



Agenda

Highlights, Financials

Alexey Yankevich Member of the Management Board, **CFO**



Upstream

Alexander Mikheev Head of Economics and Investment Department, **Upstream**



Downstream

Vladimir Konstantinov Head of Economics and Investment Department, Downstream



Disclaimer

The presentation contains forward-looking statements concerning the financial condition, results of operations and businesses of Gazprom Neft and its consolidated subsidiaries.

All statements other than statements of historical facts are, or may be deemed to be, forward-looking statements. Forward-looking statements are statements of future expectations that are based on management's current expectations and assumptions and involve known and unknown risks and uncertainties that may cause actual results, performance or events to differ materially from those expressed or implied in these statements.

Forward-looking statements include, among other things, statements concerning the potential exposure of Gazprom Neft to market risks and statements expressing management's expectations, beliefs, estimates, forecasts, projections and assumptions. These forwardlooking statements are identified by their use of terms and phrases such as "anticipate", "believe", "could", "estimate", "expect", "intend", "may", "plan", "objectives", "outlook", "probably", "project", "will", "seek", "target", "risks", "goals", "should" and similar terms and phrases.

There are a number of factors that can affect the future operations of Gazprom Neft and can cause those results to differ materially from those expressed in the forward-looking statements included in this presentation, inclusively (without limitation):

- (a) price fluctuations in crude oil and oil products;
- (b) changes in demand for the Company's products:
- currency fluctuations;
- drilling and production results;
- reserve estimates: (e)
- loss of market and industry competition;
- environmental and physical risks;
- risks associated with the identification of suitable potential acquisition properties and targets, and successful negotiation and completion of such transactions;
- economic and financial market conditions in various countries and regions;
- political risks, project delay or advancement, approvals and cost estimates; and
- changes in trading conditions.

All forward-looking statements contained in this presentation are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. Readers should not place undue reliance on these forward-looking statements. Each forward-looking statement speaks only as of the date of this presentation. Neither Gazprom Neft nor any of its subsidiaries undertake any obligation to publicly update or revise any forward-looking statement as a result of new information, future events or other information.

FY2016 highlights: strong bottom line







FY2016 Financial performance:

- Sales: RUB **1,696** bln (**+2.4%** Y-o-Y)
- EBITDA*: RUB 456 bln (+12.7% Y-o-Y)
- Net Income: RUB **200** bln (+82.5% Y-o-Y)

Operational progress in FY2016:

- Hydrocarbon production up 8.2% MMToe Y-o-Y, (8.1% Y-o-Y, MMBoe)
- Refining volumes down 2.7% Y-o-Y, but light products yield up 2.5 p.p. Y-o-Y (+0.4 MMTonnes)
- Retail sales of motor fuels up 3.7% Y-o-Y

4Q16 vs. 3Q16

- Sales up **5.4%**
- EBITDA* up **8.2%**
- Hydrocarbon production up 4.6% MMToe, (4.4% MMBoe)
- Refining throughput up 1.1%
- Average throughput per filling station in Russia reached record **20.5** tonnes per day in 4Q16 (+2.9% Q-o-Q)

^{*} Including GPN share in EBITDA of associates and joint ventures

Key events in FY2016: delivering upstream growth





Upstream:

- Started commercial production at Novy Port and East Messoyakha fields
- Launched Shinginskoye and Messoyakha gas turbine power stations
- Commissioned compressor plant at Ety-Purovskoye field
- Opened newly refurbished and re-equipped drilling support center

Downstream:

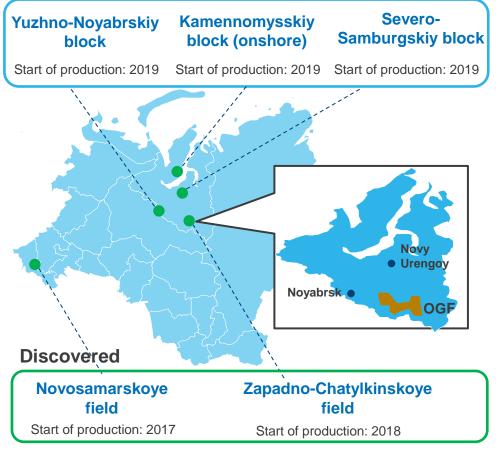
- Continued refinery modernization program:
 - Active construction Euro+ unit in Moscow
 - Started construction CDU/VDU unit and completed FEED of Deep processing unit in **Omsk**
- Started crude shipments from **Novy Port** through the Arctic terminal 'Vorota Arktiki'
- Three of six Arc7 tankers started operations in 2016-early 2017 to provide year-round crude exports
- Completed acquisition of **NOVA-Brit** plant, Rospolychem Group assets and Chukotaerosbyt (3 aviation refueling complexes)

Exploration and Production

Major startups in 2016 drive production growth

Core production assets: involving new reserves into development

Acquired



OTDALENNAYA (the "Remote") **GROUP OF FIELDS (OGF) DEVELOPMENT PROJECT**

6 fields: Chatylkinskoye, Zapadno-Chatylkinskoye, Holmistoye, Vorgenskoye, Ravninnoye and Yuzhno-**Udmurtskoye**

Operator: Gazpromneft-Novabrskneftegaz

Peak production: 3 MMTonnes in 2025

Commercial oil production at the **Zapadno-Chatylkinskoye** field will begin in 2018

2016 results (OGF):



Discovered new field with more than 40 MMTonnes of reserves in place



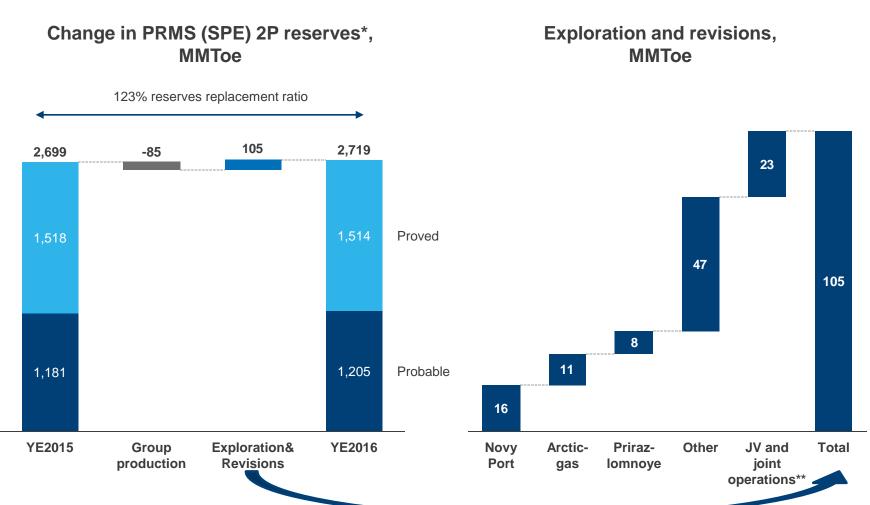
Drilled 5 exploration wells, Completed 3D seismic 880 km2



Initial recoverable reserves +12 MMTonnes

Effective planning and use of advanced technologies helped achieve a 96% success rate in exploratory drilling in 2016

Successful exploration ensures reserve replacement

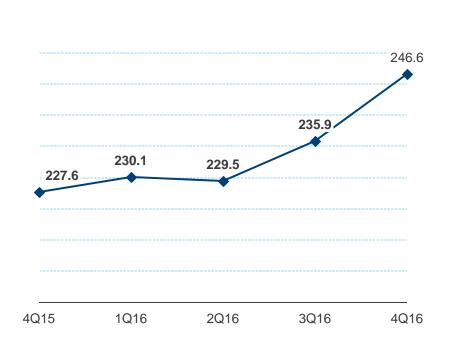


^{*}Data do not include NIS reserves and production volumes

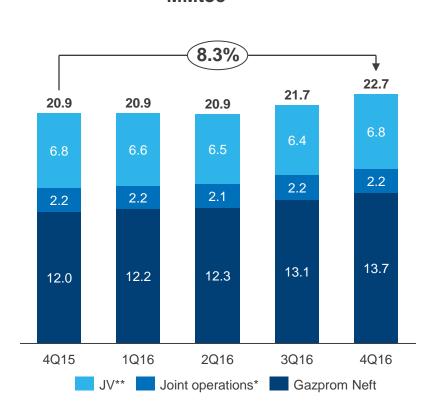
^{**} JV and joint operations includes Tomskneft, Slavneft, SPD, Northgas, Messoyakha

Strong production growth, driven by new project startups





Hydrocarbon production, **MMtoe**

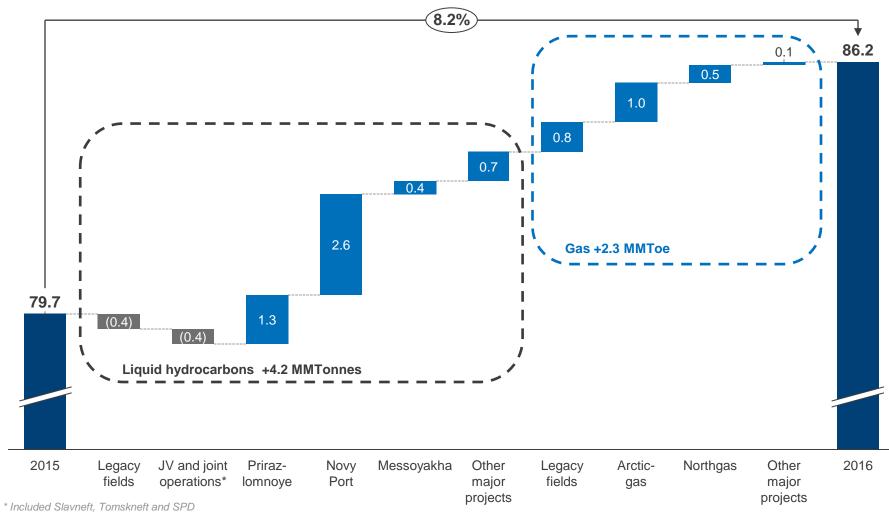


^{*}Joint operations: proportionally consolidated companies (Tomskneft, SPD)

^{**} Joint ventures: equity accounted entities (Slavneft, SeverEnergia (Arcticgas), Northgas and Messoyakhaneftegas)

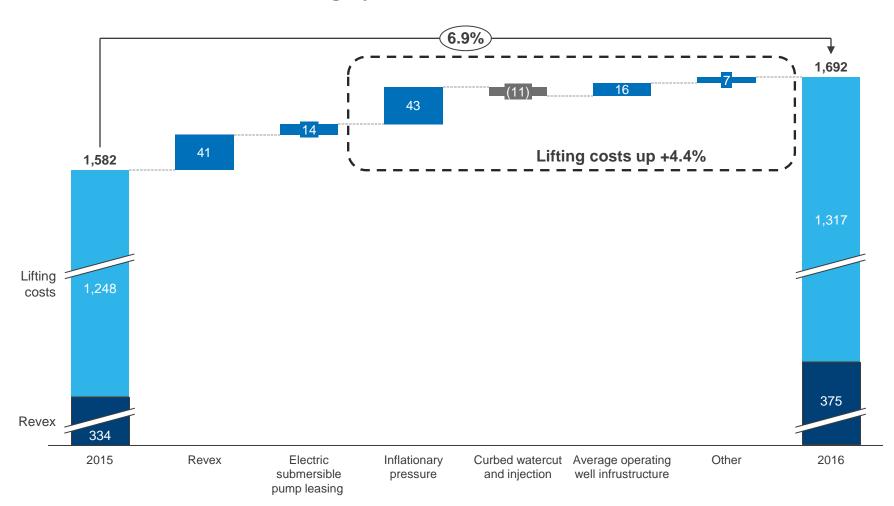
Shift toward liquid growth

Hydrocarbon production: FY2016 vs FY2015, MMToe



Controlling OPEX at legacy fields

OPEX at legacy fields FY2016 vs FY2015, RUB/toe



Gazprom Neft's key projects: delivering growth



- Began year-round crude shipments from Gulf of Ob terminal ('Vorota Arktiki').
- Ground infrastructure completed at Novy Port field (5.5 MMTonnes)
- Three Arc7 tankers started operations to provide year-round crude exports





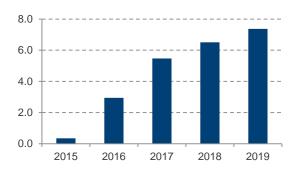
- Started commercial production
- Began crude oil deliveries to trunk pipeline
- Obtained export duty tax break
- Launched power plant with combined 90MW capacity

Prirazlomnoye

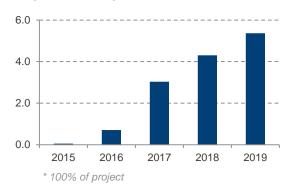


- Dispatched 32 oil tankers in 2016
- Drilled 3 production and 1 injection wells
- Commissioned shift camp and water supply system
- Onshore heliport construction in progress

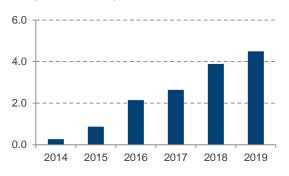
Oil production profile, MMTonnes



Oil production profile*, MMTonnes



Oil production profile, MMTonnes



Speeding up technological development: key achievements in 2016



Launched Drilling Support Center (DSC) to increase capacity of high-tech drilling

Reduction in average high-tech drilling time

↓46% ~1.5 MMTonnes/y

Extra production



Launched ASP mixing unit at SPD

+10% Increase in the oil recovery ratio at the field

~25 MMTonnes

Extra production over 15 years



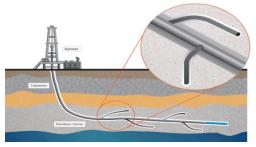
Completed 30stage multi-stage fracking

50%

Reduction in time for hydraulic fracturing

30+%

Increase of injection rate



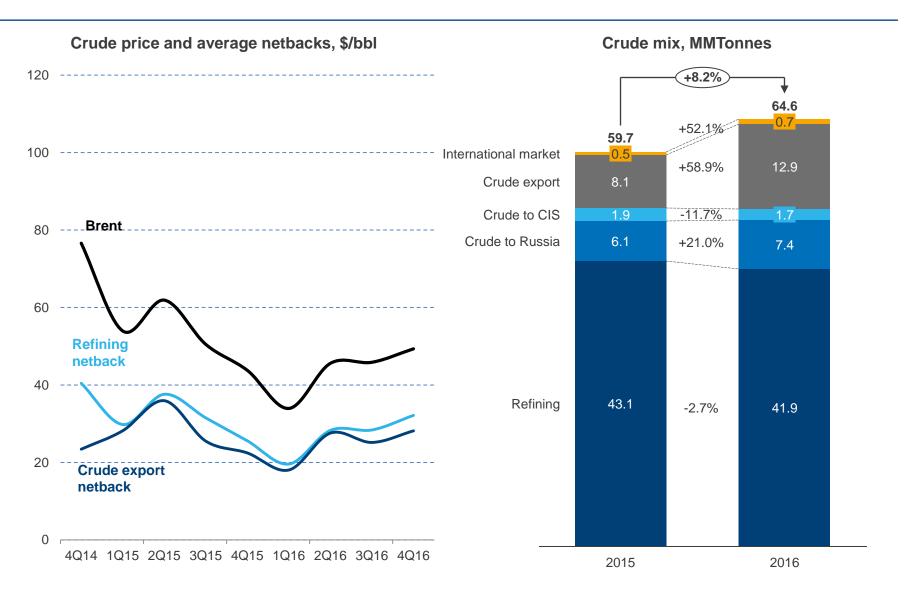
Implemented horizontal well drilling using multiple horizontal branches

The initial flow rate for fishbone multilateral wells is 40% higher than flow rates from conventional horizontal wells drilled in the same reservoir compartments

Downstream

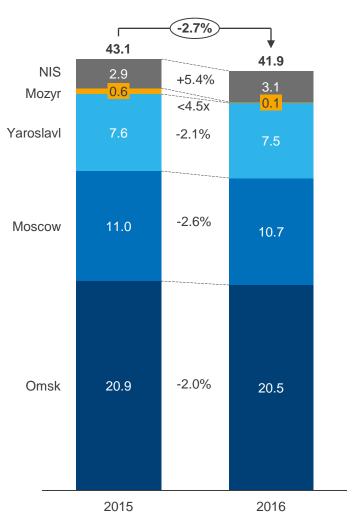
Optimizing refining throughputs while maintaining market share

Crude exports rise on strong production increases from startups

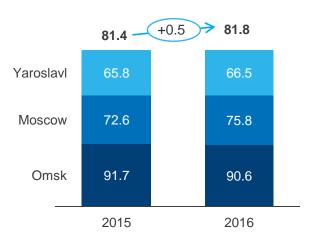


Optimizing refining throughput in challenging macro environment

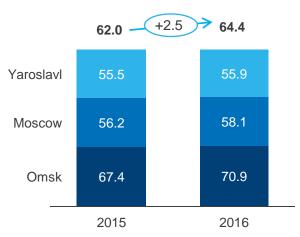
Refining throughput, MMTonnes



Conversion ratio in Russia, %

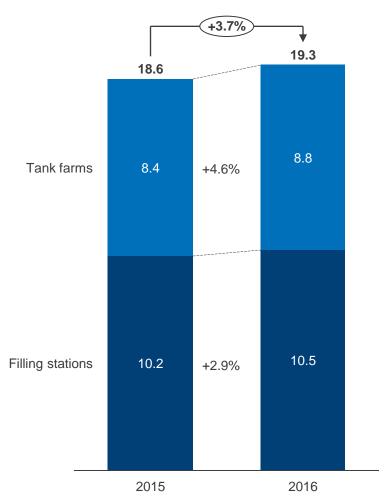


Light product yield in Russia, %

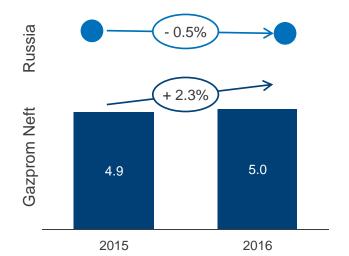


Increase of retail fuel sales despite fall of demand in Russia

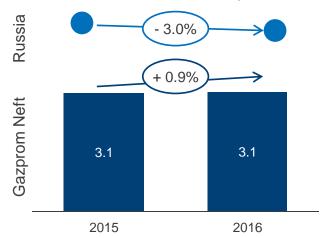




Retail gasoline sales in Russia, MMTonnes



Retail diesel sales in Russia, MMTonnes



Retaining market share in BtB



Presence in 235 airports (+24 in 2016)

Premium sales* 2.6 MMTonnes Market share** **GPN** in Russia 26.2% (+0.4 p.p.)- 8%

*Including sales on international market *In Russian Federation



- **Bunkering of Arctic fleet** vessels at Nord RTC
- Transshipment capacity of **Terminal in St Petersburg** increased

Premium sales* 2.8 MMTonnes Market share** in Russia 19.1% - 25% (-1.9 p.p.)



- Completed acquisition of **Rospolychem Group assets**
- Number of service stations in G-Energy Service premium branded chain increased from 26 to 70 (+29 in Russia, +15 overseas)

Premium sales*

0.3 MMTonnes

Market share**

GPN in Russia 20.0% - 1% (+2.9 p.p.)

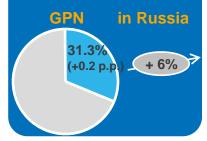


- Completed acquisition of **NOVA-Brit plant**
- **Expansion into new foreign** markets: Europe (Poland), South America (Uruguay, Brazil, Paraguay, Costa Rica), Africa (Guinea-Bissau), Asia (Vietnam)

Premium sales*

0.2 MMTonnes

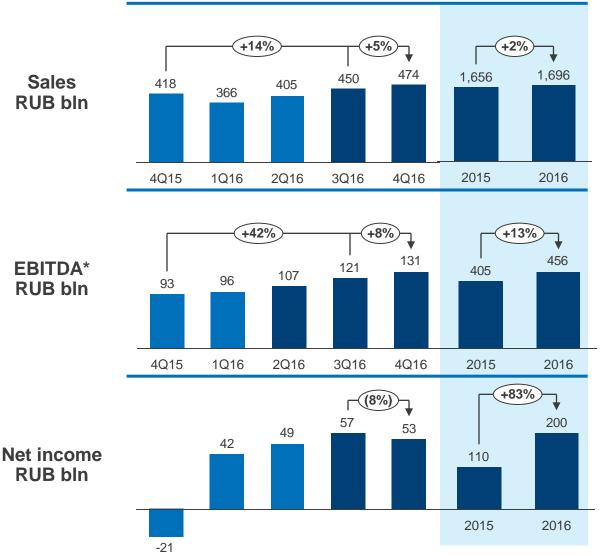
Market share**



_	H	าล	n		2	C
	ш	10		U	a	J

Successful launch of major greenfields surpassed negative effect of tax maneuver

Delivering growth from startups led to a rise in adjusted EBITDA

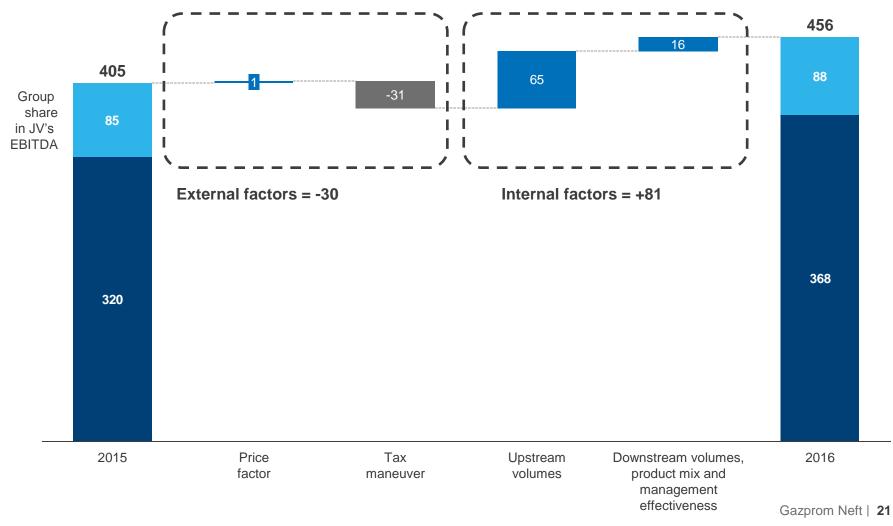


- Decline of oil prices was compensated by crude production growth and rising prices for oil products on the domestic market, giving sales growth by 2.4% y-o-y
- Sales rose by 5.4% q-o-q, due to rising crude production and an increase of crude and petroleum product prices on domestic and international markets
- Strong rise in production, driven by startup of new projects and sales mix optimization pushed up adjusted EBITDA by 12.7% y-o-y and 8.2% q-o-q

- Net income rose by 82.5% y-o-y due to higher EBITDA and FX gains from loan revaluation
- Net income decreased 7.7% q-o-q as a result of increase in depreciation of foreign assets

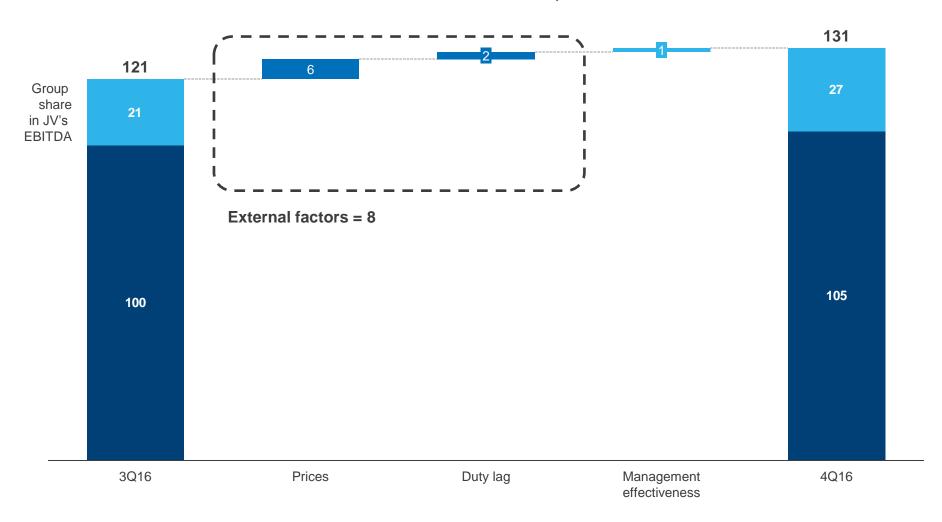
EBITDA reconciliation FY2016 vs. FY2015

EBITDA FY2016 vs. FY2015, RUB bln



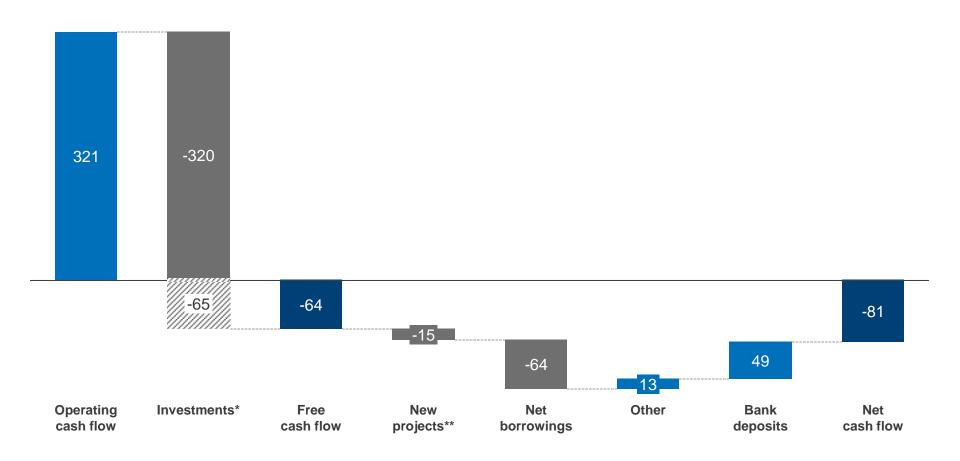
EBITDA reconciliation 4Q16 vs. 3Q16





Peak investments cycle stipulates temporarily yielding negative FCF





^{*} Changes in the amount of prepayments and materials for capital construction

^{**} Projects not consolidated under IFRS capex

IFRS capex: focus shift to refining

2.0% Y-o-Y increase in IFRS capex

Brownfield capex in-line Y-o-Y

Greenfield capex decreased by 5% Y-o-Y, due to lower international activity

Refining capex increased by 59% Y-o-Y as the modernization projects continued at the **Moscow and Omsk refineries**

Marketing capex declined by 28% Y-o-Y on completion of premium retail infrastructure

Investments in **new projects*** mainly reflect development at Messoyakha

Changes in the amount of prepayments and materials for capital construction include cost of materials and equipment at ongoing projects

369 20 65 35 10 14 134 127 +2.0% IFRS CAPEX 121 118 2015 2016 M&A Marketing and distribution New projects** Refining Advances issued* Greenfields Brownfields Others

Investments, RUB bln

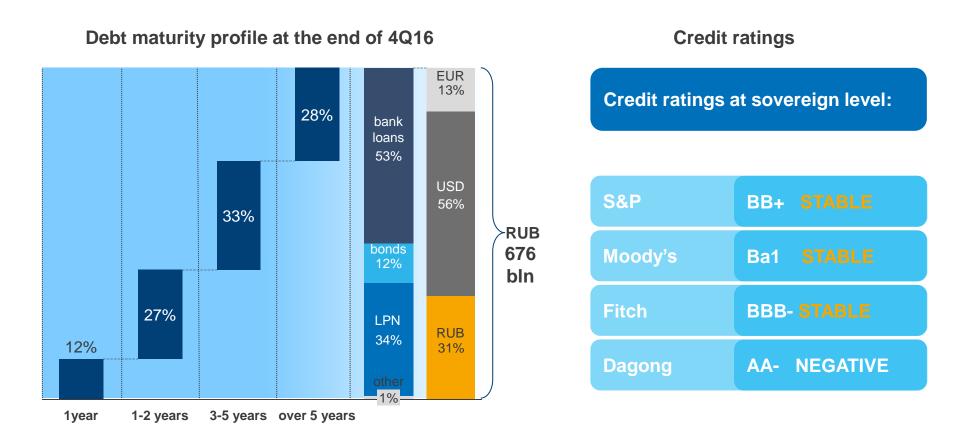
401

15

^{*} Changes in the amount of prepayments and materials for capital construction

^{**} Projects not consolidated under IFRS capex

Proactive management of robust financial structure



- Increased average debt maturity from 3.33 years at December 31, 2015 to 3.60 years at December 31, 2016
- In September and October 2016 Standard & Poor's and Fitch revised Company's outlook from negative to stable
- In February 2017 Moody's revised Company's outlook from negative to stable