9M 2015 IFRS FINANCIAL AND OPERATING RESULTS



# Agenda

Highlights, **Financials** 

**Alexey Yankevich** Member of the Management Board, **CFO** 



Upstream

**Alexander Mikheev** Head of Economics and Investment Department, **Exploration and Production Division** 



Downstream

**Vladimir Konstantinov** Head of Economics and Investment Department, Refining and Marketing Division



### Disclaimer

## This presentation contains forward-looking statements concerning the financial condition, results of operations and businesses of Gazprom Neft and its consolidated subsidiaries

All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. Forward-looking statements are statements of future expectations that are based on management's current expectations and assumptions and involve known and unknown risks and uncertainties that could cause actual results. performance or events to differ materially from those expressed or implied in these statements.

Forward-looking statements include, among other things, statements concerning the potential exposure of Gazprom Neft to market risks and statements expressing management's expectations, beliefs, estimates, forecasts, projections and assumptions. These forward-looking statements are identified by their use of terms and phrases such as "anticipate", "believe", "could", "estimate", "expect", "intend", "may", "plan", "objectives", "outlook", "probably", "project", "will", "seek", "target", "risks", "goals", "should" and similar terms and phrases.

There are a number of factors that could affect the future operations of Gazprom Neft and could cause those results to differ materially from those expressed in the forward-looking statements included in this presentation, inclusively (without limitation):

- price fluctuations in crude oil and oil products;
- changes in demand for the Company's products:
- (c) currency fluctuations:
- drilling and production results;
- (e) reserve estimates;
- loss of market and industry competition;
- environmental and physical risks;
- (h) risks associated with the identification of suitable potential acquisition properties and targets, and successful negotiation and completion of such transactions:
- economic and financial market conditions in various countries and regions;
- political risks, project delay or advancement, approvals and cost estimates; and
- changes in trading conditions.

All forward-looking statements contained in this presentation are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. Readers should not place undue reliance on these forward-looking statements. Each forward-looking statement speaks only as of the date of this presentation. Neither Gazprom Neft nor any of its subsidiaries undertake any obligation to publicly update or revise any forward-looking statement as a result of new information, future events or other information.

## Highlights



### 9M 2015 Financial Performance:

- Sales: RUB **1,238** bln (**-0.6%** Y-o-Y)
- EBITDA\*: RUB **312** bln (**+9.3%** Y-o-Y)
- Net Income: RUB 131 bln (-6.2% Y-o-Y)



## **Operational Progress in 9M 2015:**

- Hydrocarbon production up 22.2% Y-o-Y (MMboe) and up **21.2%** Y-o-Y (MMtoe)
- Refining volumes down 1.7% Y-o-Y
- Premium sales **steady** Y-o-Y



### 3Q 2015 vs. 2Q 2015 :

- Hydrocarbon production up **5.1%** (MMboe)
- Refining throughput up **5.7%**
- Sales up **2.8%**
- EBITDA\* up **5.7%**

# **Exploration and Production**

Continued hydrocarbon growth and efficiency gains

## Key achievements in Exploration and Production

### Major achievements in 9M 2015:



- Increased hydrocarbon production by 21.2% (MMtoe) year-on-year
- Started production at Kulginskoye and Tabaganskoye fields (part of Yuzhno-Pudinskiy license block) and Vostochno-Myginskoe field
- Completed 11 hydraulic fracking operations at Priobskoye field using 'Mongoose' downhole technology and achieved planned targets for start-up flow rates

# **Plans for 2015:**

- Achieve year-on-year growth in group hydrocarbon production of no less than 15%
- ✓ Start production at **Yuzhno-Pudinskiy** block and Valyntoiskove field
- ✓ Start-up Yuzhno-Priobskove Gas Processing Plant (nameplate capacity 900 MMm3)
- Maintain technical leadership and improve drilling efficiency to shorten drilling time by 5%



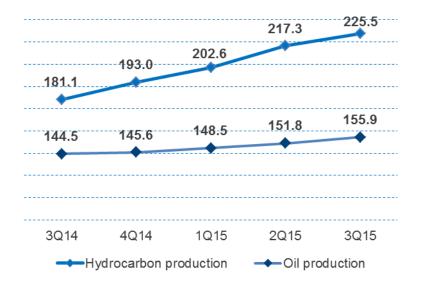
- Since January 2015, the ice resistant stationary platform 'Prirazlomnoye' has dispatched eight oil tankers, shipping over 500.000 tonnes
- Summer and winter shipment schedules completed at Novy port; overall this year 293,000 tonnes of crude were exported via sea
- Arctic terminal constructed, commissioning work for the icebreaker 'Baltika' is underway
- Export duty relief is approved for Novoportovskoe field
- At Badra field three wells were completed (av. initial production ~11 kbpd)
- Licences acquired for Nyalinskiy, Panlorskiy, Yulskiy-3, Severo-Ityakhskiy, Lyaminskiy-6 blocks (Bazhen)

- Deploy additional tankers at Novy port to increase lifting capacity leading to total commercial production of 293 mtonnes (plan for 2015: 230 mtonnes, actual 2014: 148 mtonnes)
- Novy port: Put in place Arctic terminal and finish hook-up and commissioning to prepare for year round shipments of crude from the beginning of 2016
- ✓ Yaro-Yakhinskoye gas processing plant: Put into operation (capacity 7 bcm/year)
- Prirazlomnoye: Achieve production of 850 mtoe in 2015
- Badra: Achieve production of 6.9 MMbbl in 2015

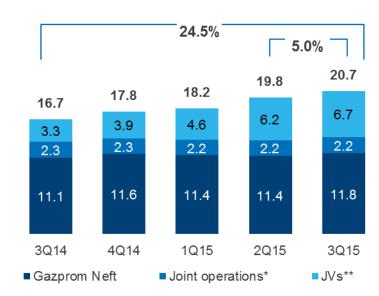
<sup>\* 100%</sup> with respect to the project

## Consistent growth in hydrocarbon production

### Average daily hydrocarbon and oil production, '000 toe/day



### Hydrocarbon production, MMtoe

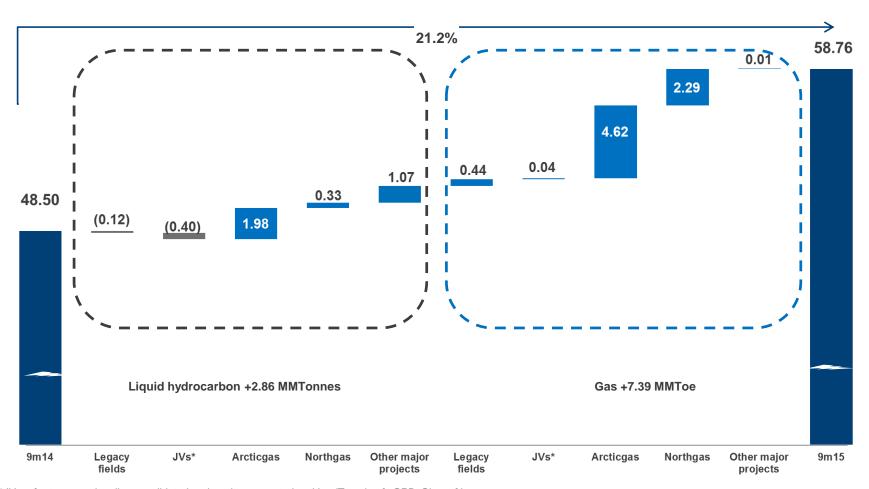


<sup>\*</sup>Joint operations: proportionally consolidated companies (Tomskneft, SPD)

<sup>\*\*</sup> Joint Ventures: Equity accounted entities (Slavneft, SeverEnergia (Arcticgas), Northgas)

## Major projects and acquisitions have driven hydrocarbon production growth

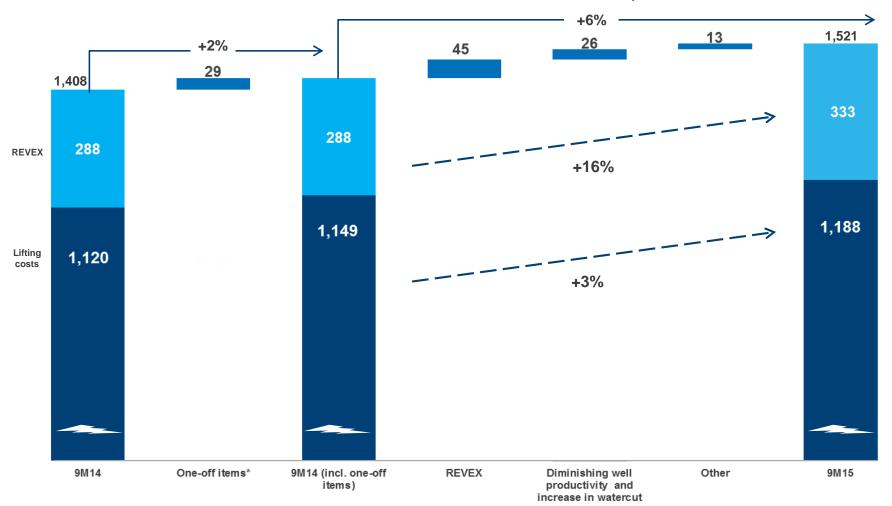
### Hydrocarbon production 9M 2014 to 9M 2015, MMtoe



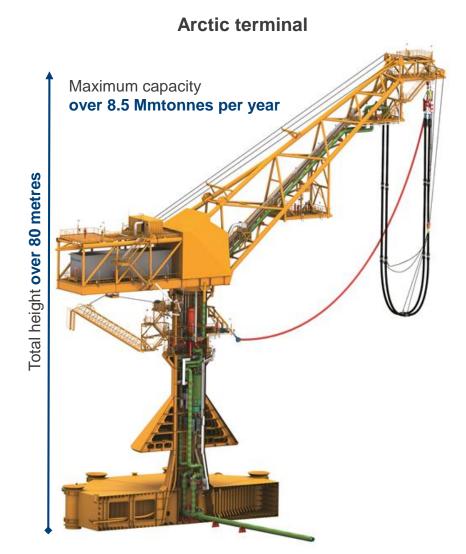
\*JVs refer to proportionally consolidated and equity accounted entities (Tomskneft, SPD, Slavneft)

# OPEX growth contained despite reserves depletion, an increase in watercut level and inflationary pressures

#### Brownfield OPEX reconciliation 9M15 on 9M14, RUB/toe



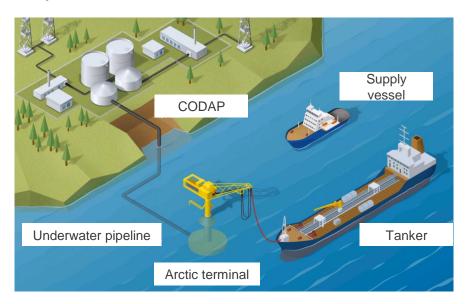
## Key step towards year-round oil shipments from Novoport



### Completed assembly of the Arctic terminal in the offshore in the Gulf of Ob

Built accompanying infrastructure for oil shipments:

- Underwater and above ground pipeline with a length of over 10.5 km
- Tank farm
- Pumping stations with hydroshock protection system



# Yuzhno-Priobskoye gas processing plant project reaches full utilization following completion of phase 2

**Project (GPN and Sibur JV):** Yuzhno-Priobskoye gas

processing plant (YP GPP)

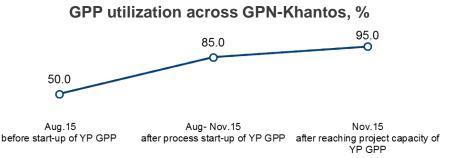
**Target:** Full processing of associated petroleum gas (APG)

from the Yuhzno-Priobskoye field

Capacity: 900 MMm3/year

Plant output: Dry topped gas (750 MMm3) and broad fraction

of light hydrocarbons (340 thousand tonnes)



Phase 1 Phase 2

#### August 2013 - December 2014

- Gas compression station
- Internal transport system
- APG collection system

#### February 2014 - September 2015

- Expansion of compression station
- Gas processing plant
- Junction point from dry topped gas to gas transmission network
- Junction point from NGLs to product pipeline







## Mongoose Frac System Technology\* to help boost efficiency

Successfully completed a Gazprom Neft record of multi-stage fracking (11) operations at Priobskoye field, using the "Mongoose Frac System"\* internal borehole instrument



Compared to currently-used ball and socket multistage fracking arrangements, 'Mongoose' technology allows:

- Unlimited number of fracking stages
- Capability to carry out repeated multi-stage fracking
- No need to mill balls and couplings for fracking, optimization of bottom-hole normalization
- Ease of back-flushing of the borehole to restore productivity after 'STOP' mode

Thanks to these technological benefits, this method could lead to lowering development and production costs and commercialization of additional marginal reserves:

- The technology has proven its efficiency
- Multi-stage fracking is technologically successful
- Wells have been launched according to planned targets

## New field developments continue to move forward



- Completed construction of three wells production (starting production rate 1,800 tpd), water injection and cuttings injection
- Eight tankers with volume of 0.5 MMTonnes dispatched since the start of 2015
- Commissioned the first stage of the base camp



- Streamed Yaro-Yakhinskaya gas treatment plant with a capacity of 20 mcm/day and hydrocracking capacity of 4.4 mtonnes/day
- Started design and engineering of surface facilities for oil production at Yaro-Yakhinskoye field
- Passed state technical review for the main technical solutions for Yaro-Yakhinskove oil infrastructure projects



- Completed summer and winter oil shipment programs; 293 thousand tonnes of oil have been exported this year
- Arctic terminal erected, the ice-breaker 'Baltika' arrived for the deployment of staff for pre-commissioning activities
- Received export duty relief
- Began construction of second-phase facilities (CPF and CODAP, 5.5 MMTonnes/year)
- Began construction of icebreaking supply vessels



- Produced millionth barrel of oil at Sarkala field at the beginning of October
- Confirmed the presence of hydrocarbons at the Shakal block
- Interpretation of results of the 2-D seismic survey at the Halabja block and 3-D survey at the Shakal block



- Completed 2015 infrastructure construction program: site and right-of-way preparation for construction of 60 km high pressure oil pipeline and gas-turbine electric power plant system has been completed
- Fully completed geological exploration program (seismic exploration, drilling and testing of two wells)

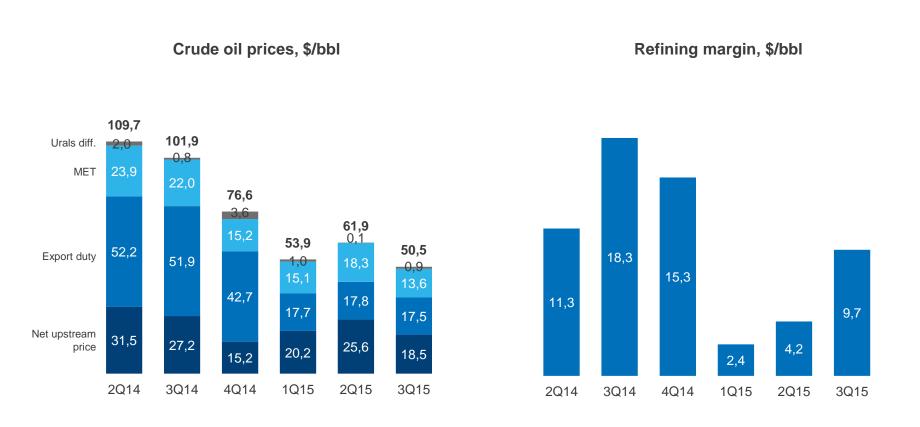


- Completed drilling and development of three wells (average initial output - 11 mbbl/day)
- Shipped two loads (ca. 1.5 MMbbl) of cost recovery oil
- Finished the main share of construction and erection work on the second oil line
- Engaged an additional drilling unit, with four rigs drilling at present

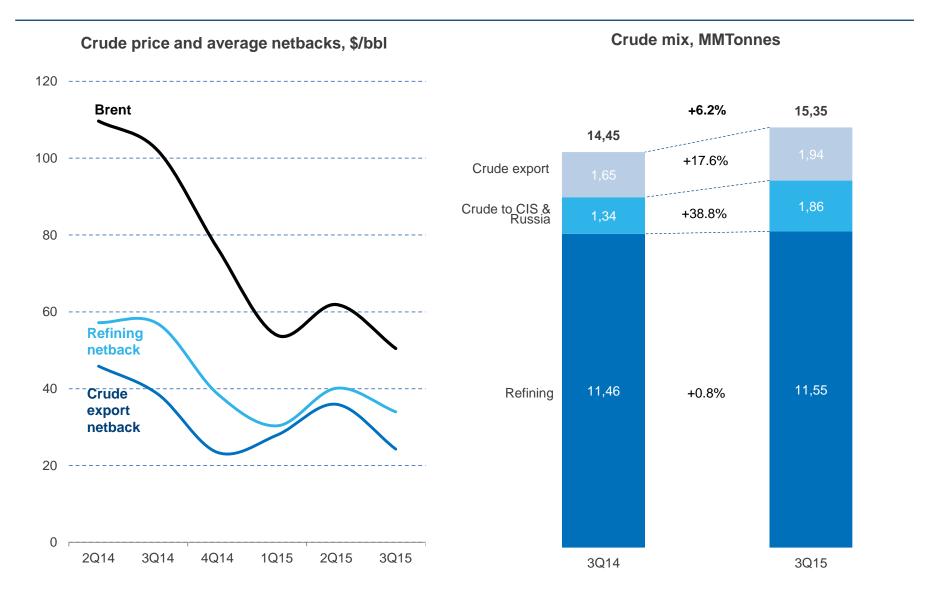
### Downstream

Refining margins recover as premium sales continue to rise

# Refining margins see a boost as year progresses

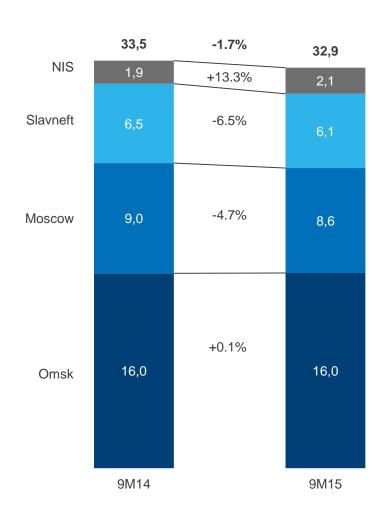


## Adjusting crude and product mix in export basket to economic and price environment

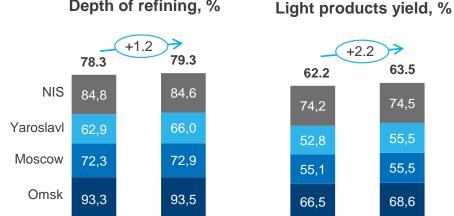


## Light product yields and depth of refining continue to rise





#### Depth of refining, %



9M14

### Refining achievements in 9M 2015:

Refining throughput 32.9 MMTonnes

9M14

Increased condensate processing at Omsk to 1.0 MMTonnes

9M15

- Increased share of Class-5 output of gasoline to 95% and diesel to 99%
- Launched gas fractionation plant at Moscow
- Moscow: Completed construction of additives mixing unit for gasoline to produce G-Drive 95 gasoline
- Moscow: Completed turnaround maintenance of the "small ring" technological installations
- NIS: Launched diesel dewaxing unit
- Omsk: Began production of new oil products: MTBE, light gasoil for bunkering, polymer bitumen binding-130

9M15

## Refinery reconstruction proceeds on-schedule



#### Moscow:

- Reconstruction of the combined catalytic cracking unit G-43/107
- Project "Biosphere" (treatment facility complex).
- · Development of detailed documentation and construction of complex oil refining units

#### Omsk:

- Completed water unit for catalytic cracking unit
- Completed reconstruction of AT-9 unit
- Completed reconstruction of unit KT-1/1

#### Yaroslavl:

Completed construction of a diesel loading rack

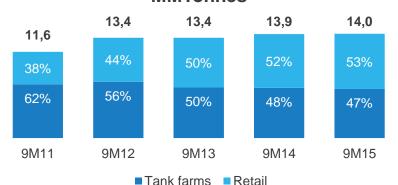
## In a challenging market, Gazprom Neft retail fuel sales continue to see growth







### Sales of gasoline and diesel, **MMTonnes**



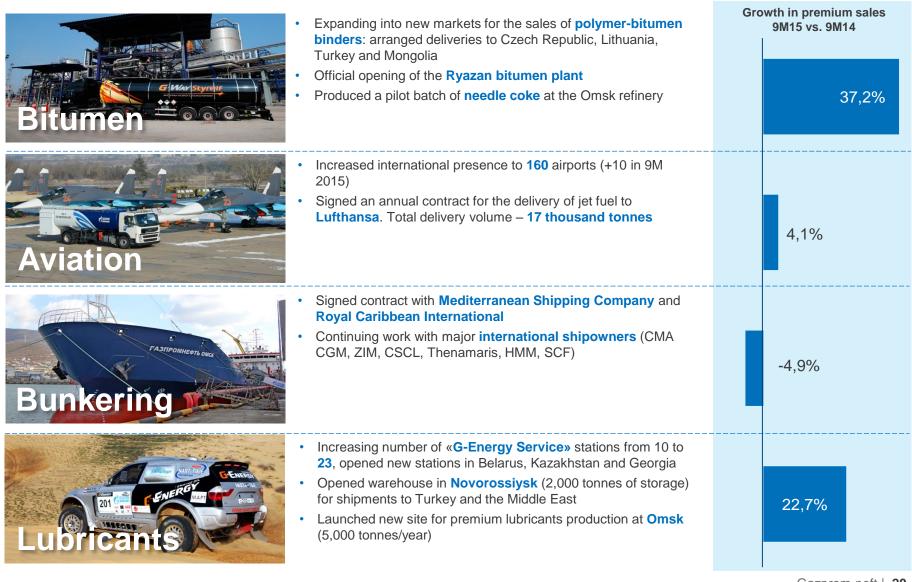
#### Retail achievements in 9M 2015:

- Retail sales in 3Q 2015:
  - Russia 2.1 MMTonnes +2% Y-o-Y
  - International 0.6 MMTonnes +2% Y-o-Y
- Throughput per station in Russia stood at 19.7 tpd in 3Q 2015
- Acquired 13 stations, built 2 stations, reconstructed 3 stations, rebranded 1 station
- Total number of active stations reached 1,828

#### Sales growth drivers:

- Rebranding
- Advertising campaign
- Loyalty program
- G-Drive fuel sales growth
- Retail chain expansion

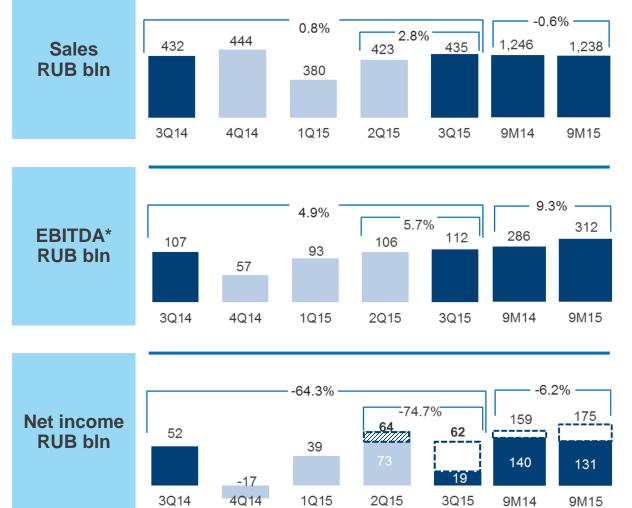
## Domestic and global expansion via premium channels continues



### Financials

Continued robust growth across segments and operational efficiency drive higher Y-o-Y **EBITDA** 

## Increased production and premium sales driving Y-o-Y EBITDA growth

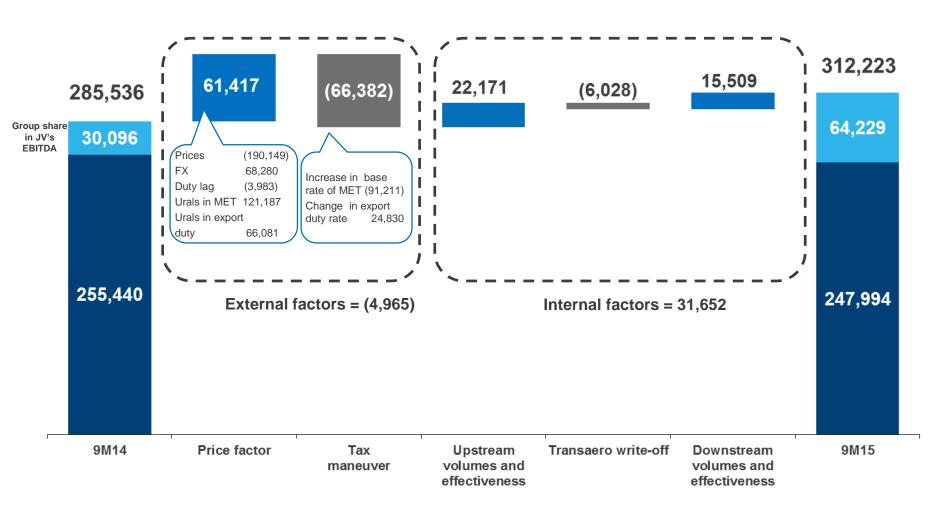


- Sales decreased 0.6% Y-o-Y due to the decline in crude and oil product prices on international markets
- Sales increased 2.8% Q-o-Q due to an increase in sales volumes, particularly via premium channels and expanded hydrocarbon production
- Increase in hydrocarbon production and management effectiveness drove 9.3% EBITDA increase Y-o-Y
- Despite negative duty lag effect and Transaero write-off, EBITDA increased 5.7% Q-o-Q driven by increasing production volumes and sales via premium channels
- Net income decreased 6.2% Y-o-Y due to debt revaluation forex loss. despite increase in EBITDA
- Net income decreased on 74.7% Q-o-Q due to debt revaluation forex loss. despite increase in EBITDA

<sup>\*</sup>Including GPN share in EBITDA of associates and joint ventures

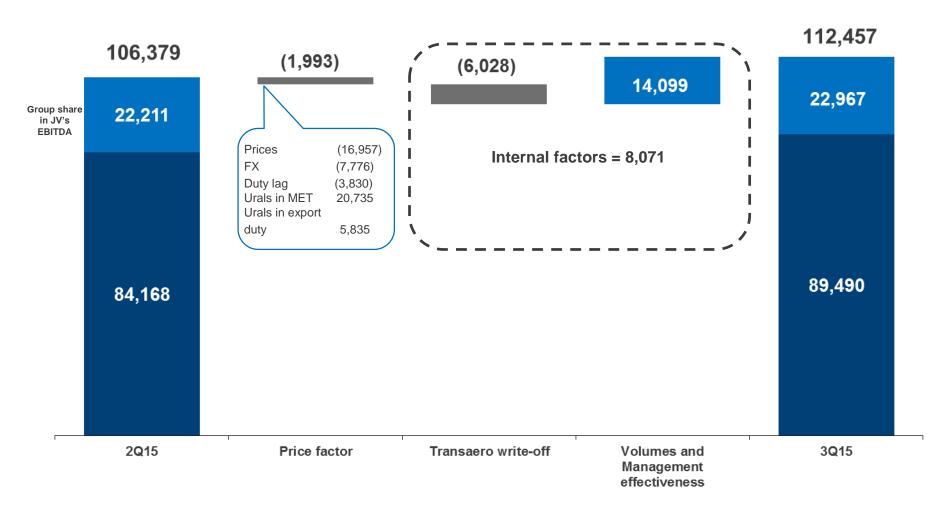
### EBITDA reconciliation 9M15 vs. 9M14

### EBITDA 9M15 vs 9M14, RUB mln



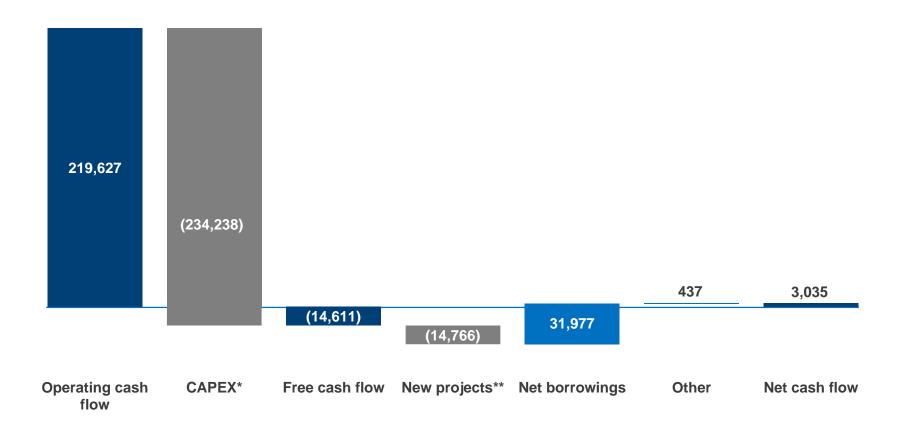
### EBITDA reconciliation 3Q15 vs. 2Q15





## Balanced cash flow in volatile price environment





<sup>\*</sup> CAPEX includes change in inventories and advances issued

<sup>\*\*</sup> Projects not consolidated under IFRS

## Upstream capex growth driven by greenfield development



30% Y-o-Y increase in IFRS capex

**51%** Y-o-Y higher **brownfield** capex reflects reclassification of Priobskove fields to brownfield category



Greenfield capex (adjusted for Priobskoye field) rose by 72% Y-o-Y due to active development of Novoport, foreign projects and consolidation of **Prirazlomnoye** 



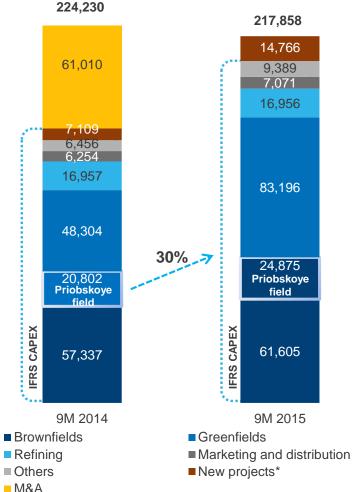
Refining capex remained steady, in line with 9M 2014



13% Y-o-Y higher marketing capex, driven mainly by expansion of aviation business and tank farm reconstruction

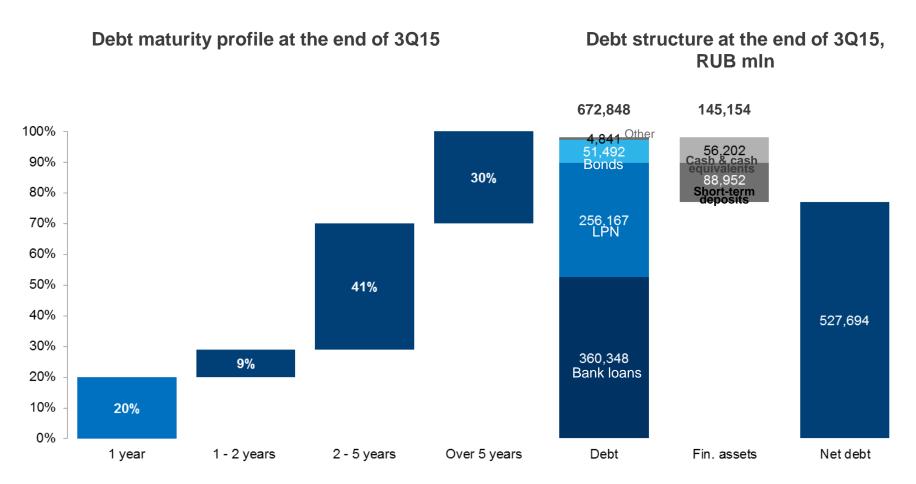


# Investments, RUB mIn 224,230



<sup>\*</sup> Projects not consolidated under IFRS

## Commitment to strong and proactive capital management



- Slightly decreased average debt maturity from 4.49 years at December 31, 2014 to 3.95 years at September 30, 2015
- Increased average interest rate from 3.48% at December 31, 2014 to 4.17% at September 30, 2015
- Diversified debt portfolio: bank loans, bonds, LPN (loan participation notes)