,214)	\$(251) <sup>2</sup>	\$(3,008) <sup>3</sup>	\$(1,591)	\$(3,006) <sup>4</sup>	\$(2,305) <sup>5</sup>
shareholders	\$(0.02)	\$(0.01)	\$(0.01)	\$(0.00)	\$(0.04)	\$(0.01)	\$(0.03)	\$(0.02)

- 1. The higher than normal loss for the quarter of \$2.5 million was due primarily to higher general and administrative expenses (\$2.2 million).
- 2. The lower than normal loss for the quarter of \$0.3 million was due primarily to lower general and administrative expenses (\$1.1 million) and a higher deferred income tax recovery (\$1.1 million).
- 3. The higher than normal loss for the quarter of \$3.0 million was due primarily to higher mineral property interests write-down (\$1.3 million).
- 4. The higher than normal loss for the quarter of \$3.0 million was due primarily to a higher non-cash share-based payments expense of \$1.3 million. The higher non-cash share-based payments expense is due primarily to a vesting expense of \$0.8 million and a mark-to-market expense for deferred share units, restricted share units and share appreciation rights of \$0.3 million.
- 5. The higher than normal loss for the quarter of \$2.3 million was due primarily to a higher non-cash share-based payments expense of \$0.6 million. The higher non-cash share-based payments expense is due primarily to a mark-to-market expense for deferred share units, restricted share units and share appreciation rights of \$0.5 million.

## Three months ended December 31, 2015, compared with three months ended December 31, 2014

The Corporation's net loss totalled \$2.5 million for the three months ended December 31, 2015 (with basic and diluted loss per share of \$0.02). This compares with a net loss of \$3.0 million for the three months ended December 31, 2014 (with basic and diluted loss per share of \$0.04). The net loss decrease of \$0.5 million is due primarily to lower mineral property interests write-down (\$1.5 million), partially offset by lower deferred income tax expense (\$0.4 million), lower unrealized gain on derivative financial instruments (\$0.2 million), gain on dilution of associate (\$0.2 million), and higher general and administrative expenses (\$0.1 million).

The decrease in mineral property interests write-down/impairment (\$1.5 million) is due to write-down on the Marbridge Property (\$1.2 million) and the Jefmar Property (\$0.3 million) in 2014. The increase in general and administrative expenses (\$0.1 million) is due primarily to higher business development expenses (\$0.4 million) and higher non-cash share-based payments expense (\$0.2 million), partially offset by lower salaries, wages and benefits (\$0.4 million) and lower professional fees (\$0.1 million). The increase in business development expenses (\$0.4 million) is due primarily to higher advisory fees and travel related to the pending SLM acquisition (\$0.3 million) and consulting expense (\$0.1 million).



## **CASH FLOWS, LIQUIDITY AND CAPITAL RESOURCES**

,	Three	Year ended December 31,		
Sources and Uses of Cash (in thousands of dollars)	2015	2014	2015	2014
Cash used in operations prior to changes in working capital	\$(2,027)	\$(2,149)	\$(4,677)	\$(6,507)
Changes in non-cash working capital	86	441	(910)	(79)
Cash used in operating activities	(1,941)	(1,708)	(5,587)	(6,586)
Cash provided by (used in) investing activities	(2,860)	(1,731)	5,066	(7,924)
Cash provided by (used in) financing activities	(3)	330	7,212	5,545
Change in cash and cash equivalents	\$(4,804)	\$(3,109)	\$6,691	\$(8,965)

## **Operating Activities**

For the three months ended December 31, 2015, cash used in operating activities, prior to changes in non-cash working capital, was \$2.0 million compared to \$2.1 million in the same period last year. The decrease in cash used is due primarily to lower general and administrative cash expenditures as outlined above under the "Results of Operations" section. For the three months ended December 31, 2015, non-cash working capital increased by \$0.1 million compared to an increase of \$0.4 million in the same period last year. The increase in non-cash working capital (\$0.1 million) is due primarily to an increase in accounts payable and accrued liabilities. For the three months ended December 31, 2015, cash used in operating activities was \$1.9 million compared to cash used in operating activities of \$1.7 million for the three months ended December 31, 2014.

For the year ended December 31, 2015, cash used in operating activities, prior to changes in non-cash working capital, was \$4.7 million compared to \$6.5 million in the same period last year. The decrease in cash used is due primarily to lower general and administrative cash expenditures as outlined above under the "Results of Operations" section. For the year ended December 31, 2015, non-cash working capital was an increase of \$0.9 million compared to an increase of \$0.1 million in the same period last year. The increase in non-cash working capital (\$0.9 million) is due primarily to an increase in accounts payable and accrued liabilities of (\$0.4 million), a decrease in amounts receivable, prepaids and deposits (\$0.2 million), redemption of restricted share units (\$0.1 million) and redemption of deferred share units (\$0.1 million). For the year ended December 31, 2015, cash used in operating activities was \$5.6 million, compared to cash used in operating activities of \$6.6 million for the year ended December 31, 2014.

#### **Investing Activities**

For the three months ended December 31, 2015, cash used in investing activities was \$2.9 million, which reflects net expenditures on mineral property interests. For the three months ended December 31, 2014, the total cash used in investing activities was \$1.7 million which reflects expenditures on mineral property interests.

For the year ended December 31, 2015, total cash provided by investing activities was \$5.1 million, which primarily reflects net proceeds (\$8.7 million) received from the sale of the NSR royalty to Orion Mine Finance as outlined below under the "Liquidity and Capital Resources" section, a reduction in the collateral investment to secure an outstanding letter of credit issued to Hydro-Québec (\$4.0 million), tax credits received (\$1.2 million) and proceeds on sale of surplus property, plant and equipment (\$0.2 million), partially offset by expenditures on mineral property interests (\$9.0 million). For the year ended December 31, 2014, total cash



used by investing activities was \$7.9 million, which primarily reflects expenditures on mineral property interests (\$7.7 million), a cash outlay for a collateral investment to secure an outstanding letter of credit issued to Hydro-Québec (\$2.0 million) and the acquisition of an equity interest in SPC (\$1.5 million) as outlined under the "Mineral Exploration Properties" section, partially offset by net tax credits received (\$3.3 million).

## **Financing Activities**

For the three months ended December 31, 2015, the only financing activity was minor principal payments on finance leases. For the three months ended December 31, 2014, cash provided by financing activities was \$0.3 million, which primarily reflects proceeds received from a private placement (\$0.3 million) completed by the Corporation's non-wholly owned subsidiary TNN.

For the year ended December 31, 2015, cash provided by financing activities was \$7.2 million, which primarily reflects net proceeds of \$3.9 million from the July 8, 2015, private placement of common shares and \$3.3 million from the June 12, 2015, private placement of flow through and other shares. For the year ended December 31, 2014, cash provided by financing activities was \$5.6 million, which is due to net proceeds received from a public offering of common shares (\$5.0 million) and proceeds received from a private placement (\$0.6 million) completed by the Corporation's non-wholly owned subsidiary TNN.

For the year ended December 31, 2015, the net cash provided by operating, investing and financing activities was \$6.7 million compared to net cash used of \$9.0 million in the same period last year. For the three months ended December 31, 2015, the net cash used in operating, investing and financing activities was \$4.8 million, compared to net cash used of \$3.1 million in the same period last year.

# **Liquidity and Capital Resources**

(in thousands of dollars)	<b>December 31, 2015</b>	December 31, 2014
Cash and cash equivalents <sup>1</sup>	\$9,634	\$2,943
Current portion of tax credits receivable	\$25	\$447
Working capital <sup>2</sup>	\$7,796	\$1,224
Collateral investment	\$-	\$4,000
Mineral property interests	\$69,290	\$68,950
Total assets	\$82,559	\$80,292
Shareholders' equity	\$68,278	\$66,550

- 1. \$2.5 million cash was invested in acquisition subsequent to December 31, 2015 (see "Subsequent Events" below)
- 2. Working capital is a measure of current assets less current liabilities.

As at December 31, 2015, the mineral exploration and evaluation properties in which the Corporation has an interest are in the exploration and evaluation stage and as a result the Corporation has no source of operating income and is dependent on external financing to fund its continued exploration and evaluation program. Historically, the Corporation's principal sources of funding have been the issuance of equity securities for cash, the sale of NSR royalties, funds from the government of Quebec with respect to mining tax credits received based on eligible exploration expenditures, interest income and funds obtained from the exercise of stock options and warrants.

The Corporation's future financing efforts may be affected by several factors including, but not limited to, general economic conditions and volatility in the capital markets.

As at December 31, 2015, the Corporation had working capital of \$7.8 million compared to \$1.2 million as at December 31, 2014. The increase in working capital as at December 31, 2015 reflects primarily the sale of the NSR royalty to Orion Mine Finance, net proceeds from private placement of flow through and other shares, the recovery of collateral investment, and recovery of tax credits receivable, partially offset by continued investment in the Dumont Nickel Project and expenditures on general and administrative activities. As at December 31, 2015, the Corporation had outstanding commitments to spend \$0.3 million on eligible exploration expenditures by December 31, 2016.



As at December 31, 2015 the Corporation had cash and cash equivalents of \$9.6 million. Management estimates that these funds less the \$2.5 million acquisition payment made subsequent to December 31, 2015, will not be sufficient to fund the advance the Dumont Nickel Project, meet obligations and cover general and administrative expenses for the ensuing twelve months. Until such time that financing becomes available on acceptable terms, the Corporation has taken action to limit the ongoing exploration and evaluation work and reduce its operating costs. Accordingly, these conditions indicate the existence of material uncertainties that cast significant doubt upon the Corporation's ability to continue as a going concern. The Corporation's ability to continue future operations and fund its exploration, evaluation, development and acquisition activities is dependent on management's ability to secure additional financing in the future, which may be completed in a number of ways including, but not limited to, the issuance of debt or equity instruments, expenditure reductions, or a combination of strategic partnerships, joint venture arrangements, project debt finance, offtake financing, royalty financing and other capital markets alternatives. While management has been successful in securing financing in the past, there can be no assurance it will be able to do so in the future or that these sources of funding or initiatives will be available on terms which are acceptable to the Corporation.

The Corporation's financial instruments credit risk is minimal as, in accordance with the Corporation's investment policy, excess cash is principally invested in high interest savings accounts at major Canadian chartered banks. In addition, amounts receivable are composed mainly of mining tax credits due from the Quebec government and sales tax receivables from government authorities in Canada.

#### **RELATED PARTY TRANSACTIONS**

The following table reflects the remuneration of key management, which consists of the Corporation's directors and executive officers, and other related party transactions:

# Remuneration of key management

(in thousands of dollars)	Year ended	d December 31,
	2015	2014
Management salaries and benefits	\$1,142	\$1,670
Share-based payments – Management	641	600
Directors fees	18	380
Share-based payments – Directors	469	928
Mark-to-market adjustment for cash settled share-based		
payments	(506)	274
	\$1,764	\$3,852

The Corporation is party to certain employment contracts with senior executives. These contracts contain clauses requiring additional payments to be made upon the occurrence of certain events, including contract termination or the change of control of the Corporation. The total amount of severance that would have become payable to the senior executives had a change of control or terminations without cause occurred on December 31, 2015, is \$2.0 million.



# **CONTRACTUAL COMMITMENTS**

	Payments due by period					
		After 5				
ears	4–5 years	years				
\$-	\$-	\$-				

Total contractual obligations	\$335	\$311	\$24	\$-	\$-
Operating leases	309	285	24	-	-
Finance leases	\$26	\$26	\$-	\$-	\$-
(in thousands of dollars)	Total	Less than 1 year	1–3 years	4–5 years	years

In addition to the commitments in the table above, an annual advance royalty payable of \$5,000 per year commenced in October 2011 as discussed under the section "The Dumont Nickel Project".

#### **OFF-BALANCE SHEET ARRANGEMENTS**

As of the date of this MD&A, the Corporation does not have any off balance sheet arrangements that have, or are reasonably likely to have, a current or future effect on the results of operations or financial condition of the Corporation, including, and without limitation, such considerations as liquidity and capital resources.

#### PROPOSED TRANSACTIONS

From time to time, in the normal course of its business, the Corporation considers potential property acquisitions, joint ventures, control or other investments and other opportunities. The Corporation will make disclosure in respect of any such opportunity if and when required under applicable securities rules.

#### **EVENTS SUBSEQUENT TO DECEMBER 31, 2015**

On February 1, 2016, the Corporation acquired a 20% interest in Salt Lake Mining Pty Ltd ("SLM"), a private company whose main asset is the Beta Hunt nickel-gold mine in Western Australia, for cash consideration of \$2,500.

The Corporation also agreed to acquire a further 47% interest in SLM in exchange for 32,500,000 shares of the Corporation. This transaction, which is expected to close in March 2016, remains subject to regulatory approval, a shareholder pre-emption process and other customary closing conditions.

On February 1, 2016, the Corporation announced it had entered into a definitive agreement dated January 30, 2016 to acquire a 100% interest in VMS Ventures Inc. ("VMS") by way of a plan of arrangement in consideration. Under the terms of the agreement, the Corporation will issue VMS shareholders 36,000,000 common shares of the Corporation and pay cash consideration of \$3,507, funded by a \$3,507 loan to be provided by VMS from its cash balance. Prior to closing, VMS will distribute its investment in North American Nickel Inc. to VMS shareholders. This transaction, which is expected to close in April 2016, remains subject to customary conditions including court approvals, VMS shareholder approval, and the receipt of all regulatory and stock exchange approvals.



#### **SLM - Beta Hunt Mine Overview**

SLM's Beta Hunt Mine is a low-cost nickel and gold producer located in the prolific Kambalda mining district of Australia. Beta Hunt resumed nickel production in 2014 and gold production at the end of 2015.

The Beta Hunt Mine is part of a multi-million ounce regional gold mineralization system and possesses significant gold by-product potential. Gold mineralization bodies are accessible from the main nickel decline, effectively leveraging existing infrastructure.

RNC has received the results of the preliminary economic assessment ("PEA") for Beta Hunt, prepared as a NI 43-101 compliant technical report which will be filed under RNC's profile on SEDAR at www.sedar.com within 45 days from February 1, 2016. The table below outlines production and cost results and guidance based on the PEA results.

Beta Hunt Mine (100% Basis) 2016 Operating Guidance 1,2,3,4

Dota Haire Millo (100% Daolo) 2010 Operating Caldarios							
Beta Hunt Mine (US\$)	Units	2 <sup>nd</sup> half-2015	2016 Guidance				
Nickel in Concentrate	kt Mlbs	2.1 4.6	3.5 – 4.5 8 – 10				
Gold Production	000 ounces	2.2	35 - 45				
C1 Cash Costs	\$/lb	\$3.50	\$(1.00) - \$0				
(gold by-product basis)	\$/tonne	\$7,700	\$(2,200) – \$0				
Nickel Co-product AISC Cash	\$/lb	\$4.90	\$3.75 – \$4.25				
Costs	\$/tonne	\$10,800	\$8,270 – \$9,370				
Gold Co-product AISC Cash Costs	\$/ounce	N/A	\$800 – \$900				
Sustaining Capex (includes gold mine development)	\$M	\$1	\$6 – 8				

- 1. Cash operating costs and cash operating cost per tonne sold are non-IFRS measures. In the nickel mining industry, cash operating costs and cash operating costs per tonne are common performance measures but do not have any standardized meaning. Cash operating costs are derived from amounts included in the Consolidated Statements of Comprehensive Income (Loss) of SLM and include mine site operating costs such as mining, processing and administration as well as royalty expenses, but exclude depreciation, depletion and share-based payment expenses and reclamation costs. Cash operating costs per tonne are based on tonnes sold and are calculated by dividing cash operating costs by commercial nickel tonnes sold; US\$ cash operating costs per tonne sold. SLM prepares this information as it believes the measures provide valuable assistance to investors and analysts in its operational performance and ability to generate cash flow. The most directly comparable measure prepared in accordance with IFRS is total production costs.
- 2. All-in sustaining costs and all-in sustaining cost per tonne sold are non-IFRS measures. These measures are intended to assist readers in evaluating the total costs of producing nickel from current operations. SLM defines all-in sustaining costs as the sum of production costs, sustaining capital (capital required to maintain current operations at existing levels), corporate general and administrative expenses, in-mine exploration expenses and reclamation cost accretion related to current operations. All-in sustaining costs exclude growth capital, growth exploration expenses, reclamation cost accretion not related to current operations, interest and other financing costs and taxes. The most directly comparable measure prepared in accordance with IFRS is total production costs.
- 3. Key 2016 assumptions: nickel price 4.08lb, gold price 1.080oz and 1.43 US = 4.08lb, gold price 1.080oz and 1.43
- 4. The technical information in this table has been prepared in accordance with Canadian regulatory requirements by, or under the supervision of David Penswick, P.Eng.

Further information regarding the SLM acquisition and the Beta Hunt Mine can be found in RNC's news release dated February 1, 2016, available at <a href="https://www.royalnickel.com">www.royalnickel.com</a> and filed under RNC's profile on <a href="https://www.sedar.com">www.sedar.com</a>.

**Cautionary Statement:** The decision by SLM to produce at the Beta Hunt Mine was not based on a feasibility study of mineral reserves, demonstrating economic and technical viability, and, as a result, there may be an



increased uncertainty of achieving any particular level of recovery of minerals or the cost of such recovery, including increased risks associated with developing a commercially mineable deposit. Historically, such projects have a much higher risk of economic and technical failure. There is no guarantee that that anticipated production costs will be achieved. Failure to achieve the anticipated production costs would have a material adverse impact on SLM's cash flow and future profitability. It is further cautioned that the PEA is preliminary in nature. No mining feasibility study has been completed on Beta Hunt. Mineral resources are not mineral reserves and do not have demonstrated economic viability. There is no certainty that the PEA will be realized.

#### VMS - Reed Mine Overview

VMS's 30% owned Reed Mine is located near Flin Flon, Manitoba. VMS announced the discovery of the Reed property in 2007 and after follow-up drilling signed a joint venture agreement with Hudbay Minerals Inc. in 2010 whereby Hudbay became the 70% owner and operator of the Reed project and VMS retained a 30% participating interest. In December 2011, Hudbay approved the construction of the Reed Mine. The capital construction budget for Reed was CDN\$72 million. Production at Reed commenced in September 2013 and the mine commenced commercial production on April 1, 2014.

In an investor presentation dated December 1, 2015, Hudbay disclosed the following life-of-mine estimates for the Reed Mine on a 100% basis:

Daily Ore Throughput	1,300 tonnes
Average Annual Copper Production	15,000 tonnes
Cash Cost of Copper Production	CDN\$1.64 per pound
Combined Mine and Mill Unit Operating Costs	CDN\$90 per tonne
Mine Life	4 years

Source: Hudbay and VMS Venture Inc. company disclosure

- LOM as per NI 43-101 Pre-Feasibility Study Technical Report on the Reed Copper Deposit dated April 2, 2012 as filed on Sedar.com by VMS Ventures Inc., shown on 100% basis
- 2. Average US\$/CDN\$ exchange rate assumption is 0.97
- 3. Production represents contained metal in concentrate
- 4. Cash costs per pound calculated using the life of mine model supporting the NI 43-101 report
- 5. Mine life based on mineral reserves as of January 2015
- 6. Cash cost of copper production and operating costs per tonne are non-IFRS measures. Cash cost of copper production and operating costs per tonne are common performance measures but do not have any standardized meaning. Cash cost of copper production is a function of the efforts and costs incurred to mine and process all ore mined. In order to calculate the cost to produce and sell copper, the net of by-product credits measure subtracts the revenues realized from the sale of the metals other than copper. Life-of-mine unit operating costs per tonne in the 2012 Technical Report are based on contractor estimates provided to Hudbay to estimate surface infrastructure, underground dewatering and some indirect costs. The remainder of the capital and operating costs were estimated by Hudbay and are based on historical costs from operating Hudbay mines of similar deposit size, production levels and workforce. When historical equivalent costs were not available, quotes from local contractors and suppliers were used.

For further information about the Reed Mine, including a description of the reserves thereunder and applicable data verification matters, please refer to the NI 43-101 technical report of VMS dated April 2, 2012, available on SEDAR under the profile of VMS.

#### **Reed Mine 2015 Production**

During 2015, VMS's 30% share of metal contained in concentrate production from the Reed Mine was 4.0 kt of copper and 1.4 koz of gold. Production figures are metal contained in concentrate.

## Reed Mine 2016 Guidance

The operator has not provided guidance for the Reed Mine. The following information is RNC's management estimate of production and costs. In 2016, RNC's 30% share of production from the Reed Mine is expected to be 4-4.5 kt of copper and 0.5-0.75 koz of gold.



Further information regarding the VMS acquisition and the Reed Mine can be found in RNC's news release dated February 1, 2016 available at <a href="https://www.royalnickel.com">www.royalnickel.com</a> and filed under RNC's profile on <a href="https://www.sedar.com">www.sedar.com</a>.

#### **OUTSTANDING SHARE DATA**

As at February 26, 2016, the Corporation had 131,515,946 common shares issued and outstanding.

As at February 26, 2016, the Corporation had the following securities outstanding, which are exercisable for common shares:

	Number of Securities	Weighted Average Exercise Price
Stock options	14,342,852	\$0.55
Warrants	5,991,319	\$0.72
Compensation warrants <sup>1</sup>	575,460	\$0.60

Each unit is comprised of one common share and one-half of one common share purchase warrant. Each whole warrant is
exercisable at a price of \$0.80 and entitles the holder thereof to acquire one common share of the Corporation on or before July 11,
2016.

As at February 26, 2016, the Corporation had the following securities outstanding, which are redeemable, at the option of the holder, in cash or common shares:

	Number of Securities
Deferred share units	1,097,343
Restricted share units	1,833,025

Under the agreement dated March 8, 2007, pursuant to which Royal Nickel acquired a 100% interest in the Marbaw Mineral Claims, the Corporation is required to issue 7,000,000 common shares in RNC to Marbaw upon the property being placed into commercial production or upon transfer (including through a merger, consolidation or asset purchase) of the property to a third party.

#### CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The preparation of consolidated financial statements in conformity with IFRS requires management to apply accounting policies and make estimates and assumptions that affect amounts reported in the consolidated financial statements and accompanying notes. There is full disclosure of the Corporation's critical accounting policies and accounting estimates in note 2 of the audited consolidated financial statements for the year ended December 31, 2015.

There were no changes to the accounting policies applied by the Corporation to each of the 2015 quarterly unaudited condensed interim consolidated financial statements, compared to those applied by the Corporation to the consolidated financial statements for the year ended December 31, 2015.



## DISCLOSURE CONTROLS AND INTERNAL CONTROLS OVER FINANCIAL REPORTING

The Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO") of the Corporation are responsible for establishing and maintaining the Corporation's disclosure controls and procedures ("DCP") including adherence to the Disclosure Policy adopted by the Corporation. The Disclosure Policy requires all staff to keep senior management fully apprised of all material information affecting the Corporation so that they may evaluate and discuss this information and determine the appropriateness and timing for public release.

The CEO and the CFO are also responsible for the design of internal controls over financial reporting ("ICFR"). The fundamental issue is ensuring all transactions are properly authorized and identified and entered into a well-designed, robust and clearly understood accounting system in a timely manner to minimize risk of inaccuracy, failure to fairly reflect transactions, failure to fairly record transactions necessary to present consolidated financial statements in accordance with IFRS, unauthorized receipts and expenditures or the inability to provide assurance that unauthorized acquisitions or dispositions of assets can be detected. The relatively small size of Royal Nickel makes the identification and authorization process relatively efficient and a process for reviewing ICFR has been developed. To the extent possible given the Corporation's small size, the internal control procedures provide for separation of duties for receiving, approving, coding and handling of invoices, entering transactions into the accounts, writing cheques and wire requests. All payments also require the approval of two signing officers.

The CEO and CFO evaluated whether there were changes to the ICFR during the three months ended December 31, 2015 that have materially affected, or are reasonably likely to affect, the ICFR. There were no changes to the ICFR during the three months ended December 31, 2015. The CEO and CFO evaluated the effectiveness of the Corporation's DCP and ICFR as required by National Instrument 52-109 issued by the Canadian Securities Administrators. They concluded that as of December 31, 2015, the Corporation's design and operation of its DCP and ICFR were effective in providing reasonable assurance that material information regarding this report, and the annual audited consolidated financial statements and other disclosures, was made known to them in a timely manner and reported as required and in providing reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with the issuer's IFRS. The CEO and CFO also concluded that no material weaknesses existed in the design of the ICFR.

The Corporation's management, including the CEO and CFO, believe that any DCP and ICFR, no matter how well designed, can have inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance that the objectives of the control system are met.

#### **RISK FACTORS**

The Corporation is subject to a number of risks and uncertainties. The risk factors are discussed in the Corporation's most recent Annual Information Form on file with Canadian provincial regulatory authorities, available at www.sedar.com.